

CITY OF FLINT

FIVE YEAR FINANCIAL PLAN 2021-2025

Proposed Budget for FY21 and FY22

Future Projections for FY23, FY24, and FY25



Setting a Sustainable Course for the City of Flint

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Mayor

City of Flint Five-Year Financial Plan

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CITY OF FLINT STRATEGIC PLAN

2021 - 2025

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well-maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY OF FLINT

Council Priorities FY2021 & FY2022

- Maintain the General Fund reserve balance.
- Maintain Police and Fire staffing levels while seeking additional funding sources to increase public safety programs.
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance.
- Resolve the Water Lead Crisis through improvement of City infrastructure and replacement of customer service lines.
- Stabilize the financial position of the Water and Sewer Funds at the most affordable rates possible at the highest quality standards.
- Build community relationships to ensure capacity and continued implementation of Master Plan and Capital Improvement Plan; including blight elimination, economic development, parks maintenance and essential human services.
- Improve customer service across all departments through training and technology.

RESERVE POLICY BY FUND

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs, major equipment failure; or unexpected need for major building repairs.

Consequently, reserve requirements were established by ordinance for funds as shown on the following page.

02/26/2020

BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
DESCRIPTION						
ESTIMATED REVENUES						
	PROPERTY TAXES	4,949,226	4,998,700	5,048,600	5,099,000	5,149,900
	INCOME TAXES	16,670,472	17,003,650	17,343,500	17,690,100	18,043,700
	STATE REVENUES	19,775,510	19,775,510	19,973,000	20,172,400	20,373,900
	LICENSE AND PERMITS	886,750	886,750	895,600	904,400	913,300
	FINES AND FORFEITURES	207,525	207,525	209,500	211,500	213,500
	CHARGES FOR SERVICES RENDERED	13,869,254	14,104,443	14,388,945	14,679,943	14,977,620
	INTEREST AND DIVIDEND INCOME	390,700	390,700	394,600	398,500	402,400
	OTHER REVENUES	176,730	176,730	178,200	179,700	181,200
TOTAL ESTIMATED REVENUES		56,926,167	57,544,008	58,431,945	59,335,543	60,255,520
APPROPRIATIONS						
Dept 000.300 - General government						
3200	Bad debts	96,900	97,900	98,900	99,900	100,900
Totals for dept 000.300 - General government		96,900	97,900	98,900	99,900	100,900
Dept 101.100 - City Council						
3300	Miscellaneous expenses	24,900	25,200	25,500	25,800	26,100
3025	Salaries, wages and fringes	564,009	591,490	611,880	625,020	636,810
3225	Professional services	291,300	294,300	297,400	300,500	303,600
3320	Capital outlay	25,000	25,300	25,600	25,900	26,200
3125	Supplies and Operating Expenses	32,100	32,700	33,300	33,900	34,500
3100	Repairs & maintenance	8,000	8,100	8,200	8,300	8,400
Totals for dept 101.100 - City Council		945,309	977,090	1,001,880	1,019,420	1,035,610
Dept 136.100 - District Court						
3225	Professional services	977,500	987,300	997,200	1,007,200	1,017,300
Totals for dept 136.100 - District Court		977,500	987,300	997,200	1,007,200	1,017,300
Dept 171.100 - Office Of Mayor						
3300	Miscellaneous expenses	20,000	20,400	20,800	21,200	21,600
3025	Salaries, wages and fringes	456,370	478,268	494,433	505,022	514,528
3225	Professional services	19,400	19,800	20,200	20,600	21,000
3125	Supplies and Operating Expenses	28,000	28,600	29,200	29,800	30,400
3075	Equipment operations	500	500	600	700	800
Totals for dept 171.100 - Office Of Mayor		524,270	547,568	565,233	577,322	588,328

Dept 171.300 - Blight Management

3025	Salaries, wages and fringes	118,210	129,030	135,430	137,550	138,700
3320	Capital outlay	15,000	15,000	15,100	15,200	15,300
3125	Supplies and Operating Expenses	11,350	11,350	11,400	11,500	11,600
3075	Equipment operations	30,000	30,000	30,300	30,600	30,900
Totals for dept 171.300 - Blight Management		174,560	185,380	192,230	194,850	196,500

Dept 172.100 - City Administrator

3300	Miscellaneous expenses	4,300	4,400	4,500	4,600	4,700
3025	Salaries, wages and fringes	365,216	387,291	402,140	410,036	416,481
3225	Professional services	9,140	9,400	9,700	10,000	10,300
3125	Supplies and Operating Expenses	1,700	1,900	2,200	2,500	2,800
Totals for dept 172.100 - City Administrator		380,356	402,991	418,540	427,136	434,281

Dept 191.100 - Finance-Admin/Accounting/Payroll

3300	Miscellaneous expenses	5,000	5,100	5,200	5,300	5,400
3025	Salaries, wages and fringes	1,350,256	1,432,910	1,488,170	1,516,960	1,540,290
3225	Professional services	55,500	56,200	57,000	57,800	58,600
3125	Supplies and Operating Expenses	7,375	7,700	8,100	8,500	8,900
3100	Repairs & maintenance	200	300	400	500	600
Totals for dept 191.100 - Finance-Admin/Accounting/Payroll		1,418,331	1,502,210	1,558,870	1,589,060	1,613,790

Dept 191.201 - Finance Purchasing

3300	Miscellaneous expenses	2,000	2,100	2,200	2,300	2,400
3025	Salaries, wages and fringes	260,016	275,530	286,180	291,960	296,670
3225	Professional services	11,000	11,200	11,500	11,800	12,100
3125	Supplies and Operating Expenses	2,200	2,500	2,800	3,100	3,400
Totals for dept 191.201 - Finance Purchasing		275,216	291,330	302,680	309,160	314,570

Dept 215.100 - Office Of City Clerk

3300	Miscellaneous expenses	3,250	3,400	3,600	3,800	4,000
3025	Salaries, wages and fringes	273,179	289,020	299,800	305,810	310,840
3225	Professional services	30,350	30,700	31,200	31,700	32,200
Totals for dept 215.100 - Office Of City Clerk		306,779	323,120	334,600	341,310	347,040

Dept 215.200 - City Clerk-License And Permits

3300	Miscellaneous expenses	300	400	500	600	700
3025	Salaries, wages and fringes	228,834	241,215	250,800	255,560	259,350
3225	Professional services	1,800	1,900	2,000	2,100	2,200
3125	Supplies and Operating Expenses	6,100	6,300	6,500	6,700	6,900
Totals for dept 215.200 - City Clerk-License And Permits		237,034	249,815	259,800	264,960	269,150

Dept 215.247 - City Clerk-Board Of Review

3025	Salaries, wages and fringes	18,060	18,580	19,050	19,530	20,020
Totals for dept 215.247 - City Clerk-Board Of Review		18,060	18,580	19,050	19,530	20,020

