

# **CITY OF FLINT**

## **Proposed Budget**

**FIVE YEAR FINANCIAL PLAN**

**2018-2022**

**Proposed Budget for FY18 and FY19**

**Future Projections for FY20, FY21, and FY22**



**Setting a Sustainable Course for the City of Flint**

**Dr. Karen W. Weaver  
Mayor**

# SUPPORTING DOCUMENTS



SUBMISSION NO.: \_\_\_\_\_

PRESENTED: \_\_\_\_\_

ADOPTED: \_\_\_\_\_

**A RESOLUTION  
OF THE COUNCIL OF THE CITY OF FLINT, MICHIGAN  
ADOPTING A BIENNIAL BUDGET FOR THE FISCAL YEARS  
JULY 1, 2017 THRU JUNE 30, 2018 AND JULY 1, 2018 THRU JUNE 30, 2019**

**BY THE CITY COUNCIL:**

Whereas, on 4/3/17, in a meeting held open to the public, Mayor Karen W. Weaver submitted the City of Flint recommended budgets for FY2018 and FY2019, in addition, the Mayor submitted a 3-year Projection for FY2020, FY2021 and FY2022 to the City Council as required by Flint Financial Stability Ordinances; and

Whereas, on 5/15/2017, 5/16/2017 and 5/17/2017, the City Council held open to the public budget study sessions to discuss the proposed FY 2018 and FY 2019 operating budgets; and

Whereas, on 6/5/2017, the Flint City Council held a Community Public Hearing on the proposed FY 2018 and FY 2019 operating budgets; and

Whereas, it is the determination of the Council of the City of Flint that the annual budget resolution should be enacted pursuant to the provisions of the City Charter, and Public Act 2 of 1968 as amended; to budget and appropriate money; and to provide for a levy of the amounts necessary to be raised by taxation, for municipal purposes for the fiscal years beginning July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019; and

Whereas, this annual budget also includes a user fee charge for solid waste pickup and disposal, water and sewer rates as determined by the Interim Chief Financial Officer, along with the appropriate street lighting assessment to pay for street lighting for FY2018 and FY2019.

**Now Therefore, the City Council of the City of Flint Resolves:**

**Section 1.00 TAX LEVY**

Pursuant to Section 7-201 of the Flint City Charter, the tax levy for the fiscal year July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019 shall be composed of the constituent rates, for purposes, and with estimated yields described as follows based upon an aggregate of Taxable Assessed Values of \$700,517,188 for FY 2017/18 and \$702,453,412 for FY 2017/18 for the City of Flint, Michigan or as may be subsequently certified and amended net of tax increment finance capture only.

<b>Estimated Tax Levy:</b>			
<b>Purpose</b>	<b>Rate per \$1,000 Taxable Assessed Value</b>	<b>Estimated Levy July 2017</b>	<b>Estimated Levy July 2018</b>
General Operations	\$7.50 mills	\$5,253,879	\$5,268,401
Public Improvements	\$2.50 mills	\$1,751,293	\$1,756,134
Neighborhood Police	\$2.00 mills	\$1,401,034	\$1,404,907
Public Transportation	\$0.60 mills	\$420,310	\$421,472
Parks & Recreation	\$0.50 mills	\$350,259	\$351,227
Voted Public Safety	\$6.00 mills	\$4,203,103	\$4,214,720
<b>TOTAL</b>	<b>\$19.1000</b>	<b>\$13,379,878</b>	<b>\$13,416,861</b>

**Section 1.20 PROPERTY TAX AND ADMINISTRATION FEE**

Pursuant to Section 44(7) of the General Property Tax Act, MCL 211.44(7), there is hereby adopted a tax administration fee of 1% on all property taxes collected or returned delinquent by the City of Flint. The tax administration fee shall be collected and used pursuant to the terms of Section 44 of the act.

**Section 1.30 GENERAL FUND REVENUE AND APPROPRIATIONS**

The total estimated available resources of the General Fund – (101) is identified below, shall be, and hereby are, appropriated for the municipal purposes of the City of Flint for the fiscal years July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019, according to the recommended budget submitted by the Mayor and approved by City Council pursuant to the City Charter and state law.

<b><u>GENERAL FUND – 101</u></b>	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
Estimated Beginning Fund Balance – 7/1/17:	\$14,204,479	\$15,723,614
<b><u>General Fund Revenue Appropriation:</u></b>	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
Property Taxes	\$4,591,469	\$4,591,469
Income Taxes	15,810,780	15,891,182
Penalty and Interest on Taxes	321,211	321,966
State Revenue Sharing	17,972,856	18,098,502
Interest Earnings	119,712	120,909
Fines and Forfeitures	331,397	352,737
Charges for Services	9,901,977	10,400,043
Licenses / Permits / Franchise Fees	1,200,000	1,250,000
Other Revenue	253,895	254,358
Transfers – In	2,627,354	2,724,840
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$53,130,651</b>	<b>\$54,006,006</b>

**Section 1.30 GENERAL FUND REVENUE AND APPROPRIATIONS**

<b>General Fund – 101</b>	<b><u>FY 2017/18</u></b>	<b><u>FY 2018/19</u></b>
<b><u>Expenditure Appropriation by Department:</u></b>		
General Government	150,000	150,000
City Council	\$749,573	\$771,239
District Court	858,955	917,755
Charter Commission	7,280	0
Office of the Mayor	383,710	389,794
City Administrator	352,493	350,605
Finance - Admin/Accounting/Payroll	1,245,573	1,318,002
Finance – Purchasing	364,457	384,030
Office of the City Clerk	168,600	170,229
City Clerk - License and Permits	252,777	267,171
City Clerk – Board of Review	11,445	11,445
City Clerk – Election	575,107	497,071
City Clerk – Election Workers	217,736	218,736
Treasury – Customer Services	254,533	269,142
Treasury – Customer Services - Income Tax	478,083	482,743
Treasury – Customer Services - Water Collection	911,428	959,171
Treasury – Customer Services – Sewer Collection	927,928	977,671
Treasury – Delinquent Collections	309,472	323,763
Assessment	1,355,094	1,420,479
Law Office – Operation	858,167	858,167
Personnel Office – Operation	730,220	754,031
Personnel Office – Training	53,443	53,443
Police – Fleet	996,775	1,596,792
Police – General Government	3,569,832	3,974,853
Police – Administration Bureau	563,382	569,122
Police – Inspections Bureau	171,730	182,889
Police – City Lock-Up	2,864,275	2,864,275
Police – LEADS	10,000	10,000
Police – Records and Identification	1,689,530	1,774,169
Police – Planning, Research and Training	183,085	188,668
Police – Technical Services – Uniforms and Equipment	228,061	\$231,269
Police – City Impound	88,200	88,250
Police – Criminal Investigation	3,293,489	3,493,517
Police – School Liaison	729,816	777,042

**Section 1.30 GENERAL FUND REVENUE AND APPROPRIATIONS**

<b>General Fund – 101</b>	<b><u>FY 2017/18</u></b>	<b><u>FY 2018/19</u></b>
<b><u>Expenditure Appropriation by Department:</u></b>		
Police – Special Operations	1,540,776	1,649,725
Police – Patrol	5,734,249	5,826,428
Police – K-9 Unit	15,000	0
Police – School Crossing Guards	208,299	213,533
Fire – Office of the Chief	692,794	719,479
Fire - Maintenance	558,622	693,322
Fire - Training	197,971	210,461
Fire – General Government	1,487,430	1,656,189
Fire – Fire Fighting Division	5,864,816	6,218,201
Fire – Prevention – Inspection and Training	355,724	377,896
Planning / Development and Zoning	894,136	962,139
P&D - Facilities Maintenance – Municipal Center	1,465,435	1,495,962
P&D – Golf Division – Kearsley Lake	5,000	5,480
P&D – Golf Division – Mott Park	5,148	5,148
P&D – Golf Division – Swartz Creek	6,886	6,780
P&D – Golf Division – Pierce Park	1,440	1,440
General Government	6,957,900	7,521,808
Transfers - Out	15,641	15,641
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$51,611,516</b>	<b>\$54,875,165</b>

Beginning General Fund, fund balance includes \$100,000 from Operating Fund 353 Deficit Reduction Fund. There is no recommended appropriation activity or actual financial activity in the 353 Deficit Reduction Fund for fiscal year 2017/18 and 2018/19.

**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

The total estimated available resources of each of the special revenue are identified below, shall be, and hereby are, appropriated in accordance with state law for the municipal purposes of the City of Flint for the fiscal years July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019, according to the recommended budget submitted by the Mayor and approved by City Council pursuant to the City Charter and state law.

<b><u>MAJOR STREET FUND – 202</u></b>	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
Estimated Beginning Fund Balance – 7/1/17:	\$7,685,297	\$7,963,030
<b>Major Street Fund</b>		
<b><u>Revenue Appropriation:</u></b>		
State Revenue - Gas and Weight Taxes	\$9,544,785	\$9,619,190
Other Revenue	253,750	259,850
Charges for Services Rendered	83,886	61,886
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$9,882,421</b>	<b>\$9,940,926</b>
<b>Major Street Fund</b>		
<b><u>Expenditure Appropriation:</u></b>		
Transportation - TIP Contribution	\$1,267,000	\$276,280
Transportation - Major Streets – Administration	285,803	297,031
Transportation - Routine Maintenance – Street Repair	146,500	167,000
Traffic Engineering – Service Maintenance	2,112,742	2,153,487
Street Maintenance - Sidewalks	129,717	135,706
Street Maintenance – Routing Maintenance – Street Repair	1,058,706	1,066,195
Street Maintenance – Winter Maintenance	984,177	1,033,761
Transportation – Water Cut Repair	145,847	152,418
Sidewalk – 50/50 Program	150,500	150,500
Tree Maintenance – Right of Way	158,000	158,000
General Government	1,563,109	1,695,739
Debt Service - Interest	6,891	5,774
Debt Service - Principal	111,731	112,848
Operating Transfers – Out	1,483,965	1,710,746
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$9,604,688</b>	<b>\$9,115,485</b>

**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

<u><b>LOCAL STREET FUND – 203</b></u>	<u><b>FY2017/18</b></u>	<u><b>FY2018/19</b></u>
Estimated Beginning Fund Balance – 7/1/17:	\$1,880,907	\$2,127,043
<b>Local Street Fund</b>		
<b><u>Revenue Appropriation:</u></b>		
State Revenue – Gas and Weight Taxes	\$2,658,853	\$2,658,853
Other Revenue	304,750	298,750
Charges for Services Rendered	3,266,280	1,091,760
Operating Transfers - In	1,483,965	1,710,746
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<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$7,713,848</b>	<b>\$5,760,109</b>
<b>Local Street Fund</b>		
<b><u>Expenditure Appropriation:</u></b>		
Transportation – Local Streets - Administration	\$237,791	\$247,549
Traffic Engineering – Service Maintenance	395,337	378,082
Street Maintenance - Sidewalks	135,787	142,507
Street Maintenance – Routing Maintenance – Street Repair	1,199,451	1,258,974
Street Maintenance – Winter Maintenance	777,853	807,156
Transportation – Water Cut Repair	126,572	132,228
Sidewalk – 50/50 Program	100,500	100,500
Tree Maintenance – Right of Way	182,000	182,000
Service Line Replacement	3,230,280	1,076,760
General Government	1,082,141	1,177,239
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<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$7,467,712</b>	<b>\$5,502,995</b>
<u><b>PUBLIC SAFETY – 205</b></u>	<u><b>FY2017/18</b></u>	<u><b>FY2018/19</b></u>
Estimated Beginning Fund Balance – 7/1/17:	\$3,268,668	\$2,135,349
<b>Public Safety</b>		
<b><u>Revenue Appropriation:</u></b>		
State Revenue - Local Community Stabilization	\$326,406	\$330,000
Property Taxes	3,673,176	\$3,673,176
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<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$3,999,582</b>	<b>\$4,003,176</b>

**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

**PUBLIC SAFETY – 205**

**FY2017/18**

**FY2018/19**

**Public Safety**

**Expenditure Appropriation:**

Police – Patrol – First Shift

\$2,454,471

\$2,645,743

Firefighting

2,678,430

2,849,291

**TOTAL EXPENDITURE APPROPRIATION**

\$5,132,901

\$5,495,034

**NEIGHBORHOOD POLICE FUND – 207**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$886,264

\$988,423

**Neighborhood Police Fund**

**Revenue Appropriation:**

State Revenue – Local Community Stabilization

\$108,802

\$108,802

Property Taxes

1,224,392

1,224,391

**TOTAL REVENUE APPROPRIATION**

\$1,333,194

\$1,333,193

**Neighborhood Police Fund**

**Expenditure Appropriation:**

Police – Patrol – Fourth Shift

\$1,231,035

\$1,316,544

**TOTAL EXPENDITURE APPROPRIATION**

\$1,231,035

\$1,316,544

DRAFT - DISCUSSION PURPOSES ONLY

**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

**PARKS & RECREATION – 208**

	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
Estimated Beginning Fund Balance – 7/1/17:	\$91,323	\$69,387

**Parks and Recreation  
Revenue Appropriation:**

Charges for Services	\$1,500	1,500
Property Taxes	306,098	306,098

**TOTAL REVENUE APPROPRIATION**

	\$307,598	\$307,598
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**Parks & Recreation  
Expenditure Appropriation:**

Administration	\$100	\$100
Forestry Administration	329,434	330,185

**TOTAL EXPENDITURE APPROPRIATION**

	\$329,534	\$330,285
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Street Light User Fees shall be based upon a user fee of \$70.94 per parcel charge. This rate is applied against 39,410 parcels for fiscal year 2017/18 and for fiscal year 2018/19. The budget shall anticipate a 26% uncollectible rate.

**STREET LIGHT FUND – 219**

	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
Estimated Beginning Fund Balance – 7/1/17:	\$775,915	\$387,738

**Street Light Fund  
Revenue Appropriation:**

User Fee Collection – Tax Bill	\$2,068,823	\$2,457,000
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**TOTAL REVENUE APPROPRIATION**

	\$2,068,823	\$2,457,000
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**Street Light Fund  
Expenditure Appropriation:**

Street Lighting	\$2,068,823	\$2,457,000
Administration	119,298	125,263

**TOTAL EXPENDITURE APPROPRIATION**

	\$2,457,000	\$2,457,000
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**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

Solid Waste Collection and Disposal Fees for the Garbage Collection Fund shall be based upon a user fee of \$177.83 per parcel charge. This rate is applied against 34,305 parcels for fiscal year 2017/18 and fiscal year 2018/19. The budget shall anticipate a 26% uncollectible rate.

**GARBAGE COLLECTION FUND – 226**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$362,713

\$362,713

**Garbage Collection Fund**

**Revenue Appropriation:**

User Fee Collection – Tax Bill

\$4,514,295

\$4,514,295

License, Permits & Franchise Fees

1,500

1,500

Budgetary Fund Balance

**TOTAL REVENUE APPROPRIATION**

\$4,515,795

\$4,515,795

**Garbage Collection Fund**

**Expenditure Appropriation:**

Sanitation

\$3,989,074

\$3,988,795

Litter Abatement

20,550

20,550

Neighborhood Cleanup

75,000

75,000

Compost Site

225,000

225,000

General Government – Indirect Cost

206,171

206,450

**TOTAL EXPENDITURE APPROPRIATION**

\$4,515,795

\$4,515,795

**EDA REVOLVING LOAN FUND – 246**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$480,413

\$524,513

**EDA Revolving Loan Fund**

**Revenue Appropriation:**

Interest Income

\$15,300

\$14,700

Other Revenue

34,000

34,200

**TOTAL REVENUE APPROPRIATION**

\$49,300

\$48,900

**EDA Revolving Loan Fund**

**Expenditure Appropriation:**

EDC – City – Revolving Loan Fund

\$2,200

\$2,200

EDC – City – Revolving Loan Fund – Industry/Mfg.

3,000

3,000

<b>TOTAL EXPENDITURE APPROPRIATION</b>	\$5,200	\$5,200
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**Section 2.00 SPECIAL REVENUE FUNDS REVENUES AND APPROPRIATIONS**

<b><u>DRUG LAW ENFORCEMENT FUND – 265</u></b>	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
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Estimated Beginning Fund Balance – 7/1/17:	\$561,902	\$531,336
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**Drug Law Enforcement  
Revenue Appropriation:**

Charges for Services Rendered	\$9,000	\$9,000
Fines and Forfeitures	169,000	169,000
Other Revenue	5,000	5,000

<b>TOTAL REVENUE APPROPRIATION</b>	\$183,000	\$183,000
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**Drug Law Enforcement  
Expenditure Appropriation:**

Police Investigation – Local Forfeiture	\$57,976	\$58,152
Police Investigation – DOJ/DEA Forfeitures	155,590	84,834

<b>TOTAL EXPENDITURE APPROPRIATION</b>	\$213,566	\$142,986
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<b><u>BUILDING INSPECTION FUND – 542</u></b>	<b><u>FY2017/18</u></b>	<b><u>FY2018/19</u></b>
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Estimated Beginning Fund Balance – 7/1/17:	\$2,942,298	\$2,867,907
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**Building Inspection Fund  
Revenue Appropriation:**

License, Permits & Franchise Fees	\$1,890,000	\$2,310,000
Interest Income	25,000	25,000
Charges for Services	30,000	30,000

<b>TOTAL REVENUE APPROPRIATION</b>	\$1,945,000	\$2,365,000
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**Building Inspection Fund  
Expenditure Appropriation:**

Administration	\$1,360,757	\$1,539,388
General Government	658,634	717,724

<b>TOTAL EXPENDITURE APPROPRIATION</b>	\$2,019,391	\$2,257,112
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**Section 3.00 DEBT FUND REVENUE AND APPROPRIATIONS**

The total estimated available resources of each of the Debt Operating Funds which are identified below, shall be and hereby are, appropriated for the municipal purposes of the City of Flint for the fiscal years July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019 according to the recommended budget submitted by the Mayor and approved by City Council pursuant to the City Charter and State law.

<b>DEBT FUND – SECTION 108 LOANS – 295 Fund</b>	<b>FY2017/18</b>	<b>FY2018/19</b>
Estimated Beginning Fund Balance – 7/1/17:	\$1,422,188	\$1,422,788
<b>Section 108 Loans</b>		
<b><u>Revenue Appropriation:</u></b>		
Interest	\$233,500	\$221,965
Charges for Services	400	400
Federal Revenue	114,049	111,788
Other Revenue	478,000	483,000
Operating Transfer – In	15,641	15,641
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$841,590</b>	<b>\$832,794</b>
<b>Section 108 Loans</b>		
<b><u>Expenditure Appropriation:</u></b>		
Debt Service – 500 Block	\$386,514	\$377,620
Debt Service – Section 108 Loan	217,286	219,645
Debt Service – Business Loan Program	15,641	15,641
Debt Service – West Carpenter	107,500	107,500
Debt Service – Michigan Trust	114,049	111,788
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$840,990</b>	<b>\$832,194</b>
<b>GENERAL DEBT FUND – VOTED BONDS – 301 Fund</b>		
	<b>FY2017/18</b>	<b>FY2018/19</b>
Estimated Beginning Fund Balance – 7/1/17:	\$3,589	\$3,589
<b><u>Voted Bonds - Revenue Appropriation:</u></b>		
Operating Transfer – In	1,875,591	1,878,285
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$1,875,591</b>	<b>\$1,878,285</b>
<b><u>Voted Bonds Expenditure Appropriation:</u></b>		
Debt Service – Emergency Loan	\$549,580	\$550,802
Debt Service – DDA	725,213	725,663
Debt Service – Stability	600,798	601,820
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$1,875,591</b>	<b>\$1,878,285</b>

**Section 4.00 PUBLIC IMPROVEMENT (CAPITAL) FUND REVENUE AND APPROPRIATIONS**

The total estimated available resources of each of the Public Improvement (Capital) Fund which is identified below, shall be, and hereby are, appropriated for the municipal purposes of the City of Flint for the fiscal years July 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019, according to the recommended budget submitted by the Mayor and approved by the City Council pursuant to the City Charter and state law.

<b><u>PUBLIC IMPROVEMENT FUND – 402</u></b>	<b>FY2017/18</b>	<b>FY2018/19</b>
Estimated Beginning Fund Balance – 7/1/17:	\$7,323,475	\$6,536,374
<b>Public Improvement Fund</b>		
<b><u>Revenue Appropriation:</u></b>		
Property Taxes	\$1,530,490	\$1,530,490
Interest Income	8,000	8,000
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$1,538,490</b>	<b>\$1,538,490</b>
<b>Public Improvement Fund</b>		
<b><u>Expenditure Appropriation:</u></b>		
Facility Maintenance – Municipal Center	\$450,000	\$100,000
Transfers – Out	1,875,591	1,878,285
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$2,325,591</b>	<b>\$1,978,285</b>

DRAFT - DISCUSSION PURPOSES ONLY

**Section 5.00 ENTERPRISE AND INTERNAL SERVICES FUNDS**

The total estimated available resources of the enterprise and internal service funds which are identified below, shall be, and hereby are, allocated for expenditure for the municipal purposes of the City of Flint for the fiscal years June 1, 2017 thru June 30, 2018 and July 1, 2018 thru June 30, 2019. The Interim Chief Financial Officer reflects Water and Sewer rates remaining unchanged from the current water and sewer rates to support the Sewer and Water Fund operations for Fiscal Year 2017/18 and 2018/19.

