

CITY OF FLINT

FIVE YEAR FINANCIAL PLAN 2018-2022

Adopted Budget for FY18 and FY19

Future Projections for FY20, FY21, and FY22



Setting a Sustainable Course for the City of Flint

**Dr. Karen W. Weaver
Mayor**

City of Flint Five-Year Financial Plan

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CITY OF FLINT STRATEGIC PLAN

2018 - 2022

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY OF FLINT

Council Priorities FY2018 & FY2019

- Increase the General Fund reserve by at least \$1 million annually.
- Maintain Police and Fire staffing levels while seeking additional funding sources to increase public safety programs.
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance.
- Resolve the Water Lead Crisis through improvement of City infrastructure and replacement of customer service lines.
- Stabilize the financial position of the Water and Sewer Funds at the most affordable rates possible at the highest quality standards.
- Build community relationships to ensure capacity and continued implementation of Master Plan and Capital Improvement Plan; including blight elimination, economic development, parks maintenance and essential human services.
- Improve customer service across all departments through training and technology.

FULL-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

	FY14 ACTUAL	FY15 ACTUAL	FY16 AMEND. BUDGET	FY17 AMEND. BUDGET	FY18 ADOPTED	FY19 ADOPTED
GOVERNANCE AND ADMINISTRATION	34	34	35	39	39	39
City Administrator	2	3	3	4	3	3
City Council	2	2	3	3	3	3
Clerk's Office	5	5	6	6	6	6
Human Resources	8	7	7	8	8	8
Information Technology	7	6	5	5	6	6
Law Department	8	8	8	8	8	8
Mayor's Office	2	3	3	5	5	5
POLICE	151	115	122	126	125	125
Police Officers	129	100	106	111	111	111
Civilians	22	15	16	15	14	14
911	23	23				
FIRE	94	75	68	68	97	97
DISTRICT COURT	31	32				
DEPARTMENT OF PUBLIC WORKS	162	173	173	174	175	175
DPW/Transportation Admin. (incl. Engineering)	4	5	7	6	7	7
Facilities Maintenance	2	2	2	3	3	3
Streets	16	17	22	21	21	21
Traffic Engineering	11	11	11	10	10	10
Utilities Admin.	3	3	3	3	3	3
Water Pollution Control	38	40	38	38	38	38
Water Treatment Plant	23	26	24	25	25	25
Water Service Center	63	68	66	68	68	68
Parks and Recreation	2	1				
PLANNING AND DEVELOPMENT	24	26	29	30	32	32
Building & Safety (incl. Blight)	14	14	14	14	13	13
Community Development & Planning	10	12	15	16	19	19
FINANCE AND ADMINISTRATION	48	47	47	49	51	51
Assessing	9	9	9	9	9	9
Finance	9	8	8	9	9	9
Fleet Services	10	9	9	9	9	9
Purchasing	2	2	2	2	2	2
Treasurer	18	19	19	20	22	22
TOTALS	567	525	474	486	519	519

PART-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

GOVERNANCE AND ADMINISTRATION	11
City Administrator	
City Council	9
Clerk's Office	
Human Resources	
Information Technology	2
Law Department	
Mayor's Office	

POLICE	60
Police Officers	9
Civilians	51

FIRE

DEPARTMENT OF PUBLIC WORKS	19
DPW/Transportation Admin. (incl. Engineering)	1
Facilities Maintenance	1
Streets	15
Traffic Engineering	
Utilities Admin.	
Water Pollution Control	2
Water Treatment Plant	
Water Service Center	
Parks and Recreation	

PLANNING AND DEVELOPMENT	1
Building & Safety (incl. Blight)	
Community Development & Planning	1

FINANCE AND ADMINISTRATION	8
Assessing	2
Finance	
Fleet Services	2
Purchasing	
Treasurer	4

TOTAL **99**

Reserve Policy by Fund

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.

Consequently, reserve requirements are established for funds as shown on the following pages.

Reserve requirements for funds of the City of Flint

Funds supported by General Taxes and/or millages

Reserve requirement

101	General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus \$800,000

Funds supported by Dedicated Funds, Fees or Assessments

202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
226	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

Enterprise Funds

590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.

Special Revenue Grant Funds

Special Revenue Grant Funds 274,296,297	in which revenues and expenses are to be self supporting, do not have reserve policy requirement
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FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
GENERAL FUND REVENUES - FUND 101					
PROPERTY TAXES	4,591,469	4,591,469	4,644,145	4,702,090	4,760,757
INCOME TAXES	15,810,780	15,891,182	16,050,094	16,210,595	16,372,701
PENALTY AND INTEREST ON TAXES	321,211	321,966	325,186	328,438	331,722
STATE REVENUE	18,446,242	18,628,066	18,814,347	19,002,490	19,192,515
INTEREST INCOME	119,712	120,909	122,118	123,339	124,573
FINES & FORFEITURES	331,397	352,737	356,264	359,827	363,425
CHARGES FOR SERVICES RENDERED	9,319,012	9,732,857	9,830,185	9,928,487	10,027,772
LICENSE, PERMITS & FRANCHISE FEES	1,482,688	1,560,357	1,575,961	1,591,720	1,607,637
OTHER REVENUE	80,786	81,623	82,439	83,264	84,096
TRANSFER IN	2,660,274	2,764,105	2,791,746	2,819,664	2,847,860
TOTAL REVENUES	53,163,571	54,045,271	54,592,485	55,149,913	55,713,058
APPROPRIATIONS BY DEPARTMENT					
GENERAL GOVERNMENT					
SUPPLIES & OPERATING EXPENSES	150,000	150,000	151,500	153,015	154,545
Totals for dept. 000.300-General government	150,000	150,000	151,500	153,015	154,545
CITY COUNCIL					
WAGES & FRINGES	478,443	493,609	507,308	523,580	538,836
SUPPLIES & OPERATING EXPENSES	239,130	242,630	245,056	247,507	249,982
CAPITAL OUTLAY	32,000	35,000	35,350	35,704	36,061
TOTAL APPROPRIATIONS - 101.100-City Council	749,573	771,239	787,714	806,791	824,878
DISTRICT COURT					
SUPPLIES & OPERATING EXPENSES	858,955	917,755	926,933	936,202	945,564
TOTAL APPROPRIATIONS - 136.100-District Court	858,955	917,755	926,933	936,202	945,564
CHARTER COMMISSION					
WAGES & FRINGES	1,180	0	0	0	0
SUPPLIES & OPERATING EXPENSES	6,100	0	0	0	0
TOTAL APPROPRIATIONS - 170.100-Charter Commission	7,280	0	0	0	0
OFFICE OF MAYOR					
WAGES & FRINGES	335,556	341,640	345,056	348,507	351,992
SUPPLIES & OPERATING EXPENSES	48,154	48,154	48,636	49,122	49,613
TOTAL APPROPRIATIONS - 171.100-Office Of Mayor	383,710	389,794	393,692	397,629	401,605
CITY ADMINISTRATOR					
WAGES & FRINGES	254,534	260,618	263,224	265,856	268,515
SUPPLIES & OPERATING EXPENSES	28,719	18,719	18,906	19,095	19,286
TOTAL APPROPRIATIONS - 172.100-City Administrator	283,253	279,337	282,130	284,952	287,801

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
OFFICE OF CITY CLERK					
WAGES & FRINGES	110,600	112,229	113,351	114,485	115,630
SUPPLIES & OPERATING EXPENSES	58,000	58,000	58,580	59,166	59,757
TOTAL APPROPRIATIONS - 215.100-Office Of City Clerk	<u>168,600</u>	<u>170,229</u>	<u>171,931</u>	<u>173,651</u>	<u>175,387</u>
CITY CLERK -LICENSE AND PERMITS					
WAGES & FRINGES	237,877	252,271	272,543	297,953	321,230
SUPPLIES & OPERATING EXPENSES	14,900	14,900	15,049	15,199	15,351
TOTAL APPROPRIATIONS -City Clerk-License And Permits	<u>252,777</u>	<u>267,171</u>	<u>287,592</u>	<u>313,153</u>	<u>336,581</u>
CITY CLERK - BOARD OF REVIEW					
WAGES & FRINGES	11,445	11,445	11,559	11,675	11,792
TOTAL APPROPRIATIONS -dept 215.247-City Clerk-Board Of Review	<u>11,445</u>	<u>11,445</u>	<u>11,559</u>	<u>11,675</u>	<u>11,792</u>
CITY CLERK - ELECTION					
WAGES & FRINGES	286,000	304,964	318,569	335,244	350,666
SUPPLIES & OPERATING EXPENSES	189,107	192,107	194,028	195,968	197,928
CAPITAL OUTLAY	100,000	0	0	0	0
TOTAL APPROPRIATIONS - 262.100-City Clerk-Election	<u>575,107</u>	<u>497,071</u>	<u>512,597</u>	<u>531,213</u>	<u>548,594</u>
CITY CLK ELEC DIV. - ELECTION WORKERS					
WAGES & FRINGES	216,500	217,500	219,675	221,872	224,090
SUPPLIES & OPERATING EXPENSES	1,236	1,236	1,248	1,261	1,273
TOTAL APPROPRIATIONS - 262.110-Cty Clk Elec Div. - Election Workers	<u>217,736</u>	<u>218,736</u>	<u>220,923</u>	<u>223,133</u>	<u>225,364</u>
TOTAL CITY CLERK DEPARTMENTS	1,225,665	1,164,652	1,204,603	1,252,824	1,297,718
FINANCE - ADMINISTRATION/ACCOUNTING/PAYROLL/BUDGET					
WAGES & FRINGES	1,185,193	1,252,047	1,333,629	1,435,233	1,528,558
SUPPLIES & OPERATING EXPENSES	60,380	65,955	66,615	67,281	67,954
TOTAL APPROPRIATIONS -191.100-Finance-Admin/Accounting/Payroll	<u>1,245,573</u>	<u>1,318,002</u>	<u>1,400,244</u>	<u>1,502,513</u>	<u>1,596,512</u>
FINANCE - PURCHASING					
WAGES & FRINGES	351,747	373,770	407,415	449,713	488,409
SUPPLIES & OPERATING EXPENSES	12,710	10,260	10,363	10,466	10,571
TOTAL APPROPRIATIONS - 191.201-Finance Purchasing	<u>364,457</u>	<u>384,030</u>	<u>417,777</u>	<u>460,179</u>	<u>498,980</u>
CUSTOMER SERVICES - TREASURY DIVISION					
WAGES & FRINGES	188,426	200,449	213,642	230,080	245,176
SUPPLIES & OPERATING EXPENSES	73,420	77,420	78,194	78,976	79,766
TOTAL APPROPRIATIONS - 253.200-Customer Services-Treasury Operations	<u>261,846</u>	<u>277,869</u>	<u>291,837</u>	<u>309,056</u>	<u>324,942</u>