Dept 253.200 - Customer Services-Treasury Operations						
3300	Miscellaneous expenses	6,350	6,700	7,100	7,500	7,900
3025	Salaries, wages and fringes	194,312	207,350	215,870	220,220	223,490
3225	Professional services	11,000	11,200	11,500	11,800	12,100
3125	Supplies and Operating Expenses	63,960	64,900	65,800	66,700	67,600
Totals for dept 253.200 - Customer Services-Treasury Operations		275,622	290,150	300,270	306,220	311,090
Dept 253.201 - Customer Services-Income Tax						
3300	Miscellaneous expenses	1,500	1,600	1,700	1,800	1,900
3225	Professional services	571,510	577,300	583,100	589,000	594,900
3125	Supplies and Operating Expenses	3,000	3,100	3,200	3,300	3,400
Totals for dept 253.201 - Customer Services-Income Tax		576,010	582,000	588,000	594,100	600,200
Dept 253.202 - Customer Services-Water Collection						
3300	Miscellaneous expenses	700	800	900	1,000	1,100
3025	Salaries, wages and fringes	867,395	925,390	962,830	980,670	994,510
3225	Professional services	28,500	28,900	29,300	29,700	30,100
3125	Supplies and Operating Expenses	73,950	74,800	75,800	76,800	77,800
Totals for dept 253.202 - Customer Services-Water Collection		970,545	1,029,890	1,068,830	1,088,170	1,103,510
Dept 253.203 - Customer Service-Sewer collection						
3300	Miscellaneous expenses	700	800	900	1,000	1,100
3025	Salaries, wages and fringes	867,396	925,390	962,830	980,670	994,510
3225	Professional services	31,500	32,000	32,500	33,000	33,500
3125	Supplies and Operating Expenses	73,450	74,200	75,100	76,000	76,900
Totals for dept 253.203 - Customer Service-Sewer collection		973,046	1,032,390	1,071,330	1,090,670	1,106,010
Dept 253.204 - Delinquent Collections						
3025	Salaries, wages and fringes	215,299	229,690	239,120	243,770	247,250
3225	Professional services	2,900	3,200	3,500	3,800	4,100
3125	Supplies and Operating Expenses	2,000	2,200	2,400	2,600	2,800
Totals for dept 253.204 - Delinquent Collections		220,199	235,090	245,020	250,170	254,150
Dept 257.100 - Assessment						
3300	Miscellaneous expenses	8,500	8,700	8,900	9,100	9,300
3025	Salaries, wages and fringes	1,137,960	1,206,560	1,252,610	1,277,090	1,297,200
3225	Professional services	34,000	34,200	34,700	35,300	35,900
3320	Capital outlay	3,000	3,100	3,200	3,300	3,400
3125	Supplies and Operating Expenses	27,100	27,500	28,000	28,500	29,000
3075	Equipment operations	1,115	1,200	1,300	1,400	1,500
Totals for dept 257.100 - Assessment		1,211,675	1,281,260	1,328,710	1,354,690	1,376,300

Dept 262.100 - City Clerk-Election					
3300	Miscellaneous expenses	19,100	19,300	19,700	20,100
3025	Salaries, wages and fringes	341,077	363,270	377,690	384,940
3225	Professional services	16,000	51,100	51,700	52,400
3320	Capital outlay	80,000	80,800	81,700	82,600
3125	Supplies and Operating Expenses	49,800	50,500	51,200	51,900
3075	Equipment operations	20,000	12,000	12,200	12,400
3100	Repairs & maintenance	30,000			
Totals for dept 262.100 - City Clerk-Election		555,977	576,970	594,190	604,340
Dept 262.110 - Cty Clk Elec Div. - Election Workers					
3300	Miscellaneous expenses	1,300	1,400	1,500	1,600
3025	Salaries, wages and fringes	308,500	316,580	324,560	332,740
Totals for dept 262.110 - Cty Clk Elec Div. - Election Workers		309,800	317,980	326,060	334,340
Dept 266.100 - Law Office Operations					
3300	Miscellaneous expenses	6,800	7,000	7,200	7,400
3025	Salaries, wages and fringes	1,018,541	1,061,925	1,100,800	1,122,900
3225	Professional services	5,900	6,100	6,300	6,500
3125	Supplies and Operating Expenses	18,200	18,700	19,200	19,700
Totals for dept 266.100 - Law Office Operations		1,049,441	1,093,725	1,133,500	1,156,500
Dept 269.100 - Civil Service Commission					
3025	Salaries, wages and fringes	140,000	143,500	147,130	150,880
3225	Professional services	18,500	18,500	19,000	19,500
3125	Supplies and Operating Expenses	1,200	1,200	1,400	1,600
Totals for dept 269.100 - Civil Service Commission		159,700	163,200	167,530	171,980
Dept 270.100 - Personnel Office					
3300	Miscellaneous expenses	4,000	4,100	4,200	4,300
3025	Salaries, wages and fringes	956,580	1,010,230	1,047,370	1,068,610
3225	Professional services	64,150	64,900	65,900	66,900
3125	Supplies and Operating Expenses	7,250	7,500	7,800	8,100
Totals for dept 270.100 - Personnel Office		1,031,980	1,086,730	1,125,270	1,147,910
Dept 270.200 - Personnel Office-Personnel-Training					
3300	Miscellaneous expenses	25,500	25,800	26,100	26,400
3125	Supplies and Operating Expenses	22,000	22,300	22,700	23,100
Totals for dept 270.200 - Personnel Office-Personnel-Training		47,500	48,100	48,800	49,500
Dept 290.100 - Ombudsman					
3025	Salaries, wages and fringes	101,155	104,220	107,120	109,830
3225	Professional services	3,000	3,300	3,600	3,900
3125	Supplies and Operating Expenses	3,000	3,300	3,600	3,900
Totals for dept 290.100 - Ombudsman		107,155	110,820	114,320	117,630

Dept 301.200 - Police - Fleet

3075	Equipment operations	1,734,900	1,752,300	1,769,900	1,787,600	1,805,500
Totals for dept 301.200 - Police - Fleet		1,734,900	1,752,300	1,769,900	1,787,600	1,805,500

Dept 301.800 - Non_dep_Exp-Police Portion

3025	Salaries, wages and fringes	4,100,000	4,200,000	4,300,000	4,400,000	4,500,000
Totals for dept 301.800 - Non_dep_Exp-Police Portion		4,100,000	4,200,000	4,300,000	4,400,000	4,500,000

Dept 302.100 - Pol Admin Bureau - Admin

3300	Miscellaneous expenses	325	400	500	600	700
3025	Salaries, wages and fringes	701,255	737,200	763,195	779,190	792,970
3225	Professional services	12,200	12,500	12,800	13,100	13,400
3320	Capital outlay	4,500	4,600	4,700	4,800	4,900
3125	Supplies and Operating Expenses	8,560	8,900	9,300	9,700	10,100
Totals for dept 302.100 - Pol Admin Bureau - Admin		726,840	763,600	790,495	807,390	822,070

Dept 302.205 - Pol Admin - City Lock up

3225	Professional services	2,864,275	2,893,000	2,922,000	2,951,300	2,980,900
3320	Capital outlay	100,000	100,000			
Totals for dept 302.205 - Pol Admin - City Lock up		2,964,275	2,993,000	2,922,000	2,951,300	2,980,900

Dept 302.210 - Pol Admin - LEADS

3225	Professional services	10,000	10,100	10,300	10,500	10,700
Totals for dept 302.210 - Pol Admin - LEADS		10,000	10,100	10,300	10,500	10,700

Dept 302.400 - Pol Admin Intel support staff

3025	Salaries, wages and fringes	276,654	293,960	305,520	311,510	316,310
3225	Professional services	2,775	2,900	3,000	3,100	3,200
3320	Capital outlay	7,000	7,100	7,200	7,300	7,400
3125	Supplies and Operating Expenses	850	900	1,000	1,100	1,200
3100	Repairs & maintenance	15,000	15,200	15,400	15,600	15,800
Totals for dept 302.400 - Pol Admin Intel support staff		302,279	320,060	332,120	338,610	343,910

Dept 305.200 - Pol Tech Serv-Records & Identification

3025	Salaries, wages and fringes	1,227,117	1,284,440	1,327,170	1,355,960	1,382,010
3225	Professional services	7,165	7,400	7,600	7,800	8,000
3320	Capital outlay	15,000	15,200	15,400	15,600	15,800
3125	Supplies and Operating Expenses	51,500	52,100	52,800	53,600	54,400
3100	Repairs & maintenance	151,270	152,900	154,500	156,100	157,800
Totals for dept 305.200 - Pol Tech Serv-Records & Identification		1,452,052	1,512,040	1,557,470	1,589,060	1,618,010