<b><u>SEWER FUND – 590</u></b>	<b>FY2017/18</b>	<b>FY2018/19</b>
Estimated Net Position – 7/1/17:	\$38,166,599	\$37,081,800
<b>Sewer Fund</b>		
<b><u>Revenue Appropriation:</u></b>		
Charges for Services Rendered	\$33,245,962	\$34,235,095
Licenses, Permits	15,000	15,000
Other Revenues	10,000	10,000
Interest Income	117,000	117,000
<b>TOTAL REVENUE APPROPRIATION</b>	<b>\$33,387,962</b>	<b>\$34,377,095</b>
<b>Sewer Fund</b>		
<b><u>Expenditure Appropriation:</u></b>		
Administration	\$5,837,403	\$6,090,103
Service Center	1,625,025	1,844,539
Meter Reading	576,743	592,678
Maintenance – Collection System	3,536,772	3,717,101
Capital Improvements – Collection System	2,850,000	2,850,000
Plant Operations	6,267,466	6,501,635
Pump Stations	499,452	507,371
Plant Maintenance	2,692,652	2,874,795
Capital Improvements – Plant	3,790,000	4,260,000
General Government	5,869,320	6,355,336
Transfers – Out	927,928	977,671
<b>TOTAL EXPENDITURE APPROPRIATION</b>	<b>\$34,472,761</b>	<b>\$36,571,229</b>

**Section 5.00 ENTERPRISE AND INTERNAL SERVICES FUNDS**

**WATER FUND – 591**

**FY2017/18**

**FY2018/19**

Estimated Net Position – 7/1/17 – 591 Water Fund

\$15,577,735

\$4,549,939

**Water Fund**

**Revenue Appropriation:**

Charges for Services Rendered

\$30,544,155

\$32,179,370

Federal Revenue

13,965,000

6,035,000

State Revenue

13,785,000

3,215,000

Interest Income

117,000

117,000

**TOTAL REVENUE APPROPRIATION**

\$58,411,155

\$41,546,370

**Water Fund**

**Expenditure Appropriation:**

Administration

\$10,450,722

\$11,179,752

Cross Connection

174,573

185,256

Service Center

1,595,402

1,838,394

Meter Reading

444,837

453,390

Water Maintenance – Distribution System

4,272,666

4,434,815

Service Line Replacement

27,750,000

9,250,000

Capital Improvement – Distribution

250,000

1,000,000

Plant Operations

15,803,413

16,481,768

Plant Maintenance

1,579,868

1,712,906

Dam Maintenance

625,000

625,000

Capital Improvement - Plant

395,000

395,000

General Government

5,783,534

6,243,687

Transfers – Out

911,428

959,171

**TOTAL EXPENDITURE APPROPRIATION**

\$68,438,951

\$54,161,647

The Fiscal year 2018/19 Water Fund operating budget will reflect a deficit of approximately \$10,035,251 at the end of the fiscal year if funding or expenditures do not change. Administration is working with the State of Michigan to obtain funding due to the City paying for two water supply sources. Those sources being the Great Lakes Water Authority and the Karegnondi Water Authority. The request for funding is being made in fiscal year 2016/17 for \$11,000,000.

The Water Fund is also being presented with Operating Fund 493 Drinking Water Revolving Loan Fund. There is no activity in the Drinking Water Revolving Loan Fund with the exception of annual depreciation expense of assets. There is a fund balance of \$1,969,913 in the 493 Drinking Water Revolving Loan Fund which is being combined with the Water Fund, fund balance for both fiscal years as well as \$597,492 of Depreciation Expense being added for both fiscal years.

**Section 6.00 INTERNAL SERVICE FUNDS****FRINGE BENEFIT FUND – 627****FY2017/18****FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$5,947,879

\$5,947,879

**Fringe Benefit Fund****Revenue Appropriation:**

Charges for Services

\$9,282,965

\$10,158,066

Other Revenue

308,500

309,000

Member Contributions for Fringe Benefits

3,472,500

3,633,575

Employer Contributions for Fringe Benefits

37,416,445

41,573,851

**TOTAL REVENUE APPROPRIATION**

\$50,480,410

\$55,674,492

**Fringe Benefit Fund****Expenditure Appropriation:**

Retiree Health Care

\$18,485,869

\$20,510,810

Workers Compensation

1,520,000

1,640,000

Union Representation

179,677

180,756

Retiree Life Insurance

378,300

378,300

Unemployment

364,500

364,500

Active Employee Hospitalization

4,902,209

5,567,183

Optical Insurance

26,250

28,088

Life Insurance

251,440

253,954

Annual Leave

1,166,300

1,247,941

Pension Contribution / Employer &amp; Employee

22,314,776

24,607,216

Indirect Cost Allocation

93,091

97,746

General Government

10,000

10,000

Transfers - Out

787,998

787,998

**TOTAL EXPENDITURE APPROPRIATION**

\$50,480,410

\$55,674,492

**Section 6.00 INTERNAL SERVICE FUNDS**

**INFORMATION SERVICES FUND – 636**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$6,378,378

\$4,611,789

**Information Services**

**Revenue Appropriation:**

Charges for Services

\$2,975,904

\$3,124,699

**TOTAL REVENUE APPROPRIATION**

\$2,975,904

\$3,124,699

**Information Services**

**Expenditure Appropriation:**

Administration

\$4,208,763

\$4,110,239

Indirect Cost Allocation

533,730

573,900

**TOTAL EXPENDITURE APPROPRIATION**

\$4,742,493

\$4,684,139

**FLEET/CENTRAL GARAGE FUND – 661**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$7,446,921

\$5,614,993

**Fleet/Central Garage**

**Revenue Appropriation:**

Interest Income

\$37,500

\$35,000

Charges for Services

4,314,861

5,576,775

Other Revenue

243,700

129,200

**TOTAL REVENUE APPROPRIATION**

\$4,596,061

\$5,740,975

**Fleet/Central Garage**

**Expenditure Appropriation:**

Administration and Capital

\$6,045,507

\$7,325,247

Indirect Cost Allocation

382,482

425,877

**TOTAL EXPENDITURE APPROPRIATION**

\$6,427,989

\$7,751,124

**Section 6.00 INTERNAL SERVICE FUNDS**

**SELF INSURANCE FUND – 677**

**FY2017/18**

**FY2018/19**

Estimated Beginning Fund Balance – 7/1/17:

\$5,803,360

\$3,612,834

**Self Insurance**

**Revenue Appropriation:**

State Revenue

\$819,475

\$819,475

Charges for Services

\$3,000,000

\$3,150,000

**TOTAL REVENUE APPROPRIATION**

\$3,819,475

\$3,969,475

**Self Insurance**

**Expenditure Appropriation:**

General Liability Insurance

\$693,000

\$700,000

Miscellaneous

1,500

1,500

Law Office – Operations

5,122,250

5,122,250

Indirect Cost Allocation

193,251

202,914

**TOTAL EXPENDITURE APPROPRIATION**

\$6,010,001

\$6,026,664

DRAFT - DISCUSSION PURPOSES ONLY

**BE IT FURTHER RESOLVED**, that those departments shall not incur any expenses in excess of the adopted mandatory accounts and the fund and departmental level without amending the Budget pursuant to the Flint City Charter, Section 7-104 and Ordinance 3855.

**BE IT FURTHER RESOLVED**, that the Department of Finance shall provide monthly financial reports to the City Council by the 20<sup>th</sup> of each month for the immediately preceding month for discussion at each Finance and Administration Committee meeting. The reports will detail year-to-date revenues and expenditures compared to the budgeted amounts in the various line items funds of the City of Flint, and an accounting of pooled cash.

**APPROVED AS TO FORM:**

\_\_\_\_\_  
**Angela Wheeler**  
Acting Chief Legal Officer

\_\_\_\_\_  
**David L. Sabuda**  
Interim Chief Financial Officer

\_\_\_\_\_  
**Dr. Karen W. Weaver, Mayor**

**CITY COUNCIL:**

**RECEIVERSHIP TRANSITION  
ADVISORY BOARD:**

\_\_\_\_\_  
**Kerry Nelson, Council President**

DRAFT - DISCUSSION PURPOSES ONLY

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RESOLUTION NO.: \_\_\_\_\_

PRESENTED: \_\_\_\_\_

ADOPTED: \_\_\_\_\_

**RESOLUTION TO ASSESS STREET LIGHTING COSTS FOR FY2018**

**BY THE COUNCIL:**

Whereas, the City's General Fund cannot support the cost of operating, maintaining, and improving City street lighting. The provision of street lighting provides essential benefits with respect to the public safety and welfare of the City, its residents, and property owners. If the City stopped providing street lighting, it follows that crime would increase; the fear of crime would increase; there would be more accidents; and the quality of life and value of property would suffer; and

Whereas, the City has authority to specially assess for the cost of operating, maintaining, and improving street lighting under the Home Rule City Act, Act 279, Michigan Public Acts of 1909, as amended, MCL 117.1 *et seq.*; and

Whereas, pursuant to Emergency Manager Order No. 32, adopted June 27, 2012, a special assessment district was established for street lighting, against which at least a part of the cost of providing said service is to be assessed.

Whereas, the Interim Chief Financial Officer has caused to be prepared plans and cost estimates for the continued provision of street lighting.

Whereas, the FY2017/18 budget contains an expenditure appropriation of \$2,457,000 for street lighting. There are estimated to be 39,410 parcels in the City subject to this assessment. There were 11,700 streetlights, according to the most recent audit conducted by the City in collaboration with Consumers Energy. The cost of operating, maintaining, and improving street lighting will be spread equally to all parcels in the City, since all property owners' benefit from a well-lit city in an amount of \$70.94 per parcel which is the same rate as FY 2016/17. Total gross fees billed will be reduced by 26% due to the property tax foreclosure process.

**THEREFORE BE IT IS RESOLVED** that effective July 1, 2017, the cost of operating, maintaining, and improving street lighting, as contemplated under MCL 117.4d, shall be assessed against the special lighting district to provide for the operational costs of the current system, and to enable upgrades and improvements to street lighting throughout the City. The assessment will be collected through the property tax bill for all property owners. The amount to be assessed will be adjusted annually to reflect the projected cost for the operational, maintenance and improvement costs, and the number of property owners.

**BE IT FURTHER RESOLVED** that the cost per parcel for the July 2017 tax bill will be set at \$70.94 per parcel.

**BE IT FURTHER RESOLVED** that all funds shall be used exclusively for the purpose intended – for the payment of costs permitted under MCL 117.4d(2)(b), including engineering, financial, legal, administrative services, and operation and maintenance of the City street lighting system.

**APPROVED AS TO FORM:**

**APPROVED AS TO FINANCE:**

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**Angela Wheeler  
Chief Legal Officer**

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**David L. Sabuda  
Interim Chief Financial Officer**

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**Dr. Karen W. Weaver, Mayor**

**CITY COUNCIL:**

**RECEIVERSHIP TRANSITION  
ADVISORY BOARD:**

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**Kerry Nelson, Council President**

**DRAFT - DISCUSSION PURPOSES ONLY**

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**RESOLUTION NO.:** \_\_\_\_\_

**PRESENTED:** \_\_\_\_\_

**ADOPTED:** \_\_\_\_\_

**RESOLUTION TO SET A USER FEE FOR MUNICIPAL SOLID WASTE COSTS FOR FY2018**

**BY THE COUNCIL:**

Whereas, the City's General Fund cannot support and subsidize the cost of solid waste collection and disposal. The provision of solid waste collection and disposal provides essential benefits with respect to the health, welfare and public safety of the City, its residents, and property owners. If the City stopped providing solid waste collection and disposal services health issues would arise and there a loss of quality of life and the value of property would suffer; and

Whereas, the City has authority to collect a user fee for the cost of waste collection, disposal and related activities under the Home Rule City Act, Michigan Public Acts of 1909 as amended, MCL 117.1 et seq. and the Revenue Bond Act of 1933, Act 94, Public Acts of Michigan 1933, as amended, MCL 141.101 et seq.; and

Whereas, pursuant to Emergency Manager Order No. 28 – Brown and Emergency Manager Order No. 21 – Earley, the special 3 mill levy for waste collection was discontinued effective July 1, 2012 and a user fee structure was established based solely on costs associated with the City's waste management plan, to include waste collection, disposal and related activities and shall be proportionate to the underlying cost of the service; and

Whereas, the user fee shall be charged to residential and multi-family dwellings up to four units, and the charge shall be based on the number of units and the charge shall be placed on the tax bill; and

Whereas, commercial and industrial properties will not be charged, as they do not receive waste collection service from the City; and

Whereas, the Interim Chief Financial Officer has caused to be prepared plans and cost estimates for the continued provision of solid waste collection and disposal along with associated costs; and

Whereas, the FY2017/18 budget contains an expenditure appropriation of \$4,515,795 for solid waste collection, disposal and associated costs. There are estimated to be 34,305 parcels in the City subject to this user charge. The City is anticipating a net 26% reduction in gross collections due to the property tax foreclosure process. The cost of the City's solid waste collection and disposal program along with all supporting costs shall be spread equally to all residential and multi-family dwellings. The charge established shall be \$177.83. This is a \$27.36 yearly increase from the FY 2016/17 charge.

**THEREFORE BE IT IS RESOLVED** that effective July 1, 2017, the cost of collecting, disposing and City related operating, maintenance and collection activities as contemplated under MCL 117.1 et seq and MCL 141.101 et seq., shall be charged to each residential and multi-family dwellings up to four units; and

**BE IT FURTHER RESOLVED** effective 7/1/17, the user fee shall be \$177.83 to be charged to residential and multi-family dwellings up to four units, and the charge shall be calculated on the number of units and the charge shall be placed on the July 2017 tax bill; and

**BE IT FURTHER RESOLVED** that commercial and industrial properties will not be charged as they do not receive waste collection services from the City; and

**BE IT FURTHER RESOLVED** that all funds shall be used exclusively for the purpose intended – for the payment of costs permitted under MCL 117.1 et seq., and the Revenue Bond Act of 1933, Act 94 as amended MCL 141.101 et seq. including collection, disposal, legal and administrative services associated and appropriated for in the City’s Garbage Collection Special Revenue Fund.

**APPROVED AS TO FORM:**

**APPROVED AS TO FINANCE:**

\_\_\_\_\_  
**Angela Wheeler**  
Chief Legal Officer

\_\_\_\_\_  
**David L. Sabuda**  
Interim Chief Financial Officer

\_\_\_\_\_  
**Dr. Karen W. Weaver, Mayor**

**CITY COUNCIL:**

**RECEIVERSHIP TRANSITION  
ADVISORY BOARD:**

\_\_\_\_\_  
**Kerry Nelson, Council President**

**DRAFT - DISCUSSION PURPOSES ONLY**

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**CITY OF FLINT, MICHIGAN**  
**Department of Finance**

Sylvester Jones  
 City Administrator

David L. Sabuda, CPA  
 Chief Financial Officer

Dawn Steele  
 Deputy Finance Director

Dr. Karen W. Weaver  
 Mayor

Date: March 28, 2017

To: Mayor Weaver and the Flint City Council

From: David L. Sabuda, ICFO

Re: The Establishment of Water and Sewer Fees for Fiscal Year 2017/18 – Effective July 1, 2017  
 Billing

In accordance with City Ordinance Section 46-52.1 – Water and Ordinance Section 46-57.1, every year the Director of Finance (Interim Chief Financial Officer) shall calculate and transmit on or before April 15 to the Mayor and City Council the new water rate schedules with a complete itemization of water system costs for all classes of customers. Itemization of water costs are part of the detailed budget being presented to the City Council on April 3, 2017. Water and Sewer rates will go into effect on the 7/1/2017 water bill as follows:

**Water Consumption Rates – Metered Water – Inside the City:**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Rates Per 100 Cubic Feet (CCF)	\$6.187	\$6.187	0%
Through 35 CCF	\$5.935	\$5.935	0%
Next 1,965 CCF	\$4.755	\$7.140	0%

**Water Consumption Rates – Metered Water – Outside the City:**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Rates Per 100 Cubic Feet (CCF)	\$9.285	\$9.285	0%
Through 35 CCF	\$8.939	\$8.939	0%
Next 1,965 CCF	\$7.140	\$7.140	0%

**Water Monthly Service Charge – Remote Meter Monthly Charge – Inside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$22.900	\$22.900	0%
¾	\$44.030	\$44.030	0%
1.0	\$58.150	\$58.150	0%
1.50	\$58.150	\$58.150	0%
2.00	\$58.150	\$58.150	0%

**Water Monthly Service Charge – Remote Meter Monthly Charge – Outside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$34.170	\$34.170	0%
¾	\$65.950	\$65.950	0%
1.0	\$87.080	\$87.080	0%
1.50	\$87.080	\$87.080	0%
2.00	\$87.080	\$87.080	0%

**Commercial and Industrial Monthly Charge - Remote Meter Monthly Charges – Inside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$55.790	\$55.790	0%
¾	\$64.020	\$64.020	0%
1.0	\$78.480	\$78.480	0%
1.50	\$112.600	\$112.600	0%
2.00	\$157.400	\$157.400	0%
3.00	\$310.830	\$310.830	0%
4.00	\$547.050	\$547.050	0%
6.00	\$1,075.750	\$1,075.750	0%
8.00	\$1,560.050	\$1,560.050	0%
10.00	\$2,153.480	\$2,153.480	0%
12.00	\$2,605.310	\$2,605.310	0%
16.00	\$3,242.250	\$3,242.250	0%
20.00	\$3,501.980	\$3,501.980	0%

**Commercial and Industrial Monthly Charge - Remote Meter Monthly Charges – Outside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$83.740	\$83.740	0%
¾	\$95.840	\$95.840	0%
1.0	\$117.740	\$117.740	0%
1.50	\$169.060	\$169.060	0%
2.00	\$236.260	\$236.260	0%
3.00	\$468.650	\$468.650	0%
4.00	\$820.710	\$820.710	0%
6.00	\$1,613.340	\$1,613.340	0%
8.00	\$2,340.240	\$2,340.240	0%
10.00	\$3,247.300	\$3,247.300	0%
12.00	\$3,907.770	\$3,907.770	0%
16.00	\$4,863.280	\$4,863.280	0%
20.00	\$5,709.670	\$5,709.670	0%

**Sewage Flow Rates – Residential – Inside the City:**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Rates Per 100 Cubic Feet (CCF)	\$4.312	\$4.312	0%

**Sewage Flow Rates – Residential – Outside the City:**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Rates Per 100 Cubic Feet (CCF)	\$4.735	\$4.735	0%

**Sewer Monthly Service Charge – Residential Meter Charge – Inside the City**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$34.480	\$34.480	0%
¾	\$50.560	\$50.560	0%
1.0	\$70.410	\$70.410	0%
1.50	\$70.410	\$70.410	0%
2.00	\$70.410	\$70.410	0%

**Sewer Monthly Service Charge – Residential Meter Charges – Outside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$44.190	\$44.190	0%
¾	\$60.350	\$60.350	0%
1.0	\$82.960	\$82.960	0%
1.50	\$82.960	\$82.960	0%
2.00	\$82.960	\$82.960	0%

**Commercial & Industrial Charge – Meter Charges – Inside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$55.900	\$55.900	0%
¾	\$69.370	\$69.370	0%
1.0	\$91.200	\$91.200	0%
1.50	\$148.400	\$148.400	0%
2.00	\$211.190	\$211.190	0%
3.00	\$471.620	\$471.620	0%
4.00	\$777.140	\$777.140	0%
6.00	\$1,571.800	\$1,571.800	0%
8.00	\$2,312.790	\$2,312.790	0%
10.00	\$3,141.970	\$3,141.970	0%
12.00	\$3,688.720	\$3,688.720	0%
16.00	\$4,870.530	\$4,870.530	0%
20.00	\$5,734.960	\$5,734.960	0%

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**Commercial & Industrial Charge – Meter Charges – Outside the City:**

Meter Size	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
5/8	\$62.570	\$62.570	0%
¾	\$79.260	\$79.260	0%
1.0	\$105.560	\$105.560	0%
1.50	\$177.430	\$177.430	0%
2.00	\$250.240	\$250.240	0%
3.00	\$562.930	\$562.930	0%
4.00	\$953.890	\$953.890	0%
6.00	\$1,905.740	\$1,905.740	0%
8.00	\$2,849.270	\$2,849.270	0%
10.00	\$3,792.410	\$3,792.410	0%
12.00	\$4,449.17	\$4,449.17	0%
16.00	\$5,919.110	\$5,919.110	0%
20.00	\$7,032.440	\$7,032.440	0%

**Sewer – Commercial and Industrial Waste Rates – Inside the City**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Volume per 100 cubic feet	\$1.609	\$1.609	0%
Suspended Solids/Pound	\$0.493	\$0.493	0%
Biological/Chemical-Oxygen Demand/Pound	\$1.048	\$1.048	0%
Phosphorus/Pound	\$1.485	\$1.485	0%
Industrial Charge Per 100 cubic feet	\$0.032	\$0.032	0%
IPP Commercial	\$4.344	\$4.344	0%

**Sewer – Commercial and Industrial Waste Rates – Outside the City**

	FY 2016/17	FY 2017/18	Percent Increase/(Decrease)
Volume per 100 cubic feet	\$1.829	\$1.829	0%
Suspended Solids/Pound	\$0.489	\$0.489	0%
Biological/Chemical-Oxygen Demand/Pound	\$1.180	\$1.180	0%
Phosphorus/Pound	\$1.509	\$1.509	0%
Industrial Charge Per 100 cubic feet	\$0.032	\$0.032	0%
IPP Commercial	\$4.344	\$4.767	0%

## Proposed Water/Sewer Rates

Comparing 2016/17 water/sewer rates to 2017/18 water/sewer rates for a typical customer using 7 units or 5,236 gallons of water per month and a 5/8 meter, the residential change in cost is as follows:

<b>Charges:</b>	<b>2016/17</b>	<b>2017/18</b>	<b>Dollar Increase/Decrease</b>
Sewer Usage	\$30.18	\$30.18	\$0
Sewer – Service (Meter) Charge	\$34.48	\$34.48	\$0
Water Usage	\$43.33	\$43.33	\$0
Water – Service (Meter) Charge	\$22.90	\$22.90	\$0
Total Billing Charges/Month	\$130.89	\$130.89	\$0
Total Billing Charges/Qtr.	\$392.67	\$392.67	\$0
Total Billing Charges/Year	\$1,570.68	\$1,570.68	\$0
Percent Increase			0%

These rates are included in the Master Fee Schedule and will go into effect on the July 1, 2017 billing.

If you have any questions, please do not hesitate to contact me.

DRAFT - DISCUSSION PURPOSES ONLY

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RESOLUTION NO.: \_\_\_\_\_

PRESENTED: \_\_\_\_\_

ADOPTED: \_\_\_\_\_

**RESOLUTION TO ADOPT THE 2017-2018 AND 2018-2019 MASTER FEE SCHEDULE**

**BY THE COUNCIL:**

Pursuant to the Home Rule Cities Act, *MCL 117 et seq.*, a local unit of government may defray the cost of services by collection of user fees; and

User fees are charged for services that benefit the individual or entity charged, and avoid municipal subsidization of services not provided to the general public; and

It is the desire of the City of Flint to ensure that user fees reflect the cost of services in fiscal years 2018 and 2019.

**IT IS RESOLVED** that the Biennial Master Fee Schedule, which includes Water and Wastewater Volumetric Rates and Service Charges, attached hereto and made a part hereof, be approved and implemented as outlined, and kept on file with the City Clerk.

**IT IS FURTHER RESOLVED** that the attached Biennial Master Fee Schedule can and will be modified, should the need arise, at any time during the biennial timeframe for fiscal years 2018 and 2019.

**BE IT FURTHER RESOLVED** that the appropriate City Officials be and are hereby authorized to do all things necessary to implement and collect the attached user fees, effective July 1, 2017.