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
CUSTOMER SERVICES - INCOME TAX					
SUPPLIES & OPERATING EXPENSES	478,083	482,743	487,570	492,446	497,371
TOTAL APPROPRIATIONS - 253.201-Customer Services-Income Tax	478,083	482,743	487,570	492,446	497,371
CUSTOMER SERVICES - WATER COLLECTION					
WAGES & FRINGES	847,056	901,146	960,508	1,034,467	1,102,388
SUPPLIES & OPERATING EXPENSES	97,290	97,290	98,263	99,246	100,238
TOTAL APPROPRIATIONS - 253.202-Customer Services-Water Collection	944,346	998,436	1,058,771	1,133,712	1,202,626
CUSTOMER SERVICES - SEWER COLLECTIONS					
WAGES & FRINGES	847,056	901,147	960,509	1,034,468	1,102,389
SUPPLIES & OPERATING EXPENSES	113,790	115,790	116,948	118,117	119,299
TOTAL APPROPRIATIONS - 253.203-Customer Service-Sewer collection	960,846	1,016,937	1,077,457	1,152,585	1,221,688
DELINQUENT COLLECTIONS					
WAGES & FRINGES	303,797	317,863	330,629	346,188	360,613
SUPPLIES & OPERATING EXPENSES	5,675	5,900	5,959	6,019	6,079
TOTAL APPROPRIATIONS - 253.204-Delinquent Collections	309,472	323,763	336,588	352,207	366,692
TOTAL CUSTOMER SERVICES DEPARTMENTS	2,954,593	3,099,748	3,252,223	3,440,006	3,613,318
ASSESSMENT DIVISION					
WAGES & FRINGES	1,253,294	1,318,679	1,406,370	1,515,655	1,616,008
SUPPLIES & OPERATING EXPENSES	101,800	101,800	102,818	103,846	104,885
TOTAL APPROPRIATIONS - 257.100-Assessment	1,355,094	1,420,479	1,509,188	1,619,502	1,720,893
LAW OFFICE OPERATIONS					
WAGES & FRINGES	823,517	823,517	831,752	840,070	848,470
SUPPLIES & OPERATING EXPENSES	34,650	34,650	34,997	35,346	35,700
TOTAL APPROPRIATIONS - 266.100-Law Office Operations	858,167	858,167	866,749	875,416	884,170
PERSONNEL OFFICE					
WAGES & FRINGES	653,470	677,281	697,960	722,712	745,842
SUPPLIES & OPERATING EXPENSES	76,750	76,750	77,518	78,293	79,076
TOTAL APPROPRIATIONS - 270.100-Personnel Office	730,220	754,031	775,477	801,005	824,917
PERSONNEL OFFICE - PERSONNEL TRAINING					
SUPPLIES & OPERATING EXPENSES	53,443	53,443	53,977	54,517	55,062
TOTAL APPROPRIATIONS - 270.200-Personnel Office-Personnel-Training	53,443	53,443	53,977	54,517	55,062
TOTAL PERSONNEL DEPARTMENT	783,663	807,474	829,455	855,522	879,980

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
POLICE - FLEET					
SUPPLIES & OPERATING EXPENSES	996,775	1,596,792	1,612,760	1,628,888	1,645,176
TOTAL APPROPRIATIONS - 301.200-Police - Fleet	996,775	1,596,792	1,612,760	1,628,888	1,645,176
POLICE DEPARTMENT - RETIREE PENSION & OPEB					
WAGES & FRINGES	3,569,832	3,974,853	4,014,602	4,054,748	4,095,295
TOTAL APPROPRIATIONS - 301.800-Pension & OPEB	3,569,832	3,974,853	4,014,602	4,054,748	4,095,295
POLICE DEPARTMENT POL ADMINISTRATIVE BUREAU					
WAGES & FRINGES	417,945	426,905	445,749	468,835	490,189
SUPPLIES & OPERATING EXPENSES	20,538	20,538	20,743	20,951	21,160
CAPITAL OUTLAY	10,000	0	0	0	0
TOTAL APPROPRIATIONS - 302.100-Pol Admin Bureau - Admin	448,483	447,443	466,492	489,785	511,349
POLICE DEPARTMENT - POLICE ADMINISTRATIVE BUREAU-INSPECTIONS					
WAGES & FRINGES	170,325	181,484	197,623	217,907	236,466
SUPPLIES & OPERATING EXPENSES	1,405	1,405	1,419	1,433	1,448
TOTAL APPROPRIATIONS - 302.200-Pol Admin Bureau-Inspections	171,730	182,889	199,042	219,340	237,914
POLICE DEPARTMENT - POLICE ADMINISTRATIVE - CITY LOCK UP					
SUPPLIES & OPERATING EXPENSES	2,764,275	2,764,275	2,791,918	2,819,837	2,848,035
CAPITAL OUTLAY	100,000	100,000	101,000	102,010	103,030
TOTAL APPROPRIATIONS - 302.205-Pol Admin - City Lock up	2,864,275	2,864,275	2,892,918	2,921,847	2,951,065
POLICE DEPARTMENT - POLICE ADMINISTRATIVE - LEADS					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATIONS - 302.210-Pol Admin - LEADS	10,000	10,000	10,100	10,201	10,303
POLICE DEPARTMENT - TECH SERVICE - RECORDS & IDENTIFICATION					
WAGES & FRINGES	1,410,541	1,497,863	1,596,376	1,719,103	1,831,816
SUPPLIES & OPERATING EXPENSES	269,789	274,306	277,049	279,820	282,618
CAPITAL OUTLAY	9,200	2,000	2,020	2,040	2,061
TOTAL APPROPRIATIONS - 305.200-Pol Tech Serv-Records & Identification	1,689,530	1,774,169	1,875,445	2,000,963	2,116,495
POLICE DEPARTMENT - POL TECH SERV - PLANNING, RESEARCH & TRAINING					
WAGES & FRINGES	82,572	87,805	95,726	105,685	114,796
SUPPLIES & OPERATING EXPENSES	100,513	100,863	101,872	102,890	103,919
TOTAL APPROPRIATIONS - 305.201-Pol Tech Serv-Planning, Research, & Train	183,085	188,668	197,598	208,576	218,715
POLICE DEPARTMENT - POL TECHNICAL SERVICES - UNIFORMS & EQUIPMENT					
WAGES & FRINGES	150,941	160,269	174,144	191,570	207,519
SUPPLIES & OPERATING EXPENSES	68,620	71,000	71,710	72,427	73,151
CAPITAL OUTLAY	8,500	0	0	0	0
TOTAL APPROPRIATIONS - 305.203-Pol Tech Serv-Uniforms & Equipment	228,061	231,269	245,854	263,997	280,670

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
POLICE DEPARTMENT - POLICE TECHNICAL SERVICES - CITY IMPOUND					
SUPPLIES & OPERATING EXPENSES	87,250	88,250	89,133	90,024	90,924
CAPITAL OUTLAY	950	0	0	0	0
TOTAL APPROPRIATIONS - 305.206-Pol Tech Serv - City Impound	88,200	88,250	89,133	90,024	90,924
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-CRIMINAL-INVESTIGATIONS					
WAGES & FRINGES	3,274,989	3,473,817	3,762,648	4,125,027	4,456,834
SUPPLIES & OPERATING EXPENSES	18,500	19,700	19,897	20,096	20,297
TOTAL APPROPRIATIONS - 308.200-Pol Invst Ovrhd - Criminal Invest Overh	3,293,489	3,493,517	3,782,545	4,145,123	4,477,131
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-POLICE SCHOOL LIASON					
WAGES & FRINGES	727,985	775,061	834,091	907,971	975,688
SUPPLIES & OPERATING EXPENSES	1,831	1,981	2,001	2,021	2,041
TOTAL APPROPRIATIONS - 308.202-Pol Invst Ovrhd - Police School Liaison	729,816	777,042	836,091	909,991	977,729
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD - SPECIAL OPERATIONS					
WAGES & FRINGES	1,540,776	1,649,725	1,773,453	1,928,238	2,070,140
TOTAL APPROPRIATIONS - 308.205-Pol Invst Ovrhd - Special Operations	1,540,776	1,649,725	1,666,222	1,682,884	1,699,713
POLICE DEPARTMENT - PATROL BUREAU-ADMINISTRATION					
WAGES & FRINGES	5,600,929	5,795,375	6,214,261	6,737,703	7,217,808
SUPPLIES & OPERATING EXPENSES	26,583	25,053	25,304	25,557	25,812
CAPITAL OUTLAY	106,737	6,000	6,060	6,121	6,182
TOTAL APPROPRIATIONS - 315.100-Patrol Bureau - Administration	5,734,249	5,826,428	6,245,624	6,769,381	7,249,802
POLICE DEPARTMENT - PATROL BUREAU - K-9 UNIT					
SUPPLIES & OPERATING EXPENSES	15,000	0	0	0	0
Totals for dept 315.205-Patrol Bureau-K-9 Unit	15,000	0	0	0	0
POLICE DEPARTMENT - PATROL BUREAU-SCHOOL CROSSING GUARDS					
WAGES & FRINGES	208,299	211,733	213,850	215,989	218,149
SUPPLIES & OPERATING EXPENSES	0	1,800	1,818	1,836	1,855
TOTAL APPROPRIATIONS - 315.206-Patrol Bureau-School Crossing Guards	208,299	213,533	215,668	217,825	220,003
TOTAL POLICE DEPARTMENT	21,771,600	23,318,853	24,350,094	25,613,572	26,782,286
FIRE DEPARTMENT - Office Of Fire Chief					
WAGES & FRINGES	556,194	585,879	628,862	682,598	731,876
SUPPLIES & OPERATING EXPENSES	136,600	133,600	134,936	136,285	137,648
TOTAL APPROPRIATIONS - 337.100-Office Of Fire Chief	692,794	719,479	763,798	818,884	869,525
FIRE DEPARTMENT - FIRE ADMINISTRATION - MAINTENANCE					
SUPPLIES & OPERATING EXPENSES	558,622	693,322	700,255	707,258	714,330
TOTAL APPROPRIATIONS - 337.201-Fire Admin-Maintenance	558,622	693,322	700,255	707,258	714,330