Dept 305.201 - Pol Tech Serv-Planning, Research, & Trai						
3300	Miscellaneous expenses	95,000	96,000	97,100	98,200	99,300
3025	Salaries, wages and fringes	147,512	161,600	169,850	172,410	173,670
3225	Professional services	12,000	12,200	12,400	12,600	12,800
3320	Capital outlay	2,000	2,100	2,200	2,300	2,400
3125	Supplies and Operating Expenses	2,600	2,700	2,800	2,900	3,000
3100	Repairs & maintenance	5,000	5,100	5,200	5,300	5,400
Totals for dept 305.201 - Pol Tech Serv-Planning, Research, & Trai		264,112	279,700	289,550	293,710	296,570
Dept 305.203 - Pol Tech Serv-Uniforms & Equipment						
3025	Salaries, wages and fringes	132,709	140,560	145,950	148,960	151,380
3225	Professional services	685	700	800	900	1,000
3320	Capital outlay	90,000	90,900	91,900	92,900	93,900
3125	Supplies and Operating Expenses	61,500	62,200	63,000	63,800	64,600
3100	Repairs & maintenance	13,150	13,300	13,500	13,700	13,900
Totals for dept 305.203 - Pol Tech Serv-Uniforms & Equipment		298,044	307,660	315,150	320,260	324,780
Dept 305.206 - Pol Tech Serv - City Impound						
3025	Salaries, wages and fringes	186,400	201,530	210,720	214,330	216,650
3225	Professional services	81,845	82,800	83,800	84,800	85,800
3125	Supplies and Operating Expenses	5,250	5,400	5,600	5,800	6,000
3100	Repairs & maintenance	25,000	25,300	25,600	25,900	26,200
3050	Utilities	5,000	5,100	5,200	5,300	5,400
Totals for dept 305.206 - Pol Tech Serv - City Impound		303,495	320,130	330,920	336,130	340,050
Dept 308.200 - Pol Invst Ovrhd - Criminal Invest Overh						
3025	Salaries, wages and fringes	3,587,341	4,046,290	4,218,160	4,291,890	4,345,460
3225	Professional services	6,600	6,800	7,000	7,200	7,400
3320	Capital outlay	10,950	11,100	11,300	11,500	11,700
3125	Supplies and Operating Expenses	6,000	6,100	6,200	6,300	6,400
3100	Repairs & maintenance	5,000	5,100	5,200	5,300	5,400
Totals for dept 308.200 - Pol Invst Ovrhd - Criminal Invest Overh		3,615,891	4,075,390	4,247,860	4,322,190	4,376,360
Dept 308.202 - Pol Invst Ovrhd - Police School Liason						
3025	Salaries, wages and fringes	576,803	639,920	668,380	679,940	687,840
3225	Professional services	2,300	2,400	2,500	2,600	2,700
3320	Capital outlay	1,200	1,300	1,400	1,500	1,600
3125	Supplies and Operating Expenses	500	600	700	800	900
3100	Repairs & maintenance	5,000	5,100	5,200	5,300	5,400
Totals for dept 308.202 - Pol Invst Ovrhd - Police School Liason		585,803	649,320	678,180	690,140	698,440
Dept 308.205 - Pol Invst Ovrhd - Special Operations						
3025	Salaries, wages and fringes	1,907,882	2,058,400	2,150,550	2,186,220	2,210,130
3100	Repairs & maintenance	5,000	5,100	5,200	5,300	5,400
Totals for dept 308.205 - Pol Invst Ovrhd - Special Operations		1,912,882	2,063,500	2,155,750	2,191,520	2,215,530

Dept 315.100 - Patrol Bureau - Administration

3300	Miscellaneous expenses	500	600	700	800	900
3025	Salaries, wages and fringes	9,486,250	10,381,940	10,846,990	11,025,190	11,143,960
3225	Professional services	15,800	16,100	16,400	16,700	17,000
3320	Capital outlay	50,000	50,500	51,100	51,700	52,300
3125	Supplies and Operating Expenses	5,300	5,400	5,500	5,600	5,700
3100	Repairs & maintenance	59,700	60,300	61,000	61,700	62,400
Totals for dept 315.100 - Patrol Bureau - Administration		9,617,550	10,514,840	10,981,690	11,161,690	11,282,260

Dept 315.206 - Patrol Bureau-School Crossing Guards

3025	Salaries, wages and fringes	213,727	219,090	224,640	230,300	236,080
3125	Supplies and Operating Expenses	1,000	1,100	1,200	1,300	1,400
Totals for dept 315.206 - Patrol Bureau-School Crossing Guards		214,727	220,190	225,840	231,600	237,480

Dept 337.100 - Office Of Fire Chief

3300	Miscellaneous expenses	4,250	4,400	4,600	4,800	5,000
3025	Salaries, wages and fringes	743,955	802,220	838,680	852,580	861,730
3225	Professional services	4,000	4,300	4,600	4,900	5,200
3125	Supplies and Operating Expenses	2,800	3,200	3,600	4,000	4,400
3100	Repairs & maintenance	7,600	7,700	7,800	7,900	8,000
3050	Utilities	110,000	111,100	112,400	113,700	115,000
Totals for dept 337.100 - Office Of Fire Chief		872,605	932,920	971,680	987,880	999,330

Dept 337.201 - Fire Admin-Maintenance

3075	Equipment operations	703,500	710,600	717,800	725,000	732,300
Totals for dept 337.201 - Fire Admin-Maintenance		703,500	710,600	717,800	725,000	732,300

Dept 337.202 - Fire Admin - Training

3025	Salaries, wages and fringes	204,804	220,320	230,070	234,130	237,000
Totals for dept 337.202 - Fire Admin - Training		204,804	220,320	230,070	234,130	237,000

Dept 337.800 - Non_dep_Exp-Fire Portion

3025	Salaries, wages and fringes	1,800,000	1,900,000	2,000,000	2,100,000	2,200,000
Totals for dept 337.800 - Non_dep_Exp-Fire Portion		1,800,000	1,900,000	2,000,000	2,100,000	2,200,000

Dept 338.201 - Firefighting Division-Fire Station Overh

3300	Miscellaneous expenses	4,000	4,100	4,200	4,300	4,400
3025	Salaries, wages and fringes	10,166,281	11,024,680	11,538,450	11,719,100	11,830,420
3225	Professional services	1,200	1,300	1,400	1,500	1,600
3320	Capital outlay	97,000	98,000	99,000	100,000	101,000
3125	Supplies and Operating Expenses	48,000	48,500	49,100	49,700	50,300
3100	Repairs & maintenance	30,000	30,300	30,700	31,100	31,500
Totals for dept 338.201 - Firefighting Division-Fire Station Overh		10,346,481	11,206,880	11,722,850	11,905,700	12,019,220

Dept 339.200 - Fire Prevent - Inspection And Training

3300	Miscellaneous expenses	1,000	1,100	1,200	1,300	1,400
3025	Salaries, wages and fringes	386,991	417,310	435,910	443,230	448,170
Totals for dept 339.200 - Fire Prevent - Inspection And Training		387,991	418,410	437,110	444,530	449,570

Dept 371.209 - Development-Planning & Zoning

3300	Miscellaneous expenses	39,000	39,600	40,300	41,000	41,700
3025	Salaries, wages and fringes	879,578	930,800	965,740	985,040	1,001,110
3225	Professional services	56,400	57,100	58,000	58,900	59,800
3125	Supplies and Operating Expenses	6,000	6,300	6,600	6,900	7,200
Totals for dept 371.209 - Development-Planning & Zoning		980,978	1,033,800	1,070,640	1,091,840	1,109,810

Dept 371.220 - Medical Marijuana Compliance

3025	Salaries, wages and fringes	237,215	250,980	260,430	265,720	270,160
3225	Professional services	125,000	75,900	76,800	77,700	78,600
3125	Supplies and Operating Expenses	18,000	9,000	9,200	9,400	9,600
Totals for dept 371.220 - Medical Marijuana Compliance		380,215	335,880	346,430	352,820	358,360