**APPROVED AS TO FORM:**

\_\_\_\_\_  
Angela Wheeler, Acting Chief Legal Officer

**APPROVED AS TO FINANCE:**

\_\_\_\_\_  
David L. Sabuda, Interim Chief Financial Officer

\_\_\_\_\_  
Dr. Karen W. Weaver, Mayor

**CITY COUNCIL:**

\_\_\_\_\_  
Kerry Nelson, Council President

**RECEIVERSHIP TRANSITION  
ADVISORY BOARD:**

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>TRANSPORTATION, DEVELOPMENT, and ZONING DEPARTMENT</b>			
Electrical	26-5	Registration Fee: Electrical Contractor	\$ 30.00
Plumbing	26-5	Registration Fee: Plumbing Contractor	\$ 15.00
Mechanical	26-5	Registration Fee: Mechanical Contractor	\$ 15.00
Engineering	26-5	Photocopies:	
		Letter/Legal	\$ 1.00
		Ledger	\$ 2.00
		Blueprints:	
		12" x 24"	\$ 2.00
		18" x 36"	\$ 4.00
		24" x 36"	\$ 6.00
		Large (per sq. ft.)	\$ 1.00
Permit Fees	26-5	Garbage Receptacles: Large Moveable	\$ 45.00
Permit Fees-Building: New Construction, Alterations, Renovations, Remodeling (based on cost of same)	26-5	Cost of Project:	Minimum \$140.00 per Inspection
		Up to \$2,000	\$ 140.00
		\$2,001 - \$50,000	\$ 140.00
		<b>Plus, per \$1,000 or part thereof over \$2,000</b>	\$ 27.00
		\$50,001 - \$500,000	\$ 1,100.00
		<b>Plus, per \$1,000 or part thereof over \$50,000</b>	\$ 23.00
		\$500,001 - \$1,000,000	\$ 7,850.00
		<b>Plus, per \$1,000 or part thereof over \$500,000</b>	\$ 18.00
		\$1,000,001 and over	\$ 12,850.00
<b>Plus, per \$1,000 or part thereof over \$1,000,000</b>	\$ 11.00		
		Re-inspection, if necessary	\$ 140.00
Permit Fees-Fence	26-5	<\$1,000 in cost, requiring only one inspection	\$ 140.00 (All fence permits requiring 1 inspection)
		>\$1,000 in cost, same as for new construction Plus, per \$1,000 or part thereof over \$2,000	
Permit Fees-Signs	26-5	All Types: \$1.00 to \$2,000	\$ 140.00
		\$2,001 to \$50,000	\$ 140.00
		Plus, per \$500 over \$2,000	\$ 27.00
		\$50,001 and over	\$ 1,623.00
		Plus, per \$500 over \$50,001	\$ 12.00
		Trailers or Temporary Signs: Over 6 square feet in area, per move or relocation between site.	\$ 155.00
Permit Fees-Signs (cont'd)	26-5	Signs erected over public property, additional fee per square foot of area (one side)	\$ 18.00
		Signs, Types 3 & 4 on public property (excluding charitable purposes)	
		Annual Privilege Fee	\$ 225.00
		Plus, per square foot of area	\$ 1.00
Permit Fees-Reroofing or Residing	26-5	Value <\$5,000 requiring one inspection	\$ 140.00
		Value >\$5,000, same as new construction	\$ 140.00
		Plus, per \$1,000 or part thereof over \$2,000	\$ 27.00
		Removal of Aluminum Siding	\$ 140.00
Permit Fees-Certificate of Use & Occupancy	26-5	Issued w/Building Permit for:	
		Change in Use	\$ 140.00
		Same or Existing Prior Use	\$ 140.00
Permit Fees- Inspections	26-5	Fee per Hour (special requests & survey inspections, during regular working hours.)	\$ 200.00
Permit Fees- Demolition or Moving	26-5	Minimum Fee	\$ 140.00
		Plus, per 1,000 cubic of structure	\$ 9.00
		Special services or procedures-fee established by building official.	
		Residential Garages	\$ 140.00
Permit Fees- Miscellaneous	26-5	Temporary structures, per 6 months	\$ 270.00
Permit Fees-Parking Lot & Driveway Construction (all types)	26-5	1,000 square feet and over: Same Fee as for New Construction	same as new
Permit Fees- Swimming Pools	26-5	Same Fee as for New Construction	same as new
Permit Fees-Tank Removal	26-5	Above Ground & Underground Storage Tanks	\$ 140.00
Permit Fees-Trades	26-5	Hourly Rate for Technical Trades	\$ 200.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee		
<b>Permit Fees-Appeals</b>	26-5	Building Code Board of Appeals	\$ 350.00		
<b>Permit Fees-Plan Examination (based on cost of project)</b>	26-5	\$0 - \$50,000	\$ 330.00		
		\$50,001 - \$500,00	\$ 336.00		
		<b>Plus, per \$1,000 or part thereof over \$50,000</b>	\$ 9.00		
		Over \$500,000	\$ 4,386.00		
		<b>Plus, per \$1,000 or part thereof over \$500,000</b>	\$ 2.00		
		Plan examination, mechanical, plumbing, electrical or site work only, per hour	\$ 200.00		
		Simple alteration and additions, per hour	\$ 200.00		
<b>Permit Fees-Refund Policy</b>	26-5	Administrative Fee for all cancelled or transferred permits	\$ 75.00		
		Additional work already performed, per hour.	\$ 200.00		
<b>Permit Fees-Re-Submissions</b>	1/1/1993	Construction Projects/Approval of pre-manufactured units, per hour (1 hour minimum)	same as new		
<b>Permit Fees-Penalties</b>	26-5	(for work begun prior to obtaining proper permit)			
		Up to \$5,000	\$ 412.00		
<b>Permit Fees-Rentals</b>	26-5	Over \$5,000	\$ 825.00		
		Rental License & Registration Fee (one-time)	\$ 112.00		
		Inspection Fee (compliance w/IPMC) (tri-annual)			
		Multi-Family Dwellings:			
		Base Fee	\$ 105.00		
		Per Building (after one)	\$ 38.00		
		Per Unit (after one, less than 5)	\$ 90.00		
		Per Unit (five through fifty)	\$ 75.00		
		Per Unit (51 & over)	\$ 45.00		
Single Family Dwellings	\$ 225.00				
Two-Family Dwellings	\$ 300.00				
<b>Permit Fees-Rentals (cont'd)</b>	26-5	Inspection Fee (compliance w/IPMC) (additional inspections after two or complaint inspection)	\$ 75.00		
	26-5	Penalty fees for non-registration and inspection:			
		1 & 2 Family	\$ 450.00		
		3-10 Units	\$ 600.00		
		Over 10 Units	\$ 1,000.00		
<b>Permit Fees-Basic Building Code</b>	26-5	Disconnect sanitary sewer service line & water service line:			
		Water svc line 2" or less in diameter	\$ 169.00		
		Water svc line >2" in diameter	\$ 720.00		
		Sanitary sewer svc line 12" or less in diam.	\$ 169.00		
		Sanitary sewer svc line >12" in diam.	\$ 720.00		
<b>Permit Fees-Mechanical Fees</b>	26-5	Minimum Fee	\$ 140 per inspection		
		Permit Base Fee	\$ 75.00		
		Water Heaters	\$ 15.00		
<b>Permit Fees-Mechanical: Heating Equipment</b>	26-5	Furnaces & Boilers	\$ 60.00		
		Central Air Conditioning & Heat Pump	\$ 57.00		
		Duct System/Hydronic Piping	\$ 57.00		
		Power Exhaust/Plus Base Fee	\$ 14.00		
		Exhaust Fan (for Bathroom & Kitchen Hoods)	\$ 14.00		
		Flue Damper/Vent Damper Plus Base Fee	\$ 14.00		
		Humidifiers/Plus Base Fee	\$ 14.00		
		Electronic Air Cleaner/Plus Base Fee	\$ 14.00		
		Condensate Pumps/Plus Base Fee	\$ 14.00		
		Gas Piping, New Installation, Each Outlet	\$ 14.00		
		Chimney	\$ 39.00		
		<b>Permit Fees-Mechanical: Solid Fuel</b>	26-5	Complete Wood Stoves, Fireplace Inserts, Add-on Furnaces	\$ 52.00
		<b>Permit Fees-Mechanical: Solar Equipment</b>	26-5	Solar Equipment System	\$ 57.00
Additional Panels	\$ 14.00				
Solar Domestic Hot Water System	\$ 57.00				
Additional Panels	\$ 14.00				
<b>Permit Fees-LPC &amp; Fuel Oil Tanks</b>	26-5	LPC & Fuel Oil Tanks, Piping Fee Included	\$ 39.00		
<b>Permit Fees-Engineering</b>	26-5	Sidewalk and Approach Permit	\$ 42.00		
		Excavation Permit	\$ 28.00		
		Curb Cut Permit / LFT	\$ 13.00		
		Storm Sewer Tap Inspection (2)	\$ 236.00		
		Sanitary Wye Connection	\$ 482.00		
		Grade Stakes	Time and Material		
		Pavement Break: (Per Sq. Ft. Area) Add additional \$100.00 for Major Roads			