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
FIRE DEPARTMENT - FIRE ADMINISTRATION - TRAINING					
WAGES & FRINGES	197,971	210,461	229,878	254,303	276,643
TOTAL APPROPRIATIONS - 337.202-Fire Admin - Training	197,971	210,461	229,878	254,303	276,643
FIRE DEPARTMENT - RETIREE PENSION & OPEB					
WAGES & FRINGES	1,487,430	1,656,189	1,672,751	1,689,478	1,706,373
TOTAL APPROPRIATIONS - 337.800-Non_dep_Exp-Fire Portion	1,487,430	1,656,189	1,672,751	1,689,478	1,706,373
FIRE DEPARTMENT - FIREFIGHTING DIVISION-FIRE STATION OVERHEAD					
WAGES & FRINGES	5,571,616	6,053,001	6,573,563	7,227,258	7,825,580
SUPPLIES & OPERATING EXPENSES	125,200	135,200	136,552	137,918	139,297
CAPITAL OUTLAY	168,000	30,000	30,300	30,603	30,909
TOTAL APPROPRIATIONS - 338.201-Firefighting Division-Fire Station Overh	5,864,816	6,218,201	6,740,415	7,395,778	7,995,786
FIRE DEPARTMENT - FIRE PREVENTION - INSPECTION AND TRAINING					
WAGES & FRINGES	354,224	376,396	410,309	452,945	491,950
SUPPLIES & OPERATING EXPENSES	1,000	1,000	1,010	1,020	1,030
CAPITAL OUTLAY	500	500	505	510	515
TOTAL APPROPRIATIONS - 339.200-Fire Prevent - Inspection And Training	355,724	377,896	411,824	454,475	493,495
TOTAL FIRE DEPARTMENTS	9,157,357	9,875,548	10,518,920	11,320,177	12,056,152
COMMUNITY DEVELOPMENT - PLANNING & ZONING					
WAGES & FRINGES	741,437	789,415	826,848	872,870	915,376
SUPPLIES & OPERATING EXPENSES	183,714	205,150	207,202	209,274	211,366
CAPITAL OUTLAY	15,000	15,000	15,150	15,302	15,455
TOTAL APPROPRIATIONS - 371.209-Development-Planning & Zoning	940,151	1,009,565	1,049,200	1,097,445	1,142,197
COMMUNITY DEVELOPMENT - BRENNAN CENTER					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATIONS - 752.120 Brennan Community Center	10,000	10,000	10,100	10,201	10,303
COMMUNITY DEVELOPMENT - HASSELBRING CENTER					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATIONS - 752.160 Hasselbring Community Center	10,000	10,000	10,100	10,201	10,303
COMMUNITY DEVELOPMENT - HASKELL CENTER -PAL PROGRAM					
SUPPLIES & OPERATING EXPENSES	77,895	77,536	78,311	79,094	79,885
TOTAL APPROPRIATIONS - 752.130 Haskell Community Center	77,895	77,536	78,311	79,094	79,885
COMMUNITY DEVELOPMENT - GOLF DIVISION - KEARSLEY LAKE GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	5,000	5,480	5,535	5,590	5,646
TOTAL APPROPRIATIONS - 755.210-Golf Division - Kearsley Lake Gc	5,000	5,480	5,535	5,590	5,646

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
COMMUNITY DEVELOPMENT - GOLF DIVISION - MOTT PARK GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	5,148	5,148	5,199	5,251	5,304
TOTAL APPROPRIATIONS - 755.220-Golf Division-Mott Park Gc	5,148	5,148	5,199	5,251	5,304
COMMUNITY DEVELOPMENT - GOLF DIVISION - SWARTZ CREEK GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	6,886	6,780	6,848	6,916	6,985
TOTAL APPROPRIATIONS - 755.230-Golf Division-Swartz Crk Gc	6,886	6,780	6,848	6,916	6,985
COMMUNITY DEVELOPMENT - GOLF DIVISION - PIERCE PARK GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	1,440	1,440	1,454	1,469	1,484
TOTAL APPROPRIATIONS - 755.240-Golf Division-Pierce Park Gc	1,440	1,440	1,454	1,469	1,484
TOTAL COMMUNITY DEVELOPMENT AND PLANNING & ZONING	1,056,520	1,125,949	1,166,747	1,216,168	1,262,108
FACILITIES AND MAINTENANCE					
WAGES & FRINGES	435,206	452,319	474,589	502,017	527,331
SUPPLIES & OPERATING EXPENSES	1,025,229	1,038,643	1,049,029	1,059,520	1,070,115
CAPITAL OUTLAY	5,000	5,000	5,050	5,101	5,152
TOTAL FACILITIES AND MAINTENANCE - 753.200-Facilities Maint-Municipal Center	1,465,435	1,495,962	1,528,669	1,566,637	1,602,598
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	3,404,090	3,790,307	3,828,210	3,866,492	3,905,157
SUPPLIES & OPERATING EXPENSES	3,553,810	3,731,501	3,768,816	3,806,504	3,844,569
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	6,957,900	7,521,808	7,597,026	7,672,996	7,749,726
TRANSFER OUT TO FUND 295					
TRANSFERS	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 966.295-Transfer out to 295	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - FUND 101	51,644,436	54,914,438	57,199,305	59,989,742	62,574,475
ESTIMATED REVENUES - FUND 101	53,163,571	54,045,271	54,592,485	55,149,913	55,713,058
APPROPRIATIONS - FUND 101	51,644,436	54,914,438	57,199,305	59,989,742	62,574,475
NET OF REVENUES/APPROPRIATIONS - FUND 101	1,519,135	-869,168	-2,606,820	-4,839,829	-6,861,416
BEGINNING FUND BALANCE	14,204,480	15,723,615	14,854,448	12,247,627	7,407,798
ENDING FUND BALANCE	15,723,615	14,854,448	12,247,627	7,407,798	546,382
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	30%	27%	21%	12%	1%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	0	0	0
DESIGNATED RESERVE PER POLICY	7,465,471	7,746,665	8,237,166	8,579,896	8,998,461
VARIANCE ACTUAL TO POLICY	8,258,144	7,107,782	4,010,461	-1,172,097	-8,452,079

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
MAJOR STREETS REVENUE - FUND 202					
STATE REVENUE	9,544,785	9,619,190	9,715,382	9,812,536	9,910,661
CHARGES FOR SERVICES RENDERED	337,256	321,356	324,570	327,815	331,093
OTHER REVENUE	380	380	384	388	392
TOTAL REVENUES	9,882,421	9,940,926	10,040,335	10,140,739	10,242,146
APPROPRIATIONS BY DEPARTMENT					
TRANSPORTATION - TIP CONTRIBUTION					
SUPPLIES & OPERATING EXPENSES	1,267,000	276,280	279,043	281,833	284,652
TOTAL APPROPRIATION - 441.702-Transportation-Tip Contribution	1,267,000	276,280	279,043	281,833	284,652
TRANSPORTATION - MAJOR AND LOCAL STREETS					
WAGES & FRINGES	262,603	273,831	277,562	281,607	285,733
SUPPLIES & OPERATING EXPENSES	23,200	23,200	23,432	23,666	23,903
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	285,803	297,031	300,994	305,273	309,636
TRANSPORTATION ENGINEERING - ROUTINE MAINTENANCE-STREET REPAIRS					
SUPPLIES & OPERATING EXPENSES	146,500	167,000	168,670	170,357	172,060
TOTAL APPROPRIATIONS - 443.200-Trans Eng-Routine Maint-Strts/Repairs	146,500	167,000	168,670	170,357	172,060
TRAFFIC ENGINEERING SERVICE MAINTENANCE					
WAGES & FRINGES	1,081,230	1,141,975	1,214,251	1,304,173	1,397,511
SUPPLIES & OPERATING EXPENSES	1,016,512	996,512	1,006,477	1,016,542	1,026,707
CAPITAL OUTLAY	15,000	15,000	15,150	15,302	15,455
TOTAL APPROPRIATIONS - 443.201-Traffic Engineering Service Maintenance	2,112,742	2,153,487	2,235,878	2,336,017	2,439,673
STREET MAINTENANCE - SIDEWALKS-ACT 51					
WAGES & FRINGES	102,530	108,319	115,676	124,851	134,377
SUPPLIES & OPERATING EXPENSES	27,187	27,387	27,661	27,937	28,217
TOTAL APPROPRIATION - 449.200-St. maint - sidewalks-ACT51	129,717	135,706	143,337	152,788	162,594
STREET MAINTENANCE - ROUTINE MAINTENANCE - STREETS/REPAIRS ACT					
WAGES & FRINGES	748,396	786,385	827,790	878,937	931,981
SUPPLIES & OPERATING EXPENSES	310,310	279,810	282,608	285,434	288,289
Totals for dept 449.201-St Maint-Routine Maint-Strts/Repairs-Act	1,058,706	1,066,195	1,110,398	1,164,371	1,220,270
STREET MAINTENANCE - WINTER MAINTENANCE					
WAGES & FRINGES	646,957	686,041	732,248	789,859	849,672
SUPPLIES & OPERATING EXPENSES	337,220	347,720	351,197	354,709	358,256
Totals for dept 449.203-St Maint-Winter Maint-Major/Local-Act51	984,177	1,033,761	1,083,446	1,144,568	1,207,929