Dept 753.200 - Facilities Maint-Municipal Center

3300	Miscellaneous expenses	3,000	3,200	3,400	3,600	3,800
3025	Salaries, wages and fringes	517,813	547,220	567,510	579,060	588,770
3225	Professional services	375,300	379,200	383,100	387,100	391,100
3320	Capital outlay	2,000	2,100	2,200	2,300	2,400
3125	Supplies and Operating Expenses	85,500	86,600	87,800	89,000	90,200
3075	Equipment operations	34,760	35,200	35,600	36,000	36,400
3100	Repairs & maintenance	120,000	121,200	122,500	123,800	125,100
3050	Utilities	545,000	550,500	556,100	561,700	567,400
Totals for dept 753.200 - Facilities Maint-Municipal Center		1,683,373	1,725,220	1,758,210	1,782,560	1,805,170

Dept 755.210 - Golf Division - Kearsley Lake Gc

3100	Repairs & maintenance	3,530	3,600	3,700	3,800	3,900
Totals for dept 755.210 - Golf Division - Kearsley Lake Gc		3,530	3,600	3,700	3,800	3,900

Dept 755.220 - Golf Division-Mott Park Gc

3225	Professional services	4,000	4,100	4,200	4,300	4,400
3050	Utilities	3,500	3,600	3,700	3,800	3,900
Totals for dept 755.220 - Golf Division-Mott Park Gc		7,500	7,700	7,900	8,100	8,300

Dept 755.230 - Golf Division-Swartz Crk Gc

3225	Professional services	1,600	1,700	1,800	1,900	2,000
3100	Repairs & maintenance	5,000	5,100	5,200	5,300	5,400
Totals for dept 755.230 - Golf Division-Swartz Crk Gc		6,600	6,800	7,000	7,200	7,400

Dept 755.240 - Golf Division-Pierce Park Gc

3225	Professional services	2,000	2,100	2,200	2,300	2,400
Totals for dept 755.240 - Golf Division-Pierce Park Gc		2,000	2,100	2,200	2,300	2,400

Dept 900.100 - Cost Allocation and Retiree Healthcare

3025	Salaries, wages and fringes	3,900,000	4,000,000	4,100,000	4,200,000	4,300,000
3275	Indirect Cost Allocation	9,061,026	9,287,551	9,519,740	9,757,733	10,001,677
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		12,961,026	13,287,551	13,619,740	13,957,733	14,301,677

Dept 966.295 - Transfer out to 295

3800 Transfers out

Totals for dept 966.295 - Transfer out to 295

TOTAL APPROPRIATIONS

NET OF REVENUES/APPROPRIATIONS - FUND 101

BEGINNING FUND BALANCE

FUND BALANCE ADJUSTMENTS

ENDING FUND BALANCE

15,641	15,641	15,640	15,640	15,640
15,641	15,641	15,640	15,640	15,640
71,302,059	75,220,841	77,679,008	79,167,001	80,438,296
(14,375,892)	(17,676,833)	(19,247,063)	(19,831,458)	(20,182,776)
22,267,079	7,891,187	(9,785,646)	(29,032,709)	(48,864,167)
7,891,187	(9,785,646)	(29,032,709)	(48,864,167)	(69,046,943)

02/27/2020

BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	State revenues	13,062,440	13,445,620	13,579,800	13,715,400	13,852,400
	Charges for service rendered	26,800	26,800	27,000	27,200	27,400
1200	Local grants	23,500	23,500	23,700	23,900	24,100
1225	Interest and dividend income	88,100	88,100	88,900	89,700	90,500
	Other revenues	81,900	81,900	81,900	81,900	81,900
TOTAL ESTIMATED REVENUES		13,282,740	13,665,920	13,801,300	13,938,100	14,076,300
APPROPRIATIONS						
Dept 441.702 - Transportation-Tip Contribution						
3225	Professional services	8,900,000	4,300,000	4,000,000	4,000,000	4,000,000
Totals for dept 441.702 - Transportation-Tip Contribution		8,900,000	4,300,000	4,000,000	4,000,000	4,000,000
Dept 442.100 - Transportation Major And Local Streets						
3300	Miscellaneous expenses	600	606	700	800	900
3025	Salaries, wages and fringes	243,676	250,040	256,700	263,500	270,400
3225	Professional services	8,900	8,989	9,100	9,300	9,500
3125	Supplies and Operating Expenses	5,600	5,655	5,900	6,200	6,500
Totals for dept 442.100 - Transportation Major And Local Streets		258,776	265,290	272,400	279,800	287,300
Dept 443.200 - Trans Engg-Routine Maint-Strts/Repairs						
3225	Professional services	31,100	31,411	31,800	32,200	32,600
Totals for dept 443.200 - Trans Engg-Routine Maint-Strts/Repairs		31,100	31,411	31,800	32,200	32,600
Dept 443.201 - Traffic Engineering Service Maintenance						
3300	Miscellaneous expenses	2,800	2,825	3,000	3,200	3,400
3025	Salaries, wages and fringes	787,493	807,492	828,200	849,300	870,900
3225	Professional services	183,500	185,335	187,400	189,500	191,600
3125	Supplies and Operating Expenses	266,800	269,468	272,400	275,400	278,500
3075	Equipment operations	118,550	121,514	124,552	127,665	130,857
3100	Repairs & maintenance	64,300	64,300	65,000	65,700	66,400
3320	Capital outlay	3,800	3,800	3,900	4,000	4,100
3050	Utilities	195,000	196,950	199,000	201,000	203,100
Totals for dept 443.201 - Traffic Engineering Service Maintenance		1,622,243	1,651,684	1,683,452	1,715,765	1,748,857

Dept 449.200 - St. maint - sidewalks-ACT51

3025	Salaries, wages and fringes	69,625	71,499	73,500	75,500	77,700
3225	Professional services	150,000	151,500	153,100	154,700	156,300
3125	Supplies and Operating Expenses	2,000	2,020	2,100	2,200	2,300
3075	Equipment operations	15,000	15,375	15,759	16,153	16,557
Totals for dept 449.200 - St. maint - sidewalks-ACT51		236,625	240,394	244,459	248,553	252,857

Dept 449.201 - St Maint-Routine Maint-Strts/Repairs-Act

3300	Miscellaneous expenses	33,700	34,037	34,500	35,000	35,500
3025	Salaries, wages and fringes	1,145,508	1,172,075	1,201,700	1,232,100	1,263,300
3225	Professional services	255,600	258,156	260,900	263,600	266,300
3125	Supplies and Operating Expenses	224,550	226,792	229,400	232,000	234,700
3075	Equipment operations	160,325	164,333	168,441	172,652	176,969
3320	Capital outlay	50,000	50,000	50,500	51,100	51,700
Totals for dept 449.201 - St Maint-Routine Maint-Strts/Repairs-Act		1,869,683	1,905,393	1,945,441	1,986,452	2,028,469

Dept 449.203 - St Maint-Winter Maint-Major/Local-Act51

3300	Miscellaneous expenses	28,350	28,634	29,000	29,300	29,600
3025	Salaries, wages and fringes	749,500	766,277	785,700	805,700	826,100
3125	Supplies and Operating Expenses	213,400	215,534	217,800	220,100	222,400
3075	Equipment operations	104,278	106,885	109,557	112,296	115,103
Totals for dept 449.203 - St Maint-Winter Maint-Major/Local-Act51		1,095,528	1,117,330	1,142,057	1,167,396	1,193,203

Dept 449.211 - Water cut repairs - transportation

3025	Salaries, wages and fringes	172,956	176,714	181,600	186,600	191,600
3125	Supplies and Operating Expenses	31,129	31,440	31,900	32,300	32,700
3075	Equipment operations	14,750	15,119	15,497	15,884	16,281
Totals for dept 449.211 - Water cut repairs - transportation		218,835	223,273	228,997	234,784	240,581

Dept 449.213 - 50/50 Program

3225	Professional services	85,800	86,658	87,600	88,500	89,400
Totals for dept 449.213 - 50/50 Program		85,800	86,658	87,600	88,500	89,400