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Engineering		0-16	\$ 828.00
		17-49	\$ 1,243.00
		50-81	\$ 1,656.00
		82-100	\$ 2,208.00
		101-144	\$ 2,611.00
		145 and over	\$ 3,036.00
Mechanical Fees-Incinerators	26-5	Incinerators	\$ 57.00
Mechanical Fees-Inspections	26-5	Hourly Rate	\$ 200.00
Mechanical Fees-Re-Inspections	26-5	Re-inspections or Final Inspection	\$ 140.00
Mechanical Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	\$ 200.00
Mechanical Fees-Insurance	26-5	Insurance Inspections	\$ 200.00
Mechanical Fees-Overtime	26-5	Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
Mechanical Fees-Equipment	26-5	Inspected equipment...supplemental permit...minimum	\$ 140.00
Mechanical Fees-Refunds	26-5	Refunds/Transfers	\$ 75.00
Mechanical Fees-Refrigeration	26-5	Evaporator Coils under 5 h.p. (per cooler unit)	\$ 60.00
		Evaporator Coils 5 h.p. & over (per cooler unit)	\$ 84.00
Mechanical Fees-Compressor	26-5	15 h.p. to 50 h.p. (each compressor)	\$ 84.00
		Over 50 h.p. (each compressor)	\$ 114.00
Mechanical Fees-Chillers	26-5	Each Chiller	\$ 193.00
Mechanical Fees-Cooling Towers	26-5	Each Cooling Tower	\$ 110.00
Mechanical Fees-Duct System/Piping	26-5	Duct System/Hydronic Piping, Gaseous Hydrogen, Fire Suppression/Protection System:	
		Under \$3,000	\$ 60.00
		\$3,000 - \$7,999	\$ 93.00
		\$8,000 - \$10,999	\$ 130.00
		\$11,000 - \$15,000	\$ 151.00
	Each additional \$3,000 over \$15,000	\$ 25.00	
Mechanical Fees-Ventilation/Exhaust	26-5	Fans under 1,500 cfm	\$ 14.00
		1,500 cfm to 10,000 cfm	\$ 60.00
		Over 10,000 cfm	\$ 114.00
Mechanical Fees-Heat Recovery	26-5	Heat Recovery & Wall Fan Coils	\$ 22.00
Mechanical Fees-Commercial Range	26-5	Commercial Range Hoods	\$ 57.00
Mechanical Fees-Other Hoods	26-5	Other Specified Hoods	\$ 51.00
Mechanical Fees-Barbecues	26-5	Commercial Barbecues	\$ 60.00
Mechanical Fees-Exhaust	26-5	Power Exhaust/Plus Base Fee	\$ 14.00
Mechanical Fees-Exhaust Fan	26-5	Exhaust Fan (for Bathroom)	\$ 14.00
Mechanical Fees-Flue/Vent Damper	26-5	Flue Damper/Vent Damper Plus Base Fee	\$ 14.00
Mechanical Fees-Humidifier	26-5	Humidifiers/Plus Base Fee	\$ 14.00
Mechanical Fees-Air Cleaners	26-5	Electronic Air Cleaner/Plus Base Fee	\$ 14.00
Mechanical Fees-Condensate Pump	26-5	Condensate Pumps/Plus Base Fee	\$ 14.00
Mechanical Fees-Gas Piping	26-5	New Installation, each outlet	\$ 14.00
Mechanical Fees-Chimney	26-5	Chimney, includes Breaching	\$ 39.00
Plumbing Fees-Minimum	26-5	Minimum Fee	\$ 140 per inspection
		Permit Base Fee	\$ 75.00
		Water Heaters	\$ 15.00
		Fixtures, each	\$ 19.00
		Stacks, Vents	\$ 28.00
		Reduced pressure zone backflow preventor (ea)	\$ 19.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Plumbing Fees- Water Distribution System	26-5	Distance from meter:	
		<1 inch	\$ 54.00
		1 inch	\$ 84.00
		2 inches	\$ 126.00
		3 inches	\$ 168.00
		4 inches	\$ 213.00
		>4 inches	\$ 273.00
Plumbing Fees- Sewer (Sanitary & Storm)	26-5	Up to 150 ft lines:	
		6 inches or less	\$ 140.00
		8 inches	\$ 166.00
		10 inches	\$ 180.00
		12 inches	\$ 200.00
		14 inches	\$ 208.00
		16 inches	\$ 217.00
		18 inches	\$ 237.00
		Over 18 inches	\$ 247.00
		Per foot over 150 feet	\$ 1.00
Plumbing Fees- Sump Line	26-5	Sump line is special rate	\$ 140.00
Plumbing Fees- Residential Sewer	26-5	Residential sewer, repair only, no base fee	\$ 140.00
Plumbing Fees- Manhole	26-5	Manhole & Catch Basins	\$ 43.00
Plumbing Fees- Sewage Sumps	26-5	Sewage Sumps, Ejections	\$ 20.00
Plumbing Fees- Connections	26-5	Connection of building drains to building sewer	\$ 24.00
Plumbing Fees- Heat Recliner	26-5	For industrial/commercial water heater, no base fee	\$ 140.00
Plumbing Fees- Lawn Sprinkler	26-5	Lawn Sprinkler System, no base fee	\$ 140.00
Plumbing Fees- Water Softener	26-5	Water Softener & Water Conditioner, no base fee	\$ 140.00
Plumbing Fees	26-5	Medical Gas	\$75 plus \$7.50 per connection
Plumbing Fees- Inspection	26-5	Hourly Rate	\$ 200.00
Plumbing Fees- Re-inspection	26-5	Re-inspections or Final Inspection	\$ 140.00
Plumbing Fees- Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	\$ 200.00
Plumbing Fees- Insurance	26-5	Insurance Inspections	\$ 200.00
Plumbing Fees- Overtime	26-5	Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
Plumbing Fees- Equipment	26-5	Supplemental Permit, minimum	\$ 140.00
Plumbing Fees-Refund	26-5	Refunds/Transfers	\$ 75.00
Electrical Fees	26-5	Residential/Commercial:	
		Minimum Fee	\$ 140 per inspection
		Permit Base Fee	
Electrical-Circuits	26-5	First & Second (each)	\$ 15.00
		Third & Over (each)	\$ 12.00
Electrical- Service/Power	26-5	Service for Light, Heat or Power:	
		Up to 100 amp switch	\$ 22.00
		Over 100 to 200 amp switch	\$ 51.00
		Over 200 to 400 amp switch	\$ 87.00
		Over 400 to 1,000 amp switch	\$ 144.00
		Over 1,000 to 2,000 amp switch	\$ 226.00
		Over 2,000 amp switch	\$ 240.00
Electrical-Signs	26-5	Each Sign	\$ 22.00
		Each Additional Sign	\$ 11.00
Electrical - Fixtures/Plugs	26-5	Fixtures & Plugs, each	\$ 3.00
Electrical-Power Units (hp)	26-5	Over 1/4 hp to 1.0 hp	\$ 26.00
		Over 1.0 hp to 10 hp	\$ 63.00
		Over 10 hp to 20 hp	\$ 77.00
		Over 20 hp to 30 hp	\$ 87.00
		Over 30 hp to 40 hp	\$ 102.00
		Over 40 hp to 50 hp	\$ 114.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
		Over 50 hp to 75 hp	\$ 150.00
		Over 75 hp to 100 hp	\$ 177.00
		Over 100 hp 50 150 hp	\$ 202.00
		Over 150 hp	\$ 226.00
Electrical-Trailer Parks	26-5	Per Site	\$ 26.00
Electrical-Feeders	26-5	Feeders, Mains, Bus Ducts 50 feet or fraction	\$ 15.00
Electrical Fees- Inspection	26-5	Hourly Rate	\$ 200.00
Electrical Fees- Re-inspection	26-5	Re-inspections or Final Inspection	\$ 140.00
Electrical Fees- Special Inspection	26-5	Special Inspection Pertaining to Sale of Structure	\$ 200.00
Electrical Insurance	26-5	Insurance Inspections	\$ 200.00
Electrical Fees- Overtime Inspections	26-5	Per existing policy: Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
Electrical Fees- Supplemental	26-5	Supplemental Permit, minimum fee	\$ 140.00
Electrical Fees- Refunds/Transfers	26-5	Minimum Fee	\$ 75.00
		Hourly Rate, work already performed	\$ 200.00
Building Inspections		Copies of Rental License	\$ 9.00
Building Inspections		Copies of V/N	\$ 9.00
Building Inspections		Copies, per sheet (over the counter)	\$ 9.00
Street Fees	26-5	Temporary Street Closure - Special Events	
		1-25 Barricades	\$ 25.00
		26-50 Barricades	\$ 50.00
		51-75 Barricades	\$ 75.00
		76-100	\$ 100.00
		100 Plus Barricades	\$ 150.00
Consumer Pavement Break	26-5	Concrete Driveways/Sidewalks (Sq. Ft.)	\$ 7.00
		Asphalt Driveways (Sq. Ft.)	\$ 12.00
		Saw Cutting (Lineal Ft.)	\$ 5.00
		Concrete Streets (Sq. Ft.)	\$ 17.00
		Concrete Streets (Majors)(Sq. Ft.)	\$ 20.00
		Asphalt Streets (Sq. Ft.)	\$ 15.00
		Asphalt Streets (Majors)(Sq. Ft.)	\$ 17.00
		Concrete/Asphalt Streets (Sq. Ft.)	\$ 16.00
		Concrete/Asphalt Streets (Majors)(Sq. Ft.)	\$ 18.00
		Concrete Curb (Lineal Ft.)	\$ 20.00
Street Restoration Inspection	26-5	Post inspection to verify backfill material for street restoration	\$ 70.00
<b>FIRE DEPARTMENT</b>			
n/a	n/a	Fire Incident or Ambulance Run Report	\$ 5.00
n/a	n/a	Code enforcement - per hour	\$ 70.00
n/a	n/a	CPR/AED Training, 1-19 people	\$ 25.00
n/a	n/a	CPR/AED Training, 20+ people	\$ 15.00
n/a	n/a	CPR/AED Training, Non-City Employee, 1-10 people	\$ 35.00
n/a	n/a	CPR/AED Training, Non-City Employee, 11+ people	\$ 30.00
n/a	n/a	First Aid/CPR/AED Training, Non-City Employee, 1-10 people	\$ 60.00
n/a	n/a	First Aid/CPR/AED Training, Non-City Employee, 11+ people	\$ 50.00
n/a	n/a	Hazardous Materials Cleanup	\$ 73.00
n/a	n/a	Vehicle Fire Response	\$ 500.00
n/a	n/a	Consumers Energy Standby	\$ 292.00
n/a	n/a	False Alarm Response, 1st	\$ -
n/a	n/a	False Alarm Response, 2nd	\$ 100.00
n/a	n/a	False Alarm Response, 3rd	\$ 250.00
n/a	n/a	False Alarm Response, 4th	\$ 500.00
n/a	n/a	False Alarm Response, 5th	\$ 1,000.00
n/a	n/a	Extrication	\$ 565.00
n/a	n/a	Candle Watch Fee	\$ 70.00
n/a	n/a	DHS Inspection	\$ 139.00
n/a	n/a	Fire Prev Insp - Assembly	\$ 104.00
n/a	n/a	Fire Prev Insp - Business	\$ 125.00
n/a	n/a	Fire Prev Insp - Education	\$ 150.00
n/a	n/a	Fire Prev Insp - Factory/Industry	\$ 150.00
n/a	n/a	Fire Prev Insp - High Hazard	\$ 215.00
n/a	n/a	Fire Prev Insp - Institutional	\$ 215.00
n/a	n/a	Fire Prev Insp - Mercantile	\$ 215.00
n/a	n/a	Fire Prev Insp - Mixed Use	\$ 215.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Group Fire Prev Insp - Reinspections	\$ 35.00
n/a	n/a	Medical Asst.	\$ 45.00
n/a	n/a	Office Training Course	\$ 90.00
n/a	n/a	Structure Fires	\$ 500.00
n/a	n/a	Downed Power Line Security	\$ 200.00
n/a	n/a	Paramed Support for Private Amb.	\$ 100.00
n/a	n/a	Paramed Response for Vehicle Injury Accident	\$ 100.00
n/a	n/a	Classes - blood born pathogens, 1-19	\$ 9.00
n/a	n/a	Classes - blood born pathogens, 20+	\$ 5.00
n/a	n/a	Classes, Non-City employee, bloodborne pathogens, 1-19	\$ 20.00
n/a	n/a	Classes, Non-City Employee, bloodborne pathogens, 20+	\$ 15.00
n/a	n/a	EMS Classes	\$ 1,975.00
n/a	n/a	FF/EMT hourly rate	\$ 60.00
n/a	n/a	Sergeant hourly rate	\$ 69.00
n/a	n/a	Lieutenant hourly rate	\$ 69.00
n/a	n/a	Captain hourly rate	\$ 89.00
n/a	n/a	Battalion Chief hourly rate	\$ 93.00
n/a	n/a	Fire Apparatus Operator hourly rate	\$ 65.00
<b>POLICE DEPARTMENT</b>			
Patrol	n/a	Preliminary Breath Test	\$ 13.00
Patrol	n/a	Prostitution Sting Fee (City Portion Only)	\$ 675.00
Patrol	n/a	Prostitution Sting Fee (County Portion Only)	\$ 225.00
Patrol	n/a	Drunk Driving OUID Arrest	\$ 471.00
Patrol	n/a	Drunk Driving OUID Arrest With Accident	\$ 236.00
Patrol	n/a	Drunk Driving Blood Test	\$ 314.00
Patrol	n/a	Drunk Driving SOS Hearing	\$ 353.00
Patrol	n/a	Drunk Driving Court Hearing	\$ 353.00
Patrol	n/a	Police Officer (Overtime)	\$ 40.74
Patrol	n/a	Sergeant (Overtime)	\$ 48.40
Patrol	n/a	Police Lieutenant (Overtime)	\$ 55.54
Patrol	n/a	Police Captain (Overtime)	\$ 61.65
Records & Identification	n/a	Provision Center Employment Application Fee	\$ 150.00
Records & Identification	n/a	Accident / Incident Reports	\$ 13.00
Records & Identification	n/a	Copies of Complaints	\$ 13.00
Records & Identification	n/a	Criminal Expungement	\$ 100.00
Records & Identification	n/a	Fingerprinting	\$ 31.00
Records & Identification	n/a	Notary Fee	\$ 10.00
Records & Identification	n/a	Sex Offender Registration (City Portion only)	\$ 20.00
Records & Identification	n/a	Sex Offender Registration (State Portion only)	\$ 30.00
Records & Identification	n/a	Towing Fee (per tow)	\$ 80.00
Records & Identification	n/a	Storage Fees on Vehicles Towed (charge per day)	\$ 20.00
Records & Identification	n/a	Administrative Cost	\$ 50.00
Records & Identification	n/a	Statutory Fees (\$15.00 City/\$25.00 State of Michigan)	\$ 40.00
<b>CITY CLERK</b>			
n/a	n/a	Alcohol Liquor Sales	\$ 1,000.00
n/a	n/a	Ambulance Company - per Vehicle	\$ 150.00
n/a	n/a	Ambulance Attendant New License	\$ 60.00
n/a	n/a	Ambulance Attendant - Renewal	\$ 55.00
n/a	n/a	Amusement Arcade	\$ 407.00
n/a	n/a	Amusement Ride Bond (cash)	\$ 1,000.00
n/a	n/a	Amusement Rides 1st Day	\$ 190.00
n/a	n/a	Amusement Rides Additional Day	\$ 73.00
n/a	n/a	Auctioneer (Daily <90 Days)	\$ 40.00
n/a	n/a	Auctioneer (Yearly)	\$ 135.00
n/a	n/a	Bowling Alleys	\$ 300.00
n/a	n/a	Bump Shop (Auto Body Shop/Mechanic Garages)	\$ 425.00
n/a	n/a	Card Room 1st 3 Tables	\$ 65.00
n/a	n/a	Card Room Additional Tables	\$ 65.00
n/a	n/a	Club	\$ 466.00
n/a	n/a	Convenience Stores	\$ 400.00
n/a	n/a	Convenience Stores (Renewal)	\$ 200.00
n/a	n/a	Dance Hall	\$ 305.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Dance (Public/Teen)	\$ 305.00
n/a	n/a	Dance Permit (Liquor)	\$ 347.00
n/a	n/a	Gasoline Station (1st 2 Pumps)	\$ 75.00
n/a	n/a	Gasoline Station (additional pumps)	\$ 10.00
n/a	n/a	Going Out Of Business Sale (30 Days)	\$ 100.00
n/a	n/a	Hall For Hire	\$ 250.00
n/a	n/a	Hotel (1st 100 Rooms)	\$ 208.00
n/a	n/a	Hotel (each additional Room)	\$ 7.00
n/a	n/a	Junk Dealer	\$ 500.00
n/a	n/a	Junk Yard/Storage	\$ 400.00
n/a	n/a	Parking Lot 11-25 Spaces	\$ 147.00
n/a	n/a	Parking Lot 26-50 Spaces	\$ 147.00
n/a	n/a	Parking Lot 51-100 Spaces	\$ 147.00
n/a	n/a	Parking Lot 101-150 Spaces	\$ 147.00
n/a	n/a	Parking Lot 151-250 Spaces	\$ 154.00
n/a	n/a	Parking Lot 251-350 Spaces	\$ 164.00
n/a	n/a	Parking Lot >350 Spaces	\$ 370.00
n/a	n/a	Pawnbroker	\$ 400.00
n/a	n/a	Peddler Processing Fee	\$ 15.00
n/a	n/a	Peddler Yearly	\$ 191.00
n/a	n/a	Peddler 6 Months	\$ 191.00
n/a	n/a	Peddler 3 Months	\$ 191.00
n/a	n/a	Peddler 1 Month	\$ 191.00
n/a	n/a	Peddler Daily	\$ 191.00
n/a	n/a	Peddler w/Vehicle	\$ 248.00
n/a	n/a	Pool Room 1st 4 Tables	\$ 296.00
n/a	n/a	Pool Room Additional Tables	\$ 112.00
n/a	n/a	Precious Metal & Gem Dealer	\$ 229.00
n/a	n/a	Second Hand Dealer	\$ 350.00
n/a	n/a	Sidewalk Contractor	\$ 250.00
n/a	n/a	Sign Hanger	\$ 200.00
n/a	n/a	Skating Rink	\$ 279.00
n/a	n/a	Snow Removal Vehicle	\$ 175.00
n/a	n/a	Theater (per seat, \$300 max)	\$ 0.58
n/a	n/a	Use of Streets	\$ 242.00
n/a	n/a	Adult Entertainment Establishment	\$ 886.00
n/a	n/a	Copy of City Charter	\$ 15.00
n/a	n/a	City of Flint Code Book	\$ 300.00
n/a	n/a	Code Supplements	\$ 33.00
n/a	n/a	Voter Lists (per sheet)	\$ 0.25
n/a	n/a	Voter Labels (per page)	\$ 0.50
n/a	n/a	Voter Info On Disk	\$ 140.00
n/a	n/a	Precinct Guides	\$ 12.00
n/a	n/a	Ward Maps - Large	\$ 15.00
n/a	n/a	Ward Maps - Small (8x10)	\$ 2.00
n/a	n/a	Ward Maps - Small (11x17)	\$ 5.00
<b>ASSESSMENT OFFICE</b>			
n/a	n/a	Record Reproduction (non FOIA)	\$ 3.00
n/a	n/a	Tax Maps	\$ 23.00
n/a	n/a	Tax Maps (Full Set)	\$ 1,590.00
n/a	n/a	Research Hourly Rate (1 hr minimum) (non FOIA)	\$ 91.00
n/a	n/a	Creating or Combining 2 Platted Parcels	\$ 50.00
n/a	n/a	Each additional parcel	\$ 50.00
<b>FINANCE &amp; PAYROLL</b>			
n/a	n/a	Copies of Paychecks	\$ 4.00
n/a	n/a	Copies of Other (non-Paycheck) materials	\$ 1.00
n/a	n/a	Duplicate 1099s	\$ 12.00
n/a	n/a	Duplicate W2s	\$ 12.00
n/a	n/a	Insurance Form Completion	\$ 20.00
<b>LAW OFFICE</b>			
n/a	n/a	FOIA per page copy charge	\$ 0.10
n/a	n/a	Research Hourly Rate (Non FOIA)	\$ 70.00
n/a	n/a	FOIA Labor Rates	\$ 19.23
n/a	n/a	Notary Fee	\$ 10.00
<b>TREASURER</b>			
n/a	n/a	Deed Certification	\$ 4.50
n/a	n/a	Research Fee (non FOIA)	\$ 53.00
n/a	n/a	Income Tax Admin Review Fee	\$ 28.00
n/a	n/a	School District Summer Tax Levy (GISD)	\$ 10,000.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	School District Summer Tax Levy (Other Districts)	\$ 250.00
n/a	n/a	Bounced Check Fee	\$ 50.00
n/a	n/a	Duplicate Bill	\$ 1.00
n/a	n/a	Shutoff Posting Fee Single Account	\$ 25.00
n/a	n/a	Shutoff Posting Fee for Buildings with Multiple Accounts	\$ 40.00
<b>PLANNING &amp; ZONING</b>			
n/a	n/a	Site Plan Review: Resid 3+ houses	\$ 1,002.00
n/a	n/a	Site Plan Review: Comm/Ind	\$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl: Preliminary	\$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl: Final	\$ 626.00
n/a	n/a	Revisions / Review	\$ 501.00
n/a	n/a	Special Approval / Conditional Use	\$ 1,002.00
n/a	n/a	Street or Alley Vacations	\$ 1,002.00
n/a	n/a	Street Name Change	\$ 1,002.00
n/a	n/a	Zoning Appeal/Variations/Interp: Comm.	\$ 1,002.00
n/a	n/a	Zoning Appeal/Variations/Interp: Resid.	\$ 626.00
n/a	n/a	Copies of Master Plan/ Zoning Ord/ Maps	\$ 22.00
n/a	n/a	Zoning Change	\$ 1,253.00
n/a	n/a	Zoning Certificate: Per Hour	\$ 125.00
n/a	n/a	Zoning- Written Confirmation, per parcel	\$ 125.00
n/a	n/a	Zoning Lots: Resid prin parcel+1 parcel	\$ 188.00
n/a	n/a	Zoning Lots: Resid: each add'l parcel	\$ 251.00
n/a	n/a	Zoning Lots: Comm. prin parcel+1 parcel	\$ 251.00
n/a	n/a	Zoning Lots: Comm.: each add'l parcel	\$ 376.00
n/a	n/a	Real Property Disp. Fee: Resid. Side Lot	\$ 501.00
n/a	n/a	Real Property Disp. Fee: Resid Non Side	\$ 501.00
n/a	n/a	Real Property Disp. Fee: Comm/ Ind.	\$ 1,002.00
n/a	n/a	Master Plan Update Surcharge	\$ -
n/a	n/a	Zoning Review of Bldg Permit	\$ 31.00
<b>PARKS &amp; RECREATION</b>			
n/a	n/a	Day Camps	\$ 25.00
n/a	n/a	Kearsley Park	\$ 100.00
n/a	n/a	Kearsley Park	\$ 50.00
n/a	n/a	All Other Parks	\$ 35.00
n/a	n/a	All Other Parks	\$ 35.00
n/a	n/a	Snowmobile	\$ 650.00
n/a	n/a	Snowmobile	\$ 200.00
<b>WASTE COLLECTION FEES</b>			
n/a	n/a	Collection Fee - FY18	\$ 177.83
n/a	n/a	Collection Fee - FY19	\$ 177.83
<b>WATER SERVICE CENTER</b>			
n/a	n/a	Labor Rate	\$ 50.00
n/a	n/a	Meter Test Requested by Customer	\$ 50.00
n/a	n/a	Lost or Stolen Meter Charge	Cost of Meter + \$50.00
n/a	n/a	Affidavit Filing	\$ 25.00
n/a	n/a	Water Service Turn On or Off: Regular	\$ 50.00
n/a	n/a	<b>Water Service Turn Off: Emergency: Shop</b>	\$ 100.00
n/a	n/a	Water Service Turn-Off: Non Payment	\$ 75.00
n/a	n/a	Water Service Turn-On: Non Payment Same Day	\$ 100.00
n/a	n/a	Water Service Turn-On: Non Payment Next Day	\$ 75.00
n/a	n/a	<b>Water Service Turn On or Off: Regular: Shop</b>	\$ 65.00
n/a	n/a	Frozen Meter Charge	Cost of Meter + \$50.00
n/a	n/a	Hydrant Meter Charge 5/8"	Deposit + \$50 install fee + \$50 removal fee + Cost of Water
n/a	n/a	Hydrant Meter Charge 1"	
n/a	n/a	Hydrant Meter Charge 1½"	
n/a	n/a	Hydrant Meter Charge 2"	
n/a	n/a	Hydrant Meter Charge 3"	
n/a	n/a	No Show Appointment	\$ 50.00
n/a	n/a	Thaw Frozen Lines	\$ 325.00
n/a	n/a	Cut & Plug 2" Water	\$ 506.00
n/a	n/a	Main Taps & Tie Ins	T&M
n/a	n/a	New Main and Service Line Inspection	T&M
n/a	n/a	Seasonal Meter Installation or Removal	\$ 50.00
n/a	n/a	Cut & Plug 3" Water 12" Sewer	T&M
n/a	n/a	Riser Repair 3/4" Water	\$ 126.00
n/a	n/a	Riser Repair 1" Water	\$ 126.00
n/a	n/a	Riser Repair 1.5"	T&M
n/a	n/a	Riser Repair 2.0"	T&M
n/a	n/a	Check and Waste Repair 3/4"	\$ 126.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Check and Waste Repair 1"	\$ 126.00
n/a	n/a	Check and Waste Repair 1.5"	T&M
n/a	n/a	Check and Waste Repair 2.0"	T&M
n/a	n/a	Bacteriological Sample Test Non Customers	\$ 72.00
n/a	n/a	Make sure off meter room found on-turned off & stuffed curb box	\$ 75.00
		<b>Blow Out for Turn On from MSO Stuffed Curb Box: Shop</b>	\$ 90.00
n/a	n/a	Make sure off shop stuffed	\$ 90.00
n/a	n/a	Excavation for Turn-On from Non-Pay Turn-off	T&M \$250 per hour
n/a	n/a	Bacteriological Sample Test Customers	No Fee
n/a	n/a	Water Deposit Fee for Renters	\$ 250.00
<b>WATER - SEWER BILL RATES</b>			
<b>Metered Water-per 100 cubic feet (748 gallons)</b>			
n/a	n/a	City - 0 to 35 CCF (one CCF =748 gallons)	\$6.187 per CCF
n/a	n/a	City - 35 to 2,000 CCF (one CCF =748 gallons)	\$5.835 per CCF
n/a	n/a	City - Over 2,000 CCF (one CCF =748 gallons)	\$4.755 per CCF
n/a	n/a	NonCity - 0 to 35 CCF (one CCF =748 gallons)	\$9.285 per CCF
n/a	n/a	NonCity - 35 to 2,000 CCF (one CCF =748 gallons)	\$8.939 per CCF
n/a	n/a	NonCity - Over 2,000 CCF (one CCF =748 gallons)	\$7.140 per CCF
<b>Water "Readiness to Serve" Service Charges</b>			
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$ 22.90
n/a	n/a	Residential City - Meter Size 3/4"	\$ 44.03
n/a	n/a	Residential City - Meter Size 1"	\$ 58.15
n/a	n/a	Residential City - Meter Size 1 1/2"	\$ 58.15
n/a	n/a	Residential City - Meter Size 2"	\$ 58.15
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$ 34.17
n/a	n/a	Residential Non-City - Meter Size 3/4"	\$ 65.95
n/a	n/a	Residential Non-City - Meter Size 1"	\$ 87.08
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$ 87.08
n/a	n/a	Residential Non-City - Meter Size 2"	\$ 87.08
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	\$ 55.79
n/a	n/a	Commercial-Indust. City - Meter Size 3/4"	\$ 69.37
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$ 78.48
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	\$ 112.60
n/a	n/a	Commercial-Indust. City - Meter Size 2"	\$ 157.40
n/a	n/a	Commercial-Indust. City - Meter Size 3"	\$ 310.83
n/a	n/a	Commercial-Indust. City - Meter Size 4"	\$ 547.05
n/a	n/a	Commercial-Indust. City - Meter Size 6"	\$ 1,075.75
n/a	n/a	Commercial-Indust. City - Meter Size 8"	\$ 1,560.05
n/a	n/a	Commercial-Indust. City - Meter Size 10"	\$ 2,153.48
n/a	n/a	Commercial-Indust. City - Meter Size 12"	\$ 2,605.31
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$ 3,242.25
n/a	n/a	Commercial-Indust. City - Meter Size 20"	\$ 3,501.98
n/a	n/a	Comm.-Indust. Non-City - Meter Size 5/8"x3/4"	\$ 83.74
n/a	n/a	Comm.-Indust. Non-City - Meter Size 3/4"	\$ 95.84
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	\$ 117.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$ 169.06
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$ 236.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	\$ 468.65
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$ 820.71
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$ 1,613.34
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$ 2,340.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	\$ 3,247.30
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	\$ 3,907.77
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	\$ 4,863.28
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	\$ 5,709.67
<b>Sewage Flow per 100 cubic feet (748 gallons) - based on metered water</b>			
n/a	n/a	Residential City - per CCF (one CCF =748 gallons)	\$4.312 per CCF
n/a	n/a	Residential NonCity - per CCF	\$4.735 per CCF
<b>Sewer "Readiness to Serve" Service Charges</b>			
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$ 34.48
n/a	n/a	Residential City - Meter Size 1"	\$ 70.41
n/a	n/a	Residential City - Meter Size 1 1/2"	\$ 70.41
n/a	n/a	Residential City - Meter Size 2"	\$ 70.41
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$ 44.19
n/a	n/a	Residential Non-City - Meter Size 3/4"	\$ 60.35
n/a	n/a	Residential Non-City - Meter Size 1"	\$ 82.96
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$ 82.96
n/a	n/a	Residential Non-City - Meter Size 2"	\$ 82.96

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	\$ 55.90
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$ 91.20
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	\$ 148.40
n/a	n/a	Commercial-Indust. City - Meter Size 2"	\$ 211.19
n/a	n/a	Commercial-Indust. City - Meter Size 3"	\$ 471.62
n/a	n/a	Commercial-Indust. City - Meter Size 4"	\$ 777.14
n/a	n/a	Commercial-Indust. City - Meter Size 6"	\$ 1,571.80
n/a	n/a	Commercial-Indust. City - Meter Size 8"	\$ 2,312.79
n/a	n/a	Commercial-Indust. City - Meter Size 10"	\$ 3,141.97
n/a	n/a	Commercial-Indust. City - Meter Size 12"	\$ 3,688.72
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$ 4,870.53
n/a	n/a	Commercial-Indust. City - Meter Size 20"	\$ 5,734.96
n/a	n/a	Commercial-Indust. Non-City - Meter Size 5/8"	\$ 62.57
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3/4"	\$ 79.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	\$ 105.56
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$ 177.43
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$ 250.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	\$ 562.93
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$ 953.89
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$ 1,905.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$ 2,849.27
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	\$ 3,792.41
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	\$ 4,449.17
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	\$ 5,919.11
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	\$ 7,032.44
		<b>Back Billing Rate (can be adjusted by Consumers Energy readings for actual usage)</b>	
n/a	n/a	All charges per rate schedule in effect at 7 units/mo.	
		Genesee Co. Drain Commission - Service Fee	\$40,000 per month
		including fee for emergency back up.	
n/a	n/a	Sanitary/Storm Sewer Tap	T&M
n/a	n/a	Sewer Inspection Fee	T&M
<b>WASTEWATER RATES - COMMERCIAL/INDUSTRIAL CUSTOMERS</b>			
n/a		<b>INSIDE</b>	
n/a	n/a	Volume	\$ 1.609
n/a	n/a	Suspended Solids	\$ 0.493
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1.048
n/a	n/a	Phosphorous	\$ 1.485
n/a	n/a	Industrial Charge	\$ 0.032
n/a	n/a	IPP Commercial	\$ 4.344
n/a		<b>OUTSIDE</b>	
n/a	n/a	Volume	\$ 1.829
n/a	n/a	Suspended Solids	\$ 0.489
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1.180
n/a	n/a	Phosphorous	\$ 1.509
n/a	n/a	Industrial Charge	\$ 0.032
n/a	n/a	IPP Commercial	\$ 4.767
<b>DCED</b>			
n/a	n/a	Brownfield Tax Credit Application - Fee calculated from total project investment and only assessed if the Flint Brownfield Redevelopment Authority approves the application. Application fee must be paid prior to bringing the Brownfield Plan before City Council for final approval.	
		Less than \$1 Million	\$ 500.00
		\$1 Million to \$10 Million	\$ 1,000.00
		\$10 Million and Over	\$ 2,000.00
n/a	n/a	Brownfield Plan Application Fee	\$ 1,000.00
n/a	n/a	Tax Abatement Applications	\$ 1,000.00
n/a	n/a	Section 108 Loan Application	\$ 2,000.00
n/a	n/a	Specification Writing for Residential Rehabilitation	\$ 300.00

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**City of Flint – Approved Budget Calendar  
All Operating Funds**

<b>Date</b>	<b>Description</b>
11/8/16	Preliminary Meeting - Finance Department meets to discuss budget prep documents and draft budget development timeline for distribution
11/9/16	PSW Update Starts
12/6/16	Budget Prep Kick-off Meeting in Dome - Budget and Capital Improvement prep materials and instructions distributed to departments
12/14/16 - 12/15/16	Council Strategic Plan Session - Proposed time 5:00 p.m. Council Strategic Plan Session - Proposed time 5:00 p.m.
1/5/17	Capital Improvement Plan draft submissions from all departments due to Planning and Development
1/9/17 - 1/13/17	Planning and Development meets individually with each department to review the Capital Improvement Plan submissions
1/13/17	Requested Budgets Due - Last day for departments to submit FY17-18 and FY18-19 budget requests to Finance Department
1/16/17 - 1/31/17	Review of Requested Budgets - Finance Department review of requested budgets for each department
1/23/17 - 1/27/17	Master Planning finalizes draft Capital Improvement Plan and presents to City Administrator, Chief Financial Officer, and department heads for feedback
2/1/17	Strategic Plan Adopted (per Ordinance 3854)
2/10/17	Additional feedback on Capital Improvement Plan due to Master Planning
2/1/17 - 2/17/17	Recommended Budgets Developed - Finance Department and Department Heads meet to develop the recommended budget
2/14/17	Present draft to Planning Commission
2/27/17 - 3/24/17	Final Budget Requests and Recommendations - City Administrator and Department Heads meet with Finance to make final recommendations for requested budget
2/28/17	Discuss Capital Improvement Plan revisions with the Planning Commission
3/14/17	Planning Commission votes for approval of the Capital Improvement Plan
3/20/17 - 3/24/17	Distribute approved Capital Improvement Plan to City Administrator, Chief Financial Officer and department heads
3/27/17 - 3/31/17	Final Proposed Draft of Budget - Finance Department completes final draft for City Administrator approval
4/3/17	Mayor delivers proposed budget and financial projections to City Council
5/8/17	Public Hearing Notice - Request Council approval to publish a notice of Public Hearing for 6/5/17
5/10/17	Council Budget Hearings - Recommended date
5/16/17	Council Budget Hearings - Recommended date
5/18/17	Council Budget Hearings - Recommended date
5/18/17	Public Hearing Notice publication date
6/5/17	Public Hearing and City Council Adoption of Budget (Charter requirement is first Monday of June)
6/14/17	Budget to be presented to RTAB for approval
6/15/17	Certified Tax Rates to Genesee County for Tax Bill Preparation
7/1/17	Publish Final Budget

# **FY2018-FY2022 5-YEAR FINANCIAL PLAN**



# **CITY OF FLINT STRATEGIC PLAN**

**2018 – 2022**

*Setting a Sustainable Course for the City of Flint*

## **The Vision for the City Government of Flint**

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

## **The Mission of the City Government**

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

## **The Goals**

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

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# CITY OF FLINT

## Council Priorities FY2018 & FY2019

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- Increase the General Fund reserve by at least \$1 million annually.
- Maintain Police and Fire staffing levels while seeking additional funding sources to increase public safety programs.
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance.
- Resolve the Water Lead Crisis through improvement of City infrastructure and replacement of customer service lines.
- Stabilize the financial position of the Water and Sewer Funds at the most affordable rates possible at the highest quality standards.
- Build community relationships to ensure capacity and continued implementation of Master Plan and Capital Improvement Plan; including blight elimination, economic development, parks maintenance and essential human services.
- Improve customer service across all departments through training and technology.