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
WATER CUT REPAIRS - TRANSPORTATION					
WAGES & FRINGES	95,597	101,168	106,578	113,266	120,201
SUPPLIES & OPERATING EXPENSES	50,250	51,250	51,763	52,280	52,803
Totals for dept 449.211-Water cut repairs - transportation	<u>145,847</u>	<u>152,418</u>	<u>158,340</u>	<u>165,546</u>	<u>173,004</u>
STREET MAINTENANCE 50/50 SIDEWALK PROGRAM					
SUPPLIES & OPERATING EXPENSES	150,500	150,500	152,005	153,525	155,060
Totals for dept 449.213-50/50 Program	<u>150,500</u>	<u>150,500</u>	<u>152,005</u>	<u>153,525</u>	<u>155,060</u>
TREE MAINTENANCE - RIGHT OF WAY					
SUPPLIES & OPERATING EXPENSES	158,000	158,000	159,580	161,176	162,788
Totals for dept 449.215-Tree Maintenance - right of way	<u>158,000</u>	<u>158,000</u>	<u>159,580</u>	<u>161,176</u>	<u>162,788</u>
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	858,460	955,858	965,417	975,071	984,821
SUPPLIES & OPERATING EXPENSES	704,649	739,881	747,280	754,753	762,300
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	<u>1,563,109</u>	<u>1,695,739</u>	<u>1,712,696</u>	<u>1,729,823</u>	<u>1,747,122</u>
DEBT SERVICE - INTEREST & FISCAL CHARGES					
DEBT SERVICE	6,891	5,774	5,832	5,890	5,949
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	<u>6,891</u>	<u>5,774</u>	<u>5,832</u>	<u>5,890</u>	<u>5,949</u>
DEBT SERVICE - PRINCIPAL PORTION					
DEBT SERVICE	111,731	112,848	113,976	115,116	116,267
TOTAL APPROPRIATIONS -906.150-Debt service - principal portion	<u>111,731</u>	<u>112,848</u>	<u>113,976</u>	<u>115,116</u>	<u>116,267</u>
TRANSFERS OUT TO 203 FUND					
TRANSFERS	1,483,965	1,710,746	1,727,853	1,745,132	1,762,583
TOTAL APPROPRIATION - 966.000-Transfer Out To Other Funds	<u>1,483,965</u>	<u>1,710,746</u>	<u>1,727,853</u>	<u>1,745,132</u>	<u>1,762,583</u>
TOTAL APPROPRIATIONS - FUND 202	9,604,688	9,115,485	9,352,049	9,631,416	9,919,587
ESTIMATED REVENUES - FUND 202	9,882,421	9,940,926	10,040,335	10,140,739	10,242,146
APPROPRIATIONS - FUND 202	<u>9,604,688</u>	<u>9,115,485</u>	<u>9,352,049</u>	<u>9,631,416</u>	<u>9,919,587</u>
NET OF REVENUES/APPROPRIATIONS - FUND 202	277,733	825,441	688,286	509,323	322,559
BEGINNING FUND BALANCE	7,685,297	7,963,030	8,788,471	9,476,757	9,986,080
ENDING FUND BALANCE	<u>7,963,030</u>	<u>8,788,471</u>	<u>9,476,757</u>	<u>9,986,080</u>	<u>10,308,639</u>
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	83%	96%	101%	104%	104%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	1,500,447	1,550,340	1,562,687	1,578,314	1,594,097
VARIANCE ACTUAL TO POLICY	6,462,583	7,238,131	7,914,070	8,407,766	8,714,542

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
LOCAL STREET FUND REVENUES - FUND 203					
STATE REVENUE	2,658,853	2,658,853	2,685,442	2,712,296	2,739,419
CHARGES FOR SERVICES RENDERED	3,571,030	1,390,510	316,888	320,057	323,257
TRANSFER IN	1,483,965	1,710,746	1,727,853	1,745,132	1,762,583
TOAL REVENUES	7,713,848	5,760,109	4,730,183	4,777,485	4,825,260
APPROPRIATIONS BY DEPARTMENT					
TRANSPORTATION - MAJOR AND LOCAL STREETS					
WAGES & FRINGES	237,791	247,549	251,017	254,797	258,655
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	237,791	247,549	251,017	254,797	258,655
TRAFFIC ENGINEERING SERVICE MAINTENANCE					
WAGES & FRINGES	261,709	272,454	294,861	322,965	352,165
SUPPLIES & OPERATING EXPENSES	133,628	105,628	106,684	107,751	108,829
TOTAL APPROPRIATION - 443.201-Traffic Engineering Service Maintenance	395,337	378,082	401,545	430,716	460,993
STREET MAINTENANCE - SIDEWALKS - ACT 51					
WAGES & FRINGES	111,121	117,341	124,788	134,054	143,673
SUPPLIES & OPERATING EXPENSES	24,666	25,166	25,418	25,672	25,929
TOTAL APPROPRIATIONS - 449.200-St. maint - sidewalks-ACT51	135,787	142,507	150,206	159,726	169,601
STREET MAINTENANCE - ROUTINE MAINTENANCE - ACT 51					
WAGES & FRINGES	571,625	586,448	618,000	657,012	697,477
SUPPLIES & OPERATING EXPENSES	627,826	672,526	679,251	686,044	692,904
TOTAL APPROPRIATIONS - 449.201-St Maint-Routine Maint-Strts/Repairs-Act	1,199,451	1,258,974	1,297,252	1,343,056	1,390,381
STREET MAINTENANCE - WINTER MAINTENANCE - ACT 51					
WAGES & FRINGES	511,605	540,908	577,339	622,761	669,921
SUPPLIES & OPERATING EXPENSES	266,248	266,248	268,910	271,600	274,316
TOTAL APPROPRIATIONS - 449.203-St Maint-Winter Maint-Major/Local-Act51	777,853	807,156	846,250	894,361	944,237
WATER CUT REPAIRS - TRANSPORTATION					
WAGES & FRINGES	77,307	81,963	87,181	93,674	100,414
SUPPLIES & OPERATING EXPENSES	49,265	50,265	50,768	51,275	51,788
TOTAL APPROPRIATION - 449.211-Water cut repairs - transportation	126,572	132,228	137,948	144,950	152,202
50/50 SIDEWALK PROGRAM					
SUPPLIES & OPERATING EXPENSES	100,500	100,500	101,505	102,520	103,545
TOTAL APPROPRIATION - 449.213-50/50 Program	100,500	100,500	101,505	102,520	103,545

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TREE MAINTENANCE - RIGHT OF WAY					
SUPPLIES & OPERATING EXPENSES	182,000	182,000	183,820	185,658	187,515
TOTAL APPROPRIATIONS - 449.215-Tree Maintenance - right of way	182,000	182,000	183,820	185,658	187,515
LEAD SERVICE LINE RESTORATION - WINN GRANT					
WAGES & FRINGES	1,897,617	722,539	0	0	0
SUPPLIES & OPERATING EXPENSES	1,332,663	354,221	0	0	0
TOTAL APPROPRIATION - 540.210-Lead Service Line Replacement	3,230,280	1,076,760	0	0	0
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	645,970	719,259	726,452	733,716	741,053
SUPPLIES & OPERATING EXPENSES	436,171	457,980	462,560	467,185	471,857
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	1,082,141	1,177,239	1,189,011	1,200,902	1,212,911
TOTAL APPROPRIATIONS - FUND 203	7,467,712	5,502,995	4,558,554	4,716,686	4,880,040
ESTIMATED REVENUES - FUND 203	7,713,848	5,760,109	4,730,183	4,777,485	4,825,260
APPROPRIATIONS - FUND 203	7,467,712	5,502,995	4,558,554	4,716,686	4,880,040
NET OF REVENUES/APPROPRIATIONS - FUND 203	246,136	257,114	171,629	60,799	-54,780
BEGINNING FUND BALANCE	1,880,907	2,127,043	2,384,157	2,555,786	2,616,585
ENDING FUND BALANCE	2,127,043	2,384,157	2,555,786	2,616,585	2,561,804
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	28%	43%	56%	55%	52%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	475,289	398,828	398,828	402,816	406,844
VARIANCE ACTUAL TO POLICY	1,651,754	1,985,329	2,156,958	2,213,768	2,154,960
PUBLIC SAFETY FUND REVENUES - FUND 205					
PROPERTY TAXES	3,673,176	3,673,176	3,715,316	3,761,671	3,808,605
STATE REVENUE	326,406	330,000	333,300	336,633	339,999
TOTAL REVENUES	3,999,582	4,003,176	4,048,616	4,098,304	4,148,604
APPROPRIATIONS BY DEPARTMENT					
PATROL BUREAU - 1ST SHIFT					
WAGES & FRINGES	2,454,471	2,645,743	2,855,802	3,119,019	3,392,461
TOTAL APPROPRIATIONS - 315.201-Patrol Bureau-Patrol - 1St Shift	2,454,471	2,645,743	2,855,802	3,119,019	3,392,461
FIRE DEPARTMENT - FIREFIGHTING DIVISION					
WAGES & FRINGES	2,678,430	2,849,291	3,095,200	3,404,027	3,724,932
TOTAL APPROPRIATIONS -338.201-Firefighting Division-Fire Station Overh	2,678,430	2,849,291	3,095,200	3,404,027	3,724,932

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TOTAL APPROPRIATIONS - FUND 205	5,132,901	5,495,034	5,951,002	6,523,046	7,117,393
ESTIMATED REVENUES - FUND 205	3,999,582	4,003,176	4,048,616	4,098,304	4,148,604
APPROPRIATIONS - FUND 205	5,132,901	5,495,034	5,951,002	6,523,046	7,117,393
NET OF REVENUES/APPROPRIATIONS - FUND 205	-1,133,319	-1,491,858	-1,902,386	-2,424,742	-2,968,788
BEGINNING FUND BALANCE	3,268,668	2,135,349	643,491	-1,258,895	-3,683,638
ENDING FUND BALANCE	2,135,349	643,491	-1,258,895	-3,683,638	-6,652,426
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	42%	12%	-21%	-56%	-93%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	618,756	399,958	400,318	404,862	409,830
VARIANCE ACTUAL TO POLICY	1,516,593	243,533	-1,659,213	-4,088,499	-7,062,257
POLICE FUND REVENUES - FUND 207					
PROPERTY TAXES	1,224,392	1,224,391	1,238,439	1,253,890	1,269,535
STATE REVENUE	108,802	108,802	109,890	110,989	112,099
TOTAL REVENUES	1,333,194	1,333,193	1,348,329	1,364,879	1,381,634
APPROPRIATIONS BY DEPARTMENT					
PATROL OPERATIONS BUREAU - 4TH SHIFT					
WAGES & FRINGES	1,189,735	1,269,144	1,374,908	1,507,613	1,645,493
SUPPLIES & OPERATING EXPENSES	41,300	42,400	42,824	43,252	43,685
CAPITAL OUTLAY	0	5,000	5,050	5,101	5,152
TOTAL APPROPRIATIONS - 315.204-Patrol Bureau-Patrol - 4Th Shift	1,231,035	1,316,544	1,422,782	1,555,965	1,694,329
ESTIMATED REVENUES - FUND 207	1,333,194	1,333,193	1,348,329	1,364,879	1,381,634
APPROPRIATIONS - FUND 207	1,231,035	1,316,544	1,422,782	1,555,965	1,694,329
NET OF REVENUES/APPROPRIATIONS - FUND 207	102,159	16,649	-74,453	-191,086	-312,695
BEGINNING FUND BALANCE	886,264	988,423	1,005,072	930,619	739,532
ENDING FUND BALANCE	988,423	1,005,072	930,619	739,532	426,837
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	80%	76%	65%	48%	25%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	121,148	133,319	133,319	134,833	136,488
VARIANCE ACTUAL TO POLICY	867,275	871,753	797,299	604,699	290,349