Dept 449.215 - Tree Maintenance - right of way

3225	Professional services	130,000	131,300	132,700	134,100	135,500
Totals for dept 449.215 - Tree Maintenance - right of way		130,000	131,300	132,700	134,100	135,500

Dept 900.100 - Cost Allocation and Retiree Healthcare

3025	Salaries, wages and fringes	972,455	996,766	1,021,686	1,047,228	1,073,408
3275	Indirect Cost Allocation	969,948	999,046	1,029,018	1,059,888	1,091,685
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		1,942,403	1,995,812	2,050,704	2,107,116	2,165,093

Dept 906.100 - Debt Service -Interest & fiscal charges						
3325	Interest expenses	5,210	4,640	4,070	3,500	2,930
Totals for dept 906.100 - Debt Service -Interest & fiscal charges		5,210	4,640	4,070	3,500	2,930
Dept 906.150 - Debt service - principal portion						
3330	Debt service	113,420	113,990	114,560	115,130	115,710
Totals for dept 906.150 - Debt service - principal portion		113,420	113,990	114,560	115,130	115,710
Dept 966.000 - Transfer Out To Other Funds						
3800	Transfers out	1,500,000	1,500,000	1,515,000	1,530,200	1,545,600
Totals for dept 966.000 - Transfer Out To Other Funds		1,500,000	1,500,000	1,515,000	1,530,200	1,545,600
TOTAL APPROPRIATIONS		18,009,623	13,567,175	13,453,240	13,643,496	13,838,100
NET OF REVENUES/APPROPRIATIONS - FUND 202		(4,726,883)	98,745	348,060	294,604	238,200
BEGINNING FUND BALANCE		4,731,025	4,142	102,887	450,947	745,551
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		4,142	102,887	450,947	745,551	983,751

02/27/2020 BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	State revenues	3,611,890	3,722,580	3,759,700	3,797,200	3,835,100
	Interest and dividend income	32,700	32,700	33,000	33,300	33,600
	Other revenues	257,753	265,253	255,328	255,428	255,528
	Transfers in	1,500,000	1,500,000	1,515,000	1,530,100	1,545,400
TOTAL ESTIMATED REVENUES		5,402,343	5,520,533	5,563,028	5,616,028	5,669,628
APPROPRIATIONS						
Dept 442.100 - Transportation Major And Local Streets						
3025	Salaries, wages and fringes	225,778	231,581	237,700	244,000	250,400
Totals for dept 442.100 - Transportation Major And Local Streets		225,778	231,581	237,700	244,000	250,400
Dept 443.201 - Traffic Engineering Service Maintenance						
3025	Salaries, wages and fringes	297,271	281,722	289,200	296,900	304,900
3125	Supplies and Operating Expenses	39,100	39,500	39,900	40,300	40,800
3075	Equipment operations	19,381	20,350	20,350	20,350	20,350
Totals for dept 443.201 - Traffic Engineering Service Maintenance		355,752	341,572	349,450	357,550	366,050
Dept 449.200 - St. maint - sidewalks-ACT51						
3025	Salaries, wages and fringes	80,101	82,010	84,200	86,400	88,800
3125	Supplies and Operating Expenses	2,200	2,300	2,400	2,500	2,600
3075	Equipment operations	12,128	12,735	12,735	12,735	12,735
Totals for dept 449.200 - St. maint - sidewalks-ACT51		94,429	97,045	99,335	101,635	104,135
Dept 449.201 - St Maint-Routine Maint-Strts/Repairs-Act						
3025	Salaries, wages and fringes	1,231,351	1,259,114	1,290,900	1,323,500	1,356,900
3225	Professional services	343,770	347,300	350,800	354,400	358,000
3125	Supplies and Operating Expenses	310,000	313,100	316,400	319,700	323,000
3075	Equipment operations	237,247	260,970	260,970	260,970	260,970
3320	Capital outlay	100,000	101,000	102,100	103,200	104,300
Totals for dept 449.201 - St Maint-Routine Maint-Strts/Repairs-Act		2,222,368	2,281,484	2,321,170	2,361,770	2,403,170
Dept 449.203 - St Maint-Winter Maint-Major/Local-Act51						
3300	Miscellaneous expenses	20,000	20,200	20,500	20,800	21,100
3025	Salaries, wages and fringes	660,789	676,084	693,300	711,100	729,300
3125	Supplies and Operating Expenses	192,155	194,100	196,200	198,300	200,400
3075	Equipment operations	74,892	82,300	82,300	82,300	82,300
Totals for dept 449.203 - St Maint-Winter Maint-Major/Local-Act51		947,836	972,684	992,300	1,012,500	1,033,100
Dept 449.211 - Water cut repairs - transportation						
3025	Salaries, wages and fringes	151,783	155,489	159,800	164,200	168,600
3125	Supplies and Operating Expenses	29,404	29,700	30,100	30,500	30,900
3075	Equipment operations	26,407	29,048	29,048	29,048	29,048
Totals for dept 449.211 - Water cut repairs - transportation		207,594	214,237	218,948	223,748	228,548
Dept 449.213 - 50/50 Program						
3225	Professional services	238,750	241,200	243,700	246,200	248,700
Totals for dept 449.213 - 50/50 Program		238,750	241,200	243,700	246,200	248,700
Dept 449.215 - Tree Maintenance - right of way						
3225	Professional services	191,100	193,100	195,100	197,100	199,100
Totals for dept 449.215 - Tree Maintenance - right of way		191,100	193,100	195,100	197,100	199,100
Dept 900.100 - Cost Allocation and Retiree Healthcare						
3025	Salaries, wages and fringes	696,903	714,326	732,184	750,488	769,251
3275	Indirect Cost Allocation	353,172	362,000	372,860	384,046	395,567
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		1,050,075	1,076,326	1,105,044	1,134,534	1,164,818
TOTAL APPROPRIATIONS		5,533,682	5,649,229	5,762,747	5,879,037	5,998,021
NET OF REVENUES/APPROPRIATIONS - FUND 203		(131,339)	(128,696)	(199,719)	(263,009)	(328,393)
BEGINNING FUND BALANCE		4,327,775	4,196,436	4,067,740	3,868,021	3,605,012
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		4,196,436	4,067,740	3,868,021	3,605,012	3,276,619

205 - Public Safety

02/26/2020

BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
1000	PROPERTY TAXES	4,100,000	4,141,000	4,182,400	4,224,200	4,266,400
1100	STATE REVENUES	292,200	292,200	295,100	298,000	300,900
1175	CHARGES FOR SERVICE RENDERED	15,000	15,000	15,100	15,200	15,300
1225	INTEREST AND DIVIDEND INCOME	26,300	26,300	26,500	26,700	26,900
TOTAL ESTIMATED REVENUES		4,433,500	4,474,500	4,519,100	4,564,100	4,609,500
APPROPRIATIONS						
Dept 315.201 - Patrol Bureau-Patrol - 1St Shift						
3025	Salaries, wages and fringes	3,393,249	3,751,216	3,917,800	3,983,100	4,027,330
Totals for dept 315.201 - Patrol Bureau-Patrol - 1St Shift		3,393,249	3,751,216	3,917,800	3,983,100	4,027,330
Dept 338.201 - Firefighting Division-Fire Station Overh						
3025	Salaries, wages and fringes	3,072,011	3,323,370	3,475,320	3,531,150	3,566,980
Totals for dept 338.201 - Firefighting Division-Fire Station Overh		3,072,011	3,323,370	3,475,320	3,531,150	3,566,980
TOTAL APPROPRIATIONS		6,465,260	7,074,586	7,393,120	7,514,250	7,594,310
NET OF REVENUES/APPROPRIATIONS - FUND 205		(2,031,760)	(2,600,086)	(2,874,020)	(2,950,150)	(2,984,810)
BEGINNING FUND BALANCE		2,468,404	436,644	(2,163,442)	(5,037,462)	(7,987,612)
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		436,644	(2,163,442)	(5,037,462)	(7,987,612)	(10,972,422)

