

CITY OF FLINT MICHIGAN

FIVE YEAR FINANCIAL PLAN 2017-2021

Proposed Budget for FY17 and FY18

Future Projections for FY19, F20, and FY21

Setting a Sustainable Course for the City of Flint

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City of Flint Five-Year Financial Plan

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CITY OF FLINT STRATEGIC PLAN

2017 - 2021

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY OF FLINT

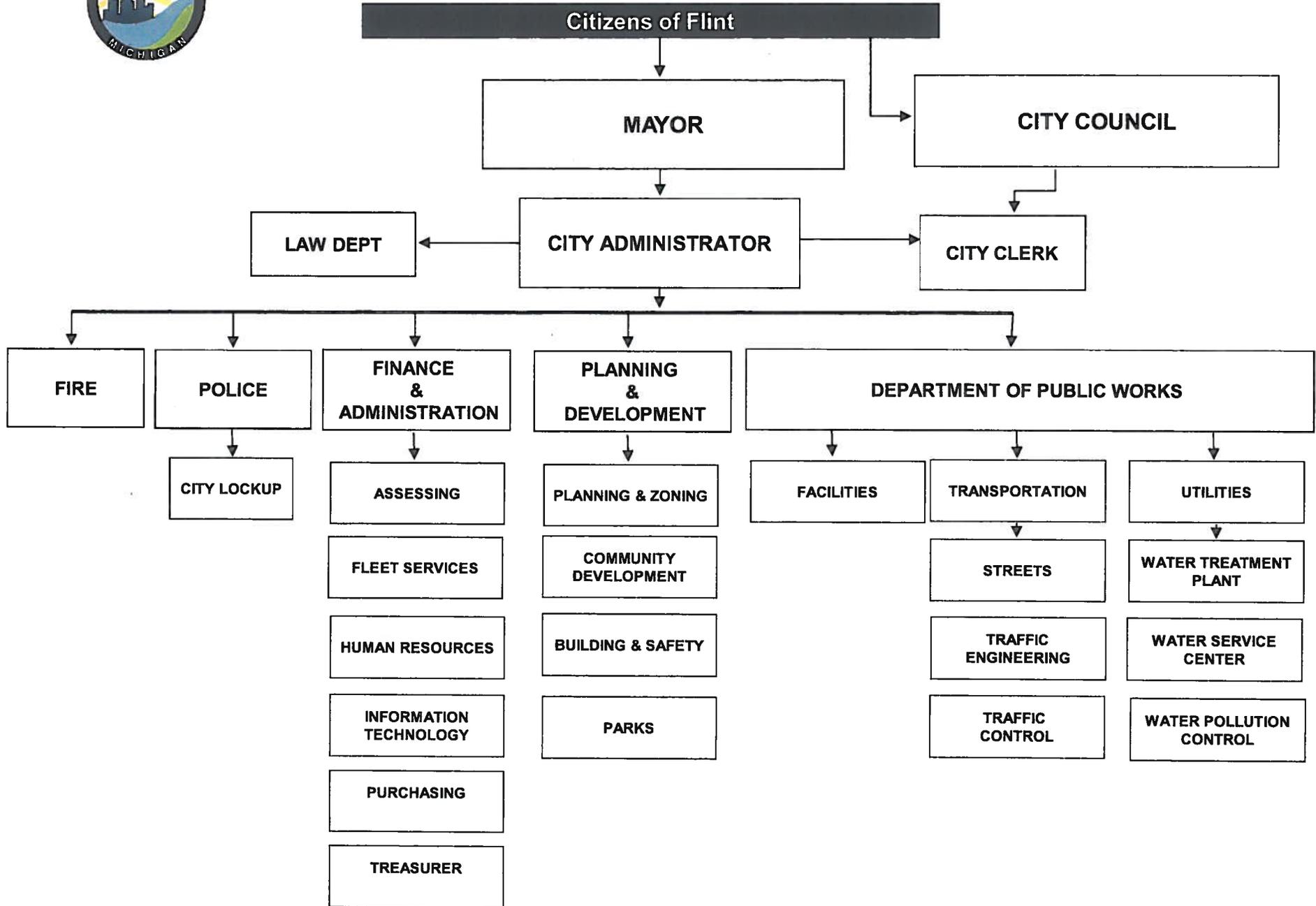
Council Priorities FY2017 & FY2018

- Increase the General Fund reserve by at least \$1 million annually.
- Maintain Police and Fire staffing levels while seeking additional funding sources to increase public safety programs.
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance.
- Resolve the Water Lead Crisis through improvement of City infrastructure and replacement of customer service lines.
- Stabilize the financial position of the Water and Sewer Funds at the most affordable rates possible at the highest quality standards.
- Build community relationships to ensure capacity and continued implementation of Master Plan and Capital Improvement Plan; including blight elimination, economic development, parks maintenance and essential human services.
- Improve customer service across all departments through training and technology.



CITY OF FLINT – ORGANIZATIONAL CHART

FY17-18



AUTHORIZED POSITION LIST

	FY14 ACTUAL	FY15 ACTUAL	FY16 AMEND. BUDGET	FY17 PROPOSED	FY18 PROPOSED
GOVERNANCE AND ADMINISTRATION	19	21	23	23	23
City Administrator	2	3	3	3	3
City Council	2	2	3	3	3
Civil Service Commission					
Clerk's Office	5	5	6	6	6
Human Relations					
Law Department	8	8	8	8	8
Mayor's Office	2	3	3	3	3
POLICE	151	115	122	126	120
Police Officers	129	100	106	111	105
Civilians	22	15	16	15	15
911	23	23			
FIRE	94	75	68	68	56
DISTRICT COURT	31	32			
DEPARTMENT OF PUBLIC WORKS	162	173	173	174	174
DPW/Transportation Admin. (incl. Engineering)	4	5	7	6	6
Facilities Maintenance	2	2	2	3	3
Streets	16	17	22	21	21
Traffic Engineering	11	11	11	10	10
Utilities Admin.	3	3	3	3	3
Water Pollution Control	38	40	38	38	38
Water Treatment Plant	23	26	24	25	25
Water Service Center	63	68	66	68	68
Parks and Recreation	2	1			
PLANNING AND DEVELOPMENT	24	26	29	30	30
Building & Safety (incl. Blight)	14	14	14	14	14
Community Development & Planning	10	12	15	16	16
FINANCE AND ADMINISTRATION	63	60	59	62	62
Assessing	9	9	9	9	9
Finance	9	8	8	9	9
Fleet Services	10	9	9	9	9
Human Resources	8	7	7	8	8
Information Technology	7	6	5	5	5
Purchasing	2	2	2	2	2
Treasurer	18	19	19	20	20
TOTALS	567	525	474	483	465

RESERVE POLICY BY FUND

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; or unexpected need for major building repairs.

Consequently, reserve requirements were established by ordinance for funds as shown on the following page.

Reserve requirements for funds of the City of Flint

Funds supported by General Taxes and/or Millages

Reserve requirement

101	General Fund	15% of the current years adopted amount of General Fund expenditures, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	\$800,000 plus one year's annual debt service for all debts budgeted to be paid from the fund

Funds supported by Dedicated Funds, Fees or Assessments

202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
226	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

Enterprise Funds

590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund

Special Revenue Grant Funds

Special Revenue Grant Funds (Funds 274, 296, & 297) in which revenues and expenses are to be self supporting, do not have reserve policy requirement.

BUDGETS & PROJECTIONS BY FUND

FY17 & FY18; FY19-FY21 PROJECTIONS

General, Special Revenue and Enterprise Funds FY17-FY21

Funds Supported by General Tax Dollars or Millages:

**General Fund
Police/Fire Millage
Neighborhood Police Millage
Parks
Public Improvement**

Funds Supported by Dedicated Funds, Fees, or Assessments:

**Major Streets
Local Streets
Street Light Assessment
Waste Collection
Drug Forfeiture
Building Safety**

Special Revenue Grant Funds

**CDBG, ESG, HOME
Other Grants**

Enterprise Funds:

**Sewer
Water**

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES	4,400,000	4,444,000	4,444,000	4,444,000	4,444,000
INCOME TAXES	14,409,500	15,009,500	15,009,500	15,009,500	15,009,500
LICENSES, PERMITS & FRANCHISE FEES	1,344,831	1,367,531	1,367,531	1,367,531	1,367,531
STATE REVENUE	18,216,614	18,527,550	18,527,550	18,527,550	18,527,550
CHARGES FOR SERVICES RENDERED	7,558,818	7,596,967	7,596,967	7,596,967	7,596,967
FINES & FORFEITURES	106,500	111,500	111,500	111,500	111,500
OTHER REVENUE	211,111	227,174	227,174	227,174	227,174
INVESTMENT INCOME	200,000	200,000	200,000	200,000	200,000
TRANSFERS IN/OUT	3,777,998	3,777,998	3,777,998	3,777,998	3,777,998
BUDGETARY FUND BALANCE	-1,000,000	-1,000,000	-1,000,000	-1,000,000	-1,000,000
TOTAL REVENUES	49,225,372	50,262,220	50,262,220	50,262,220	50,262,220
APPROPRIATIONS BY DEPARTMENT					
CITY COUNCIL					
WAGES & FRINGES	401,649	405,741	413,856	422,133	430,576
SUPPLIES & OPERATING EXPENSES	190,630	195,630	199,543	203,533	207,604
CAPITAL OUTLAY	20,000	20,000	20,000	20,000	20,000
TOTAL APPROPRIATIONS - 101.100-City Council	-612,279	-621,371	-633,398	-645,666	-658,180
DISTRICT COURT					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	829,681	858,954	889,017	920,133	952,338
TOTAL APPROPRIATIONS - 136.100-District Court	-829,681	-858,954	-889,017	-920,133	-952,338
CHARTER COMMISSION					
WAGES & FRINGES	11,049	3,315	0	0	0
SUPPLIES & OPERATING EXPENSES	30,600	6,100	0	0	0
TOTAL APPROPRIATIONS - 170.100-Charter Commission	-41,649	-9,415	0	0	0
OFFICE OF MAYOR					
WAGES & FRINGES	383,879	386,998	394,738	402,633	410,685
SUPPLIES & OPERATING EXPENSES	67,569	67,569	68,920	70,299	71,705
TOTAL APPROPRIATIONS - 171.100-Office Of Mayor	-451,448	-454,567	-463,658	-472,932	-482,390
CITY ADMINISTRATOR					
WAGES & FRINGES	298,381	301,501	307,531	313,682	319,955
SUPPLIES & OPERATING EXPENSES	21,670	21,670	22,103	22,545	22,996
TOTAL APPROPRIATIONS - 172.100-City Administrator	-320,051	-323,171	-329,634	-336,227	-342,952