## FULL-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

	FY14 ACTUAL	FY15 ACTUAL	FY16 AMEND. BUDGET	FY17 AMENDED	FY18 PROPOSED	FY19 PROPOSED
<b>GOVERNANCE AND ADMINISTRATION</b>	<b>34</b>	<b>34</b>	<b>35</b>	<b>39</b>	<b>40</b>	<b>40</b>
City Administrator	2	3	3	4	4	4
City Council	2	2	3	3	3	3
Clerk's Office	5	5	6	6	6	6
Human Resources	8	7	7	8	8	8
Information Technology	7	6	5	5	6	6
Law Department	8	8	8	8	8	8
Mayor's Office	2	3	3	5	5	5
<b>POLICE</b>	<b>151</b>	<b>115</b>	<b>122</b>	<b>126</b>	<b>126</b>	<b>126</b>
Police Officers	129	100	106	111	112	112
Civilians	22	15	16	15	14	14
<b>911</b>	<b>23</b>	<b>23</b>				
<b>FIRE</b>	<b>94</b>	<b>75</b>	<b>68</b>	<b>68</b>	<b>89</b>	<b>97</b>
<b>DISTRICT COURT</b>	<b>31</b>	<b>32</b>				
<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>162</b>	<b>173</b>	<b>173</b>	<b>174</b>	<b>171</b>	<b>174</b>
DPW/Transportation Admin. (incl. Engineering)	4	5	7	6	6	6
Facilities Maintenance	2	2	2	3	3	3
Streets	16	17	22	21	21	21
Traffic Engineering	11	11	11	10	10	10
Utilities Admin.	3	3	3	3	3	3
Water Pollution Control	38	40	38	38	38	38
Water Treatment Plant	23	26	24	25	22	25
Water Service Center	63	68	66	68	68	68
Parks and Recreation	2	1				
<b>PLANNING AND DEVELOPMENT</b>	<b>24</b>	<b>26</b>	<b>29</b>	<b>30</b>	<b>30</b>	<b>31</b>
Building & Safety (incl. Blight)	14	14	14	14	13	12
Community Development & Planning	10	12	15	16	17	19
<b>FINANCE AND ADMINISTRATION</b>	<b>48</b>	<b>47</b>	<b>47</b>	<b>49</b>	<b>48</b>	<b>48</b>
Assessing	9	9	9	9	9	9
Finance	9	8	8	9	9	9
Fleet Services	10	9	9	9	9	9
Purchasing	2	2	2	2	2	2
Treasurer	18	19	19	20	19	19
<b>TOTALS</b>	<b>567</b>	<b>525</b>	<b>474</b>	<b>486</b>	<b>504</b>	<b>516</b>

## PART-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

<b>GOVERNANCE AND ADMINISTRATION</b>	<b>11</b>
City Administrator	
City Council	9
Clerk's Office	
Human Resources	
Information Technology	2
Law Department	
Mayor's Office	
<b>POLICE</b>	<b>60</b>
Police Officers	9
Civilians	51
<b>FIRE</b>	
<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>19</b>
DPW/Transportation Admin. (incl. Engineering)	1
Facilities Maintenance	1
Streets	15
Traffic Engineering	
Utilities Admin.	
Water Pollution Control	2
Water Treatment Plant	
Water Service Center	
Parks and Recreation	
<b>PLANNING AND DEVELOPMENT</b>	<b>2</b>
Building & Safety (incl. Blight)	1
Community Development & Planning	1
<b>FINANCE AND ADMINISTRATION</b>	<b>11</b>
Assessing	2
Finance	
Fleet Services	2
Purchasing	
Treasurer	7
<b>TOTAL</b>	<b>103</b>

## **Reserve Policy by Fund**

**Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.**

**Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.**

**Consequently, reserve requirements are established for funds as shown on the following pages.**

**Reserve requirements for funds of the City of Flint**

**Funds supported by General Taxes and/or millages**

**Reserve requirement**

101	General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus \$800,000

**Funds supported by Dedicated Funds, Fees or Assessments**

202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
226	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

**Enterprise Funds**

590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund

**Special Revenue Grant Funds**

Special Revenue Grant Funds 274,296,297 in which revenues and expenses are to be self supporting, do not have reserve policy requirement

## **BUDGETS & PROJECTIONS BY FUND**

**FY18 & FY19; FY20-FY22 PROJECTIONS**

**General, Special Revenue and Enterprise Funds FY18-FY22**

### **Funds Supported by General Tax Dollars or Millages:**

**General Fund**  
**Police/Fire Millage**  
**Neighborhood Police Millage**  
**Parks**  
**Public Improvement**

### **Funds Supported by Dedicated Funds, Fees, or Assessments:**

**Major Streets**  
**Local Streets**  
**Street Light Assessment**  
**Waste Collection**  
**Drug Forfeiture**  
**Building Safety**

### **Internal Service Funds**

**Fringe Benefits**  
**Information Services**  
**Fleet**  
**Self Insurance**

### **Enterprise Funds:**

**Sewer**  
**Water**

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## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>GENERAL FUND REVENUES - FUND 101</b>					
PROPERTY TAXES	4,591,469	4,591,469	4,644,145	4,702,090	4,760,757
INCOME TAXES	15,810,780	15,891,182	16,050,094	16,210,595	16,372,701
INTEREST INCOME	440,923	442,875	447,304	451,777	456,295
STATE REVENUE	18,446,242	18,628,066	18,814,347	19,002,490	19,192,515
CHARGES FOR SERVICES RENDERED	9,319,012	9,732,857	9,830,185	9,928,487	10,027,772
OTHER REVENUE	80,786	81,623	82,439	83,264	84,096
FINES & FORFEITURES	331,397	352,737	356,264	359,827	363,425
LICENSE, PERMITS & FRANCHISE FEES	1,482,688	1,560,357	1,575,961	1,591,720	1,607,637
TRANSFER IN	2,627,354	2,724,840	2,752,088	2,779,609	2,807,405
<b>TOTAL REVENUES</b>	<b>53,130,651</b>	<b>54,006,006</b>	<b>54,552,827</b>	<b>55,109,859</b>	<b>55,672,603</b>
 <b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>GENERAL GOVERNMENT</b>					
SUPPLIES & OPERATING EXPENSES	150,000	150,000	151,500	153,015	154,545
Totals for dept. 000.300-General government	150,000	150,000	151,500	153,015	154,545
 <b>CITY COUNCIL</b>					
WAGES & FRINGES	478,443	493,609	507,308	523,580	538,836
SUPPLIES & OPERATING EXPENSES	239,130	242,630	245,056	247,507	249,982
CAPITAL OUTLAY	32,000	35,000	35,350	35,704	36,061
<b>TOTAL APPROPRIATIONS - 101.100-City Council</b>	<b>749,573</b>	<b>771,239</b>	<b>787,714</b>	<b>806,791</b>	<b>824,878</b>
 <b>DISTRICT COURT</b>					
SUPPLIES & OPERATING EXPENSES	858,955	917,755	926,933	936,202	945,564
<b>TOTAL APPROPRIATIONS - 136.100-District Court</b>	<b>858,955</b>	<b>917,755</b>	<b>926,933</b>	<b>936,202</b>	<b>945,564</b>
 <b>CHARTER COMMISSION</b>					
WAGES & FRINGES	1,180	0	0	0	0
SUPPLIES & OPERATING EXPENSES	6,100	0	0	0	0
<b>TOTAL APPROPRIATIONS - 170.100-Charter Commission</b>	<b>7,280</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
 <b>OFFICE OF MAYOR</b>					
WAGES & FRINGES	335,556	341,640	345,056	348,507	351,992
SUPPLIES & OPERATING EXPENSES	48,154	48,154	48,636	49,122	49,613
<b>TOTAL APPROPRIATIONS - 171.100-Office Of Mayor</b>	<b>383,710</b>	<b>389,794</b>	<b>393,692</b>	<b>397,629</b>	<b>401,605</b>

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>CITY ADMINISTRATOR</b>					
WAGES & FRINGES	323,774	331,886	335,205	338,557	341,942
SUPPLIES & OPERATING EXPENSES	28,719	18,719	18,906	19,095	19,286
TOTAL APPROPRIATIONS - 172.100-City Administrator	352,493	350,605	354,111	357,652	361,229
<b>OFFICE OF CITY CLERK</b>					
WAGES & FRINGES	110,600	112,229	113,351	114,485	115,630
SUPPLIES & OPERATING EXPENSES	58,000	58,000	58,580	59,166	59,757
TOTAL APPROPRIATIONS - 215.100-Office Of City Clerk	168,600	170,229	171,931	173,651	175,387
<b>CITY CLERK - LICENSE AND PERMITS</b>					
WAGES & FRINGES	237,877	252,271	272,543	297,953	321,230
SUPPLIES & OPERATING EXPENSES	14,900	14,900	15,049	15,199	15,351
TOTAL APPROPRIATIONS -City Clerk-License And Permits	252,777	267,171	287,592	313,153	336,581
<b>CITY CLERK - BOARD OF REVIEW</b>					
WAGES & FRINGES	11,445	11,445	11,559	11,675	11,792
TOTAL APPROPRIATIONS -dept 215.247-City Clerk-Board Of Review	11,445	11,445	11,559	11,675	11,792
<b>CITY CLERK - ELECTION</b>					
WAGES & FRINGES	286,000	304,964	318,569	335,244	350,666
SUPPLIES & OPERATING EXPENSES	189,107	192,107	194,028	195,968	197,928
CAPITAL OUTLAY	100,000	0	0	0	0
TOTAL APPROPRIATIONS - 262.100-City Clerk-Election	575,107	497,071	512,597	531,213	548,594
<b>CITY CLK ELEC DIV. - ELECTION WORKERS</b>					
WAGES & FRINGES	216,500	217,500	219,675	221,872	224,090
SUPPLIES & OPERATING EXPENSES	1,236	1,236	1,248	1,261	1,273
TOTAL APPROPRIATIONS - 262.110-Cty Clk Elec Div. - Election Workers	217,736	218,736	220,923	223,133	225,364
<b>TOTAL CITY CLERK DEPARTMENTS</b>	1,225,665	1,164,652	1,204,603	1,252,824	1,297,718
<b>FINANCE - ADMINISTRATION/ACCOUNTING/PAYROLL/BUDGET</b>					
WAGES & FRINGES	1,185,193	1,252,047	1,333,629	1,435,233	1,528,558
SUPPLIES & OPERATING EXPENSES	60,380	65,955	66,615	67,281	67,954
TOTAL APPROPRIATIONS -191.100-Finance-Admin/Accounting/Payroll	1,245,573	1,318,002	1,400,244	1,502,513	1,596,512
<b>FINANCE - PURCHASING</b>					
WAGES & FRINGES	351,747	373,770	407,415	449,713	488,409
SUPPLIES & OPERATING EXPENSES	12,710	10,260	10,363	10,466	10,571
TOTAL APPROPRIATIONS - 191.201-Finance Purchasing	364,457	384,030	417,777	460,179	498,980

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>CUSTOMER SERVICES - TREASURY DIVISION</b>					
WAGES & FRINGES	181,113	191,722	204,828	221,178	236,184
SUPPLIES & OPERATING EXPENSES	73,420	77,420	78,194	78,976	79,766
TOTAL APPROPRIATIONS - 253.200-Customer Services-Treasury Operations	<u>254,533</u>	<u>269,142</u>	<u>283,022</u>	<u>300,154</u>	<u>315,950</u>
<b>CUSTOMER SERVICES - INCOME TAX</b>					
SUPPLIES & OPERATING EXPENSES	478,083	482,743	487,570	492,446	497,371
TOTAL APPROPRIATIONS - 253.201-Customer Services-Income Tax	<u>478,083</u>	<u>482,743</u>	<u>487,570</u>	<u>492,446</u>	<u>497,371</u>
<b>CUSTOMER SERVICES - WATER COLLECTION</b>					
WAGES & FRINGES	814,138	861,881	920,851	994,412	1,061,933
SUPPLIES & OPERATING EXPENSES	97,290	97,290	98,263	99,246	100,238
TOTAL APPROPRIATIONS - 253.202-Customer Services-Water Collection	<u>911,428</u>	<u>959,171</u>	<u>1,019,114</u>	<u>1,093,658</u>	<u>1,162,171</u>
<b>CUSTOMER SERVICES - SEWER COLLECTIONS</b>					
WAGES & FRINGES	814,138	861,881	920,851	994,412	1,061,933
SUPPLIES & OPERATING EXPENSES	113,790	115,790	116,948	118,117	119,299
TOTAL APPROPRIATIONS - 253.203-Customer Service-Sewer collection	<u>927,928</u>	<u>977,671</u>	<u>1,037,799</u>	<u>1,112,530</u>	<u>1,181,232</u>
<b>DELINQUENT COLLECTIONS</b>					
WAGES & FRINGES	303,797	317,863	330,629	346,188	360,613
SUPPLIES & OPERATING EXPENSES	5,675	5,900	5,959	6,019	6,079
TOTAL APPROPRIATIONS - 253.204-Delinquent Collections	<u>309,472</u>	<u>323,763</u>	<u>336,588</u>	<u>352,207</u>	<u>366,692</u>
<b>TOTAL CUSTOMER SERVICES DEPARTMENTS</b>	<b>2,881,444</b>	<b>3,012,490</b>	<b>3,164,093</b>	<b>3,350,994</b>	<b>3,523,416</b>
<b>ASSESSMENT DIVISION</b>					
WAGES & FRINGES	1,253,294	1,318,679	1,406,370	1,515,655	1,616,008
SUPPLIES & OPERATING EXPENSES	101,800	101,800	102,818	103,846	104,885
TOTAL APPROPRIATIONS - 257.100-Assessment	<u>1,355,094</u>	<u>1,420,479</u>	<u>1,509,188</u>	<u>1,619,502</u>	<u>1,720,893</u>
<b>LAW OFFICE OPERATIONS</b>					
WAGES & FRINGES	823,517	823,517	831,752	840,070	848,470
SUPPLIES & OPERATING EXPENSES	34,650	34,650	34,997	35,346	35,700
TOTAL APPROPRIATIONS - 266.100-Law Office Operations	<u>858,167</u>	<u>858,167</u>	<u>866,749</u>	<u>875,416</u>	<u>884,170</u>

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>PERSONNEL OFFICE</b>					
WAGES & FRINGES	653,470	677,281	697,960	722,712	745,842
SUPPLIES & OPERATING EXPENSES	76,750	76,750	77,518	78,293	79,076
TOTAL APPROPRIATIONS - 270.100-Personnel Office	<u>730,220</u>	<u>754,031</u>	<u>775,477</u>	<u>801,005</u>	<u>824,917</u>
<b>PERSONNEL OFFICE - PERSONNEL TRAINING</b>					
SUPPLIES & OPERATING EXPENSES	53,443	53,443	53,977	54,517	55,062
TOTAL APPROPRIATIONS - 270.200-Personnel Office-Personnel-Training	<u>53,443</u>	<u>53,443</u>	<u>53,977</u>	<u>54,517</u>	<u>55,062</u>
<b>TOTAL PERSONNEL DEPARTMENT</b>	<b>783,663</b>	<b>807,474</b>	<b>829,455</b>	<b>855,522</b>	<b>879,980</b>
<b>POLICE - FLEET</b>					
SUPPLIES & OPERATING EXPENSES	996,775	1,596,792	1,612,760	1,628,888	1,645,176
TOTAL APPROPRIATIONS - 301.200-Police - Fleet	<u>996,775</u>	<u>1,596,792</u>	<u>1,612,760</u>	<u>1,628,888</u>	<u>1,645,176</u>
<b>POLICE DEPARTMENT - RETIREE PENSION &amp; OPEB</b>					
WAGES & FRINGES	3,569,832	3,974,853	4,014,602	4,054,748	4,095,295
TOTAL APPROPRIATIONS - 301.800-Pension & OPEB	<u>3,569,832</u>	<u>3,974,853</u>	<u>4,014,602</u>	<u>4,054,748</u>	<u>4,095,295</u>
<b>POLICE DEPARTMENT POL ADMINISTRATIVE BUREAU</b>					
WAGES & FRINGES	532,844	548,584	568,645	592,959	615,555
SUPPLIES & OPERATING EXPENSES	20,538	20,538	20,743	20,951	21,160
CAPITAL OUTLAY	10,000	0	0	0	0
TOTAL APPROPRIATIONS - 302.100-Pol Admin Bureau - Admin	<u>563,382</u>	<u>569,122</u>	<u>589,388</u>	<u>613,910</u>	<u>636,715</u>
<b>POLICE DEPARTMENT - POLICE ADMINISTRATIVE BUREAU-INSPECTIONS</b>					
WAGES & FRINGES	170,325	181,484	197,623	217,907	236,466
SUPPLIES & OPERATING EXPENSES	1,405	1,405	1,419	1,433	1,448
TOTAL APPROPRIATIONS - 302.200-Pol Admin Bureau-Inspections	<u>171,730</u>	<u>182,889</u>	<u>199,042</u>	<u>219,340</u>	<u>237,914</u>
<b>POLICE DEPARTMENT - POLICE ADMINISTRATIVE - CITY LOCK UP</b>					
SUPPLIES & OPERATING EXPENSES	2,764,275	2,764,275	2,791,918	2,819,837	2,848,035
CAPITAL OUTLAY	100,000	100,000	101,000	102,010	103,030
TOTAL APPROPRIATIONS - 302.205-Pol Admin - City Lock up	<u>2,864,275</u>	<u>2,864,275</u>	<u>2,892,918</u>	<u>2,921,847</u>	<u>2,951,065</u>
<b>POLICE DEPARTMENT - POLICE ADMINISTRATIVE - LEADS</b>					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATIONS - 302.210-Pol Admin - LEADS	<u>10,000</u>	<u>10,000</u>	<u>10,100</u>	<u>10,201</u>	<u>10,303</u>

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>POLICE DEPARTMENT - TECH SERVICE - RECORDS &amp; IDENTIFICATION</b>					
WAGES & FRINGES	1,410,541	1,497,863	1,596,376	1,719,103	1,831,816
SUPPLIES & OPERATING EXPENSES	269,789	274,306	277,049	279,820	282,618
CAPITAL OUTLAY	9,200	2,000	2,020	2,040	2,061
TOTAL APPROPRIATIONS - 305.200-Pol Tech Serv-Records & Identification	1,689,530	1,774,169	1,875,445	2,000,963	2,116,495
<b>POLICE DEPARTMENT - POL TECH SERV - PLANNING, RESEARCH &amp; TRAINING</b>					
WAGES & FRINGES	82,572	87,805	95,726	105,685	114,796
SUPPLIES & OPERATING EXPENSES	100,513	100,863	101,872	102,890	103,919
TOTAL APPROPRIATIONS - 305.201-Pol Tech Serv-Planning, Research, & Trai	183,085	188,668	197,598	208,576	218,715
<b>POLICE DEPARTMENT - POL TECHNICAL SERVICES - UNIFORMS &amp; EQUIPMENT</b>					
WAGES & FRINGES	150,941	160,269	174,144	191,570	207,519
SUPPLIES & OPERATING EXPENSES	68,620	71,000	71,710	72,427	73,151
CAPITAL OUTLAY	8,500		0	0	0
TOTAL APPROPRIATIONS - 305.203-Pol Tech Serv-Uniforms & Equipment	228,061	231,269	245,854	263,997	280,670
<b>POLICE DEPARTMENT - POLICE TECHNICAL SERVICES - CITY IMPOUND</b>					
SUPPLIES & OPERATING EXPENSES	87,250	88,250	89,133	90,024	90,924
CAPITAL OUTLAY	950	0	0	0	0
TOTAL APPROPRIATIONS - 305.206-Pol Tech Serv - City Impound	88,200	88,250	89,133	90,024	90,924
<b>POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-CRIMINAL-INVESTIGATIONS</b>					
WAGES & FRINGES	3,274,989	3,473,817	3,762,648	4,125,027	4,456,834
SUPPLIES & OPERATING EXPENSES	18,500	19,700	19,897	20,096	20,297
TOTAL APPROPRIATIONS - 308.200-Pol Invst Ovrhd - Criminal Invest Overh	3,293,489	3,493,517	3,782,545	4,145,123	4,477,131
<b>POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-POLICE SCHOOL LIASON</b>					
WAGES & FRINGES	727,985	775,061	834,091	907,971	975,688
SUPPLIES & OPERATING EXPENSES	1,831	1,981	2,001	2,021	2,041
TOTAL APPROPRIATIONS - 308.202-Pol Invst Ovrhd - Police School Liaison	729,816	777,042	836,091	909,991	977,729
<b>POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD - SPECIAL OPERATIONS</b>					
WAGES & FRINGES	1,540,776	1,649,725	1,773,453	1,928,238	2,070,140
TOTAL APPROPRIATIONS - 308.205-Pol Invst Ovrhd - Special Operations	1,540,776	1,649,725	1,666,222	1,682,884	1,699,713
<b>POLICE DEPARTMENT - PATROL BUREAU-ADMINISTRATION</b>					
WAGES & FRINGES	5,600,929	5,795,375	6,214,261	6,737,703	7,217,808
SUPPLIES & OPERATING EXPENSES	26,583	25,053	25,304	25,557	25,812
CAPITAL OUTLAY	106,737	6,000	6,060	6,121	6,182
TOTAL APPROPRIATIONS - 315.100-Patrol Bureau - Administration	5,734,249	5,826,428	6,245,624	6,769,381	7,249,802