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
PARKS/RECREATION FUND REVENUE - FUND 208					
PROPERTY TAXES	306,098	306,098	309,609	313,473	317,384
OTHER REVENUE	1,500	1,500	1,515	1,530	1,545
TOTAL REVENUES	307,598	307,598	311,124	315,003	318,929
APPROPRIATIONS BY DEPARTMENT					
PARKS & RECREATION ADMINISTRATION					
SUPPLIES & OPERATING EXPENSES	100	100	101	102	103
TOTAL APPROPRIATIONS - 752.100-Parks & Recreation Admin	100	100	101	102	103
PARKS - FORESTRY ADMINISTRATION					
WAGES & FRINGES	32,037	33,885	35,273	36,966	38,719
SUPPLIES & OPERATING EXPENSES	297,397	296,300	299,263	302,256	305,278
TOTAL APPROPRIATIONS - 752.102-Parks - Forestry Admin	329,434	330,185	334,536	339,221	343,997
TOTAL APPROPRIATIONS - FUND 208	329,534	330,285	334,637	339,323	344,100
ESTIMATED REVENUES - FUND 208	307,598	307,598	311,124	315,003	318,929
APPROPRIATIONS - FUND 208	329,534	330,285	334,637	339,323	344,100
NET OF REVENUES/APPROPRIATIONS - FUND 208	-21,936	-22,687	-23,513	-24,320	-25,171
BEGINNING FUND BALANCE	91,323	69,387	46,700	23,187	-1,133
ENDING FUND BALANCE	69,387	46,700	23,187	-1,133	-26,304
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	21%	14%	7%	0%	-8%
FUND BALANCE AS % OF EXPENDITURES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	38,135	30,760	30,760	31,112	31,500
VARIANCE ACTUAL TO POLICY	31,252	15,940	-7,573	-32,245	-57,804
STREET LIGHTING REVENUE - FUND 219					
SPECIAL ASSESSMENT	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
TOTAL REVENUES	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
APPROPRIATION BY DEPARTMENT					
STREET LIGHT - GENERAL GOVERNMENT					
WAGES & FRINGES	37,269	39,044	39,958	41,028	42,130
SUPPLIES & OPERATING EXPENSES	2,300,433	2,292,693	2,315,620	2,338,776	2,362,164
TOTAL APPROPRIATION - 443.206-Street Lighting	2,337,702	2,331,737	2,355,578	2,379,804	2,404,294
INDIRECT COST ALLOCATION					
SUPPLIES & OPERATING EXPENSES	119,298	125,263	126,516	127,781	129,059
TOTAL APPROPRIATION	119,298	125,263	126,516	127,781	129,059

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TOTAL APPROPRIATIONS - FUND 219	2,457,000	2,457,000	2,482,094	2,507,585	2,533,353
ESTIMATED REVENUES - FUND 219	2,068,823	2,457,000	2,481,570	2,506,386	2,531,450
APPROPRIATIONS - FUND 219	2,457,000	2,457,000	2,482,094	2,507,585	2,533,353
NET OF REVENUES/APPROPRIATIONS - FUND 219	-388,177	0	-524	-1,199	-1,903
BEGINNING FUND BALANCE	775,915	387,738	387,738	387,214	386,015
ENDING FUND BALANCE	387,738	387,738	387,214	386,015	384,112
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	16%	16%	16%	15%	15%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	330,750	310,323	368,550	372,236	375,958
VARIANCE ACTUAL TO POLICY	56,988	77,415	18,664	13,779	8,154
RUBBISH COLLECTION FUND - FUND 226					
PROPERTY TAXES	3,923,927	3,923,927	3,963,166	4,002,798	4,042,826
LICENSE, PERMITS & FRANCHISE FEES	1,500	1,500	1,515	1,530	1,545
TOTAL REVENUES	3,925,427	3,925,427	3,964,681	4,004,328	4,044,371
APPROPRIATIONS BY DEPARTMENT					
WASTE COLLECTION - LANDFILL					
WAGES & FRINGES	80,074	79,795	82,983	86,868	90,890
SUPPLIES & OPERATING EXPENSES	3,543,632	3,543,632	3,579,068	3,614,859	3,651,008
TOTAL APPROPRIATIONS - 528.201-Waste Collection - Sanitation	3,623,706	3,623,427	3,662,051	3,701,727	3,741,898
WASTE COLLECTION - LITTER ABATEMENT					
SUPPLIES & OPERATING EXPENSES	20,550	20,550	20,756	20,963	21,173
TOTAL APPROPRIATION - 528.202-Waste Collection - Litter Abatement	20,550	20,550	20,756	20,963	21,173
WASTE COLLECTION - NEIGHBORHOOD CLEANUP					
SUPPLIES & OPERATING EXPENSES	75,000	75,000	75,750	76,508	77,273
TOTAL APPROPRIATION - 528.205-Waste Collection - Neighborhood Cleanup	75,000	75,000	75,750	76,508	77,273
INDIRECT COST ALLOCATION					
SUPPLIES & OPERATING EXPENSES	206,171	206,450	208,515	210,600	212,706
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	206,171	206,450	208,515	210,600	212,706
TOTAL APPROPRIATIONS - FUND 226	3,925,427	3,925,427	3,967,071	4,009,797	4,053,049
ESTIMATED REVENUES - FUND 226	3,925,427	3,925,427	3,964,681	4,004,328	4,044,371
APPROPRIATIONS - FUND 226	3,925,427	3,925,427	3,967,071	4,009,797	4,053,049
NET OF REVENUES/APPROPRIATIONS - FUND 226	0	0	-2,390	-5,469	-8,678
BEGINNING FUND BALANCE	362,713	362,713	362,713	360,323	354,854
ENDING FUND BALANCE	362,713	362,713	360,323	354,854	346,177

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	9%	9%	9%	9%	9%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	692,207	588,814	588,814	594,702	600,649
VARIANCE ACTUAL TO POLICY	-329,494	-226,101	-228,491	-239,848	-254,473
CITY OF FLINT - EDA REVOLVING LOAN FUND REVENUE - FUND 246					
INTEREST INCOME	15,300	14,700	14,553	14,407	14,263
OTHER REVENUE	34,000	34,200	34,542	34,887	35,236
TOTAL REVENUES	49,300	48,900	49,095	49,295	49,500
APPROPRIATIONS BY DEPARTMENT					
CITY OF FLINT - EDA REVOLVING LOAN FUND					
SUPPLIES & OPERATING EXPENSES	2,200	2,200	2,222	2,244	2,267
TOTAL APPROPRIATIONS - 731.201-Edc-City/EDC Revolving Loan Fund	2,200	2,200	2,222	2,244	2,267
CITY OF FLINT - EDA REVOLVING LOAN FUND - INDUSTRY & MANUFACTURING					
SUPPLIES & OPERATING EXPENSES	3,000	3,000	3,030	3,060	3,091
TOTAL APPROPRIATIONS - 731.203-Edc-City Revlv Fund - Indust/Mfg	3,000	3,000	3,030	3,060	3,091
TOTAL APPROPRIATIONS - FUND 246	5,200	5,200	5,252	5,305	5,358
ESTIMATED REVENUES - FUND 246	49,300	48,900	49,095	49,295	49,500
APPROPRIATIONS - FUND 246	5,200	5,200	5,252	5,305	5,358
NET OF REVENUES/APPROPRIATIONS - FUND 246	44,100	43,700	43,843	43,990	44,142
BEGINNING FUND BALANCE	480,413	524,513	568,213	612,056	656,046
ENDING FUND BALANCE	524,513	568,213	612,056	656,046	700,188
DRUG FORFEITURE FUND REVENUE - FUND 265					
CHARGES FOR SERVICES RENDERED	14,000	14,000	14,140	14,281	14,424
FINES & FORFEITURES	169,000	169,000	170,690	172,397	174,121
TOTAL REVENUES	183,000	183,000	184,830	186,678	188,545
APPROPRIATION BY DEPARTMENT					
DRUG LAW ENFORCEMENT FUND					
WAGES & FRINGES	41,120	41,120	41,531	41,947	42,366
SUPPLIES & OPERATING EXPENSES	16,856	17,032	17,202	17,374	17,548
TOTAL APPROPRIATIONS - 308.206-Pol Invst Ovrhd - Local Forfeiture	57,976	58,152	58,734	59,321	59,914
POLICE INVESTIGATIONS OVERHEAD - DOJ/DEA FORFEITURE					
WAGES & FRINGES	73,090	84,834	85,682	86,539	87,405
CAPITAL OUTLAY	82,500		0	0	0
TOTAL APPROPRIATIONS - 308.207-Pol Invst Ovrhd - DOJ/DEA Forfeiture	155,590	84,834	85,682	86,539	87,405

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TOTAL APPROPRIATIONS - FUND 265	213,566	142,986	144,416	145,860	147,319
ESTIMATED REVENUES - FUND 265	183,000	183,000	184,830	186,678	188,545
APPROPRIATIONS - FUND 265	213,566	142,986	144,416	145,860	147,319
NET OF REVENUES/APPROPRIATIONS - FUND 265	-30,566	40,014	40,414	40,818	41,226
BEGINNING FUND BALANCE	561,902	531,336	571,350	611,764	652,582
ENDING FUND BALANCE	531,336	571,350	611,764	652,582	693,809
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	249%	400%	424%	447%	471%
FUND BALANCE AS % OF EXPENDITURES - POLICY	n/a	n/a	n/a	n/a	n/a
DESIGNATED RESERVE PER POLICY	213,566	142,986	144,416	145,860	147,319
VARIANCE ACTUAL TO POLICY	317,770	428,364	467,348	506,722	546,490
SECTION 108 LOANS REVENUE - FUND 295					
INTEREST INCOME	233,500	221,965	209,540	195,382	181,201
CHARGES FOR SERVICES RENDERED	400	400	400	400	400
OTHER REVENUE	478,000	483,000	487,000	492,000	498,000
FEDERAL REEUNUE	114,049	111,788	109,380	106,856	104,171
TRANSFER IN	15,641	15,641	15,641	15,641	15,641
TOTAL REVENUES	841,590	832,794	821,961	810,279	799,413
APPROPRIATIONS BY DEPARTMENT					
SECTION 108 LOANS 500 BLOCK					
DEBT SERVICE	386,514	377,620	368,150	358,223	348,644
TTOAL APPROPRIATIONS - 690.320-Sec 108 - 500 Block Project	386,514	377,620	368,150	358,223	348,644
SECTION 108 LOANS 500 BLOCK BUSINESS LOAN					
DEBT SERVICE	217,286	219,645	220,690	221,459	222,857
TOTAL APPROPRIATIONS - 690.321-500 block - Bus loan section 108	217,286	219,645	220,690	221,459	222,857
SECTION 108 LOANS BUSINESS LOAN PROGRAM					
DEBT SERVICE	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 690.325-Sec. 108 Bus Loan Prog	15,641	15,641	15,641	15,641	15,641
SECTION 108 LOANS 2021 W CARPENTER ROAD					
DEBT SERVICE	107,500	107,500	107,500	107,500	107,500
TOTAL APPROPRIATIONS - 690.330-2021 W. Carpenter Rd - Sec 108	107,500	107,500	107,500	107,500	107,500
SECTION 108 LOANS MICHIGAN TRUSS BUSINESS LOAN					
DEBT SERVICE	114,049	111,788	109,380	106,856	104,171
TOTAL APPROPRIATIONS - 690.335-Michigan Truss Section 108 - Bus loan pr	114,049	111,788	109,380	106,856	104,171