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
OFFICE OF CITY CLERK					
WAGES & FRINGES	112,982	114,022	116,302	118,628	121,001
SUPPLIES & OPERATING EXPENSES	38,000	115,857	118,174	120,538	122,948
TOTAL APPROPRIATIONS - 215.100-Office Of City Clerk	-150,982	-229,879	-234,477	-239,166	-243,949
CITY CLERK - LICENSES AND PERMITS					
WAGES & FRINGES	152,112	154,828	157,925	161,083	164,305
SUPPLIES & OPERATING EXPENSES	14,900	13,900	14,178	14,462	14,751
TOTAL APPROPRIATIONS - 215.200-City Clerk-Licenses And Permits	-167,012	-168,728	-172,103	-175,545	-179,056
CITY CLERK - BOARD OF REVIEW					
WAGES & FRINGES	11,601	11,601	11,601	11,601	11,601
TOTAL APPROPRIATIONS - 215.247-City Clerk-Board Of Review	-11,601	-11,601	-11,601	-11,601	-11,601
CITY CLERK - ELECTIONS					
WAGES & FRINGES	228,468	233,984	233,984	233,984	233,984
SUPPLIES & OPERATING EXPENSES	183,497	183,497	183,497	183,497	183,497
CAPITAL OUTLAY	60,000	0	0	0	0
TOTAL APPROPRIATIONS - 262.100-City Clerk-Elections	-471,965	-417,481	-417,481	-417,481	-417,481
CITY CLERK - ELECTIONS DIVISION - ELECTION WORKERS					
WAGES & FRINGES	197,865	197,865	201,822	205,859	209,976
SUPPLIES & OPERATING EXPENSES	1,236	1,236	1,261	1,286	1,312
TOTAL APPROPRIATIONS - 262.110-Cty Clk Elec Div. - Election Workers	-199,101	-199,101	-203,083	-207,145	-211,288
TOTAL CITY CLERK DEPARTMENTS	-1,000,661	-1,026,790	-1,038,744	-1,050,937	-1,063,375
FINANCE - ADMINISTRATION/ACCOUNTING/PAYROLL					
WAGES & FRINGES	831,464	852,111	869,153	886,536	904,267
SUPPLIES & OPERATING EXPENSES	81,585	82,710	84,364	86,051	87,773
TOTAL APPROPRIATIONS - 191.100-Finance -Admin/Accounting/Payroll	-913,049	-934,821	-953,517	-972,588	-992,040
FINANCE - PURCHASING					
WAGES & FRINGES	201,373	204,989	209,089	213,271	217,536
SUPPLIES & OPERATING EXPENSES	12,260	10,510	10,720	10,935	11,153
TOTAL APPROPRIATIONS - 191.201-Finance Purchasing	-213,633	-215,499	-219,809	-224,205	-228,689
CUSTOMER SERVICES - TREASURY OPERATIONS					
WAGES & FRINGES	137,698	140,409	143,217	146,082	149,003
SUPPLIES & OPERATING EXPENSES	86,450	88,150	89,913	91,711	93,545
TOTAL APPROPRIATIONS - 253.200-Customer Services-Treasury Operations	-224,148	-228,559	-233,130	-237,793	-242,549

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
CUSTOMER SERVICES - INCOME TAX ADMINISTRATION					
SUPPLIES & OPERATING EXPENSES	478,635	478,875	488,453	498,222	508,186
TOTAL APPROPRIATIONS - 253.201-Customer Services-Income Tax	-478,635	-478,875	-488,453	-498,222	-508,186
CUSTOMER SERVICES - WATER COLLECTION					
WAGES & FRINGES	617,985	630,623	643,235	656,100	669,222
SUPPLIES & OPERATING EXPENSES	130,675	127,350	129,897	132,495	135,145
TOTAL APPROPRIATIONS - 253.202-Customer Services-Water Collection	-748,660	-757,973	-773,132	-788,595	-804,367
CUSTOMER SERVICES - SEWER COLLECTION					
WAGES & FRINGES	617,985	630,623	643,235	656,100	669,222
SUPPLIES & OPERATING EXPENSES	124,675	129,000	131,580	134,212	136,896
TOTAL APPROPRIATIONS - 253.203-Customer Service-Sewer collection	-742,660	-759,623	-774,815	-790,312	-806,118
CUSTOMER SERVICES - DELINQUENT COLLECTIONS					
WAGES & FRINGES	276,476	283,807	289,483	295,273	301,178
SUPPLIES & OPERATING EXPENSES	21,000	26,000	26,520	27,050	27,591
TOTAL APPROPRIATIONS - 253.204-Delinquent Collections	-297,476	-309,807	-316,003	-322,323	-328,770
TOTAL CUSTOMER SERVICES DEPARTMENTS	-2,491,579	-2,534,837	-2,585,534	-2,637,244	-2,689,989
ASSESSMENT DIVISION					
WAGES & FRINGES	855,205	880,182	897,786	915,741	934,056
SUPPLIES & OPERATING EXPENSES	97,400	97,400	99,348	101,335	103,362
TOTAL APPROPRIATIONS - 257.100-Assessment	-952,605	-977,582	-997,134	-1,017,076	-1,037,418
LAW OFFICE OPERATIONS					
WAGES & FRINGES	812,860	820,140	836,543	853,274	870,339
SUPPLIES & OPERATING EXPENSES	33,565	35,080	35,782	36,497	37,227
TOTAL APPROPRIATIONS - 266.100-Law Office Operations	-846,425	-855,220	-872,324	-889,771	-907,566
PERSONNEL OFFICE					
WAGES & FRINGES	594,684	607,447	619,596	631,988	644,628
SUPPLIES & OPERATING EXPENSES	35,350	35,350	36,057	36,778	37,514
TOTAL APPROPRIATIONS - 270.100-Personnel Office	-630,034	-642,797	-655,653	-668,766	-682,141
PERSONNEL OFFICE - TRAINING					
SUPPLIES & OPERATING EXPENSES	53,000	53,000	54,060	55,141	56,244
TOTAL APPROPRIATIONS - 270.200-Personnel Office-Training	-53,000	-53,000	-54,060	-55,141	-56,244
TOTAL PERSONNEL DEPARTMENTS	-683,034	-695,797	-709,713	-723,907	-738,385

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
POLICE DEPARTMENT - FLEET					
SUPPLIES & OPERATING EXPENSES	1,033,439	1,034,156	1,054,839	1,075,936	1,097,455
TOTAL APPROPRIATIONS - 301.200-Police - Fleet	-1,033,439	-1,034,156	-1,054,839	-1,075,936	-1,097,455
POLICE DEPARTMENT - GAIN					
WAGES & FRINGES	12,289				
TOTAL APPROPRIATIONS - 301.762-GAIN-Genesee Autotheft Interface Network	-12,289				
POLICE DEPARTMENT - RETIREE PENSION AND OPEB					
WAGES & FRINGES	5,892,718	6,329,126	6,455,709	6,584,823	6,716,519
TOTAL APPROPRIATIONS - 301.800-Non_dep_Exp-Police Portion	-5,892,718	-6,329,126	-6,455,709	-6,584,823	-6,716,519
POLICE DEPARTMENT - POLICE ADMINISTRATIVE BUREAU					
WAGES & FRINGES	454,596	459,976	469,176	478,559	488,130
SUPPLIES & OPERATING EXPENSES	24,613	23,613	24,085	24,567	25,058
CAPITAL OUTLAY	3,000		0	0	0
TOTAL APPROPRIATIONS - 302.100-Pol Admin Bureau - Admin	-482,209	-483,589	-493,261	-503,126	-513,189
POLICE DEPARTMENT - POLICE ADMINISTRATION BUREAU-INSPECTIONS					
WAGES & FRINGES	112,158	114,239	116,524	118,854	121,231
SUPPLIES & OPERATING EXPENSES	1,405	1,405	1,433	1,462	1,491
TOTAL APPROPRIATIONS - 302.200-Pol Admin Bureau-Inspections	-113,563	-115,644	-117,957	-120,316	-122,722
POLICE DEPARTMENT - POLICE ADMINISTRATION-CITY LOCK UP					
SUPPLIES & OPERATING EXPENSES	2,764,275	2,764,275	2,819,561	2,875,952	2,933,471
CAPITAL OUTLAY	100,000	100,000	100,000	100,000	100,000
TOTAL APPROPRIATIONS - 302.205-Pol Admin - City Lock up	-2,864,275	-2,864,275	-2,919,561	-2,975,952	-3,033,471
POLICE DEPARTMENT - POLICE ADMINISTRATION-LEADS					
SUPPLIES & OPERATING EXPENSES	10,000	10,000	10,000	10,000	10,000
TOTAL APPROPRIATIONS - 302.210-Pol Admin - LEADS	-10,000	-10,000	-10,000	-10,000	-10,000
POLICE DEPARTMENT-TECH SVCS-RECORDS & IDENTIFICATION BUREAU					
WAGES & FRINGES	955,001	990,043	1,009,844	1,030,041	1,050,642
SUPPLIES & OPERATING EXPENSES	267,889	267,789	273,145	278,608	284,180
CAPITAL OUTLAY	3,500		0	0	0
TOTAL APPROPRIATIONS - 305.200-Pol Tech Serv-Records & Identification	-1,226,390	-1,257,832	-1,282,989	-1,308,648	-1,334,821
POLICE DEPARTMENT - POLICE TECHNICAL SERVICES-PLANNING, RESEARCH & TRAINING					
WAGES & FRINGES	48,075	49,751	50,746	51,761	52,796
SUPPLIES & OPERATING EXPENSES	109,000	106,000	108,120	110,282	112,488
CAPITAL OUTLAY	2,600		0	0	0
TOTAL APPROPRIATIONS - 305.201-Pol Tech Serv-Planning, Research, & Trai	-159,675	-155,751	-158,866	-162,043	-165,284