207 - Police Fund Neighborhood Policing

02/26/2020

BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	PROPERTY TAXES	1,350,000	1,363,500	1,377,100	1,390,800	1,404,700
	STATE REVENUE	97,400	97,400	98,300	99,200	100,100
	CHARGES FOR SERVICE RENDERED	8,100	8,100	8,100	8,100	8,100
	INTEREST AND DIVIDEND INCOME	11,500	11,500	11,600	11,700	11,800
TOTAL ESTIMATED REVENUES		1,467,000	1,480,500	1,495,100	1,509,800	1,524,700
APPROPRIATIONS						
Dept 315.204 - Patrol Bureau-Patrol - 4Th Shift						
3025	Salaries, wages and fringes	1,696,617	1,567,173	1,642,980	1,667,840	1,681,920
3125	Supplies and Operating Expenses	5,400	5,500	5,600	5,700	5,800
3225	Professional services	4,500	4,700	4,900	5,100	5,300
3050	Utilities	12,000	12,200	12,500	12,800	13,100
3100	Repairs & maintenance	1,800	1,900	2,000	2,100	2,200
3320	Capital outlay	35,000	35,400	35,800	36,200	36,600
Totals for dept 315.204 - Patrol Bureau-Patrol - 4Th Shift		1,755,317	1,626,873	1,703,780	1,729,740	1,744,920
TOTAL APPROPRIATIONS		1,755,317	1,626,873	1,703,780	1,729,740	1,744,920
NET OF REVENUES/APPROPRIATIONS - FUND 207		(288,317)	(146,373)	(208,680)	(219,940)	(220,220)
BEGINNING FUND BALANCE		1,649,741	1,361,424	1,215,051	1,006,371	786,431
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		1,361,424	1,215,051	1,006,371	786,431	566,211

208 - Parks & Recreation

02/26/2020

BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	PROPERTY TAXES	320,700	323,900	327,100	330,300	333,600
	STATE REVENUES	24,300	24,300	24,500	24,700	24,900
	CHARGES FOR SERVICE RENDERED	1,800	1,800	1,800	1,800	1,800
	INTEREST AND DIVIDEND INCOME	2,700	2,700	2,700	2,700	2,700
TOTAL ESTIMATED REVENUES		349,500	352,700	356,100	359,500	363,000
APPROPRIATIONS						
Dept 752.100 - Parks & Recreation Admin						
3125	Supplies and Operating Expenses	50	60	100	200	300
Totals for dept 752.100 - Parks & Recreation Admin		50	60	100	200	300
Dept 752.102 - Parks - Forestry Admin						
3025	Salaries, wages and fringes	77,142	77,914	78,692	79,478	80,272
3125	Supplies and Operating Expenses	1,000	1,100	1,200	1,300	1,400
3300	Miscellaneous expenses	600	700	800	900	1,000
3225	Professional services	195,600	197,700	199,800	201,900	204,100
3050	Utilities	109,000	110,200	111,400	112,600	113,800
Totals for dept 752.102 - Parks - Forestry Admin		383,342	387,614	391,892	396,178	400,572
TOTAL APPROPRIATIONS		383,392	387,674	391,992	396,378	400,872
NET OF REVENUES/APPROPRIATIONS - FUND 208		(33,892)	(62,295)	(66,650)	(69,180)	(71,140)
BEGINNING FUND BALANCE		359,643	325,751	263,456	196,806	127,626
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		325,751	263,456	196,806	127,626	56,486

219- Street Lighting

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BUDGET REPORT FOR CITY OF FLINT

ACCOUNT		2020-21	2021-22	2022-23	2023-24	2024-25
CLASSIFICATION	DESCRIPTION	RECOMMENDED	RECOMMENDED	PROJECTED	PROJECTED	PROJECTED
		BUDGET	BUDGET	ACTIVITY	ACTIVITY	ACTIVITY
ESTIMATED REVENUES						
Dept 000.300 - General government						
1050	Special assessment taxes	2,700,000	2,700,000	2,727,000	2,754,200	2,781,700
Totals for dept 000.300 - General government		2,700,000	2,700,000	2,727,000	2,754,200	2,781,700
TOTAL ESTIMATED REVENUES		2,700,000	2,700,000	2,727,000	2,754,200	2,781,700
APPROPRIATIONS						
Dept 443.206 - Street Lighting						
3025	Salaries, wages and fringes	43,491	43,836	44,274	44,716	45,162
3125	Supplies	2,000	2,100	2,100	2,200	2,300
3050	Utilities	2,600,000	2,626,000	2,652,200	2,678,800	2,705,600
Totals for dept 443.206 - Street Lighting		2,645,491	2,671,936	2,698,574	2,725,716	2,753,062
Dept 900.100 - Cost Allocation and Retiree Healthcare						
3275	Indirect Cost Allocation	189,684	194,426	200,259	206,267	212,455
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		189,684	194,426	200,259	206,267	212,455
TOTAL APPROPRIATIONS		2,835,175	2,866,362	2,898,833	2,931,983	2,965,517
NET OF REVENUES/APPROPRIATIONS - FUND 219		(135,175)	(166,362)	(171,833)	(177,783)	(183,817)
BEGINNING FUND BALANCE		1,155,905	1,020,730	854,368	682,535	504,752
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		1,020,730	854,368	682,535	504,752	320,935

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BUDGET REPORT FOR CITY OF FLINT

ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
DESCRIPTION						
ESTIMATED REVENUES						
	PROPERTY TAXES	4,800,830	4,848,840	4,897,300	4,946,200	4,995,600
	LICENSES AND PERMITS	1,500	1,500	1,500	1,500	1,500
	CHARGES FOR SERVICE RENDERED	22,060	24,500	24,700	24,900	25,100
	INTEREST AND DIVIDEND INCOME	15,300	15,300	15,400	15,500	15,600
TOTAL ESTIMATED REVENUES		4,839,690	4,890,140	4,938,900	4,988,100	5,037,800
APPROPRIATIONS						
Dept 528.201 - Waste Collection - Sanitation						
3300	Miscellaneous expenses	1,500	1,500	1,600	1,700	1,800
3025	Salaries, wages and fringes	117,010	124,340	129,380	132,120	134,380
3225	Professional services	4,559,717	4,605,400	4,651,500	4,698,100	4,745,100
3125	Supplies and Operating Expenses	6,200	6,500	6,800	7,100	7,400
Totals for dept 528.201 - Waste Collection - Sanitation		4,684,427	4,737,740	4,789,280	4,839,020	4,888,680
Dept 528.202 - Waste Collection - Litter Abatement						
3225	Professional services	10,000	10,100	10,300	10,500	10,700
3125	Supplies and Operating Expenses	2,600	2,600	2,800	3,000	3,200
Totals for dept 528.202 - Waste Collection - Litter Abatement		12,600	12,700	13,100	13,500	13,900
Dept 528.205 - Waste Collection - Neighborhood Cleanup						
3225	Professional services	20,000	20,200	20,500	20,800	21,100
Totals for dept 528.205 - Waste Collection - Neighborhood Cleanup		20,000	20,200	20,500	20,800	21,100
Dept 900.100 - Cost Allocation and Retiree Healthcare						
3275	Indirect Cost Allocation	511,878	524,675	540,415	556,628	573,327
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		511,878	524,675	540,415	556,628	573,327
TOTAL APPROPRIATIONS		5,228,905	5,295,315	5,363,295	5,429,948	5,497,007
NET OF REVENUES/APPROPRIATIONS - FUND 226		(389,215)	(405,175)	(424,395)	(441,848)	(459,207)
BEGINNING FUND BALANCE		2,105,169	1,715,954	1,310,779	886,384	444,536
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		1,715,954	1,310,779	886,384	444,536	(14,671)