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TOTAL APPROPRIATIONS - FUND 295	840,990	832,194	821,361	809,679	798,813
ESTIMATED REVENUES - FUND 295	841,590	832,794	821,961	810,279	799,413
APPROPRIATIONS - FUND 295	840,990	832,194	821,361	809,679	798,813
NET OF REVENUES/APPROPRIATIONS - FUND 295	600	600	600	600	600
BEGINNING FUND BALANCE	1,422,188	1,422,788	1,423,388	1,423,988	1,424,588
ENDING FUND BALANCE	1,422,788	1,423,388	1,423,988	1,424,588	1,425,188
GENERAL DEBT SERVICE REVENUE - FUND 301					
TRANSFER IN	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
TOTAL REVENUES	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
APPROPRIATION BY DEPARTMENT					
GENERAL DEBT SERVICE INTEREST					
DEBT SERVICE - INTEREST	885,591	853,285	818,745	781,285	741,304
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	885,591	885,591	885,591	885,591	885,591
DEBT SERVICE - PRINCIPAL					
DEBT SERVICE	990,000	1,025,000	1,060,000	1,090,000	1,135,000
TOTAL APPROPRIATIONS - 906.150-Debt service - principal portion	990,000	1,025,000	1,060,000	1,090,000	1,135,000
TOTAL APPROPRIATIONS - FUND 301	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
ESTIMATED REVENUES - FUND 301	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
APPROPRIATIONS - FUND 301	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304
NET OF REVENUES/APPROPRIATIONS - FUND 301	0	0	0	0	0
BEGINNING FUND BALANCE	3,589	3,589	3,589	3,589	3,589
ENDING FUND BALANCE	3,589	3,589	3,589	3,589	3,589
PUBLIC IMPROVEMENT FUND REVENUE - FUND 402					
PROPERTY TAXES	1,530,490	1,530,490	1,548,048	1,567,363	1,586,919
INTEREST INCOME	8,000	8,000	8,000	8,000	8,000
TOTAL REVENUES	1,538,490	1,538,490	1,556,048	1,575,363	1,594,919
APPROPRIATION BY DEPARTMENT					
FACILITIES MAINTENANCE - MUNICIPAL BUILDING					
CAPITAL OUTLAY	450,000	100,000	100,000	100,000	100,000
TOTAL APPROPRIATIONS - 753.200-Facilities Maint-Municipal Center	450,000	100,000	100,000	100,000	100,000
TRANSFER OUT TO FUND 301					
TRANSFERS	1,875,591	1,878,285	1,878,745	1,871,285	1,876,304

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
TOTAL APPROPRIATIONS - FUND 402	2,325,591	1,978,285	1,978,745	1,971,285	1,976,304
ESTIMATED REVENUES - FUND 402	1,538,490	1,538,490	1,556,048	1,575,363	1,594,919
APPROPRIATIONS - FUND 402	2,325,591	1,978,285	1,978,745	1,971,285	1,976,304
NET OF REVENUES/APPROPRIATIONS - FUND 402	-787,101	-439,795	-422,697	-395,922	-381,385
BEGINNING FUND BALANCE	7,323,475	6,536,374	6,096,579	5,673,882	5,277,960
ENDING FUND BALANCE	6,536,374	6,096,579	5,673,882	5,277,960	4,896,576
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	N/A	N/A	N/A	N/A	N/A
FUND BALANCE AS % OF EXPENDITURES - POLICY	N/A	N/A	N/A	N/A	N/A
DESIGNATED RESERVE PER POLICY	2,675,591	2,678,285	2,678,745	2,671,285	2,676,304
VARIANCE ACTUAL TO POLICY	3,860,783	3,418,294	2,995,137	2,606,675	2,220,272
BUILDING INSPECTION FUND REVENUE - FUND 542					
INTEREST INCOME	25,000	25,000	25,250	25,503	25,758
CHARGES FOR SERVICES RENDERED	30,000	30,000	30,300	30,603	30,909
LICENSE, PERMITS & FRANCHISE FEES	1,890,000	2,310,000	2,333,100	2,356,431	2,379,995
TOTAL REVENUES	1,945,000	2,365,000	2,388,650	2,412,537	2,436,662
APPROPRIATIONS BY DEPARTMENT					
DEVELOPMENT - ADMINISTRATION					
WAGES & FRINGES	1,091,885	1,161,616	1,242,159	1,342,675	1,447,045
SUPPLIES & OPERATING EXPENSES	268,872	377,772	381,550	385,365	389,219
TOTAL APPROPRIATION - 371.100-Development - Administration	1,360,757	1,539,388	1,623,709	1,728,040	1,836,264
COST ALLOCATION AND REITREE HEALTHCARE					
WAGES & FRINGES	412,231	459,001	463,591	468,227	472,909
SUPPLIES & OPERATING EXPENSES	246,403	258,723	261,310	263,923	266,563
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	658,634	717,724	724,901	732,150	739,472
TOTAL APPROPRIATIONS - FUND 542	2,019,391	2,257,112	2,348,610	2,460,190	2,575,736
ESTIMATED REVENUES - FUND 542	1,945,000	2,365,000	2,388,650	2,412,537	2,436,662
APPROPRIATIONS - FUND 542	2,019,391	2,257,112	2,348,610	2,460,190	2,575,736
NET OF REVENUES/APPROPRIATIONS - FUND 542	-74,391	107,888	40,040	-47,654	-139,074
BEGINNING FUND BALANCE	2,942,298	2,867,907	2,975,795	3,015,835	2,968,181
ENDING FUND BALANCE	2,867,907	2,975,795	3,015,835	2,968,181	2,829,107
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	142%	132%	128%	121%	110%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	357,041	354,750	358,298	361,880	365,499
VARIANCE ACTUAL TO POLICY	2,510,866	2,621,045	2,657,537	2,606,301	2,463,608

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
SEWER FUND REVENUE - FUND 590					
INTEREST INCOME	117,000	117,000	118,170	119,352	120,545
CHARGES FOR SERVICES RENDERED	10,000	10,000	10,100	10,201	10,303
OTHER REVENUE	10,000	10,000	10,100	10,201	10,303
FINES & FORFEITURES	264,870	264,870	267,519	270,194	272,896
LICENSE, PERMITS & FRANCHISE FEES	15,000	15,000	15,150	15,302	15,455
USER CHARGES	32,971,092	33,960,225	34,299,827	34,642,826	34,989,254
TOTAL REVENUES	33,387,962	34,377,095	34,720,866	35,068,075	35,418,755
APPROPRIATION BY DEPARTMENT					
UTILITIES - SEWER ADMINISTRATION					
WAGES & FRINGES	244,832	258,912	279,748	305,868	333,002
SUPPLIES & OPERATING EXPENSES	1,469,400	1,530,315	1,545,618	1,561,074	1,576,685
CAPITAL OUTLAY	4,123,171	4,300,876	4,343,885	4,387,324	4,431,197
Totals for dept 536.101-Utilities - Sewer Administration	5,837,403	6,090,103	6,169,251	6,254,266	6,340,884
WATER SERVICE CENTER MANAGEMENT					
WAGES & FRINGES	444,179	468,127	499,464	538,527	579,082
SUPPLIES & OPERATING EXPENSES	1,152,846	1,348,412	1,361,896	1,375,515	1,389,270
CAPITAL OUTLAY	28,000	28,000	28,280	28,563	28,848
TOTAL APPROPRIATIONS - 540.100-Water Service Center Management	1,625,025	1,844,539	1,889,640	1,942,605	1,997,201
WATER SERVICE CENTER - METER READING - SEWER					
WAGES & FRINGES	275,743	291,678	314,859	343,906	374,082
SUPPLIES & OPERATING EXPENSES	301,000	301,000	304,010	307,050	310,121
TOTAL APPROPRIATIONS - 540.207-Wsc-Meter Reading - Sewer	576,743	592,678	618,869	650,956	684,203
WATER SERVICE CENTER - SEWER MAINTENANCE/CONSTRUCTION					
WAGES & FRINGES	2,926,272	3,106,601	3,302,945	3,547,213	3,800,759
SUPPLIES & OPERATING EXPENSES	572,000	572,000	577,720	583,497	589,332
CAPITAL OUTLAY	38,500	38,500	38,885	39,274	39,667
TOTAL APPROPRIATIONS - 540.208-Wsc-Sewer Maint./Construction	3,536,772	3,717,101	3,919,550	4,169,985	4,429,757
WATER SERVICE CENTER - CAPITAL IMPROVEMENTS					
SUPPLIES & OPERATING EXPENSES	2,850,000	2,850,000	2,878,500	2,907,285	2,936,358
TOTAL APPROPRIATION - 540.300-Capital Improvement	2,850,000	2,850,000	2,878,500	2,907,285	2,936,358
WATER POLLUTION CONTROL OPERATIONS					
WAGES & FRINGES	3,394,871	3,570,540	3,805,631	4,098,520	4,402,581
SUPPLIES & OPERATING EXPENSES	2,839,595	2,900,095	2,929,096	2,958,387	2,987,971
CAPITAL OUTLAY	33,000	31,000	31,310	31,623	31,939
TOTAL APPROPRIATIONS - 550.100-Wpc Operations	6,267,466	6,501,635	6,766,037	7,088,530	7,422,491