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
POLICE DEPARTMENT - POLICE TECHNICAL SERVICES-UNIFORMS & EQUIPMENT					
WAGES & FRINGES	255,936	260,565	265,776	271,092	276,514
SUPPLIES & OPERATING EXPENSES	58,800	61,120	62,342	63,589	64,861
TOTAL APPROPRIATIONS - 305.203-Pol Tech Serv-Uniforms & Equipment	-314,736	-321,685	-328,119	-334,681	-341,375
POLICE DEPARTMENT - POLICE TECHNICAL SERVICES-CITY IMPOUND					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	245,670	255,750	260,865	266,082	271,404
TOTAL APPROPRIATIONS - 305.206-Pol Tech Serv - City Impound	-245,670	-255,750	-260,865	-266,082	-271,404
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-CRIMINAL INVESTIGATIONS OVERHEAD					
WAGES & FRINGES	1,898,718	1,921,931	1,960,370	1,999,577	2,039,569
SUPPLIES & OPERATING EXPENSES	17,239	15,739	16,054	16,375	16,702
CAPITAL OUTLAY	12,000	300	300	300	300
TOTAL APPROPRIATIONS - 308.200-Pol Invst Ovrhd - Criminal Invest Overh	-1,927,957	-1,937,970	-1,976,723	-2,016,252	-2,056,571
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-POLICE SCHOOL LIAISON					
WAGES & FRINGES	510,314	522,174	532,617	543,270	554,135
SUPPLIES & OPERATING EXPENSES	1,581	1,831	1,868	1,905	1,943
TOTAL APPROPRIATIONS - 308.202-Pol Invst Ovrhd - Police School Liason	-511,895	-524,005	-534,485	-545,175	-556,078
POLICE DEPARTMENT - POLICE INVESTIGATIONS OVERHEAD-SPECIAL OPERATIONS					
WAGES & FRINGES	458,095	470,567	479,978	489,578	499,369
TOTAL APPROPRIATIONS - 308.205-Pol Invst Ovrhd - Special Operations	-458,095	-470,567	-479,978	-489,578	-499,369
POLICE DEPARTMENT- PATROL BUREAU-ADMINISTRATION					
WAGES & FRINGES	3,681,017	3,789,379	3,865,167	3,942,470	4,021,319
SUPPLIES & OPERATING EXPENSES	35,335	36,083	36,805	37,541	38,292
CAPITAL OUTLAY	183,478	106,737	25,000	25,000	25,000
TOTAL APPROPRIATIONS - 315.100-Patrol Bureau - Administration	-3,899,830	-3,932,199	-3,926,971	-4,005,011	-4,084,611
POLICE DEPARTMENT - PATROL BUREAU-SCHOOL CROSSING GUARDS					
WAGES & FRINGES	202,976	211,684	215,918	220,236	224,641
SUPPLIES & OPERATING EXPENSES	3,000		0	0	0
TOTAL APPROPRIATIONS - 315.206-Patrol Bureau-School Crossing Guards	-205,976	-211,684	-215,918	-220,236	-224,641
TOTAL POLICE DEPARTMENTS	-19,358,717	-19,904,233	-20,216,240	-20,617,859	-21,027,510
FIRE DEPARTMENT - OFFICE OF FIRE CHIEF					
WAGES & FRINGES	476,295	609,679	621,873	634,310	646,996
SUPPLIES & OPERATING EXPENSES	140,600	140,400	143,208	146,072	148,994
TOTAL APPROPRIATIONS - 337.100-Office Of Fire Chief	-616,895	-750,079	-765,081	-780,382	-795,990

**GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS**

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
FIRE DEPARTMENT - FIRE ADMIN-MAINTENANCE					
SUPPLIES & OPERATING EXPENSES	623,420	668,086	681,448	695,077	708,978
TOTAL APPROPRIATIONS - 337.201-Fire Admin-Maintenance	-623,420	-668,086	-681,448	-695,077	-708,978
FIRE DEPARTMENT - FIRE ADMINISTRATION-TRAINING					
WAGES & FRINGES	122,168	127,143	129,686	132,280	134,925
SUPPLIES & OPERATING EXPENSES			0	0	0
TOTAL APPROPRIATIONS - 337.202-Fire Admin - Training	-122,168	-127,143	-129,686	-132,280	-134,925
FIRE DEPARTMENT - RETIREE PENSION AND OPEB					
WAGES & FRINGES	4,888,134	5,256,513	5,361,643	5,468,876	5,578,254
TOTAL APPROPRIATIONS - 337.800-Non_dep_Exp-Fire Portion	-4,888,134	-5,256,513	-5,361,643	-5,468,876	-5,578,254
FIRE DEPARTMENT - FIREFIGHTING DIVISION-FIRE STATION OVERHEAD					
WAGES & FRINGES	2,807,563	2,927,643	2,986,196	3,045,920	3,106,838
SUPPLIES & OPERATING EXPENSES	124,200	132,200	134,844	137,541	140,292
CAPITAL OUTLAY	380,000	25,000	25,000	25,000	25,000
TOTAL APPROPRIATIONS - 338.201-Firefighting Division-Fire Station Overh	-3,311,763	-3,084,843	-3,146,040	-3,208,461	-3,272,130
FIRE DEPARTMENT - FIRE PREVENTIONS-INSPECTION AND TRAINING					
WAGES & FRINGES	107,476	114,451	116,740	119,075	121,456
SUPPLIES & OPERATING EXPENSES	3,000	3,000	3,060	3,121	3,184
CAPITAL OUTLAY	1,500	1,500	1,500	1,500	1,500
TOTAL APPROPRIATIONS - 339.200-Fire Prevent - Inspection And Training	-111,976	-118,951	-121,300	-123,696	-126,140
FIRE DEPARTMENT - PLANNING & ZONING					
WAGES & FRINGES	489,565	500,373	510,380	520,588	531,000
SUPPLIES & OPERATING EXPENSES	278,150	124,250	126,735	129,270	131,855
TOTAL APPROPRIATIONS - 371.209-Development-Planning & Zoning	-767,715	-624,623	-637,115	-649,858	-662,855
TOTAL FIRE DEPARTMENTS	-10,442,071	-10,630,238	-10,842,313	-11,058,629	-11,279,272
PARKS DEPARTMENT - FACILITIES MAINTENANCE-MUNICIPAL CENTER					
WAGES & FRINGES	353,614	343,076	349,938	356,936	364,075
SUPPLIES & OPERATING EXPENSES	1,121,695	1,074,247	1,095,732	1,117,647	1,140,000
CAPITAL OUTLAY	5,000	5,000	5,000	5,000	5,000
TOTAL APPROPRIATIONS - 753.200-Facilities Maint-Municipal Center	-1,480,309	-1,422,323	-1,450,669	-1,479,583	-1,509,075
PARKS DEPARTMENT - GOLF DIVISION-KEARSLEY LAKE GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	5,000	5,000	5,000	5,000	5,000
TOTAL APPROPRIATIONS - 755.210-Golf Division - Kearsley Lake Gc	-5,000	-5,000	-5,000	-5,000	-5,000

GENERAL FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
PARKS DEPARTMENT - GOLF DIVISION-MOTT GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	7,000	7,000	7,000	7,000	7,000
TOTAL APPROPRIATIONS - 755.220-Golf Division-Mott Park Gc	-7,000	-7,000	-7,000	-7,000	-7,000
PARKS DEPARTMENT - GOLF DIVISION-SWARTZ CREEK GOLF COURSE					
SUPPLIES & OPERATING EXPENSES	6,100	6,000	5,900	5,800	5,700
TOTAL APPROPRIATIONS - 755.230-Golf Division-Swartz Crk Gc	-6,100	-6,000	-5,900	-5,800	-5,700
TOTAL PARKS DEPARTMENTS	-1,498,409	-1,440,323	-1,468,569	-1,497,383	-1,526,775
COST ALLOCATION & RETIREE HEALTHCARE					
WAGES & FRINGES	4,554,762	4,761,271	4,856,496	4,953,626	5,052,699
SUPPLIES & OPERATING EXPENSES	3,934,830	3,934,830	4,013,527	4,093,797	4,175,673
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	-8,489,592	-8,696,101	-8,870,023	-9,047,423	-9,228,372
TRANSFER OUT TO FUND 208					
TRANSFERS	64,848	67,660	67,660	67,660	67,660
TOTAL APPROPRIATIONS - 966.208 Transfer Out To Fund 208	-64,848	-67,660	-67,660	-67,660	-67,660
TRANSFER OUT TO FUND 295					
TRANSFERS	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 966.295-Transfer Out To Fund 295	-15,641	-15,641	-15,641	-15,641	-15,641
ESTIMATED REVENUES - FUND 101	49,225,372	50,262,220	50,262,220	50,262,220	50,262,220
APPROPRIATIONS - FUND 101	-49,225,372	-50,262,220	-51,172,930	-52,195,282	-53,238,550
NET OF REVENUES/APPROPRIATIONS - FUND 101	0	0	-910,710	-1,933,062	-2,976,330
BUDGETED CONTRIBUTION TO FUND BALANCE	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
BEGINNING FUND BALANCE	4,147,654	5,147,654	6,147,654	6,236,944	5,303,882
ENDING FUND BALANCE	5,147,654	6,147,654	6,236,944	5,303,882	3,327,552
FUND BALANCE AS % OF EXPENDITURES - ACTUAL	10%	12%	12%	10%	6%
FUND BALANCE AS % OF EXPENDITURES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	7,383,806	7,539,333	7,675,940	7,829,292	7,985,783
VARIANCE ACTUAL TO POLICY	-2,236,152	-1,391,679	-1,438,996	-2,525,411	-4,658,231