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>POLICE DEPARTMENT - PATROL BUREAU - K-9 UNIT</b>					
SUPPLIES & OPERATING EXPENSES	15,000	0	0	0	0
Totals for dept 315.205-Patrol Bureau-K-9 Unit	15,000	0	0	0	0
<b>POLICE DEPARTMENT - PATROL BUREAU-SCHOOL CROSSING GUARDS</b>					
WAGES & FRINGES	208,299	211,733	213,850	215,989	218,149
SUPPLIES & OPERATING EXPENSES	0	1,800	1,818	1,836	1,855
TOTAL APPROPRIATIONS - 315.206-Patrol Bureau-School Crossing Guards	208,299	213,533	215,668	217,825	220,003
<b>TOTAL POLICE DEPARTMENT</b>	21,886,499	23,440,532	24,472,989	25,737,697	26,907,652
<b>FIRE DEPARTMENT - Office Of Fire Chief</b>					
WAGES & FRINGES	556,194	585,879	628,862	682,598	731,876
SUPPLIES & OPERATING EXPENSES	136,600	133,600	134,936	136,285	137,648
TOTAL APPROPRIATIONS - 337.100-Office Of Fire Chief	692,794	719,479	763,798	818,884	869,525
<b>FIRE DEPARTMENT - FIRE ADMINISTRATION - MAINTENANCE</b>					
SUPPLIES & OPERATING EXPENSES	558,622	693,322	700,255	707,258	714,330
TOTAL APPROPRIATIONS - 337.201-Fire Admin-Maintenance	558,622	693,322	700,255	707,258	714,330
<b>FIRE DEPARTMENT - FIRE ADMINISTRATION - TRAINING</b>					
WAGES & FRINGES	197,971	210,461	229,878	254,303	276,643
TOTAL APPROPRIATIONS - 337.202-Fire Admin - Training	197,971	210,461	229,878	254,303	276,643
<b>FIRE DEPARTMENT - RETIREE PENSION &amp; OPEB</b>					
WAGES & FRINGES	1,487,430	1,656,189	1,672,751	1,689,478	1,706,373
TOTAL APPROPRIATIONS - 337.800-Non_dep_Exp-Fire Portion	1,487,430	1,656,189	1,672,751	1,689,478	1,706,373
<b>FIRE DEPARTMENT - FIREFIGHTING DIVISION-FIRE STATION OVERHEAD</b>					
WAGES & FRINGES	5,571,616	6,053,001	6,573,563	7,227,258	7,825,580
SUPPLIES & OPERATING EXPENSES	125,200	135,200	136,552	137,918	139,297
CAPITAL OUTLAY	168,000	30,000	30,300	30,603	30,909
TOTAL APPROPRIATIONS - 338.201-Firefighting Division-Fire Station Overh	5,864,816	6,218,201	6,740,415	7,395,778	7,995,786

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>FIRE DEPARTMENT - FIRE PREVENTION - INSPECTION AND TRAINING</b>					
WAGES & FRINGES	354,224	376,396	410,309	452,945	491,950
SUPPLIES & OPERATING EXPENSES	1,000	1,000	1,010	1,020	1,030
CAPITAL OUTLAY	500	500	505	510	515
TOTAL APPROPRIATIONS - 339.200-Fire Prevent - Inspection And Training	<u>355,724</u>	<u>377,896</u>	<u>411,824</u>	<u>454,475</u>	<u>493,495</u>
<b>TOTAL FIRE DEPARTMENTS</b>	<b>9,157,357</b>	<b>9,875,548</b>	<b>10,518,920</b>	<b>11,320,177</b>	<b>12,056,152</b>
<b>COMMUNITY DEVELOPMENT - PLANNING &amp; ZONING</b>					
WAGES & FRINGES	710,422	756,989	794,098	839,792	881,968
SUPPLIES & OPERATING EXPENSES	183,714	205,150	207,202	209,274	211,366
TOTAL APPROPRIATIONS - 371.209-Development-Planning & Zoning	<u>894,136</u>	<u>962,139</u>	<u>1,001,299</u>	<u>1,049,065</u>	<u>1,093,334</u>
<b>COMMUNITY DEVELOPMENT - GOLF DIVISION - KEARSLEY LAKE GOLF COURSE</b>					
SUPPLIES & OPERATING EXPENSES	5,000	5,480	5,535	5,590	5,646
TOTAL APPROPRIATIONS - 755.210-Golf Division - Kearsley Lake Gc	<u>5,000</u>	<u>5,480</u>	<u>5,535</u>	<u>5,590</u>	<u>5,646</u>
<b>COMMUNITY DEVELOPMENT - GOLF DIVISION - MOTT PARK GOLF COURSE</b>					
SUPPLIES & OPERATING EXPENSES	5,148	5,148	5,199	5,251	5,304
TOTAL APPROPRIATIONS - 755.220-Golf Division-Mott Park Gc	<u>5,148</u>	<u>5,148</u>	<u>5,199</u>	<u>5,251</u>	<u>5,304</u>
<b>COMMUNITY DEVELOPMENT - GOLF DIVISION - SWARTZ CREEK GOLF COURSE</b>					
SUPPLIES & OPERATING EXPENSES	6,886	6,780	6,848	6,916	6,985
TOTAL APPROPRIATIONS - 755.230-Golf Division-Swartz Crk Gc	<u>6,886</u>	<u>6,780</u>	<u>6,848</u>	<u>6,916</u>	<u>6,985</u>
<b>COMMUNITY DEVELOPMENT - GOLF DIVISION - PIERCE PARK GOLF COURSE</b>					
SUPPLIES & OPERATING EXPENSES	1,440	1,440	1,454	1,469	1,484
TOTAL APPROPRIATIONS - 755.240-Golf Division-Pierce Park Gc	<u>1,440</u>	<u>1,440</u>	<u>1,454</u>	<u>1,469</u>	<u>1,484</u>
<b>TOTAL COMMUNITY DEVELOPMENT AND PLANNING &amp; ZONING</b>	<b>912,610</b>	<b>980,987</b>	<b>1,020,336</b>	<b>1,068,292</b>	<b>1,112,753</b>
<b>FACILITIES AND MAINTENANCE</b>					
WAGES & FRINGES	435,206	452,319	474,589	502,017	527,331
SUPPLIES & OPERATING EXPENSES	1,025,229	1,038,643	1,049,029	1,059,520	1,070,115
CAPITAL OUTLAY	5,000	5,000	5,050	5,101	5,152
TOTAL FACILITIES AND MAINTENANCE - 753.200-Facilities Maint-Municipal Center	<u>1,465,435</u>	<u>1,495,962</u>	<u>1,528,669</u>	<u>1,566,637</u>	<u>1,602,598</u>

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	3,404,090	3,790,307	3,828,210	3,866,492	3,905,157
SUPPLIES & OPERATING EXPENSES	3,553,810	3,731,501	3,768,816	3,806,504	3,844,569
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	6,957,900	7,521,808	7,597,026	7,672,996	7,749,726
<b>TRANSFER OUT TO FUND 295</b>					
TRANSFERS	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 966.295-Transfer out to 295	15,641	15,641	15,641	15,641	15,641
<b>TOTAL APPROPRIATIONS - FUND 101</b>	51,611,516	54,875,165	57,159,639	59,949,679	62,534,012
ESTIMATED REVENUES - FUND 101	53,130,651	54,006,006	54,552,827	55,109,859	55,672,603
APPROPRIATIONS - FUND 101	51,611,516	54,875,165	57,159,639	59,949,679	62,534,012
NET OF REVENUES/APPROPRIATIONS - FUND 101	1,519,135	-869,160	-2,606,812	-4,839,821	-6,861,408
BEGINNING FUND BALANCE	14,204,480	15,723,615	14,854,456	12,247,643	7,407,823
ENDING FUND BALANCE	15,723,615	14,854,456	12,247,643	7,407,823	546,414
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	30%	27%	21%	12%	1%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	0	0	0
DESIGNATED RESERVE PER POLICY	7,465,471	7,741,727	8,231,275	8,573,946	8,992,452
VARIANCE ACTUAL TO POLICY	8,258,144	7,112,728	4,016,368	-1,166,123	-8,446,038

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## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>MAJOR STREETS REVENUE - FUND 202</b>					
STATE REVENUE	9,544,785	9,619,190	9,715,382	9,812,536	9,910,661
CHARGES FOR SERVICES RENDERED	337,256	321,356	324,570	327,815	331,093
OTHER REVENUE	380	380	384	388	392
<b>TOTAL REVENUES</b>	<b>9,882,421</b>	<b>9,940,926</b>	<b>10,040,335</b>	<b>10,140,739</b>	<b>10,242,146</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>TRANSPORTATION - TIP CONTRIBUTION</b>					
SUPPLIES & OPERATING EXPENSES	1,267,000	276,280	279,043	281,833	284,652
TOTAL APPROPRIATION - 441.702-Transportation-Tip Contribution	1,267,000	276,280	279,043	281,833	284,652
<b>TRANSPORTATION - MAJOR AND LOCAL STREETS</b>					
WAGES & FRINGES	262,603	273,831	277,562	281,607	285,733
SUPPLIES & OPERATING EXPENSES	23,200	23,200	23,432	23,666	23,903
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	285,803	297,031	300,994	305,273	309,636
<b>TRANSPORTATION ENGINEERING - ROUTINE MAINTENANCE-STREET REPAIRS</b>					
SUPPLIES & OPERATING EXPENSES	146,500	167,000	168,670	170,357	172,060
TOTAL APPROPRIATIONS - 443.200-Trans Eng-Routine Maint-Strts/Repairs	146,500	167,000	168,670	170,357	172,060
<b>TRAFFIC ENGINEERING SERVICE MAINTENANCE</b>					
WAGES & FRINGES	1,081,230	1,141,975	1,214,251	1,304,173	1,397,511
SUPPLIES & OPERATING EXPENSES	1,016,512	996,512	1,006,477	1,016,542	1,026,707
CAPITAL OUTLAY	15,000	15,000	15,150	15,302	15,455
TOTAL APPROPRIATIONS - 443.201-Traffic Engineering Service Maintenance	2,112,742	2,153,487	2,235,878	2,336,017	2,439,673
<b>STREET MAINTENANCE - SIDEWALKS-ACT 51</b>					
WAGES & FRINGES	102,530	108,319	115,676	124,851	134,377
SUPPLIES & OPERATING EXPENSES	27,187	27,387	27,661	27,937	28,217
TOTAL APPROPRIATION - 449.200-St. maint - sidewalks-ACT51	129,717	135,706	143,337	152,788	162,594
<b>STREET MAINTENANCE - ROUTINE MAINTENANCE - STREETS/REPAIRS ACT</b>					
WAGES & FRINGES	748,396	786,385	827,790	878,937	931,981
SUPPLIES & OPERATING EXPENSES	310,310	279,810	282,608	285,434	288,289
Totals for dept 449.201-St Maint-Routine Maint-Strts/Repairs-Act	1,058,706	1,066,195	1,110,398	1,164,371	1,220,270

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>STREET MAINTENANCE - WINTER MAINTENANCE</b>					
WAGES & FRINGES	646,957	686,041	732,248	789,859	849,672
SUPPLIES & OPERATING EXPENSES	337,220	347,720	351,197	354,709	358,256
Totals for dept 449.203-St Maint-Winter Maint-Major/Local-Act51	<u>984,177</u>	<u>1,033,761</u>	<u>1,083,446</u>	<u>1,144,568</u>	<u>1,207,929</u>
<b>WATER CUT REPAIRS - TRANSPORTATION</b>					
WAGES & FRINGES	95,597	101,168	106,578	113,266	120,201
SUPPLIES & OPERATING EXPENSES	50,250	51,250	51,763	52,280	52,803
Totals for dept 449.211-Water cut repairs - transportation	<u>145,847</u>	<u>152,418</u>	<u>158,340</u>	<u>165,546</u>	<u>173,004</u>
<b>STREET MAINTENANCE 50/50 SIDEWALK PROGRAM</b>					
SUPPLIES & OPERATING EXPENSES	150,500	150,500	152,005	153,525	155,060
Totals for dept 449.213-50/50 Program	<u>150,500</u>	<u>150,500</u>	<u>152,005</u>	<u>153,525</u>	<u>155,060</u>
<b>TREE MAINTENANCE - RIGHT OF WAY</b>					
SUPPLIES & OPERATING EXPENSES	158,000	158,000	159,580	161,176	162,788
Totals for dept 449.215-Tree Maintenance - right of way	<u>158,000</u>	<u>158,000</u>	<u>159,580</u>	<u>161,176</u>	<u>162,788</u>
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	858,460	955,858	965,417	975,071	984,821
SUPPLIES & OPERATING EXPENSES	704,649	739,881	747,280	754,753	762,300
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	<u>1,563,109</u>	<u>1,695,739</u>	<u>1,712,696</u>	<u>1,729,823</u>	<u>1,747,122</u>
<b>DEBT SERVICE - INTEREST &amp; FISCAL CHARGES</b>					
DEBT SERVICE	6,891	5,774	5,832	5,890	5,949
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	<u>6,891</u>	<u>5,774</u>	<u>5,832</u>	<u>5,890</u>	<u>5,949</u>
<b>DEBT SERVICE - PRINCIPAL PORTION</b>					
DEBT SERVICE	111,731	112,848	113,976	115,116	116,267
TOTAL APPROPRIATIONS -906.150-Debt service - principal portion	<u>111,731</u>	<u>112,848</u>	<u>113,976</u>	<u>115,116</u>	<u>116,267</u>
<b>TRANSFERS OUT TO 203 FUND</b>					
TRANSFERS	1,483,965	1,710,746	1,727,853	1,745,132	1,762,583
TOTAL APPROPRIATION - 966.000-Transfer Out To Other Funds	<u>1,483,965</u>	<u>1,710,746</u>	<u>1,727,853</u>	<u>1,745,132</u>	<u>1,762,583</u>
<b>TOTAL APPROPRIATIONS - FUND 202</b>					
	9,604,688	9,115,485	9,352,049	9,631,416	9,919,587
<b>ESTIMATED REVENUES - FUND 202</b>					
	9,882,421	9,940,926	10,040,335	10,140,739	10,242,146
<b>APPROPRIATIONS - FUND 202</b>					
	9,604,688	9,115,485	9,352,049	9,631,416	9,919,587
<b>NET OF REVENUES/APPROPRIATIONS - FUND 202</b>					
	277,733	825,441	688,286	509,323	322,559
<b>BEGINNING FUND BALANCE</b>					
	7,685,297	7,963,030	8,788,471	9,476,757	9,986,080
<b>ENDING FUND BALANCE</b>					
	7,963,030	8,788,471	9,476,757	9,986,080	10,308,639
<b>FUND BALANCE AS % OF EXPENDITURES - ACTUAL</b>					
	83%	96%	101%	104%	104%
<b>FUND BALANCE AS % OF EXPENDITURES - POLICY</b>					
	15%	15%	15%	15%	15%
<b>DESIGNATED RESERVE PER POLICY</b>					
	1,500,447	1,550,340	1,562,687	1,578,314	1,594,097
<b>VARIANCE ACTUAL TO POLICY</b>					
	6,462,583	7,238,131	7,914,070	8,407,766	8,714,542

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>LOCAL STREET FUND REVENUES - FUND 203</b>					
STATE REVENUE	2,658,853	2,658,853	2,685,442	2,712,296	2,739,419
CHARGES FOR SERVICES RENDERED	3,571,030	1,390,510	316,888	320,057	323,257
TRANSFER IN	1,483,965	1,710,746	1,727,853	1,745,132	1,762,583
TOAL REVENUES	7,713,848	5,760,109	4,730,183	4,777,485	4,825,260
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>TRANSPORTATION - MAJOR AND LOCAL STREETS</b>					
WAGES & FRINGES	237,791	247,549	251,017	254,797	258,655
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	237,791	247,549	251,017	254,797	258,655
<b>TRAFFIC ENGINEERING SERVICE MAINTENANCE</b>					
WAGES & FRINGES	261,709	272,454	294,861	322,965	352,165
SUPPLIES & OPERATING EXPENSES	133,628	105,628	106,684	107,751	108,829
TOTAL APPROPRIATION - 443.201-Traffic Engineering Service Maintenance	395,337	378,082	401,545	430,716	460,993
<b>STREET MAINTENANCE - SIDEWALKS - ACT 51</b>					
WAGES & FRINGES	111,121	117,341	124,788	134,054	143,673
SUPPLIES & OPERATING EXPENSES	24,666	25,166	25,418	25,672	25,929
TOTAL APPROPRIATIONS - 449.200-St. maint - sidewalks-ACT51	135,787	142,507	150,206	159,726	169,601
<b>STREET MAINTENANCE - ROUTINE MAINTENANCE - ACT 51</b>					
WAGES & FRINGES	571,625	586,448	618,000	657,012	697,477
SUPPLIES & OPERATING EXPENSES	627,826	672,526	679,251	686,044	692,904
TOTAL APPROPRIATIONS - 449.201-St Maint-Routine Maint-Strts/Repairs-Act	1,199,451	1,258,974	1,297,252	1,343,056	1,390,381
<b>STREET MAINTENANCE - WINTER MAINTENANCE - ACT 51</b>					
WAGES & FRINGES	511,605	540,908	577,339	622,761	669,921
SUPPLIES & OPERATING EXPENSES	266,248	266,248	268,910	271,600	274,316
TOTAL APPROPRIATIONS - 449.203-St Maint-Winter Maint-Major/Local-Act51	777,853	807,156	846,250	894,361	944,237
<b>WATER CUT REPAIRS - TRANSPORTATION</b>					
WAGES & FRINGES	77,307	81,963	87,181	93,674	100,414
SUPPLIES & OPERATING EXPENSES	49,265	50,265	50,768	51,275	51,788
TOTAL APPROPRIATION - 449.211-Water cut repairs - transportation	126,572	132,228	137,948	144,950	152,202

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>50/50 SIDEWALK PROGRAM</b>					
SUPPLIES & OPERATING EXPENSES	100,500	100,500	101,505	102,520	103,545
TOTAL APPROPRIATION - 449.213-50/50 Program	100,500	100,500	101,505	102,520	103,545
<b>TREE MAINTENANCE - RIGHT OF WAY</b>					
SUPPLIES & OPERATING EXPENSES	182,000	182,000	183,820	185,658	187,515
TOTAL APPROPRIATIONS - 449.215-Tree Maintenance - right of way	182,000	182,000	183,820	185,658	187,515
<b>LEAD SERVICE LINE RESTORATION - WINN GRANT</b>					
WAGES & FRINGES	1,897,617	722,539	0	0	0
SUPPLIES & OPERATING EXPENSES	1,332,663	354,221	0	0	0
TOTAL APPROPRIATION - 540.210-Lead Service Line Replacement	3,230,280	1,076,760	0	0	0
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	645,970	719,259	726,452	733,716	741,053
SUPPLIES & OPERATING EXPENSES	436,171	457,980	462,560	467,185	471,857
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	1,082,141	1,177,239	1,189,011	1,200,902	1,212,911
<b>TOTAL APPROPRIATIONS - FUND 203</b>	<b>7,467,712</b>	<b>5,502,995</b>	<b>4,558,554</b>	<b>4,716,686</b>	<b>4,880,040</b>
ESTIMATED REVENUES - FUND 203	7,713,848	5,760,109	4,730,183	4,777,485	4,825,260
APPROPRIATIONS - FUND 203	7,467,712	5,502,995	4,558,554	4,716,686	4,880,040
NET OF REVENUES/APPROPRIATIONS - FUND 203	246,136	257,114	171,629	60,799	-54,780
BEGINNING FUND BALANCE	1,880,907	2,127,043	2,384,157	2,555,786	2,616,585
ENDING FUND BALANCE	2,127,043	2,384,157	2,555,786	2,616,585	2,561,804
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	28%	43%	56%	55%	52%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	475,289	398,828	398,828	402,816	406,844
VARIANCE ACTUAL TO POLICY	1,651,754	1,985,329	2,156,958	2,213,768	2,154,960

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>PUBLIC SAFETY FUND REVENUES - FUND 205</b>					
PROPERTY TAXES	3,673,176	3,673,176	3,715,316	3,761,671	3,808,605
STATE REVENUE	326,406	330,000	333,300	336,633	339,999
TOTAL REVENUES	3,999,582	4,003,176	4,048,616	4,098,304	4,148,604
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>PATROL BUREAU - 1ST SHIFT</b>					
WAGES & FRINGES	2,454,471	2,645,743	2,855,802	3,119,019	3,392,461
TOTAL APPROPRIATIONS - 315.201-Patrol Bureau-Patrol - 1St Shift	2,454,471	2,645,743	2,855,802	3,119,019	3,392,461
<b>FIRE DEPARTMENT - FIREFIGHTING DIVISION</b>					
WAGES & FRINGES	2,678,430	2,849,291	3,095,200	3,404,027	3,724,932
TOTAL APPROPRIATIONS -338.201-Firefighting Division-Fire Station Overh	2,678,430	2,849,291	3,095,200	3,404,027	3,724,932
<b>TOTAL APPROPRIATIONS - FUND 205</b>	<b>5,132,901</b>	<b>5,495,034</b>	<b>5,951,002</b>	<b>6,523,046</b>	<b>7,117,393</b>
ESTIMATED REVENUES - FUND 205	3,999,582	4,003,176	4,048,616	4,098,304	4,148,604
APPROPRIATIONS - FUND 205	5,132,901	5,495,034	5,951,002	6,523,046	7,117,393
NET OF REVENUES/APPROPRIATIONS - FUND 205	-1,133,319	-1,491,858	-1,902,386	-2,424,742	-2,968,788
BEGINNING FUND BALANCE	3,268,668	2,135,349	643,491	-1,258,895	-3,683,638
ENDING FUND BALANCE	2,135,349	643,491	-1,258,895	-3,683,638	-6,652,426
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	42%	12%	-21%	-56%	-93%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	618,756	399,958	400,318	404,862	409,830
VARIANCE ACTUAL TO POLICY	1,516,593	243,533	-1,659,213	-4,088,499	-7,062,257

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>POLICE FUND REVENUES - FUND 207</b>					
PROPERTY TAXES	1,224,392	1,224,391	1,238,439	1,253,890	1,269,535
STATE REVENUE	108,802	108,802	109,890	110,989	112,099
TOTAL REVENUES	1,333,194	1,333,193	1,348,329	1,364,879	1,381,634
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>PATROL OPERATIONS BUREAU - 4TH SHIFT</b>					
WAGES & FRINGES	1,189,735	1,269,144	1,374,908	1,507,613	1,645,493
SUPPLIES & OPERATING EXPENSES	41,300	42,400	42,824	43,252	43,685
CAPITAL OUTLAY	0	5,000	5,050	5,101	5,152
TOTAL APPROPRIATIONS - 315.204-Patrol Bureau-Patrol - 4Th Shift	1,231,035	1,316,544	1,422,782	1,555,965	1,694,329
ESTIMATED REVENUES - FUND 207	1,333,194	1,333,193	1,348,329	1,364,879	1,381,634
APPROPRIATIONS - FUND 207	1,231,035	1,316,544	1,422,782	1,555,965	1,694,329
NET OF REVENUES/APPROPRIATIONS - FUND 207	102,159	16,649	-74,453	-191,086	-312,695
BEGINNING FUND BALANCE	886,264	988,423	1,005,072	930,619	739,532
ENDING FUND BALANCE	988,423	1,005,072	930,619	739,532	426,837
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	80%	76%	65%	48%	25%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	121,148	133,319	133,319	134,833	136,488
VARIANCE ACTUAL TO POLICY	867,275	871,753	797,299	604,699	290,349