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
WATER POLLUTION CONTROL - THIRD AVE PUMP STATION					
WAGES & FRINGES	128,552	136,471	147,863	162,156	177,007
SUPPLIES & OPERATING EXPENSES	332,900	332,900	336,229	339,591	342,987
CAPITAL OUTLAY	38,000	38,000	38,380	38,764	39,151
TOTAL APPROPRIATIONS - 550.200-Wpc-Third Ave Pump Station	499,452	507,371	522,472	540,511	559,146
WATER POLLUTION CONTROL - MAINTENANCE EXPENSE					
WAGES & FRINGES	1,432,342	1,529,885	1,605,863	1,699,473	1,796,529
SUPPLIES & OPERATING EXPENSES	1,223,310	1,307,910	1,320,989	1,334,199	1,347,541
CAPITAL OUTLAY	37,000	37,000	37,370	37,744	38,121
TOTAL APPROPRIATION - 550.202-Wpc-Maintenance Expense	2,692,652	2,874,795	2,964,222	3,071,416	3,182,191
WATER POLLUTION CONTROL CAPITAL IMPROVEMENTS					
SUPPLIES & OPERATING EXPENSES	2,170,000	2,950,000	2,979,500	3,009,295	3,039,388
CAPITAL OUTLAY	1,620,000	1,310,000	1,323,100	1,336,331	1,349,694
TOTAL APPROPRIATION - 550.300-WPC - Capital improvements	3,790,000	4,260,000	4,302,600	4,345,626	4,389,082
TRANSFERS OUT					
TRANSFERS	960,848	1,016,936	1,027,105	1,037,376	1,047,750
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	960,848	1,016,936	1,027,105	1,037,376	1,047,750
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	3,034,357	3,378,625	3,412,411	3,446,535	3,481,001
SUPPLIES & OPERATING EXPENSES	2,834,963	2,976,711	3,006,478	3,036,543	3,066,908
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	5,869,320	6,355,336	6,418,889	6,483,078	6,547,909
TOTAL APPROPRIATIONS - FUND 590	34,505,681	36,610,494	37,477,136	38,491,634	39,536,973
ESTIMATED REVENUES - FUND 590	33,387,962	34,377,095	34,720,866	35,068,075	35,418,755
APPROPRIATIONS - FUND 590	34,505,681	36,610,494	37,477,136	38,491,634	39,536,973
NET OF REVENUES/APPROPRIATIONS - FUND 590	-1,117,719	-2,233,399	-2,756,270	-3,423,560	-4,118,217
BEGINNING FUND BALANCE	38,166,599	37,048,880	34,815,481	32,059,211	28,635,651
ENDING FUND BALANCE	37,048,880	34,815,481	32,059,211	28,635,651	24,517,434
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	107%	95%	86%	74%	62%
FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%
DESIGNATED RESERVE PER POLICY	7,595,266	6,966,420	7,375,124	7,574,009	7,809,681
VARIANCE ACTUAL TO POLICY	29,453,614	27,849,061	24,684,088	21,061,642	16,707,753

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
WATER FUND REVENUE - FUND 591					
INTEREST INCOME	117,000	117,000	118,170	119,352	120,545
STATE REVENUE	13,785,000	3,215,000	3,247,150	3,279,622	3,312,418
FEDERAL REVENUE	13,965,000	6,035,000	0	0	0
CHARGES FOR SERVICES RENDERED	87,500	87,500	88,375	89,259	90,151
OTHER REVENUE	9,000	9,000	9,090	9,181	9,273
FINES & FORFEITURES	614,870	614,870	621,019	627,229	633,501
USER CHARGES	29,832,785	31,468,000	31,782,680	32,100,507	32,421,512
TOTAL REVENUES	58,411,155	41,546,370	35,866,484	36,225,149	36,587,400
APPROPRIATION BY DEPARTMENT					
UTILITIES - WATER ADMINISTRATION					
WAGES & FRINGES	244,831	258,912	279,748	305,868	333,002
SUPPLIES & OPERATING EXPENSES	1,000,895	1,039,248	1,049,640	1,060,137	1,070,738
CAPITAL OUTLAY	2,009,943	2,263,319	2,285,952	2,308,812	2,331,900
DEBT SERVICE	6,597,561	7,020,781	7,090,989	7,161,899	7,233,518
TOTAL APPROPRIATION - 536.100-Utilities - Water Administration	9,853,230	10,582,260	10,706,330	10,836,715	10,969,158
WATER CROSS CONNECTION PROGRAM					
WAGES & FRINGES	171,373	182,056	198,309	218,737	239,966
SUPPLIES & OPERATING EXPENSES	3,200	3,200	3,232	3,264	3,297
TOTAL APPROPRIATION - 536.206-Utilities - Water Cross Connection Prog	174,573	185,256	201,541	222,001	243,263
WATER SERVICECENTER MANAGEMENT					
WAGES & FRINGES	451,130	486,582	517,318	555,555	595,245
SUPPLIES & OPERATING EXPENSES	1,144,272	1,351,812	1,365,330	1,378,983	1,392,773
Totals for dept 540.100-Water Service Center Management	1,595,402	1,838,394	1,882,648	1,934,538	1,988,018
WATER SERVICE CENTER - METER READING - WATER					
WAGES & FRINGES	144,837	153,390	165,962	181,730	198,111
SUPPLIES & OPERATING EXPENSES	300,000	300,000	303,000	306,030	309,090
TOTAL APPROPRIATION - 540.200-Wsc-Meter Reading - Water	444,837	453,390	468,962	487,760	507,201
WATER SERVICE CENTER - WATER DISTRIBUTION MAINS					
WAGES & FRINGES	3,156,666	3,346,815	3,478,118	3,637,940	3,803,407
SUPPLIES & OPERATING EXPENSES	1,116,000	1,088,000	1,098,880	1,109,869	1,120,967
TOTAL APPROPRIATION - 540.202-Wsc-Water Distribution Mains	4,272,666	4,434,815	4,576,998	4,747,809	4,924,374
CAPITAL IMPROVEMENTS					
SUPPLIES & OPERATING EXPENSES	250,000	1,000,000	1,010,000	1,020,100	1,030,301
TOTAL APPROPRIATIONS - 540.300-Capital Improvement	250,000	1,000,000	1,010,000	1,020,100	1,030,301
LEAD SERVICE LINE REPLACEMENT - WIIN GRANT					
WAGES & FRINGES	2,016,383	671,128	0	0	0
CAPITAL OUTLAY	25,733,617	8,578,872			
TOTAL APPROPRIATION - 540.210-Lead Service Line Replacement	27,750,000	9,250,000	0	0	0

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
WATER PLANT - OPERATIONS					
WAGES & FRINGES	1,388,553	1,447,029	1,488,108	1,536,998	1,587,477
SUPPLIES & OPERATING EXPENSES	14,394,860	15,014,739	15,164,886	15,316,535	15,469,701
CAPITAL OUTLAY	20,000	20,000	20,200	20,402	20,606
TOTAL APPROPRIATIONS - 545.200-Water Plant - Operations	15,803,413	16,481,768	16,673,195	16,873,936	17,077,784
WATER PLANT MAINTENANCE					
WAGES & FRINGES	1,096,378	1,154,416	1,215,966	1,292,038	1,370,938
SUPPLIES & OPERATING EXPENSES	463,490	538,490	543,875	549,314	554,807
CAPITAL OUTLAY	20,000	20,000	20,200	20,402	20,606
Totals for dept 545.201-Water Plant Maintenance	1,579,868	1,712,906	1,780,041	1,861,753	1,946,351
WATER PLANT DAM MAINTENANCE					
SUPPLIES & OPERATING EXPENSES	625,000	625,000	631,250	637,563	643,938
TOTAL APPROPRIATION - 545.203-Water Plant - Dam Maintenance	625,000	625,000	631,250	637,563	643,938
WATER PLANT - CAPITAL IMPROVEMENTS					
SUPPLIES & OPERATING EXPENSES	145,000	145,000	146,450	147,915	149,394
CAPITAL OUTLAY	250,000	250,000	252,500	255,025	257,575
TOTAL APPROPRIATIONS - 545.300-Water Plant - Capital improvements	395,000	395,000	398,950	402,940	406,969
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	2,694,373	3,000,068	3,030,069	3,060,369	3,090,973
SUPPLIES & OPERATING EXPENSES	3,089,161	3,243,619	3,276,055	3,308,816	3,341,904
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	5,783,534	6,243,687	6,306,124	6,369,185	6,432,877
TRANSFERS OUT					
TRANSFERS	911,428	959,171	968,763	3,055,484	3,086,039
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	911,428	959,171	968,763	3,055,484	3,086,039
TOTAL APPROPRIATIONS - FUND 591	69,438,951	54,161,647	45,604,800	48,449,783	49,256,273
ESTIMATED REVENUES - FUND 591	58,411,155	41,546,370	35,866,484	36,225,149	36,587,400
APPROPRIATIONS - FUND 591	69,438,951	54,161,647	45,604,800	48,449,783	49,256,273
NET OF REVENUES/APPROPRIATIONS - FUND 591	-11,027,796	-12,615,277	-9,738,317	-12,224,635	-12,668,873
BEGINNING FUND BALANCE	15,577,735	4,549,939	-8,065,338	-17,803,655	-30,028,289
ENDING FUND BALANCE	4,549,939	-8,065,338	-17,803,655	-30,028,289	-42,697,162
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	7%	-15%	-39%	-62%	-87%
FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%
DESIGNATED RESERVE PER POLICY	11,557,163	17,198,488	13,191,662	11,048,963	11,756,686
VARIANCE ACTUAL TO POLICY	-7,007,224	-25,263,826	-30,995,317	-41,077,252	-54,453,848