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	FINES AND FORFEITURES	39,000	39,000	39,300	39,600	39,900
	CHARGES FOR SERVICE RENDERED	16,670	16,670	16,800	16,900	17,000
	INTEREST AND DIVIDEND INCOME	9,700	9,700	9,700	9,700	9,700
TOTAL ESTIMATED REVENUES		65,370	65,370	65,800	66,200	66,600
APPROPRIATIONS						
Dept 308.206 - Pol Invst Ovrhd - Local Forefeiture						
3225	Professional services	25,335	25,700	26,200	26,700	27,200
3025	Salaries, wages and fringes	46,600	47,250	48,600	50,000	51,400
3125	Supplies and Operating Expenses	1,910	2,000	2,100	2,200	2,300
Totals for dept 308.206 - Pol Invst Ovrhd - Local Forefeiture		73,845	74,950	76,900	78,900	80,900
Dept 308.207 - Pol Invst Ovrhd - Doj/Dea Forfeiture						
3025	Salaries, wages and fringes	186,055	203,115	212,460	216,210	218,780
3100	Repairs & maintenance	3,960	4,000	4,100	4,200	4,300
3320	Capital outlay	9,000	9,100	9,200	9,300	9,400
Totals for dept 308.207 - Pol Invst Ovrhd - Doj/Dea Forfeiture		199,015	216,215	225,760	229,710	232,480
TOTAL APPROPRIATIONS		272,860	291,165	302,660	308,610	313,380
NET OF REVENUES/APPROPRIATIONS - FUND 265		(207,490)	(225,795)	(236,860)	(242,410)	(246,780)
BEGINNING FUND BALANCE		1,031,057	823,567	597,772	360,912	118,502
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		823,567	597,772	360,912	118,502	(128,278)

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
1225	INTEREST AND DIVIDEND INCOME	150	150	150	150	150
1800	TRANSFERS IN	1,871,285	1,876,304	1,873,432	1,873,392	1,875,208
TOTAL ESTIMATED REVENUES		1,871,435	1,876,454	1,873,582	1,873,542	1,875,358
APPROPRIATIONS						
Dept 906.100 - Debt Service -Interest & fiscal charges						
3325	Interest expenses	781,285	741,304	698,432	653,392	605,208
Totals for dept 906.100 - Debt Service -Interest & fiscal charges		781,285	741,304	698,432	653,392	605,208
Dept 906.150 - Debt service - principal portion						
3330	Debt service	1,090,000	1,135,000	1,175,000	1,220,000	1,270,000
Totals for dept 906.150 - Debt service - principal portion		1,090,000	1,135,000	1,175,000	1,220,000	1,270,000
TOTAL APPROPRIATIONS		1,871,285	1,876,304	1,873,432	1,873,392	1,875,208
NET OF REVENUES/APPROPRIATIONS - FUND 301		150	150	150	150	150
BEGINNING FUND BALANCE		10,985	11,135	11,285	11,435	11,585
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		11,135	11,285	11,435	11,585	11,735

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	PROPERTY TAXES	1,708,143	1,725,224	1,742,400	1,759,800	1,777,300
	STATE REVENUES	120,000	121,200	122,400	123,600	124,800
	INTEREST AND DIVIDEND INCOME	14,705	14,852	15,000	15,100	15,200
TOTAL ESTIMATED REVENUES		1,842,848	1,861,276	1,879,800	1,898,500	1,917,300
APPROPRIATIONS						
Dept 753.200 - Facilities Maint-Municipal Center						
3320	Capital outlay	50,000	50,000	50,000	50,000	25,000
Totals for dept 753.200 - Facilities Maint-Municipal Center		50,000	50,000	50,000	50,000	25,000
Dept 966.301 - Transfer out to fund 301						
3800	Transfers out	1,871,285	1,876,304	1,873,432	1,873,392	1,875,208
Totals for dept 966.301 - Transfer out to fund 301		1,871,285	1,876,304	1,873,432	1,873,392	1,875,208
TOTAL APPROPRIATIONS		1,921,285	1,926,304	1,923,432	1,923,392	1,900,208
NET OF REVENUES/APPROPRIATIONS - FUND 402		(78,437)	(65,028)	(43,632)	(24,892)	17,092
BEGINNING FUND BALANCE		195,958	117,521	52,493	8,861	(16,031)
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		117,521	52,493	8,861	(16,031)	1,061

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	License and Permits	2,179,460	2,179,460	2,200,900	2,222,500	2,244,300
	Charges for service rendered	21,000	21,000	21,200	21,400	21,600
	Interest and dividend income	29,000	29,000	29,200	29,400	29,600
TOTAL ESTIMATED REVENUES		2,229,460	2,229,460	2,251,300	2,273,300	2,295,500
APPROPRIATIONS						
Dept 371.100 - Development - Administration						
3300	Miscellaneous expenses	4,000	4,100	4,200	4,300	4,400
3025	Salaries, wages and fringes	1,475,689	1,562,770	1,621,670	1,653,400	1,679,670
3125	Supplies and Operating Expenses	13,500	13,900	14,300	14,700	15,100
3225	Professional services	5,000	5,200	5,400	5,600	5,800
3075	Equipment operations	21,000	21,300	21,600	21,900	22,200
Totals for dept 371.100 - Development - Administration		1,519,189	1,607,270	1,667,170	1,699,900	1,727,170
Dept 748.139 - COF Neighborhood Clean-up						
3025	Salaries, wages and fringes					
3125	Supplies and Operating Expenses					
Totals for dept 748.139 - COF Neighborhood Clean-up						
Dept 900.100 - Cost Allocation and Retiree Healthcare						
3025	Salaries, wages and fringes	467,000	490,350	490,350	490,350	490,350
3275	Indirect Cost Allocation	268,242	274,948	283,196	291,692	300,443
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		735,242	765,298	773,546	782,042	790,793
TOTAL APPROPRIATIONS		2,254,431	2,372,568	2,440,716	2,481,942	2,517,963
NET OF REVENUES/APPROPRIATIONS - FUND 542		(24,971)	(143,108)	(189,416)	(208,642)	(222,463)
BEGINNING FUND BALANCE		3,596,726	3,571,755	3,428,647	3,239,231	3,030,589
ENDING FUND BALANCE		3,571,755	3,428,647	3,239,231	3,030,589	2,808,126

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	CHARGES FOR SERVICE RENDERED	184,700	184,700	186,500	188,300	190,100
TOTAL ESTIMATED REVENUES		184,700	184,700	186,500	188,300	190,100
APPROPRIATIONS						
Dept 000.300 - General government						
3200	Bad debts	10,000	10,000	10,100	10,300	10,500
Totals for dept 000.300 - General government		10,000	10,000	10,100	10,300	10,500
Dept 735.204 - Edc-Oak Business Center						
3225	Professional services	23,230	23,600	24,000	24,400	24,800
3300	Miscellaneous expenses	24,000	24,300	24,600	24,900	25,200
3050	Utilities	42,000	42,500	43,000	43,500	44,000
3175	Depreciation & amortization	32,200	32,600	33,000	33,400	33,800
Totals for dept 735.204 - Edc-Oak Business Center		121,430	123,000	124,600	126,200	127,800
TOTAL APPROPRIATIONS		131,430	133,000	134,700	136,500	138,300
NET OF REVENUES/APPROPRIATIONS - FUND 583		53,270	51,700	51,800	51,800	51,800
BEGINNING FUND BALANCE		82,313	135,583	187,283	239,083	290,883
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		135,583	187,283	239,083	290,883	342,683