MAJOR STREETS FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
STATE REVENUE					
CHARGES FOR SERVICES RENDERED	9,212,166	9,084,316	9,084,316	9,084,316	9,084,316
OTHER REVENUE	31,886	31,886	31,886	31,886	31,886
BUDGETARY FUND BALANCE	195,830	195,830	195,830	195,830	195,830
TOTAL REVENUES	<u>9,439,882</u>	<u>9,361,873</u>	<u>9,312,032</u>	<u>9,312,032</u>	<u>9,312,032</u>
APPROPRIATIONS BY DEPARTMENT					
TRANSPORTATION - TIP CONTRIBUTION					
SUPPLIES & OPERATING EXPENSES					
TOTAL APPROPRIATIONS - 441.702-Transportation-Tip Contribution	997,374	994,874	1,014,771	1,035,067	1,055,768
	<u>-997,374</u>	<u>-994,874</u>	<u>-1,014,771</u>	<u>-1,035,067</u>	<u>-1,055,768</u>
TRANSPORTATION - MAJOR AND LOCAL STREETS					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	228,874	255,740	260,855	266,072	271,393
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	8,200	8,200	8,364	8,531	8,702
	<u>-237,074</u>	<u>-263,940</u>	<u>-269,219</u>	<u>-274,603</u>	<u>-280,095</u>
TRANSPORTATION ENGINEERING - ROUTINE MAINTENANCE-STREET REPAIRS					
SUPPLIES & OPERATING EXPENSES					
TOTAL APPROPRIATIONS - 443.200-Trans Engg-Routine Maint-Strts/Repairs	125,000	125,000	127,500	130,050	132,651
	<u>-125,000</u>	<u>-125,000</u>	<u>-127,500</u>	<u>-130,050</u>	<u>-132,651</u>
TRAFFIC ENGINEERING SERVICE MAINTENANCE					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	842,515	863,026	880,287	897,892	915,850
CAPITAL OUTLAY	1,071,956	1,079,909	1,101,507	1,123,537	1,146,008
TOTAL APPROPRIATIONS - 443.201-Traffic Engineering Service Maintenance	15,000	15,000	15,300	15,606	15,918
	<u>-1,929,471</u>	<u>-1,957,935</u>	<u>-1,997,094</u>	<u>-2,037,036</u>	<u>-2,077,776</u>
STREET MAINTENANCE - SIDEWALKS-ACT51					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	68,461	69,578	70,970	72,389	73,837
TOTAL APPROPRIATIONS - 449.200-St. maint - sidewalks-ACT51	29,523	31,000	31,620	32,252	32,897
	<u>-97,984</u>	<u>-100,578</u>	<u>-102,590</u>	<u>-104,641</u>	<u>-106,734</u>
STREET MAINTENANCE - ROUTINE MAINTENANCE-STREETS & REPAIRS-ACT51					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	663,550	679,903	693,501	707,371	721,519
TOTAL APPROPRIATIONS - 449.201-St Maint-Routine Maint-Strts/Repairs-Act	504,015	525,929	536,448	547,177	558,120
	<u>-1,167,565</u>	<u>-1,205,832</u>	<u>-1,229,949</u>	<u>-1,254,548</u>	<u>-1,279,639</u>
STREET MAINTENANCE - WINTER MAINTENANCE-MAJOR & LOCAL-ACT 51					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	402,072	434,788	443,484	452,353	461,401
CAPITAL OUTLAY	345,679	362,942	370,201	377,605	385,157
TOTAL APPROPRIATIONS - 449.203-St Maint-Winter Maint-Major/Local-Act51	116,132	121,939	124,378	126,865	129,403
	<u>-863,883</u>	<u>-919,669</u>	<u>-938,062</u>	<u>-956,824</u>	<u>-975,960</u>

MAJOR STREETS FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
WATER CUT REPAIRS - TRANSPORTATION					
WAGES & FRINGES	79,299	81,114	82,736	84,391	86,079
SUPPLIES & OPERATING EXPENSES	45,732	48,019	48,979	49,959	50,958
TOTAL APPROPRIATIONS - 449.211-Water cut repairs - transportation	-125,031	-129,133	-131,716	-134,350	-137,037
50/50 PROGRAM					
SUPPLIES & OPERATING EXPENSES	177,864	186,607	190,339	194,146	198,029
TOTAL APPROPRIATIONS - 449.213-50/50 Program	-177,864	-186,607	-190,339	-194,146	-198,029
TREE MAINTENANCE - RIGHT OF WAY					
SUPPLIES & OPERATING EXPENSES	113,566	127,524	130,074	132,676	135,329
TOTAL APPROPRIATIONS - 449.215-Tree Maintenance - right of way	-113,566	-127,524	-130,074	-132,676	-135,329
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	1,655,233	1,777,667	1,813,220	1,849,485	1,886,474
SUPPLIES & OPERATING EXPENSES	760,428	760,428	775,637	791,149	806,972
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	-2,415,661	-2,538,095	-2,588,857	-2,640,634	-2,693,447
DEBT SERVICE - INTEREST & FISCAL CHARGES					
DEBT SERVICE	7,447	6,891	6,822	6,754	6,686
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	-7,447	-6,891	-6,822	-6,754	-6,686
DEBT SERVICE - PRINCIPAL PORTION					
DEBT SERVICE	111,175	111,731	112,848	113,977	115,117
TOTAL APPROPRIATIONS - 906.150-Debt service - principal portion	-111,175	-111,731	-112,848	-113,977	-115,117
TRANSFER OUT TO OTHER FUNDS					
TRANSFERS	500,000	750,000	750,000	750,000	750,000
TOTAL APPROPRIATIONS - 966.000-Transfer Out To Other Funds	-500,000	-750,000	-750,000	-750,000	-750,000
ESTIMATED REVENUES - FUND 202	9,439,882	9,361,873	9,312,032	9,312,032	9,312,032
APPROPRIATIONS - FUND 202	-8,869,095	-9,417,809	-9,589,841	-9,765,305	-9,944,269
NET OF REVENUES/APPROPRIATIONS - FUND 202	570,787	-55,936	-277,809	-453,273	-632,237
BUDGETED USE OF FUND BALANCE	0	-49,841	0	0	0
BEGINNING FUND BALANCE	5,649,443	6,220,230	6,114,453	5,836,644	5,383,371
ENDING FUND BALANCE	6,220,230	6,114,453	5,836,644	5,383,371	4,751,134
FUND BALANCE AS % OF REVENUES - ACTUAL	66%	65%	63%	58%	51%
FUND BALANCE AS % OF REVENUES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	-1,330,364	-1,412,671	-1,438,476	-1,464,796	-1,491,640
VARIANCE ACTUAL TO POLICY	7,550,594	7,527,124	7,275,120	6,848,167	6,242,775

LOCAL STREETS FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
STATE REVENUE	3,168,592	3,011,635	3,011,635	3,011,635	3,011,635
OTHER REVENUE	682,444	682,444	682,444	682,444	682,444
TRANSFERS IN	500,000	750,000	750,000	750,000	750,000
BUDGETARY FUND BALANCE	586,259	554,560	510,361	609,450	710,521
TOTAL REVENUES	4,937,295	4,998,639	4,954,440	5,053,529	5,154,600
APPROPRIATIONS BY DEPARTMENT					
TRANSPORTATION - MAJOR AND LOCAL STREETS					
WAGES & FRINGES	208,299	234,958	239,657	244,450	249,339
TOTAL APPROPRIATIONS - 442.100-Transportation Major And Local Streets	-208,299	-234,958	-239,657	-244,450	-249,339
TRAFFIC ENGINEERING SERVICE MAINTENANCE					
WAGES & FRINGES	167,636	172,063	175,504	179,014	182,595
SUPPLIES & OPERATING EXPENSES	93,420	93,119	94,981	96,881	98,819
TOTAL APPROPRIATIONS - 443.201-Traffic Engineering Service Maintenance	-261,056	-265,182	-270,486	-275,895	-281,413
STREET MAINTENANCE - SIDEWALKS - ACT 51					
WAGES & FRINGES	76,761	78,288	79,854	81,451	83,080
SUPPLIES & OPERATING EXPENSES	234,011	32,899	33,557	34,228	34,913
TOTAL APPROPRIATIONS - 449.200-St. maint - sidewalks-ACT51	-310,772	-111,187	-113,411	-115,679	-117,993
STREET MAINTENANCE - ROUTINE MAINTENANCE - ACT 51					
WAGES & FRINGES	696,697	722,406	736,854	751,591	766,623
SUPPLIES & OPERATING EXPENSES	615,301	659,079	672,261	685,706	699,420
TOTAL APPROPRIATIONS - 449.201-St Maint-Routine Maint-Strts/Repairs-Act	-1,311,998	-1,381,485	-1,409,115	-1,437,297	-1,466,043
STREET MAINTENANCE - WINTER MAINTENANCE - ACT 51					
WAGES & FRINGES	381,079	393,624	401,496	409,526	417,717
SUPPLIES & OPERATING EXPENSES	284,912	295,408	301,316	307,342	313,489
CAPITAL OUTLAY	65,310	68,576	68,576	69,948	71,346
TOTAL APPROPRIATIONS - 449.203-St Maint-Winter Maint-Major/Local-Act51	-731,301	-757,608	-771,389	-786,816	-802,553
WATER CUT REPAIRS - TRANSPORTATION					
WAGES & FRINGES	59,492	61,690	62,924	64,182	65,466
SUPPLIES & OPERATING EXPENSES	53,032	55,684	56,798	57,934	59,092
TOTAL APPROPRIATIONS - 449.211-Water cut repairs - transportation	-112,524	-117,374	-119,721	-122,116	-124,558