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>PARKS/RECREATION FUND REVENUE - FUND 208</b>					
PROPERTY TAXES	306,098	306,098	309,609	313,473	317,384
OTHER REVENUE	1,500	1,500	1,515	1,530	1,545
<b>TOTAL REVENUES</b>	<b>307,598</b>	<b>307,598</b>	<b>311,124</b>	<b>315,003</b>	<b>318,929</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>PARKS &amp; RECREATION ADMINISTRATION</b>					
SUPPLIES & OPERATING EXPENSES	100	100	101	102	103
TOTAL APPROPRIATIONS - 752.100-Parks & Recreation Admin	100	100	101	102	103
<b>PARKS - FORESTRY ADMINISTRATION</b>					
WAGES & FRINGES	32,037	33,885	35,273	36,966	38,719
SUPPLIES & OPERATING EXPENSES	297,397	296,300	299,263	302,256	305,278
TOTAL APPROPRIATIONS - 752.102-Parks - Forestry Admin	329,434	330,185	334,536	339,221	343,997
<b>TOTAL APPROPRIATIONS - FUND 208</b>	<b>329,534</b>	<b>330,285</b>	<b>334,637</b>	<b>339,323</b>	<b>344,100</b>
ESTIMATED REVENUES - FUND 208	307,598	307,598	311,124	315,003	318,929
APPROPRIATIONS - FUND 208	329,534	330,285	334,637	339,323	344,100
NET OF REVENUES/APPROPRIATIONS - FUND 208	-21,936	-22,687	-23,513	-24,320	-25,171
BEGINNING FUND BALANCE	91,323	69,387	46,700	23,187	-1,133
ENDING FUND BALANCE	69,387	46,700	23,187	-1,133	-26,304
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	21%	14%	7%	0%	-8%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	38,135	30,760	30,760	31,112	31,500
VARIANCE ACTUAL TO POLICY	31,252	15,940	-7,573	-32,245	-57,804

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>STREET LIGHTING REVENUE - FUND 219</b>					
SPECIAL ASSESSMENT	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
TOTAL REVENUES	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>STREET LIGHT - GENERAL GOVERNMENT</b>					
WAGES & FRINGES	37,269	39,044	39,958	41,028	42,130
SUPPLIES & OPERATING EXPENSES	2,300,433	2,292,693	2,315,620	2,338,776	2,362,164
TOTAL APPROPRIATION - 443.206-Street Lighting	2,337,702	2,331,737	2,355,578	2,379,804	2,404,294
<b>INDIRECT COST ALLOCATION</b>					
SUPPLIES & OPERATING EXPENSES	119,298	125,263	126,516	127,781	129,059
TOTAL APPROPRIATION	119,298	125,263	126,516	127,781	129,059
<b>TOTAL APPROPRIATIONS - FUND 219</b>	2,457,000	2,457,000	2,482,094	2,507,585	2,533,353
ESTIMATED REVENUES - FUND 219	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
APPROPRIATIONS - FUND 219	2,457,000	2,457,000	2,482,094	2,507,585	2,533,353
NET OF REVENUES/APPROPRIATIONS - FUND 219	-388,177	0	-524	-1,199	-1,903
BEGINNING FUND BALANCE	775,915	387,738	387,738	387,214	386,015
ENDING FUND BALANCE	387,738	387,738	387,214	386,015	384,112
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	16%	16%	16%	15%	15%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	330,750	310,323	368,550	372,236	375,958
VARIANCE ACTUAL TO POLICY	56,988	77,415	18,664	13,779	8,154

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>RUBBISH COLLECTION FUND - FUND 226</b>					
PROPERTY TAXES	4,514,295	4,514,295	4,559,438	4,605,032	4,651,083
LICENSE, PERMITS & FRANCHISE FEES	1,500	1,500	1,515	1,530	1,545
TOTAL REVENUES	4,515,795	4,515,795	4,560,953	4,606,562	4,652,628
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>WASTE COLLECTION - LANDFILL</b>					
WAGES & FRINGES	80,074	79,795	82,983	86,868	90,890
SUPPLIES & OPERATING EXPENSES	3,909,000	3,909,000	3,948,090	3,987,571	4,027,447
TOTAL APPROPRIATIONS - 528.201-Waste Collection - Sanitation	3,989,074	3,988,795	4,031,073	4,074,439	4,118,337
<b>WASTE COLLECTION - LITTER ABATEMENT</b>					
SUPPLIES & OPERATING EXPENSES	20,550	20,550	20,756	20,963	21,173
TOTAL APPROPRIATION - 528.202-Waste Collection - Litter Abatement	20,550	20,550	20,756	20,963	21,173
<b>WASTE COLLECTION - NEIGHBORHOOD CLEANUP</b>					
SUPPLIES & OPERATING EXPENSES	75,000	75,000	75,750	76,508	77,273
TOTAL APPROPRIATION - 528.205-Waste Collection - Neighborhood Cleanup	75,000	75,000	75,750	76,508	77,273
<b>WASTE COLLECTION - COMPOSITE SITE</b>					
SUPPLIES & OPERATING EXPENSES	225,000	225,000	227,250	229,523	231,818
TOTAL APPROPRIATIONS - 528.207-Waste Collection - Compost site	225,000	225,000	227,250	229,523	231,818
<b>INDIRECT COST ALLOCATION</b>					
SUPPLIES & OPERATING EXPENSES	206,171	206,450	208,515	210,600	212,706
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	206,171	206,450	208,515	210,600	212,706
<b>TOTAL APPROPRIATIONS - FUND 226</b>	<b>4,515,795</b>	<b>4,515,795</b>	<b>4,563,343</b>	<b>4,612,031</b>	<b>4,661,306</b>
ESTIMATED REVENUES - FUND 226	4,515,795	4,515,795	4,560,953	4,606,562	4,652,628
APPROPRIATIONS - FUND 226	4,515,795	4,515,795	4,563,343	4,612,031	4,661,306
NET OF REVENUES/APPROPRIATIONS - FUND 226	0	0	-2,390	-5,469	-8,678
BEGINNING FUND BALANCE	362,713	362,713	362,713	360,323	354,854
ENDING FUND BALANCE	362,713	362,713	360,323	354,854	346,177
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	8%	8%	8%	8%	7%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	692,207	677,369	677,369	684,143	690,984
VARIANCE ACTUAL TO POLICY	-329,494	-314,656	-317,046	-329,289	-344,808

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>CITY OF FLINT - EDA REVOLVING LOAN FUND REVENUE - FUND 246</b>					
INTEREST INCOME	15,300	14,700	14,553	14,407	14,263
OTHER REVENUE	34,000	34,200	34,542	34,887	35,236
<b>TOTAL REVENUES</b>	<b>49,300</b>	<b>48,900</b>	<b>49,095</b>	<b>49,295</b>	<b>49,500</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>CITY OF FLINT - EDA REVOLVING LOAN FUND</b>					
SUPPLIES & OPERATING EXPENSES	2,200	2,200	2,222	2,244	2,267
TOTAL APPROPRIATIONS - 731.201-Edc-City/EDC Revolving Loan Fund	2,200	2,200	2,222	2,244	2,267
<b>CITY OF FLINT - EDA REVOLVING LOAN FUND - INDUSTRY &amp; MANUFACTURING</b>					
SUPPLIES & OPERATING EXPENSES	3,000	3,000	3,030	3,060	3,091
TOTAL APPROPRIATIONS - 731.203-Edc-City Revlv Fund - Indust/Mfg	3,000	3,000	3,030	3,060	3,091
<b>TOTAL APPROPRIATIONS - FUND 246</b>	<b>5,200</b>	<b>5,200</b>	<b>5,252</b>	<b>5,305</b>	<b>5,358</b>
ESTIMATED REVENUES - FUND 246	49,300	48,900	49,095	49,295	49,500
APPROPRIATIONS - FUND 246	5,200	5,200	5,252	5,305	5,358
<b>NET OF REVENUES/APPROPRIATIONS - FUND 246</b>	<b>44,100</b>	<b>43,700</b>	<b>43,843</b>	<b>43,990</b>	<b>44,142</b>
BEGINNING FUND BALANCE	480,413	524,513	568,213	612,056	656,046
ENDING FUND BALANCE	524,513	568,213	612,056	656,046	700,188

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>DRUG FORFEITURE FUND REVENUE - FUND 265</b>					
CHARGES FOR SERVICES RENDERED	14,000	14,000	14,140	14,281	14,424
FINES & FORFEITURES	169,000	169,000	170,690	172,397	174,121
<b>TOTAL REVENUES</b>	<b>183,000</b>	<b>183,000</b>	<b>184,830</b>	<b>186,678</b>	<b>188,545</b>
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>DRUG LAW ENFORCEMENT FUND</b>					
WAGES & FRINGES	41,120	41,120	41,531	41,947	42,366
SUPPLIES & OPERATING EXPENSES	16,856	17,032	17,202	17,374	17,548
<b>TOTAL APPROPRIATIONS - 308.206-Pol Invst Ovrhd - Local Forfeiture</b>	<b>57,976</b>	<b>58,152</b>	<b>58,734</b>	<b>59,321</b>	<b>59,914</b>
<b>POLICE INVESTIGATIONS OVERHEAD - DOJ/DEA FORFEITURE</b>					
WAGES & FRINGES	73,090	84,834	85,682	86,539	87,405
CAPITAL OUTLAY	82,500		0	0	0
<b>TOTAL APPROPRIATIONS - 308.207-Pol Invst Ovrhd - DOJ/DEA Forfeiture</b>	<b>155,590</b>	<b>84,834</b>	<b>85,682</b>	<b>86,539</b>	<b>87,405</b>
<b>TOTAL APPROPRIATIONS - FUND 265</b>	<b>213,566</b>	<b>142,986</b>	<b>144,416</b>	<b>145,860</b>	<b>147,319</b>
ESTIMATED REVENUES - FUND 265	183,000	183,000	184,830	186,678	188,545
APPROPRIATIONS - FUND 265	213,566	142,986	144,416	145,860	147,319
NET OF REVENUES/APPROPRIATIONS - FUND 265	-30,566	40,014	40,414	40,818	41,226
BEGINNING FUND BALANCE	561,902	531,336	571,350	611,764	652,582
ENDING FUND BALANCE	531,336	571,350	611,764	652,582	693,809
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	249%	400%	424%	447%	471%
FUND BALANCE AS % OF EXPENDITURES - POLICY	n/a	n/a	n/a	n/a	n/a
DESIGNATED RESERVE PER POLICY	213,566	142,986	144,416	145,860	147,319
VARIANCE ACTUAL TO POLICY	317,770	428,364	467,348	506,722	546,490

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>SECTION 108 LOANS REVENUE - FUND 295</b>					
INTEREST INCOME	233,500	221,965	209,540	195,382	181,201
CHARGES FOR SERVICES RENDERED	400	400	400	400	400
OTHER REVENUE	478,000	483,000	487,000	492,000	498,000
FEDERAL REVENUE	114,049	111,788	109,380	106,856	104,171
TRANSFER IN	15,641	15,641	15,641	15,641	15,641
<b>TOTAL REVENUES</b>	<b>841,590</b>	<b>832,794</b>	<b>821,961</b>	<b>810,279</b>	<b>799,413</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>SECTION 108 LOANS 500 BLOCK</b>					
DEBT SERVICE	386,514	377,620	368,150	358,223	348,644
TOTAL APPROPRIATIONS - 690.320-Sec 108 - 500 Block Project	386,514	377,620	368,150	358,223	348,644
<b>SECTION 108 LOANS 500 BLOCK BUSINESS LOAN</b>					
DEBT SERVICE	217,286	219,645	220,690	221,459	222,857
TOTAL APPROPRIATIONS - 690.321-500 block - Bus loan section 108	217,286	219,645	220,690	221,459	222,857
<b>SECTION 108 LOANS BUSINESS LOAN PROGRAM</b>					
DEBT SERVICE	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 690.325-Sec. 108 Bus Loan Prog	15,641	15,641	15,641	15,641	15,641
<b>SECTION 108 LOANS 2021 W CARPENTER ROAD</b>					
DEBT SERVICE	107,500	107,500	107,500	107,500	107,500
TOTAL APPROPRIATIONS - 690.330-2021 W. Carpenter Rd - Sec 108	107,500	107,500	107,500	107,500	107,500
<b>SECTION 108 LOANS MICHIGAN TRUSS BUSINESS LOAN</b>					
DEBT SERVICE	114,049	111,788	109,380	106,856	104,171
TOTAL APPROPRIATIONS - 690.335-Mlchigan Truss Section 108 - Bus loan pr	114,049	111,788	109,380	106,856	104,171
<b>TOTAL APPROPRIATIONS - FUND 295</b>	<b>840,990</b>	<b>832,194</b>	<b>821,361</b>	<b>809,679</b>	<b>798,813</b>
ESTIMATED REVENUES - FUND 295	841,590	832,794	821,961	810,279	799,413
APPROPRIATIONS - FUND 295	840,990	832,194	821,361	809,679	798,813
NET OF REVENUES/APPROPRIATIONS - FUND 295	600	600	600	600	600
BEGINNING FUND BALANCE	1,422,188	1,422,788	1,423,388	1,423,988	1,424,588
ENDING FUND BALANCE	1,422,788	1,423,388	1,423,988	1,424,588	1,425,188

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>GENERAL DEBT SERVICE REVENUE - FUND 301</b>					
TRANSFER IN	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
TOTAL REVENUES	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>GENERAL DEBT SERVICE INTEREST</b>					
DEBT SERVICE - INTEREST	885,591	853,285	818,745	781,285	741,304
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	885,591	885,591	885,591	885,591	885,591
<b>DEBT SERVICE - PRINCIPAL</b>					
DEBT SERVICE	990,000	1,025,000	1,060,000	1,090,000	1,135,000
TOTAL APPROPRIATIONS - 906.150-Debt service - principal portion	990,000	1,025,000	1,060,000	1,090,000	1,135,000
<b>TOTAL APPROPRIATIONS - FUND 301</b>	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
ESTIMATED REVENUES - FUND 301	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
APPROPRIATIONS - FUND 301	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
NET OF REVENUES/APPROPRIATIONS - FUND 301	0	0	0	0	0
BEGINNING FUND BALANCE	3,589	3,589	3,589	3,589	3,589
ENDING FUND BALANCE	3,589	3,589	3,589	3,589	3,589

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>PUBLIC IMPROVEMENT FUND REVENUE - FUND 402</b>					
PROPERTY TAXES	1,530,490	1,530,490	1,548,048	1,567,363	1,586,919
INTEREST INCOME	8,000	8,000	8,000	8,000	8,000
TOTAL REVENUES	1,538,490	1,538,490	1,556,048	1,575,363	1,594,919
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>FACILITIES MAINTENANCE - MUNICIPAL BUILDING</b>					
CAPITAL OUTLAY	450,000	100,000	100,000	100,000	100,000
TOTAL APPROPRIATIONS - 753.200-Facilities Maint-Municipal Center	450,000	100,000	100,000	100,000	100,000
<b>TRANSFER OUT TO FUND 301</b>					
TRANSFERS	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
<b>TOTAL APPROPRIATIONS - FUND 402</b>	2,325,591	1,978,285	1,978,745	1,971,285	1,976,304
ESTIMATED REVENUES - FUND 402	1,538,490	1,538,490	1,556,048	1,575,363	1,594,919
APPROPRIATIONS - FUND 402	2,325,591	1,978,285	1,978,745	1,971,285	1,976,304
NET OF REVENUES/APPROPRIATIONS - FUND 402	-787,101	-439,795	-422,697	-395,922	-381,385
BEGINNING FUND BALANCE	7,323,475	6,536,374	6,096,579	5,673,882	5,277,960
ENDING FUND BALANCE	6,536,374	6,096,579	5,673,882	5,277,960	4,896,576
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	N/A	N/A	N/A	N/A	N/A
FUND BALANCE AS % OF EXPENDITURES - POLICY	N/A	N/A	N/A	N/A	N/A
DESIGNATED RESERVE PER POLICY	2,675,591	2,678,285	2,678,745	2,671,285	2,676,304
VARIANCE ACTUAL TO POLICY	3,860,783	3,418,294	2,995,137	2,606,675	2,220,272

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>BUILDING INSPECTION FUND REVENUE - FUND 542</b>					
INTEREST INCOME	25,000	25,000	25,250	25,503	25,758
CHARGES FOR SERVICES RENDERED	30,000	30,000	30,300	30,603	30,909
LICENSE, PERMITS & FRANCHISE FEES	1,890,000	2,310,000	2,333,100	2,356,431	2,379,995
<b>TOTAL REVENUES</b>	<b>1,945,000</b>	<b>2,365,000</b>	<b>2,388,650</b>	<b>2,412,537</b>	<b>2,436,662</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>DEVELOPMENT - ADMINISTRATION</b>					
WAGES & FRINGES	1,091,885	1,161,616	1,242,159	1,342,675	1,447,045
SUPPLIES & OPERATING EXPENSES	268,872	377,772	381,550	385,365	389,219
<b>TOTAL APPROPRIATION - 371.100-Development - Administration</b>	<b>1,360,757</b>	<b>1,539,388</b>	<b>1,623,709</b>	<b>1,728,040</b>	<b>1,836,264</b>
<b>COST ALLOCATION AND REITREE HEALTHCARE</b>					
WAGES & FRINGES	412,231	459,001	463,591	468,227	472,909
SUPPLIES & OPERATING EXPENSES	246,403	258,723	261,310	263,923	266,563
<b>TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare</b>	<b>658,634</b>	<b>717,724</b>	<b>724,901</b>	<b>732,150</b>	<b>739,472</b>
<b>TOTAL APPROPRIATIONS - FUND 542</b>	<b>2,019,391</b>	<b>2,257,112</b>	<b>2,348,610</b>	<b>2,460,190</b>	<b>2,575,736</b>
ESTIMATED REVENUES - FUND 542	1,945,000	2,365,000	2,388,650	2,412,537	2,436,662
APPROPRIATIONS - FUND 542	2,019,391	2,257,112	2,348,610	2,460,190	2,575,736
<b>NET OF REVENUES/APPROPRIATIONS - FUND 542</b>	<b>-74,391</b>	<b>107,888</b>	<b>40,040</b>	<b>-47,654</b>	<b>-139,074</b>
BEGINNING FUND BALANCE	2,942,298	2,867,907	2,975,795	3,015,835	2,968,181
ENDING FUND BALANCE	2,867,907	2,975,795	3,015,835	2,968,181	2,829,107
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	142%	132%	128%	121%	110%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	357,041	354,750	358,298	361,880	365,499
VARIANCE ACTUAL TO POLICY	2,510,866	2,621,045	2,657,537	2,606,301	2,463,608

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**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>SEWER FUND REVENUE - FUND 590</b>					
INTEREST INCOME	117,000	117,000	118,170	119,352	120,545
CHARGES FOR SERVICES RENDERED	10,000	10,000	10,100	10,201	10,303
OTHER REVENUE	10,000	10,000	10,100	10,201	10,303
FINES & FORFEITURES	264,870	264,870	267,519	270,194	272,896
LICENSE, PERMITS & FRANCHISE FEES	15,000	15,000	15,150	15,302	15,455
USER CHARGES	32,971,092	33,960,225	34,299,827	34,642,826	34,989,254
<b>TOTAL REVENUES</b>	<b>33,387,962</b>	<b>34,377,095</b>	<b>34,720,866</b>	<b>35,068,075</b>	<b>35,418,755</b>
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>UTILITIES - SEWER ADMINISTRATION</b>					
WAGES & FRINGES	244,832	258,912	279,748	305,868	333,002
SUPPLIES & OPERATING EXPENSES	1,469,400	1,530,315	1,545,618	1,561,074	1,576,685
CAPITAL OUTLAY	4,123,171	4,300,876	4,343,885	4,387,324	4,431,197
Totals for dept 536.101-Utilities - Sewer Administration	5,837,403	6,090,103	6,169,251	6,254,266	6,340,884
<b>WATER SERVICE CENTER MANAGEMENT</b>					
WAGES & FRINGES	444,179	468,127	499,464	538,527	579,082
SUPPLIES & OPERATING EXPENSES	1,152,846	1,348,412	1,361,896	1,375,515	1,389,270
CAPITAL OUTLAY	28,000	28,000	28,280	28,563	28,848
TOTAL APPROPRIATIONS - 540.100-Water Service Center Management	1,625,025	1,844,539	1,889,640	1,942,605	1,997,201
<b>WATER SERVICE CENTER - METER READING - SEWER</b>					
WAGES & FRINGES	275,743	291,678	314,859	343,906	374,082
SUPPLIES & OPERATING EXPENSES	301,000	301,000	304,010	307,050	310,121
TOTAL APPROPRIATIONS - 540.207-Wsc-Meter Reading - Sewer	576,743	592,678	618,869	650,956	684,203
<b>WATER SERVICE CENTER - SEWER MAINTENANCE/CONSTRUCTION</b>					
WAGES & FRINGES	2,926,272	3,106,601	3,302,945	3,547,213	3,800,759
SUPPLIES & OPERATING EXPENSES	572,000	572,000	577,720	583,497	589,332
CAPITAL OUTLAY	38,500	38,500	38,885	39,274	39,667
TOTAL APPROPRIATIONS - 540.208-Wsc-Sewer Maint./Construction	3,536,772	3,717,101	3,919,550	4,169,985	4,429,757
<b>WATER SERVICE CENTER - CAPITAL IMPROVEMENTS</b>					
SUPPLIES & OPERATING EXPENSES	2,850,000	2,850,000	2,878,500	2,907,285	2,936,358
TOTAL APPROPRIATION - 540.300-Capital Improvement	2,850,000	2,850,000	2,878,500	2,907,285	2,936,358
<b>WATER POLLUTION CONTROL OPERATIONS</b>					
WAGES & FRINGES	3,394,871	3,570,540	3,805,631	4,098,520	4,402,581
SUPPLIES & OPERATING EXPENSES	2,839,595	2,900,095	2,929,096	2,958,387	2,987,971
CAPITAL OUTLAY	33,000	31,000	31,310	31,623	31,939
TOTAL APPROPRIATIONS - 550.100-Wpc Operations	6,267,466	6,501,635	6,766,037	7,088,530	7,422,491