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ACCOUNT CLASSIFICATION AND BUDGET CLASSIFICATION DESCRIPTION		2020-21 RECOMMENDED BUDGET	2021-22 RECOMMENDED BUDGET	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY	2024-25 PROJECTED ACTIVITY
ESTIMATED REVENUES						
	LICENSE AND PERMITS	15,000	15,000	15,100	15,200	15,300
	CHARGES FOR SERVICE RENDERED	28,680,600	28,680,600	28,967,300	29,256,800	29,549,200
	INTEREST AND DIVIDEND INCOME	330,750	330,750	333,900	337,100	340,300
	OTHER REVENUES	10,000	10,000	10,100	10,200	10,300
TOTAL ESTIMATED REVENUES		29,036,350	29,036,350	29,326,400	29,619,300	29,915,100
APPROPRIATIONS						
Dept 536.101 - Utilities - Sewer Administration						
3300	Miscellaneous expenses	1,279,715	1,292,700	1,305,800	1,319,000	1,332,300
3025	Salaries, wages and fringes	245,976	259,012	267,516	272,926	278,458
3200	Bad debts	1,900,000	1,900,000	1,919,000	1,938,200	1,957,600
3225	Professional services	47,400	47,900	48,400	48,900	49,400
3125	Supplies and Operating Expenses	14,300	14,620	15,100	15,600	16,100
3175	Depreciation & amortization	3,915,900	3,955,100	3,994,700	4,034,700	4,075,100
3325	Interest expenses	10,000	10,000	10,100	10,300	10,500
Totals for dept 536.101 - Utilities - Sewer Administration		7,413,291	7,479,332	7,560,616	7,639,626	7,719,458
Dept 540.100 - Water Service Center Management						
3300	Miscellaneous expenses	9,900	10,100	10,300	10,500	10,700
3025	Salaries, wages and fringes	281,488	299,056	309,635	315,421	321,332
3225	Professional services	143,200	144,720	146,500	148,400	150,300
3125	Supplies and Operating Expenses	900	1,000	1,100	1,200	1,300
3075	Equipment operations	756,683	756,683	756,683	756,683	756,683
3100	Repairs & maintenance	6,100	6,200	6,300	6,400	6,500
3320	Capital outlay	6,700	6,900	7,100	7,300	7,500
3050	Utilities	28,000	28,300	28,700	29,100	29,500
Totals for dept 540.100 - Water Service Center Management		1,232,971	1,252,959	1,266,318	1,275,004	1,283,815
Dept 540.207 - Wsc-Meter Reading - Sewer						
3025	Salaries, wages and fringes	477,851	506,646	524,276	534,256	544,452
3125	Supplies and Operating Expenses	90,000	90,900	91,900	92,900	93,900
3100	Repairs & maintenance	1,500	1,600	1,700	1,800	1,900
Totals for dept 540.207 - Wsc-Meter Reading - Sewer		569,351	599,146	617,876	628,956	640,252
Dept 540.208 - Wsc-Sewer Maint./Construction						
3300	Miscellaneous expenses	500	510	600	700	800
3025	Salaries, wages and fringes	2,887,235	3,060,505	3,166,811	3,227,212	3,288,933

3225	Professional services	1,000	1,100	1,200	1,300	1,400
3125	Supplies and Operating Expenses	273,500	276,300	279,200	282,100	285,100
3100	Repairs & maintenance	15,000	15,200	15,400	15,600	15,800
3320	Capital outlay	27,900	28,200	28,600	29,000	29,400
Totals for dept 540.208 - Wsc-Sewer Maint./Construction		3,205,135	3,381,815	3,491,811	3,555,912	3,621,433
Dept 540.300 - Capital Improvement						
3225	Professional services	3,000,000	3,030,000	3,060,300	3,091,000	3,122,000
3320	Capital outlay	100,000	101,000	102,100	103,200	104,300
Totals for dept 540.300 - Capital Improvement		3,100,000	3,131,000	3,162,400	3,194,200	3,226,300
Dept 550.100 - Wpc Operations						
3300	Miscellaneous expenses	12,100	12,400	12,700	13,000	13,300
3025	Salaries, wages and fringes	2,850,365	3,012,727	3,114,894	3,175,850	3,238,163
3225	Professional services	699,650	706,800	714,100	721,500	729,000
3125	Supplies and Operating Expenses	317,700	321,230	325,100	329,000	332,900
3100	Repairs & maintenance	2,400	2,500	2,600	2,700	2,800
3320	Capital outlay	18,100	18,400	18,700	19,000	19,300
3050	Utilities	1,592,900	1,608,900	1,625,200	1,641,700	1,658,300
Totals for dept 550.100 - Wpc Operations		5,493,215	5,682,957	5,813,294	5,902,750	5,993,763
Dept 550.200 - Wpc-Third Ave Pump Station						
3300	Miscellaneous expenses	1,000	1,010	1,100	1,200	1,300
3025	Salaries, wages and fringes	141,927	151,698	157,449	160,150	162,908
3125	Supplies and Operating Expenses	33,125	33,540	34,100	34,700	35,300
3100	Repairs & maintenance	25,000	25,300	25,600	25,900	26,200
3320	Capital outlay	8,500	8,700	8,900	9,100	9,300
3050	Utilities	284,900	287,900	290,900	293,900	297,000
Totals for dept 550.200 - Wpc-Third Ave Pump Station		494,452	508,148	518,049	524,950	532,008
Dept 550.202 - Wpc-Maintenance Expense						
3300	Miscellaneous expenses	15,000	15,200	15,400	15,600	15,800
3025	Salaries, wages and fringes	1,933,845	2,033,442	2,101,107	2,143,031	2,185,900
3225	Professional services	3,500	3,600	3,700	3,800	3,900
3125	Supplies and Operating Expenses	371,400	375,200	379,000	382,900	386,800
3075	Equipment operations	235,000	237,400	239,800	242,200	244,700
3100	Repairs & maintenance	166,500	168,300	170,100	171,900	173,700
3320	Capital outlay	23,000	23,300	23,700	24,100	24,500
Totals for dept 550.202 - Wpc-Maintenance Expense		2,748,245	2,856,442	2,932,807	2,983,531	3,035,300
Dept 550.300 - WPC - Capital improvements						
3225	Professional services	800,000	808,000	816,100	824,300	832,600
3320	Capital outlay	558,700	564,300	570,100	575,900	581,700
Totals for dept 550.300 - WPC - Capital improvements		1,358,700	1,372,300	1,386,200	1,400,200	1,414,300
Dept 900.100 - Cost Allocation and Retiree Healthcare						
3025	Salaries, wages and fringes	3,500,000	3,600,000	3,700,000	3,800,000	3,900,000

3275	Indirect Cost Allocation	2,943,832	3,017,428	3,107,951	3,201,189	3,297,225
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		6,443,832	6,617,428	6,807,951	7,001,189	7,197,225
TOTAL APPROPRIATIONS		32,059,192	32,881,527	33,557,322	34,106,318	34,663,854
NET OF REVENUES/APPROPRIATIONS - FUND 590		(3,022,842)	(3,845,177)	(4,230,922)	(4,487,018)	(4,748,754)
BEGINNING FUND BALANCE		-4,420,790	(7,443,632)	(11,288,809)	(15,519,731)	(20,006,749)
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		(7,443,632)	(11,288,809)	(15,519,731)	(20,006,749)	(24,755,503)

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Dept 900.100 - Cost Allocation and Retiree Healthcare

3025	Salaries, wages and fringes	2,816,258	2,886,700	2,958,900	3,032,900	3,108,800
3275	Indirect Cost Allocation	3,191,494	3,271,281	3,369,419	3,470,502	3,574,617
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare		6,007,752	6,157,981	6,328,319	6,503,402	6,683,417
TOTAL APPROPRIATIONS		37,909,222	39,112,114	39,938,510	40,532,682	41,138,480
NET OF REVENUES/APPROPRIATIONS - FUND 591		(7,651,819)	(8,962,179)	(9,767,710)	(10,340,882)	(10,925,380)
BEGINNING FUND BALANCE		13,999,446	6,347,627	(2,614,552)	(12,382,262)	(22,723,144)
FUND BALANCE ADJUSTMENTS						
ENDING FUND BALANCE		6,347,627	(2,614,552)	(12,382,262)	(22,723,144)	(33,648,524)