LOCAL STREETS FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
50/50 SIDEWALK PROGRAM					
SUPPLIES & OPERATING EXPENSES	140,000	140,000			
TOTAL APPROPRIATIONS - 449.213-50/50 Program	<u>-140,000</u>	<u>-140,000</u>	0	0	0
TREE MAINTENANCE - RIGHT OF WAY					
SUPPLIES & OPERATING EXPENSES	160,940	191,967	195,806	199,722	203,717
TOTAL APPROPRIATIONS - 449.215-Tree Maintenance - right of way	<u>-160,940</u>	<u>-191,967</u>	<u>-195,806</u>	<u>-199,722</u>	<u>-203,717</u>
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES	1,321,300	1,419,773	1,448,168	1,477,132	1,506,674
SUPPLIES & OPERATING EXPENSES	379,105	379,105	386,687	394,421	402,309
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	<u>-1,700,405</u>	<u>-1,798,878</u>	<u>-1,834,856</u>	<u>-1,871,553</u>	<u>-1,908,984</u>
ESTIMATED REVENUES - FUND 203	4,937,295	4,998,639	4,954,440	5,053,529	5,154,600
APPROPRIATIONS - FUND 203	<u>-4,937,295</u>	<u>-4,998,639</u>	<u>-4,954,440</u>	<u>-5,053,529</u>	<u>-5,154,600</u>
NET OF REVENUES/APPROPRIATIONS - FUND 203	0	0	0	0	0
BUDGETED USE OF FUND BALANCE	-586,259	-554,560	-510,361	-609,450	-710,521
BEGINNING FUND BALANCE	1,367,288	781,029	226,469	-283,892	-893,342
ENDING FUND BALANCE	781,029	226,469	-283,892	-893,342	-1,603,863
FUND BALANCE AS % OF REVENUES - ACTUAL	16%	5%	-6%	-18%	-31%
FUND BALANCE AS % OF REVENUES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	740,594	749,796	743,166	758,029	773,190
VARIANCE ACTUAL TO POLICY	40,435	-523,327	-1,027,058	-1,651,372	-2,377,053

PUBLIC SAFETY FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES	3,490,453	3,503,464	3,503,464	3,503,464	3,503,464
BUDGETARY FUND BALANCE	2,697,108	805,127	891,299	979,194	1,068,847
TOTAL REVENUES	6,187,561	4,308,591	4,394,763	4,482,658	4,572,311
APPROPRIATIONS BY DEPARTMENT					
PATROL OPERATIONS BUREAU - 1ST SHIFT					
WAGES & FRINGES	3,008,145	2,006,310	2,046,436	2,087,365	2,129,112
TOTAL APPROPRIATIONS - PATROL BUREAU-1ST SHIFT	-3,008,145	-2,006,310	-2,046,436	-2,087,365	-2,129,112
FIRE DEPARTMENT - FIREFIGHTING DIVISION					
WAGES & FRINGES	3,179,416	2,302,281	2,348,327	2,395,293	2,443,199
TOTAL APPROPRIATIONS - PATROL BUREAU-1ST SHIFT	-3,179,416	-2,302,281	-2,348,327	-2,395,293	-2,443,199
ESTIMATED REVENUES - FUND 205	6,187,561	4,308,591	4,394,763	4,482,658	4,572,311
APPROPRIATIONS - FUND 205	-6,187,561	-4,308,591	-4,394,763	-4,482,658	-4,572,311
NET OF REVENUES/APPROPRIATIONS - FUND 205	0	0	0	0	0
BUDGETED USE OF FUND BALANCE	-2,697,108	-805,127	-891,299	-979,194	-1,068,847
BEGINNING FUND BALANCE	3,537,202	840,094	34,967	-856,332	-1,835,526
ENDING FUND BALANCE	840,094	34,967	-856,332	-1,835,526	-2,904,373
FUND BALANCE AS % OF REVENUES - ACTUAL	14%	1%	-19%	-41%	-64%
FUND BALANCE AS % OF REVENUES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	618,756	430,859	439,476	448,266	457,231
VARIANCE ACTUAL TO POLICY	221,338	-395,892	-1,295,808	-2,283,792	-3,361,604

POLICE FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES	1,163,484	1,167,822	1,167,822	1,167,822	1,167,822
TOTAL REVENUES	1,163,484	1,167,822	1,167,822	1,167,822	1,167,822
APPROPRIATIONS BY DEPARTMENT					
PATROL OPERATIONS BUREAU - 4TH SHIFT					
WAGES & FRINGES	943,248	1,037,740	1,058,495	1,079,665	1,101,258
SUPPLIES & OPERATING EXPENSES	29,518	44,513	45,403	46,311	47,238
CAPITAL OUTLAY	5,704	5,767	5,767	5,767	5,767
TOTAL APPROPRIATIONS - PATROL BUREAU - 4TH SHIFT	-978,470	-1,088,020	-1,109,665	-1,131,743	-1,154,263
ESTIMATED REVENUES - FUND 207	1,163,484	1,167,822	1,167,822	1,167,822	1,167,822
APPROPRIATIONS - FUND 207	-978,470	-1,088,020	-1,109,665	-1,131,743	-1,154,263
NET OF REVENUES/APPROPRIATIONS - FUND 207	185,014	79,802	58,157	36,079	13,559
BEGINNING FUND BALANCE	0	185,014	264,816	322,973	359,052
ENDING FUND BALANCE	185,014	264,816	322,973	359,052	372,611
FUND BALANCE AS % OF REVENUES - ACTUAL	16%	23%	28%	31%	32%
FUND BALANCE AS % OF REVENUES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	97,847	108,802	110,967	113,174	115,426
VARIANCE ACTUAL TO POLICY	87,167	156,014	212,006	245,878	257,185

PARKS/RECREATION FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES					
OTHER REVENUE	315,000	315,000	315,000	315,000	315,000
TOTAL REVENUES	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>	<u>1,500</u>
	316,500	316,500	316,500	316,500	316,500
APPROPRIATIONS BY DEPARTMENT					
PARKS & RECREATION ADMINISTRATION					
SUPPLIES & OPERATING EXPENSES	100	100	102	104	106
TOTAL APPROPRIATIONS - 752.100-Parks & Recreation Admin	<u>-100</u>	<u>-100</u>	<u>-102</u>	<u>-104</u>	<u>-106</u>
PARKS - FORESTRY ADMINISTRATION					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	56,073	58,860	60,037	61,238	62,463
TOTAL APPROPRIATIONS - 752.102-Parks - Forestry Admin	<u>325,175</u>	<u>325,200</u>	<u>331,704</u>	<u>338,338</u>	<u>345,105</u>
	-381,248	-384,060	-391,741	-399,576	-407,568
TRANSFERS IN FROM FUND 101					
TRANSFER IN	64,848	67,660	67,660	67,660	67,660
TOTAL APPROPRIATIONS - 931.101-Transfers in from fund 101	<u>-64,848</u>	<u>-67,660</u>	<u>-67,660</u>	<u>-67,660</u>	<u>-67,660</u>
ESTIMATED REVENUES - FUND 208	381,348	384,160	384,160	384,160	384,160
APPROPRIATIONS - FUND 208	-381,348	-384,160	-391,843	-399,680	-407,674
NET OF REVENUES/APPROPRIATIONS - FUND 208	0	0	-7,683	-15,520	-23,514
BEGINNING FUND BALANCE	0	0	0	-7,683	0
ENDING FUND BALANCE	0	0	-7,683	-23,203	-23,514
FUND BALANCE AS % OF REVENUES - ACTUAL	0%	0%	-2%	-6%	-6%
FUND BALANCE AS % OF REVENUES - POLICY	10%	10%	10%	10%	10%
DESIGNATED RESERVE PER POLICY	38,135	38,416	39,184	39,968	40,767
VARIANCE ACTUAL TO POLICY	-38,135	-38,416	-46,868	-63,171	-64,281

STREET LIGHTING FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
SPECIAL ASSESSMENT	2,205,000	2,205,000	2,364,002	2,542,006	2,592,846
BUDGETARY FUND BALANCE	237,528	238,297	128,161	0	0
TOTAL REVENUES	2,442,528	2,443,297	2,492,163	2,542,006	2,592,846
APPROPRIATIONS BY DEPARTMENT					
STREET LIGHT - GENERAL GOVERNMENT					
WAGES & FRINGES	30,028	30,797	31,413	32,041	32,682
SUPPLIES & OPERATING EXPENSES	2,412,500	2,412,500	2,460,750	2,509,965	2,560,164
TOTAL APPROPRIATIONS - 000.300 General Government	-2,442,528	-2,443,297	-2,492,163	-2,542,006	-2,592,846
ESTIMATED REVENUES - FUND 219	2,442,528	2,443,297	2,492,163	2,542,006	2,592,846
APPROPRIATIONS - FUND 219	-2,442,528	-2,443,297	-2,492,163	-2,542,006	-2,592,846
NET OF REVENUES/APPROPRIATIONS - FUND 219	0	0	0	0	0
BUDGETED USE OF FUND BALANCE	-237,528	-238,297	-128,161	0	0
BEGINNING FUND BALANCE	603,986	366,458	128,161	0	0
ENDING FUND BALANCE	366,458	128,161	0	0	0
FUND BALANCE AS % OF REVENUES - ACTUAL	15%	5%	0%	0%	0%
FUND BALANCE AS % OF REVENUES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	366,379	366,495	373,824	381,301	388,927
VARIANCE ACTUAL TO POLICY	79	-238,334	-373,824	-381,301	-388,927