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>WATER POLLUTION CONTROL - THIRD AVE PUMP STATION</b>					
WAGES & FRINGES	128,552	136,471	147,863	162,156	177,007
SUPPLIES & OPERATING EXPENSES	332,900	332,900	336,229	339,591	342,987
CAPITAL OUTLAY	38,000	38,000	38,380	38,764	39,151
TOTAL APPROPRIATIONS - 550.200-Wpc-Third Ave Pump Station	<u>499,452</u>	<u>507,371</u>	<u>522,472</u>	<u>540,511</u>	<u>559,146</u>
<b>WATER POLLUTION CONTROL - MAINTENANCE EXPENSE</b>					
WAGES & FRINGES	1,432,342	1,529,885	1,605,863	1,699,473	1,796,529
SUPPLIES & OPERATING EXPENSES	1,223,310	1,307,910	1,320,989	1,334,199	1,347,541
CAPITAL OUTLAY	37,000	37,000	37,370	37,744	38,121
TOTAL APPROPRIATION - 550.202-Wpc-Maintenance Expense	<u>2,692,652</u>	<u>2,874,795</u>	<u>2,964,222</u>	<u>3,071,416</u>	<u>3,182,191</u>
<b>WATER POLLUTION CONTROL CAPITAL IMPROVEMENTS</b>					
SUPPLIES & OPERATING EXPENSES	2,170,000	2,950,000	2,979,500	3,009,295	3,039,388
CAPITAL OUTLAY	1,620,000	1,310,000	1,323,100	1,336,331	1,349,694
TOTAL APPROPRIATION - 550.300-WPC - Capital improvements	<u>3,790,000</u>	<u>4,260,000</u>	<u>4,302,600</u>	<u>4,345,626</u>	<u>4,389,082</u>
<b>TRANSFERS OUT</b>					
TRANSFERS	927,928	977,671	987,448	997,322	1,007,295
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	<u>927,928</u>	<u>977,671</u>	<u>987,448</u>	<u>997,322</u>	<u>1,007,295</u>
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	3,034,357	3,378,625	3,412,411	3,446,535	3,481,001
SUPPLIES & OPERATING EXPENSES	2,834,963	2,976,711	3,006,478	3,036,543	3,066,908
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	<u>5,869,320</u>	<u>6,355,336</u>	<u>6,418,889</u>	<u>6,483,078</u>	<u>6,547,909</u>
<b>TOTAL APPROPRIATIONS - FUND 590</b>	<b>34,472,761</b>	<b>36,571,229</b>	<b>37,437,478</b>	<b>38,451,580</b>	<b>39,496,518</b>
ESTIMATED REVENUES - FUND 590	33,387,962	34,377,095	34,720,866	35,068,075	35,418,755
APPROPRIATIONS - FUND 590	<u>34,472,761</u>	<u>36,571,229</u>	<u>37,437,478</u>	<u>38,451,580</u>	<u>39,496,518</u>
NET OF REVENUES/APPROPRIATIONS - FUND 590	-1,084,799	-2,194,134	-2,716,612	-3,383,505	-4,077,763
BEGINNING FUND BALANCE	38,166,599	37,081,800	34,887,666	32,171,054	28,787,548
ENDING FUND BALANCE	37,081,800	34,887,666	32,171,054	28,787,548	24,709,786
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	108%	95%	86%	75%	63%
FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%
DESIGNATED RESERVE PER POLICY	7,595,266	6,958,190	7,365,307	7,564,095	7,799,667
VARIANCE ACTUAL TO POLICY	29,486,534	27,929,476	24,805,746	21,223,454	16,910,118

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

<b>GL NUMBER</b>	<b>2017-18 RECOMMENDED BUDGET</b>	<b>2018-19 RECOMMENDED BUDGET</b>	<b>2019-20 PROJECTED BUDGET</b>	<b>2020-21 PROJECTED BUDGET</b>	<b>2021-22 PROJECTED BUDGET</b>
<b>WATER FUND REVENUE - FUND 591</b>					
INTEREST INCOME	117,000	117,000	118,170	119,352	120,545
STATE REVENUE	13,785,000	3,215,000	3,247,150	3,279,622	3,312,418
FEDERAL REVENUE	13,965,000	6,035,000	0	0	0
CHARGES FOR SERVICES RENDERED	87,500	87,500	88,375	89,259	90,151
OTHER REVENUE	9,000	9,000	9,090	9,181	9,273
FINES & FORFEITURES	614,870	614,870	621,019	627,229	633,501
USER CHARGES	29,832,785	31,468,000	31,782,680	32,100,507	32,421,512
<b>TOTAL REVENUES</b>	<b>58,411,155</b>	<b>41,546,370</b>	<b>35,866,484</b>	<b>36,225,149</b>	<b>36,587,400</b>
<b>APPROPRIATION BY DEPARTMENT</b>					
<b>UTILITIES - WATER ADMINISTRATION</b>					
WAGES & FRINGES	244,831	258,912	279,748	305,868	333,002
SUPPLIES & OPERATING EXPENSES	1,000,895	1,039,248	1,049,640	1,060,137	1,070,738
CAPITAL OUTLAY	2,607,435	2,860,811	2,889,419	2,918,313	2,947,496
DEBT SERVICE	6,597,561	7,020,781	7,090,989	7,161,899	7,233,518
<b>TOTAL APPROPRIATION - 536.100-Utilities - Water Administration</b>	<b>10,450,722</b>	<b>11,179,752</b>	<b>11,309,797</b>	<b>11,446,216</b>	<b>11,584,755</b>
<b>WATER CROSS CONNECTION PROGRAM</b>					
WAGES & FRINGES	171,373	182,056	198,309	218,737	239,966
SUPPLIES & OPERATING EXPENSES	3,200	3,200	3,232	3,264	3,297
<b>TOTAL APPROPRIATION - 536.206-Utilities - Water Cross Connection Prog</b>	<b>174,573</b>	<b>185,256</b>	<b>201,541</b>	<b>222,001</b>	<b>243,263</b>
<b>WATER SERVICECENTER MANAGEMENT</b>					
WAGES & FRINGES	451,130	486,582	517,318	555,555	595,245
SUPPLIES & OPERATING EXPENSES	1,144,272	1,351,812	1,365,330	1,378,983	1,392,773
<b>Totals for dept 540.100-Water Service Center Management</b>	<b>1,595,402</b>	<b>1,838,394</b>	<b>1,882,648</b>	<b>1,934,538</b>	<b>1,988,018</b>
<b>WATER SERVICE CENTER - METER READING - WATER</b>					
WAGES & FRINGES	144,837	153,390	165,962	181,730	198,111
SUPPLIES & OPERATING EXPENSES	300,000	300,000	303,000	306,030	309,090
<b>TOTAL APPROPRIATION - 540.200-Wsc-Meter Reading - Water</b>	<b>444,837</b>	<b>453,390</b>	<b>468,962</b>	<b>487,760</b>	<b>507,201</b>
<b>WATER SERVICE CENTER - WATER DISTRIBUTION MAINS</b>					
WAGES & FRINGES	3,156,666	3,346,815	3,478,118	3,637,940	3,803,407
SUPPLIES & OPERATING EXPENSES	1,116,000	1,088,000	1,098,880	1,109,869	1,120,967
<b>TOTAL APPROPRIATION - 540.202-Wsc-Water Distribution Mains</b>	<b>4,272,666</b>	<b>4,434,815</b>	<b>4,576,998</b>	<b>4,747,809</b>	<b>4,924,374</b>
<b>CAPITAL IMPROVEMENTS</b>					
SUPPLIES & OPERATING EXPENSES	250,000	1,000,000	1,010,000	1,020,100	1,030,301
<b>TOTAL APPROPRIATIONS - 540.300-Capital Improvement</b>	<b>250,000</b>	<b>1,000,000</b>	<b>1,010,000</b>	<b>1,020,100</b>	<b>1,030,301</b>

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>LEAD SERVICE LINE REPLACEMENT - WIIN GRANT</b>					
WAGES & FRINGES	2,016,383	671,128	0	0	0
CAPITAL OUTLAY	25,733,617	8,578,872			
TOTAL APPROPRIATION - 540.210-Lead Service Line Replacement	<u>27,750,000</u>	<u>9,250,000</u>	0	0	0
<b>WATER PLANT - OPERATIONS</b>					
WAGES & FRINGES	1,388,553	1,447,029	1,488,108	1,536,998	1,587,477
SUPPLIES & OPERATING EXPENSES	14,394,860	15,014,739	15,164,886	15,316,535	15,469,701
CAPITAL OUTLAY	20,000	20,000	20,200	20,402	20,606
TOTAL APPROPRIATIONS - 545.200-Water Plant - Operations	<u>15,803,413</u>	<u>16,481,768</u>	16,673,195	16,873,936	17,077,784
<b>WATER PLANT MAINTENANCE</b>					
WAGES & FRINGES	1,096,378	1,154,416	1,215,966	1,292,038	1,370,938
SUPPLIES & OPERATING EXPENSES	463,490	538,490	543,875	549,314	554,807
CAPITAL OUTLAY	20,000	20,000	20,200	20,402	20,606
Totals for dept 545.201-Water Plant Maintenance	<u>1,579,868</u>	<u>1,712,906</u>	1,780,041	1,861,753	1,946,351
<b>WATER PLANT DAM MAINTENANCE</b>					
SUPPLIES & OPERATING EXPENSES	625,000	625,000	631,250	637,563	643,938
TOTAL APPROPRIATION - 545.203-Water Plant - Dam Maintenance	<u>625,000</u>	<u>625,000</u>	631,250	637,563	643,938
<b>WATER PLANT - CAPITAL IMPROVEMENTS</b>					
SUPPLIES & OPERATING EXPENSES	145,000	145,000	146,450	147,915	149,394
CAPITAL OUTLAY	250,000	250,000	252,500	255,025	257,575
TOTAL APPROPRIATIONS - 545.300-Water Plant - Capital improvements	<u>395,000</u>	<u>395,000</u>	398,950	402,940	406,969
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	2,694,373	3,000,068	3,030,069	3,060,369	3,090,973
SUPPLIES & OPERATING EXPENSES	3,089,161	3,243,619	3,276,055	3,308,816	3,341,904
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	<u>5,783,534</u>	<u>6,243,687</u>	6,306,124	6,369,185	6,432,877
<b>TRANSFERS OUT</b>					
TRANSFERS	911,428	959,171	968,763	3,055,484	3,086,039
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	<u>911,428</u>	<u>959,171</u>	968,763	3,055,484	3,086,039

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>TOTAL APPROPRIATIONS - FUND 591</b>	70,036,443	54,759,139	46,208,267	49,059,285	49,871,870
ESTIMATED REVENUES - FUND 591	58,411,155	41,546,370	35,866,484	36,225,149	36,587,400
APPROPRIATIONS - FUND 591	70,036,443	54,759,139	46,208,267	49,059,285	49,871,870
NET OF REVENUES/APPROPRIATIONS - FUND 591	-11,625,288	-13,212,769	-10,341,784	-12,834,136	-13,284,469
BEGINNING FUND BALANCE	15,577,735	3,952,447	-9,260,322	-19,602,106	-32,436,242
ENDING FUND BALANCE	3,952,447	-9,260,322	-19,602,106	-32,436,242	-45,720,711
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	6%	-17%	-42%	-66%	-92%
FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%
DESIGNATED RESERVE PER POLICY	11,557,163	17,347,861	13,341,035	11,199,829	11,909,061
VARIANCE ACTUAL TO POLICY	-7,604,716	-26,608,183	-32,943,140	-43,636,071	-57,629,773

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**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>FRINGE BENEFIT FUND REVENUE - FUND 627</b>					
CHARGES FOR SERVICES RENDERED	308,500	309,000	312,090	315,211	318,363
EMPLOYER CONTRIBUTION	20,714,776	22,977,216	23,645,704	28,263,780	32,784,805
EMPLOYEE CONTRIBUTION	4,529,383	4,743,565	4,791,001	4,838,911	4,887,300
FRINGE REIMBURSEMENT	24,927,751	27,644,711	27,921,158	28,200,370	28,482,373
TOTAL REVENUES	50,480,410	55,674,492	56,669,953	61,618,271	66,472,841
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>RETIREE HEALTH CARE</b>					
WAGES & FRINGES	18,356,005	20,374,453	20,578,198	20,783,980	20,991,819
SUPPLIES & OPERATING EXPENSES	129,864	136,357	137,721	139,098	140,489
TOTAL APPROPRIATION - 000.105-Retiree Health Insurance	18,485,869	20,510,810	20,715,918	20,923,077	21,132,308
<b>GENERAL GOVERNMENT - BAD DEBT EXPENSE</b>					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATION - 000.300-General government	10,000	10,000	10,100	10,201	10,303
<b>PERSONNEL - WORKERS COMPENSATION</b>					
WAGES & FRINGES	1,200,000	1,300,000	1,313,000	1,326,130	1,339,391
SUPPLIES & OPERATING EXPENSES	320,000	340,000	343,400	346,834	350,302
TOTAL APPROPRIATION - 270.300-Personnel - Workers compensation	1,520,000	1,640,000	1,656,400	1,672,964	1,689,694
<b>UNION REPRESENTATION (1600) PRESIDENT</b>					
WAGES & FRINGES	179,677	180,756	196,119	215,405	235,444
TOTAL APPROPRIATION - 270.360-Union Reps (1600)	179,677	180,756	196,119	215,405	235,444
<b>RETIREE LIFE INSURANCE</b>					
WAGES & FRINGES	378,300	378,300	382,083	385,904	389,763
TOTAL APPROPRIATION - 853.220-Fringe Benefits - Retiree's Life Insuran	378,300	378,300	382,083	385,904	389,763
<b>UNEMPLOYMENT INSURANCE</b>					
WAGES & FRINGES	364,500	364,500	328,050	295,245	265,721
TOTAL APPROPRIATION - 853.230-Fringe Benefits - Unemployment Insurance	364,500	364,500	328,050	295,245	265,721
<b>HOSPITALIZATION INSURANCE</b>					
WAGES & FRINGES	4,842,209	5,507,183	5,562,255	5,617,877	5,674,056
SUPPLIES & OPERATING EXPENSES	60,000	60,000	60,600	61,206	61,818
TOTAL APPROPRIATION - 853.250-Fringe Benefit - Hospitalization Insuran	4,902,209	5,567,183	5,622,855	5,679,083	5,735,874

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>OPTICAL INSURANCE</b>					
WAGES & FRINGES	26,250	28,088	28,369	28,653	28,939
TOTAL APPROPRIATION - 853.280-Fringe Benefit - Optical Insurance	26,250	28,088	28,369	28,653	28,939
<b>LIFE INSURANCE</b>					
WAGES & FRINGES	211,440	213,954	216,094	218,254	220,437
TOTAL APPROPRIATIONS - 853.300-Fringe Benefit - Life Insurance	211,440	213,954	216,094	218,254	220,437
<b>LIFE INSURANCE - RETIREEE</b>					
WAGES & FRINGES	40,000	40,000	40,000	40,000	40,000
TOTAL APPROPRIATION - 853.310-Fringe Benefit - Paid Up Life Insurance	40,000	40,000	40,000	40,000	40,000
<b>PTO ACCRUALS</b>					
WAGES & FRINGES	1,166,300	1,247,941	800,800	792,792	784,864
TOTAL APPROPRIATION - 853.320-Fringe Benefit - Annual Leave	1,166,300	1,247,941	800,800	792,792	784,864
<b>PENSION CONTRIBUTIONS</b>					
WAGES & FRINGES	22,314,776	24,607,216	26,800,000	31,500,000	36,100,000
TOTAL APPROPRIATIONS - 861.000-Pension Fund Contributions City	22,314,776	24,607,216	26,800,000	31,500,000	36,100,000
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
SUPPLIES & OPERATING EXPENSES	93,091	97,746	98,723	99,711	100,708
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	93,091	97,746	98,723	99,711	100,708
<b>TRANSFERS OUT</b>					
TRANSFERS	787,998	787,998	787,998	787,998	787,998
TOTAL APPROPRIATION - 966.101-Transfers out to fund 101	787,998	787,998	787,998	787,998	787,998
<b>TOTAL APPROPRIATIONS - FUND 627</b>	50,480,410	55,674,492	57,683,508	62,649,287	67,522,052
ESTIMATED REVENUES - FUND 627	50,480,410	55,674,492	56,669,953	61,618,271	66,472,841
APPROPRIATIONS - FUND 627	50,480,410	55,674,492	57,683,508	62,649,287	67,522,052
NET OF REVENUES/APPROPRIATIONS - FUND 627	0	0	-1,013,556	-1,031,016	-1,049,211
BEGINNING FUND BALANCE	5,947,880	5,947,880	5,947,880	4,934,324	3,903,309
ENDING FUND BALANCE	5,947,880	5,947,880	4,934,324	3,903,309	2,854,098

**FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS**

<b>GL NUMBER</b>	<b>2017-18 RECOMMENDED BUDGET</b>	<b>2018-19 RECOMMENDED BUDGET</b>	<b>2019-20 PROJECTED BUDGET</b>	<b>2020-21 PROJECTED BUDGET</b>	<b>2021-22 PROJECTED BUDGET</b>
<b>INFORMATION SERVICES REVENUE - FUND 636</b>					
CHARGES FOR SERVICES RENDERED	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
TOTAL REVENUES	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>INFORMATION SERVICES</b>					
WAGES & FRINGES	768,560	814,269	858,589	913,412	970,279
SUPPLIES & OPERATING EXPENSES	2,373,142	2,883,382	2,000,000	2,020,000	2,040,200
CAPITAL OUTLAY	1,067,061	412,588	416,714	420,881	425,090
TOTAL APPROPRIATIONS - 228.100-Information Services	4,208,763	4,110,239	3,275,303	3,354,293	3,435,569
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	212,490	236,598	238,964	241,354	243,767
SUPPLIES & OPERATING EXPENSES	321,240	337,302	340,675	344,082	347,523
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	533,730	573,900	579,639	585,435	591,290
<b>TOTAL APPROPRIATIONS - FUND 636</b>	<b>4,742,493</b>	<b>4,684,139</b>	<b>3,854,942</b>	<b>3,939,728</b>	<b>4,026,858</b>
ESTIMATED REVENUES - FUND 636	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
APPROPRIATIONS - FUND 636	4,742,493	4,684,139	3,854,942	3,939,728	4,026,858
NET OF REVENUES/APPROPRIATIONS - FUND 636	-1,766,589	-1,559,440	-469,393	-520,323	-573,260
BEGINNING FUND BALANCE	6,378,378	4,611,789	3,052,349	2,582,956	2,062,633
ENDING FUND BALANCE	4,611,789	3,052,349	2,582,956	2,062,633	1,489,373

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>FLEET/CENTRAL GARAGE REVENUE - FUND 661</b>					
INTEREST INCOME	37,500	35,000	35,350	35,704	36,061
OTHER REVENUE	4,558,561	5,705,975	5,763,035	5,820,665	5,878,872
<b>TOTAL REVENUES</b>	<b>4,596,061</b>	<b>5,740,975</b>	<b>5,798,385</b>	<b>5,856,369</b>	<b>5,914,932</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
WAGES & FRINGES	382,482	425,877	430,136	434,437	438,781
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	382,482	425,877	430,136	434,437	438,781
<b>FLEET MANAGEMENT</b>					
WAGES & FRINGES	990,536	1,042,765	1,113,084	1,200,760	1,291,790
SUPPLIES & OPERATING EXPENSES	2,365,398	2,353,967	2,377,507	2,401,282	2,425,295
CAPITAL OUTLAY	2,674,793	3,919,265	2,000,000	2,000,000	2,000,000
DEBT SERVICE	14,780	9,250	9,343	9,436	9,530
TOTAL APPROPRIATIONS - 451.100-Fleet Management	6,045,507	7,325,247	5,499,933	5,611,478	5,726,615
<b>TOTAL APPROPRIATIONS - FUND 661</b>	<b>6,427,989</b>	<b>7,751,124</b>	<b>5,930,069</b>	<b>6,045,915</b>	<b>6,165,396</b>
ESTIMATED REVENUES - FUND 661	4,596,061	5,740,975	5,798,385	5,856,369	5,914,932
APPROPRIATIONS - FUND 661	6,427,989	7,751,124	5,930,069	6,045,915	6,165,396
NET OF REVENUES/APPROPRIATIONS - FUND 661	-1,831,928	-2,010,149	-131,684	-189,547	-250,464
BEGINNING FUND BALANCE	7,446,921	5,614,993	3,604,844	3,473,160	3,283,613
ENDING FUND BALANCE	5,614,993	3,604,844	3,473,160	3,283,613	3,033,149

## FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

GL NUMBER	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
<b>SELF INSURANCE FUND REVENUE - FUND 677</b>					
STATE REVENUE	819,475	819,475	0	0	0
FRINGE REIMBURSEMENT	3,000,000	3,150,000	4,712,448	4,759,573	4,807,168
<b>TOTAL REVENUES</b>	<b>3,819,475</b>	<b>3,969,475</b>	<b>4,712,448</b>	<b>4,759,573</b>	<b>4,807,168</b>
<b>APPROPRIATIONS BY DEPARTMENT</b>					
<b>GENERAL GOVERNMENT - SELF INSURANCE</b>					
SUPPLIES & OPERATING EXPENSES	500	500	505	510	515
TOTAL APPROPRIATIONS - 000.300-General government	500	500	505	510	515
<b>RISK MANAGEMENT - DAMAGE CLAIMS</b>					
SUPPLIES & OPERATING EXPENSES	35,000	35,000	300,000	303,000	306,030
TOTAL APPROPRIATIONS - 174.201-Risk And Benefit-Damage Claims	35,000	35,000	300,000	303,000	306,030
<b>RISK MANAGEMENT - INSURANCE/BONDS</b>					
SUPPLIES & OPERATING EXPENSES	693,000	700,000	707,000	714,070	721,211
TOTAL APPROPRIATIONS - 174.851-Risk And Benefit- Insurance/Bonds	693,000	700,000	707,000	714,070	721,211
<b>LAW OFFICE SUIT &amp; SETTLEMENTS</b>					
SUPPLIES & OPERATING EXPENSES	5,088,250	5,088,250	3,500,000	3,535,000	3,570,350
TOTAL APPROPRIATION - 266.200-Law Office-Suits/Settlements	5,088,250	5,088,250	3,500,000	3,535,000	3,570,350
<b>COST ALLOCATION AND RETIREE HEALTHCARE</b>					
SUPPLIES & OPERATING EXPENSES	193,251	202,914	204,943	206,993	209,062
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	193,251	202,914	204,943	206,993	209,062
<b>TOTAL APPROPRIATIONS - FUND 677</b>	<b>6,010,001</b>	<b>6,026,664</b>	<b>4,712,448</b>	<b>4,759,573</b>	<b>4,807,168</b>
ESTIMATED REVENUES - FUND 677	3,819,475	3,969,475	4,712,448	4,759,573	4,807,168
APPROPRIATIONS - FUND 677	6,010,001	6,026,664	4,712,448	4,759,573	4,807,168
NET OF REVENUES/APPROPRIATIONS - FUND 677	-2,190,526	-2,057,189	0	0	0
BEGINNING FUND BALANCE	5,803,361	3,612,835	1,555,646	1,555,646	1,555,646
ENDING FUND BALANCE	3,612,835	1,555,646	1,555,646	1,555,646	1,555,646

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