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
FRINGE BENEFIT FUND REVENUE - FUND 627					
CHARGES FOR SERVICES RENDERED	308,500	309,000	312,090	315,211	318,363
EMPLOYER CONTRIBUTION	20,714,776	22,977,216	23,645,704	28,263,780	32,784,805
EMPLOYEE CONTRIBUTION	4,529,383	4,743,565	4,791,001	4,838,911	4,887,300
FRINGE REIMBURSEMENT	24,927,751	27,644,711	27,921,158	28,200,370	28,482,373
TOTAL REVENUES	50,480,410	55,674,492	56,669,953	61,618,271	66,472,841
APPROPRIATIONS BY DEPARTMENT					
RETIREE HEALTH CARE					
WAGES & FRINGES	18,356,005	20,374,453	20,578,198	20,783,980	20,991,819
SUPPLIES & OPERATING EXPENSES	129,864	136,357	137,721	139,098	140,489
TOTAL APPROPRIATION - 000.105-Retiree Health Insurance	18,485,869	20,510,810	20,715,918	20,923,077	21,132,308
GENERAL GOVERNMENT - BAD DEBT EXPENSE					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,100	10,201	10,303
TOTAL APPROPRIATION - 000.300-General government	10,000	10,000	10,100	10,201	10,303
PERSONNEL - WORKERS COMPENSATION					
WAGES & FRINGES	1,200,000	1,300,000	1,313,000	1,326,130	1,339,391
SUPPLIES & OPERATING EXPENSES	320,000	340,000	343,400	346,834	350,302
TOTAL APPROPRIATION - 270.300-Personnel - Workers compensation	1,520,000	1,640,000	1,656,400	1,672,964	1,689,694
UNION REPRESENTATION (1600) PRESIDENT					
WAGES & FRINGES	179,677	180,756	196,119	215,405	235,444
TOTAL APPROPRIATION - 270.360-Union Reps (1600)	179,677	180,756	196,119	215,405	235,444
RETIREE LIFE INSURANCE					
WAGES & FRINGES	378,300	378,300	382,083	385,904	389,763
TOTAL APPROPRIATION - 853.220-Fringe Benefits - Retiree's Life Insuran	378,300	378,300	382,083	385,904	389,763
UNEMPLOYMENT INSURANCE					
WAGES & FRINGES	364,500	364,500	328,050	295,245	265,721
TOTAL APPROPRIATION - 853.230-Fringe Benefits - Unemployment Insurance	364,500	364,500	328,050	295,245	265,721
HOSPITALIZATION INSURANCE					
WAGES & FRINGES	4,842,209	5,507,183	5,562,255	5,617,877	5,674,056
SUPPLIES & OPERATING EXPENSES	60,000	60,000	60,600	61,206	61,818
TOTAL APPROPRIATION - 853.250-Fringe Benefit - Hospitalization Insuran	4,902,209	5,567,183	5,622,855	5,679,083	5,735,874
OPTICAL INSURANCE					
WAGES & FRINGES	26,250	28,088	28,369	28,653	28,939
TOTAL APPROPRIATION - 853.280-Fringe Benefit - Optical Insurance	26,250	28,088	28,369	28,653	28,939

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
LIFE INSURANCE					
WAGES & FRINGES	211,440	213,954	216,094	218,254	220,437
TOTAL APPROPRIATIONS - 853.300-Fringe Benefit - Life Insurance	211,440	213,954	216,094	218,254	220,437
LIFE INSURANCE - RETIREEE					
WAGES & FRINGES	40,000	40,000	40,000	40,000	40,000
TOTAL APPROPRIATION - 853.310-Fringe Benefit - Paid Up Life Insurance	40,000	40,000	40,000	40,000	40,000
PTO ACCRUALS					
WAGES & FRINGES	1,166,300	1,247,941	800,800	792,792	784,864
TOTAL APPROPRIATION - 853.320-Fringe Benefit - Annual Leave	1,166,300	1,247,941	800,800	792,792	784,864
PENSION CONTRIBUTIONS					
WAGES & FRINGES	22,314,776	24,607,216	26,800,000	31,500,000	36,100,000
TOTAL APPROPRIATIONS - 861.000-Pension Fund Contributions City	22,314,776	24,607,216	26,800,000	31,500,000	36,100,000
COST ALLOCATION AND RETIREE HEALTHCARE					
SUPPLIES & OPERATING EXPENSES	93,091	97,746	98,723	99,711	100,708
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	93,091	97,746	98,723	99,711	100,708
TRANSFERS OUT					
TRANSFERS	787,998	787,998	787,998	787,998	787,998
TOTAL APPROPRIATION - 966.101-Transfers out to fund 101	787,998	787,998	787,998	787,998	787,998
TOTAL APPROPRIATIONS - FUND 627	50,480,410	55,674,492	57,683,508	62,649,287	67,522,052
ESTIMATED REVENUES - FUND 627	50,480,410	55,674,492	56,669,953	61,618,271	66,472,841
APPROPRIATIONS - FUND 627	50,480,410	55,674,492	57,683,508	62,649,287	67,522,052
NET OF REVENUES/APPROPRIATIONS - FUND 627	0	0	-1,013,556	-1,031,016	-1,049,211
BEGINNING FUND BALANCE	5,947,880	5,947,880	5,947,880	4,934,324	3,903,309
ENDING FUND BALANCE	5,947,880	5,947,880	4,934,324	3,903,309	2,854,098
INFORMATION SERVICES REVENUE - FUND 636					
CHARGES FOR SERVICES RENDERED	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
TOTAL REVENUES	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
APPROPRIATIONS BY DEPARTMENT					
INFORMATION SERVICES					
WAGES & FRINGES	768,560	814,269	858,589	913,412	970,279
SUPPLIES & OPERATING EXPENSES	2,373,142	2,883,382	2,000,000	2,020,000	2,040,200
CAPITAL OUTLAY	1,067,061	412,588	416,714	420,881	425,090
TOTAL APPROPRIATIONS - 228.100-Information Services	4,208,763	4,110,239	3,275,303	3,354,293	3,435,569

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	212,490	236,598	238,964	241,354	243,767
SUPPLIES & OPERATING EXPENSES	321,240	337,302	340,675	344,082	347,523
TOTAL APPROPRIATION - 900.100-Cost Allocation and Retiree Healthcare	533,730	573,900	579,639	585,435	591,290
TOTAL APPROPRIATIONS - FUND 636	4,742,493	4,684,139	3,854,942	3,939,728	4,026,858
ESTIMATED REVENUES - FUND 636	2,975,904	3,124,699	3,385,549	3,419,404	3,453,599
APPROPRIATIONS - FUND 636	4,742,493	4,684,139	3,854,942	3,939,728	4,026,858
NET OF REVENUES/APPROPRIATIONS - FUND 636	-1,766,589	-1,559,440	-469,393	-520,323	-573,260
BEGINNING FUND BALANCE	6,378,378	4,611,789	3,052,349	2,582,956	2,062,633
ENDING FUND BALANCE	4,611,789	3,052,349	2,582,956	2,062,633	1,489,373
FLEET/CENTRAL GARAGE REVENUE - FUND 661					
INTEREST INCOME	37,500	35,000	35,350	35,704	36,061
OTHER REVENUE	4,558,561	5,705,975	5,763,035	5,820,665	5,878,872
TOTAL REVENUES	4,596,061	5,740,975	5,798,385	5,856,369	5,914,932
APPROPRIATIONS BY DEPARTMENT					
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	382,482	425,877	430,136	434,437	438,781
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	382,482	425,877	430,136	434,437	438,781
FLEET MANAGEMENT					
WAGES & FRINGES	990,536	1,042,765	1,113,084	1,200,760	1,291,790
SUPPLIES & OPERATING EXPENSES	2,365,398	2,353,967	2,377,507	2,401,282	2,425,295
CAPITAL OUTLAY	2,674,793	3,919,265	2,000,000	2,000,000	2,000,000
DEBT SERVICE	14,780	9,250	9,343	9,436	9,530
TOTAL APPROPRIATIONS - 451.100-Fleet Management	6,045,507	7,325,247	5,499,933	5,611,478	5,726,615
TOTAL APPROPRIATIONS - FUND 661	6,427,989	7,751,124	5,930,069	6,045,915	6,165,396
ESTIMATED REVENUES - FUND 661	4,596,061	5,740,975	5,798,385	5,856,369	5,914,932
APPROPRIATIONS - FUND 661	6,427,989	7,751,124	5,930,069	6,045,915	6,165,396
NET OF REVENUES/APPROPRIATIONS - FUND 661	-1,831,928	-2,010,149	-131,684	-189,547	-250,464
BEGINNING FUND BALANCE	7,446,921	5,614,993	3,604,844	3,473,160	3,283,613
ENDING FUND BALANCE	5,614,993	3,604,844	3,473,160	3,283,613	3,033,149

FY2018 AND FY2019 RECOMMENDED BUDGETS, FY2020-FY2022 PROJECTIONS

	2017-18 RECOMMENDED BUDGET	2018-19 RECOMMENDED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET	2021-22 PROJECTED BUDGET
SELF INSURANCE FUND REVENUE - FUND 677					
STATE REVENUE	819,475	819,475	0	0	0
FRINGE REIMBURSEMENT	3,000,000	3,150,000	4,712,448	4,759,573	4,807,168
TOTAL REVENUES	3,819,475	3,969,475	4,712,448	4,759,573	4,807,168
APPROPRIATIONS BY DEPARTMENT					
GENERAL GOVERNMENT - SELF INSURANCE					
SUPPLIES & OPERATING EXPENSES	500	500	505	510	515
TOTAL APPROPRIATIONS - 000.300-General government	500	500	505	510	515
RISK MANAGEMENT - DAMAGE CLAIMS					
SUPPLIES & OPERATING EXPENSES	35,000	35,000	300,000	303,000	306,030
TOTAL APPROPRIATIONS - 174.201-Risk And Benefit-Damage Claims	35,000	35,000	300,000	303,000	306,030
RISK MANAGEMENT - INSURANCE/BONDS					
SUPPLIES & OPERATING EXPENSES	693,000	700,000	707,000	714,070	721,211
TOTAL APPROPRIATIONS - 174.851-Risk And Benefit- Insurance/Bonds	693,000	700,000	707,000	714,070	721,211
LAW OFFICE SUIT & SETTLEMENTS					
SUPPLIES & OPERATING EXPENSES	5,088,250	5,088,250	3,500,000	3,535,000	3,570,350
TOTAL APPROPRIATION - 266.200-Law Office-Suits/Settlements	5,088,250	5,088,250	3,500,000	3,535,000	3,570,350
COST ALLOCATION AND RETIREE HEALTHCARE					
SUPPLIES & OPERATING EXPENSES	193,251	202,914	204,943	206,993	209,062
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	193,251	202,914	204,943	206,993	209,062
TOTAL APPROPRIATIONS - FUND 677	6,010,001	6,026,664	4,712,448	4,759,573	4,807,168
ESTIMATED REVENUES - FUND 677	3,819,475	3,969,475	4,712,448	4,759,573	4,807,168
APPROPRIATIONS - FUND 677	6,010,001	6,026,664	4,712,448	4,759,573	4,807,168
NET OF REVENUES/APPROPRIATIONS - FUND 677	-2,190,526	-2,057,189	0	0	0
BEGINNING FUND BALANCE	5,803,361	3,612,835	1,555,646	1,555,646	1,555,646
ENDING FUND BALANCE	3,612,835	1,555,646	1,555,646	1,555,646	1,555,646