RUBBISH COLLECTION FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES	4,400,000	4,400,000	4,400,000	4,764,730	4,876,076
LICENSE, PERMITS & FRANCHISE FEES	1,500	1,500	1,500	1,500	1,500
BUDGETARY FUND BALANCE	213,210	314,748	286,673	15,706	476,075
TOTAL REVENUES	4,614,710	4,716,248	4,688,173	4,781,936	5,353,651
APPROPRIATIONS BY DEPARTMENT					
FALL CLEANUP					
SUPPLIES & OPERATING EXPENSES	60,000	60,000	61,200	62,424	63,672
TOTAL APPROPRIATIONS - 449.204 - Fall Cleanup	-60,000	-60,000	-61,200	-62,424	-63,672
WASTE COLLECTION - LANDFILL					
WAGES & FRINGES	68,760	69,798	71,194	72,618	74,070
SUPPLIES & OPERATING EXPENSES	4,209,450	4,308,950	4,395,129	4,483,032	4,572,692
TOTAL APPROPRIATIONS - 449.204 - Fall Cleanup	-4,278,210	-4,378,748	-4,466,323	-4,555,649	-4,646,762
WASTE COLLECTION - LITTER ABATEMENT					
SUPPLIES & OPERATING EXPENSES	76,500	77,500	79,050	80,631	82,244
TOTAL APPROPRIATIONS - 449.204 - Fall Cleanup	-76,500	-77,500	-79,050	-80,631	-82,244
WASTE COLLECTION - NEIGHBORHOOD CLEANUP					
SUPPLIES & OPERATING EXPENSES	50,000	50,000	51,000	52,020	53,060
TOTAL APPROPRIATIONS - 449.204 - Fall Cleanup	-50,000	-50,000	-51,000	-52,020	-53,060
WASTE COLLECTION - COMPOST SITE					
SUPPLIES & OPERATING EXPENSES	150,000	150,000	153,000	156,060	159,181
TOTAL APPROPRIATIONS - 449.204 - Fall Cleanup	-150,000	-150,000	-153,000	-156,060	-159,181
ESTIMATED REVENUES - FUND 226	4,614,710	4,716,248	4,688,173	4,781,936	5,353,651
APPROPRIATIONS - FUND 226	-4,614,710	-4,716,248	-4,810,573	-4,906,784	-5,004,920
NET OF REVENUES/APPROPRIATIONS - FUND 226	0	0	-122,400	-124,848	348,731
BUDGETED USE OF FUND BALANCE	-213,210	-314,748	-286,673	-15,706	-476,075
BEGINNING FUND BALANCE	590,337	377,127	62,379	-346,694	-487,248
ENDING FUND BALANCE	377,127	62,379	-346,694	-487,248	-614,592
FUND BALANCE AS % OF REVENUES - ACTUAL	8%	1%	-7%	-10%	-11%
FUND BALANCE AS % OF REVENUES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	692,207	707,437	721,586	736,018	750,738
VARIANCE ACTUAL TO POLICY	-315,080	-645,058	-1,068,280	-1,223,266	-1,365,331

CITY OF FLINT - EDA REVOLVING LOAN FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
INTEREST INCOME	15,680	15,530	14,875	14,525	14,175
OTHER REVENUE	35,200	35,200	36,200	36,650	37,100
BUDGETARY FUND BALANCE	270,000	0	0	0	0
TOTAL REVENUES	320,880	50,730	51,075	51,175	51,275
APPROPRIATIONS BY DEPARTMENT					
CITY OF FLINT - EDA REVOLVING LOAN FUND					
Dept 731.201-Edc-City/Edc Revolving Loan Fund					
SUPPLIES & OPERATING EXPENSES	92,300	2,325	2,300	2,250	2,200
TOTAL APPROPRIATIONS - 731.201-Edc-City/Edc Revolving Loan Fund	-92,300	-2,325	-2,300	-2,250	-2,200
EDC - CITY REVOLVING LOAN FUND-INDUSTRY & MANUFACTURING					
SUPPLIES & OPERATING EXPENSES	103,000	2,925	2,800	2,700	2,600
TOTAL APPROPRIATIONS - 731.203-Edc-City Revlv Fund - Indust/Mfg	-103,000	-2,925	-2,800	-2,700	-2,600
EDC - CDBG REVOLVING LOAN FUND					
SUPPLIES & OPERATING EXPENSES	80,000	0	2,313	2,313	2,288
TOTAL APPROPRIATIONS - 731.204-EDC - CDBG REVOLVING LOAN FUND	-80,000	0	-2,313	-2,313	-2,288
ESTIMATED REVENUES - FUND 246	320,880	50,730	51,075	51,175	51,275
APPROPRIATIONS - FUND 246	-275,300	-5,250	-7,413	-7,263	-7,088
NET OF REVENUES/APPROPRIATIONS - FUND 246	45,580	45,480	43,663	43,913	44,187
BUDGETED USE OF FUND BALANCE	-270,000	0	0	0	0
BEGINNING FUND BALANCE	406,379	181,959	227,439	271,102	315,014
ENDING FUND BALANCE	181,959	227,439	271,102	315,014	359,201

DRUG LAW ENFORCEMENT FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
CHARGES FOR SERVICES RENDERED	12,721	13,687	13,687	13,687	13,687
FINES & FORFEITURES	72,500	85,000	85,000	85,000	85,000
BUDGETARY FUND BALANCE	146,843	137,185	141,902	146,714	151,622
TOTAL REVENUES	232,064	235,872	240,589	245,401	250,309
APPROPRIATIONS BY DEPARTMENT					
DRUG LAW ENFORCEMENT FUND					
WAGES & FRINGES	41,716	41,716	42,550	43,401	44,269
SUPPLIES & OPERATING EXPENSES	70,924	71,424	72,852	74,310	75,796
TOTAL APPROPRIATIONS - 308.206 Police Investigations Overhead-Local Forfeiture	-112,640	-113,140	-115,403	-117,711	-120,065
POLICE INVESTIGATIONS OVERHEAD - DOJ/DEA FORFEITURE					
WAGES & FRINGES	74,424	77,732	79,287	80,872	82,490
SUPPLIES & OPERATING EXPENSES	45,000	45,000	45,900	46,818	47,754
TOTAL APPROPRIATIONS - 443.201-Traffic Engineering Service Maintenance	-119,424	-122,732	-125,187	-127,690	-130,244
ESTIMATED REVENUES - FUND 265	232,064	235,872	240,589	245,401	250,309
APPROPRIATIONS - FUND 265	-232,064	-235,872	-240,589	-245,401	-250,309
NET OF REVENUES/APPROPRIATIONS - FUND 265	0	0	0	0	0
BUDGETED USE OF FUND BALANCE	-146,843	-137,185	-141,902	-146,714	-151,622
BEGINNING FUND BALANCE	317,862	171,019	33,834	-108,068	-254,783
ENDING FUND BALANCE	171,019	33,834	-108,068	-254,783	-406,405

SECTION 108 LOANS
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
INTEREST INCOME	241,785	233,300	222,266	210,342	197,682
FEDERAL REVENUE	299,262	114,049	112,188	109,780	107,256
OTHER REVENUE	433,000	478,000	483,000	487,000	491,000
CHARGES FOR SERVICES RENDERED	400	400			
TRANSFERS IN FROM FUND 101	15,641	15,641	15,641	15,641	15,641
TOTAL REVENUES	990,088	841,390	833,095	822,763	811,579
APPROPRIATIONS BY DEPARTMENT					
SECTION 108 LOANS					
DEBT SERVICE	160,500				
TOTAL APPROPRIATIONS - 690.300 - Section 108-Manhattan Place	-160,500	0	0	0	0
SECTION 108 - OK INDUSTRIES					
DEBT SERVICE	22,624				
TOTAL APPROPRIATIONS - 690.305 - Section 108-OK Industries	-22,624	0	0	0	0
SECTION 108 - 500 BLOCK PROJECT					
DEBT SERVICE	394,730	386,514	377,620	368,151	358,223
TOTAL APPROPRIATIONS - 690.320 - Section 108-500 Block Project	-394,730	-386,514	-377,620	-368,151	-358,223
BUSINESS LOAN - SECTION 108					
DEBT SERVICE	174,055	217,286	219,646	220,691	221,459
TOTAL APPROPRIATIONS - 690.321 - 500 Block-Business Loan Section 108	-174,055	-217,286	-219,646	-220,691	-221,459
SECTION 108 - BUSINESS LOAN PROGRAM					
DEBT SERVICE	15,641	15,641	15,641	15,641	15,641
TOTAL APPROPRIATIONS - 690.325 - Section 108 - Business Loan Program	-15,641	-15,641	-15,641	-15,641	-15,641
W. CARPENTER ROAD - SECTION 108					
DEBT SERVICE	106,400	107,900	108,400	108,900	109,400
TOTAL APPROPRIATIONS - 690.330 - 2021 W. Carpenter Rd. - Section 108	-106,400	-107,900	-108,400	-108,900	-109,400
MICHIGAN TRUSS SECTION 108 - BUSINESS LOAN PROGRAM SECTION 108					
DEBT SERVICE	116,138	114,049	111,788	109,380	106,856
TOTAL APPROPRIATIONS - 690.335 - Michigan Truss Section 108 - Business Loan Program	-116,138	-114,049	-111,788	-109,380	-106,856
ESTIMATED REVENUES - FUND 295	990,088	841,390	833,095	822,763	811,579
APPROPRIATIONS - FUND 295	-990,088	-841,390	-833,095	-822,763	-811,579
NET OF REVENUES/APPROPRIATIONS - FUND 295	0	0	0	0	0
BUDGETED CONTRIBUTION TO FUND BALANCE					
BEGINNING FUND BALANCE	1,396,473	1,396,473	1,396,473	1,396,473	1,396,473
ENDING FUND BALANCE	1,396,473	1,396,473	1,396,473	1,396,473	1,396,473

PUBLIC IMPROVEMENT FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
PROPERTY TAXES					
BUDGETARY FUND BALANCE	1,454,356	1,459,777	1,459,777	1,459,777	1,459,777
TOTAL REVENUES	<u>925,033</u>	<u>915,814</u>	<u>918,508</u>	<u>918,968</u>	<u>911,508</u>
	2,379,389	2,375,591	2,378,285	2,378,745	2,371,285
APPROPRIATIONS BY DEPARTMENT					
FACILITIES MAINTENANCE - MUNICIPAL BUILDING					
Building Additions & Improvements					
TOTAL APPROPRIATIONS - 753.200-Facilities Maint-Municipal Building	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>	<u>500,000</u>
	-500,000	-500,000	-500,000	-500,000	-500,000
DEBT SERVICE - INTEREST & FISCAL CHARGES					
DEBT SERVICE					
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & Fiscal Charges	<u>522,376</u>	<u>505,378</u>	<u>487,622</u>	<u>468,701</u>	<u>447,985</u>
	-522,376	-505,378	-487,622	-468,701	-447,985
DEBT SERVICE - PRINCIPAL PORTION					
DEBT SERVICE					
TOTAL APPROPRIATIONS - 906.150-Debt service - principal portion	<u>630,000</u>	<u>645,000</u>	<u>665,000</u>	<u>685,000</u>	<u>700,000</u>
	-630,000	-645,000	-665,000	-685,000	-700,000
TRANSFER OUT TO FUND 301					
TRANSFERS					
TOTAL APPROPRIATIONS - 966.301-Transfer out to fund 301	<u>727,013</u>	<u>725,213</u>	<u>725,663</u>	<u>725,044</u>	<u>723,300</u>
	-727,013	-725,213	-725,663	-725,044	-723,300
ESTIMATED REVENUES - FUND 402	2,379,389	2,375,591	2,378,285	2,378,745	2,371,285
APPROPRIATIONS - FUND 402	-2,379,389	-2,375,591	-2,378,285	-2,378,745	-2,371,285
NET OF REVENUES/APPROPRIATIONS - FUND 402	0	0	0	0	0
BUDGETED USE OF FUND BALANCE					
BEGINNING FUND BALANCE	-925,033	-915,814	-918,508	-918,968	-911,508
ENDING FUND BALANCE	7,398,496	6,973,463	6,057,649	5,139,141	4,220,173
	6,473,463	6,057,649	5,139,141	4,220,173	3,308,665
FUND BALANCE AS % OF REVENUES - ACTUAL	N/A	N/A	N/A	N/A	N/A
FUND BALANCE AS % OF REVENUES - POLICY	N/A	N/A	N/A	N/A	N/A
DESIGNATED RESERVE PER POLICY	3,179,389	3,175,591	3,178,285	3,178,745	3,171,285
VARIANCE ACTUAL TO POLICY	3,294,074	2,882,058	1,960,856	1,041,428	137,380

BUILDING INSPECTION FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
LICENSE, PERMITS & FRANCHISE FEES					
BUDGETARY FUND BALANCE	1,865,000	2,000,000	2,000,000	2,000,000	2,000,000
TOTAL REVENUES	515,272	480,472	530,081	580,683	632,297
	2,380,272	2,480,472	2,530,081	2,580,683	2,632,297
APPROPRIATIONS BY DEPARTMENT					
DEVELOPMENT - ADMINISTRATION					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	853,931	889,359	907,146	925,289	943,795
TOTAL APPROPRIATIONS - 371.100-Development - Administration	334,100	332,600	339,252	346,037	352,958
	-1,188,031	-1,221,959	-1,246,398	-1,271,326	-1,296,753
COST ALLOCATION AND RETIREE HEALTHCARE					
WAGES & FRINGES					
SUPPLIES & OPERATING EXPENSES	892,960	959,232	978,417	997,985	1,017,945
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	299,281	299,281	305,267	311,372	317,599
	-1,192,241	-1,258,513	-1,283,683	-1,309,357	-1,335,544
ESTIMATED REVENUES - FUND 542	2,380,272	2,480,472	2,530,081	2,580,683	2,632,297
APPROPRIATIONS - FUND 542	-2,380,272	-2,480,472	-2,530,081	-2,580,683	-2,632,297
NET OF REVENUES/APPROPRIATIONS - FUND 542	0	0	0	0	0
BUDGETED USE OF FUND BALANCE	-515,272	-480,472	-530,081	-580,683	-632,297
BEGINNING FUND BALANCE	1,392,437	877,165	396,693	-133,388	-714,072
ENDING FUND BALANCE	877,165	396,693	-133,388	-714,072	-1,346,368
FUND BALANCE AS % OF REVENUES - ACTUAL	37%	16%	-5%	-28%	-51%
FUND BALANCE AS % OF REVENUES - POLICY	15%	15%	15%	15%	15%
DESIGNATED RESERVE PER POLICY	357,041	372,071	379,512	387,102	394,845
VARIANCE ACTUAL TO POLICY	520,124	24,622	-512,901	-1,101,174	-1,741,213

SEWER FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
CHARGES FOR SERVICES RENDERED	28,839,196	30,263,406	30,263,406	30,263,406	30,263,406
LICENSES, PERMITS & FRANCHISE FEES	25,000	26,100	26,100	26,100	26,100
OTHER REVENUES	1,000	1,050	1,050	1,050	1,050
TOTAL REVENUES	28,865,196	30,290,556	30,290,556	30,290,556	30,290,556
APPROPRIATIONS BY DEPARTMENT					
UTILITIES - SEWER ADMINISTRATION					
WAGES & FRINGES	156,802	159,732	162,927	166,185	169,509
SUPPLIES & OPERATING EXPENSES	1,998,303	1,997,493	2,037,443	2,078,192	2,119,756
CAPITAL OUTLAY	4,001,000	4,001,000	4,001,000	4,001,000	4,001,000
TOTAL APPROPRIATIONS - 536.101-Utilities - Sewer Administration	-6,156,105	-6,158,225	-6,201,370	-6,245,377	-6,290,264
WATER SERVICE CENTER MANAGEMENT					
WAGES & FRINGES	314,818	319,610	326,002	332,522	339,173
SUPPLIES & OPERATING EXPENSES	1,449,258	1,405,683	1,433,797	1,462,473	1,491,722
CAPITAL OUTLAY	28,000	28,000	28,000	28,000	28,000
TOTAL APPROPRIATIONS - 540.100-Water Service Center Management	-1,792,076	-1,753,293	-1,787,799	-1,822,995	-1,858,895
WATER SERVICE CENTER - METER READING - SEWER					
WAGES & FRINGES	181,246	184,862	188,559	192,330	196,177
SUPPLIES & OPERATING EXPENSES	301,000	301,000	307,020	313,160	319,424
TOTAL APPROPRIATIONS - 540.207-Wsc-Meter Reading - Sewer	-482,246	-485,862	-495,579	-505,491	-515,601
WATER SERVICE CENTER - SEWER MAINTENANCE/CONSTRUCTION					
WAGES & FRINGES	2,176,533	2,222,514	2,266,964	2,312,304	2,358,550
SUPPLIES & OPERATING EXPENSES	558,000	562,000	573,240	584,705	596,399
CAPITAL OUTLAY	37,500	37,500	37,500	37,500	37,500
TOTAL APPROPRIATIONS - 540.208-Wsc-Sewer Maint./Construction	-2,772,033	-2,822,014	-2,877,704	-2,934,508	-2,992,449
CAPITAL IMPROVEMENT					
SUPPLIES & OPERATING EXPENSES	3,750,000	2,500,000	2,500,000	2,500,000	2,500,000
TOTAL APPROPRIATIONS - 540.300-Capital Improvement	-3,750,000	-2,500,000	-2,500,000	-2,500,000	-2,500,000
WATER POLLUTION CONTROL OPERATIONS					
WAGES & FRINGES	2,376,363	2,417,744	2,466,099	2,515,421	2,565,729
SUPPLIES & OPERATING EXPENSES	2,804,200	2,982,400	3,042,048	3,102,889	3,164,947
CAPITAL OUTLAY	32,000	32,000	32,000	32,000	32,000
TOTAL APPROPRIATIONS - 550.100-Wpc Operations	-5,212,563	-5,432,144	-5,540,147	-5,650,310	-5,762,676

WATER POLLUTION CONTROL - THIRD AVE PUMP STATION

WAGES & FRINGES	84,578	86,386	88,114	89,876	91,674
SUPPLIES & OPERATING EXPENSES	401,600	416,800	425,136	433,639	442,311
CAPITAL OUTLAY	39,700	39,700	39,700	39,700	39,700
TOTAL APPROPRIATIONS - 550.200-Wpc-Third Ave Pump Station	-525,878	-542,886	-552,950	-563,215	-573,685

WATER POLLUTION CONTROL - MAINTENANCE EXPENSE

WAGES & FRINGES	1,147,756	1,166,055	1,189,376	1,213,164	1,237,427
SUPPLIES & OPERATING EXPENSES	1,271,645	1,265,515	1,290,825	1,316,642	1,342,975
CAPITAL OUTLAY	34,500	37,000	37,000	37,000	37,000
TOTAL APPROPRIATIONS - 550.202-Wpc-Maintenance Expense	-2,453,901	-2,468,570	-2,517,201	-2,566,805	-2,617,402

WATER POLLUTION CONTROL - CAPITAL IMPROVEMENTS

SUPPLIES & OPERATING EXPENSES	4,150,000	2,000,000	2,040,000	2,080,800	2,122,416
CAPITAL OUTLAY	750,000	2,900,000	2,900,000	2,900,000	2,900,000
TOTAL APPROPRIATIONS - 550.300-WPC - Capital improvements	-4,900,000	-4,900,000	-4,940,000	-4,980,800	-5,022,416

COST ALLOCATION AND RETIREE HEALTHCARE

WAGES & FRINGES	5,097,315	5,475,615	5,585,127	5,696,830	5,810,766
SUPPLIES & OPERATING EXPENSES	2,860,951	2,860,951	2,918,170	2,976,533	3,036,064
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	-7,958,266	-8,336,566	-8,503,297	-8,673,363	-8,846,831

DEBT SERVICE - INTEREST AND FISCAL CHARGES

DEBT SERVICE	108				
TOTAL APPROPRIATIONS - 906.100-Debt Service -Interest & fiscal charges	-108				

DEBT SERVICE - PRINCIPAL PORTION

DEBT SERVICE	5,445				
TOTAL APPROPRIATIONS - 906.150-Debt service - principal portion	-5,445				

TRANSFERS OUT TO FUND 101

TRANSFERS	1,860,000	1,860,000	1,860,000	1,860,000	1,860,000
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	-1,860,000	-1,860,000	-1,860,000	-1,860,000	-1,860,000

ESTIMATED REVENUES - FUND 590

ESTIMATED REVENUES - FUND 590	28,865,196	30,290,556	30,290,556	30,290,556	30,290,556
APPROPRIATIONS - FUND 590	37,868,621	37,259,560	37,776,047	38,302,864	38,840,217
NET OF REVENUES/APPROPRIATIONS - FUND 590	-9,003,425	-6,969,004	-6,969,004	-6,969,004	-6,969,004
BEGINNING NET POSITION (ADJUSTED FOR NET PENSION LIABILITY)	18,848,858	9,845,433	2,876,429	-4,092,575	-11,061,579
ENDING NET POSITION	9,845,433	2,876,429	-4,092,575	-11,061,579	-18,030,583

FUND BALANCE AS % OF EXPENDITURES - ACTUAL

FUND BALANCE AS % OF EXPENDITURES - ACTUAL	26%	8%	-11%	-29%	-46%
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FUND BALANCE AS % OF EXPENDITURES - POLICY

FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%
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DESIGNATED RESERVE PER POLICY

DESIGNATED RESERVE PER POLICY	9,467,155	9,314,890	9,444,012	9,575,716	9,710,054
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VARIANCE ACTUAL TO POLICY	378,278	-6,438,461	-13,536,587	-20,637,295	-27,740,637
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WATER FUND
FY2017 AND FY2018 PROPOSED BUDGETS, FY2019-FY2021 PROJECTIONS

DESCRIPTION	2016-17 PROPOSED BUDGET	2017-18 PROPOSED BUDGET	2018-19 PROJECTED BUDGET	2019-20 PROJECTED BUDGET	2020-21 PROJECTED BUDGET
REVENUES					
CHARGES FOR SERVICES RENDERED	32,496,356	34,084,574	34,084,574	34,084,574	34,084,574
TOTAL REVENUES	32,496,356	34,084,574	34,084,574	34,084,574	34,084,574
APPROPRIATIONS BY DEPARTMENT					
UTILITIES - WATER ADMINISTRATION					
WAGES & FRINGES	156,121	158,976	162,156	165,399	168,707
SUPPLIES & OPERATING EXPENSES	3,074,354	3,074,354	3,135,841	3,198,558	3,262,529
CAPITAL OUTLAY	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
DEBT SERVICE	6,670,178	6,477,008	7,000,000	7,000,000	7,000,000
TOTAL APPROPRIATIONS - 536.100-Utilities - Water Administration	-11,400,653	-11,210,338	-11,797,997	-11,863,957	-11,931,236
WATER CROSS CONNECTION PROGRAM					
WAGES & FRINGES	94,767	96,628	98,561	100,532	102,542
SUPPLIES & OPERATING EXPENSES	3,400	3,500	3,570	3,641	3,714
TOTAL APPROPRIATIONS - 536.206-Utilities - Water Cross Connection Prog	-98,167	-100,128	-102,131	-104,173	-106,257
WATER SERVICE CENTER MANAGEMENT					
WAGES & FRINGES	329,000	333,792	340,468	347,277	354,223
SUPPLIES & OPERATING EXPENSES	1,439,810	1,426,127	1,454,650	1,483,743	1,513,417
TOTAL APPROPRIATIONS - 540.100-Water Service Center Management	-1,768,810	-1,759,919	-1,795,117	-1,831,020	-1,867,640
WATER SERVICE CENTER - METER READING - WATER					
WAGES & FRINGES	190,057	195,181	199,085	203,066	207,128
SUPPLIES & OPERATING EXPENSES	301,000	301,000	307,020	313,160	319,424
CAPITAL OUTLAY	4,000	4,000	4,000	4,000	4,000
TOTAL APPROPRIATIONS - 540.200-Wsc-Meter Reading - Water	-495,057	-500,181	-510,105	-520,227	-530,551
WATER SERVICE CENTER - WATER DISTRIBUTION MAINS					
WAGES & FRINGES	2,612,490	2,691,130	2,744,953	2,799,852	2,855,849
SUPPLIES & OPERATING EXPENSES	1,123,000	1,098,000	1,119,960	1,142,359	1,165,206
CAPITAL OUTLAY	60,000	60,000	60,000	60,000	60,000
TOTAL APPROPRIATIONS - 540.202-Wsc-Water Distribution Mains	-3,795,490	-3,849,130	-3,924,913	-4,002,211	-4,081,055
CAPITAL IMPROVEMENT					
SUPPLIES & OPERATING EXPENSES	15,100,000	5,600,000	5,712,000	5,826,240	5,942,765
TOTAL APPROPRIATIONS - 540.300-Capital Improvement	-15,100,000	-5,600,000	-5,712,000	-5,826,240	-5,942,765

WATER PLANT - OPERATIONS

WAGES & FRINGES	1,259,687	1,298,894	1,324,872	1,351,369	1,378,397
SUPPLIES & OPERATING EXPENSES	11,555,590	2,881,558	2,939,189	2,997,973	3,057,932
CAPITAL OUTLAY	20,000	20,000	20,000	20,000	20,000
TOTAL APPROPRIATIONS - 545.200-Water Plant - Operations	-12,835,277	-4,200,452	-4,284,061	-4,369,342	-4,456,329

WATER PLANT MAINTENANCE

WAGES & FRINGES	968,913	1,000,614	1,020,626	1,041,039	1,061,860
SUPPLIES & OPERATING EXPENSES	668,000	668,000	681,360	694,987	708,887
CAPITAL OUTLAY	50,000	50,000	50,000	50,000	50,000
TOTAL APPROPRIATIONS - 545.201-Water Plant Maintenance	-1,686,913	-1,718,614	-1,751,986	-1,786,026	-1,820,747

WATER PLANT - CAPITAL IMPROVEMENTS

SUPPLIES & OPERATING EXPENSES	896,600	896,600	914,532	932,823	951,479
CAPITAL OUTLAY	1,327,969	2,600,000	2,600,000	2,600,000	2,600,000
TOTAL APPROPRIATIONS - 545.300-Water Plant - Capital improvements	-2,224,569	-3,496,600	-3,514,532	-3,532,823	-3,551,479

COST ALLOCATION AND RETIREE HEALTHCARE

WAGES & FRINGES	4,650,835	4,995,999	5,095,919	5,197,837	5,301,794
SUPPLIES & OPERATING EXPENSES	3,100,621	3,100,621	3,162,633	3,225,886	3,290,404
TOTAL APPROPRIATIONS - 900.100-Cost Allocation and Retiree Healthcare	-7,751,456	-8,096,620	-8,258,552	-8,423,723	-8,592,198

Dept 966.101-Transfers out to fund 101

TRANSFERS	1,130,000	1,130,000	1,130,000	1,130,000	1,130,000
TOTAL APPROPRIATIONS - 966.101-Transfers out to fund 101	-1,130,000	-1,130,000	-1,130,000	-1,130,000	-1,130,000

ESTIMATED REVENUES - FUND 591

APPROPRIATIONS - FUND 591	32,496,356	34,084,574	34,084,574	34,084,574	34,084,574
NET OF REVENUES/APPROPRIATIONS - FUND 591	58,286,392	41,661,982	42,781,393	43,389,741	44,010,256
BEGINNING NET POSITION (ADJUSTED FOR NET PENSION LIABILITY)	-25,790,036	-7,577,408	-8,696,819	-9,305,167	-9,925,682
ENDING NET POSITION	2,057,724	-23,732,312	-31,309,720	-40,006,539	-49,311,707
	-23,732,312	-31,309,720	-40,006,539	-49,311,707	-59,237,389

FUND BALANCE AS % OF EXPENDITURES - ACTUAL

FUND BALANCE AS % OF EXPENDITURES - ACTUAL	-41%	-75%	-94%	-114%	-135%
FUND BALANCE AS % OF EXPENDITURES - POLICY	25%	25%	25%	25%	25%

DESIGNATED RESERVE PER POLICY

DESIGNATED RESERVE PER POLICY	14,571,598	10,415,496	10,695,348	10,847,435	11,002,564
VARIANCE ACTUAL TO POLICY	-38,303,910	-41,725,216	-50,701,888	-60,159,142	-70,239,953