

CITY OF FLINT

FIVE YEAR FINANCIAL PLAN 2020-2024

Proposed Budget for FY20 and FY21

Future Projections for FY22, FY23, and FY24



Setting a Sustainable Course for the City of Flint

**Dr. Karen W. Weaver
Mayor**

City of Flint Five-Year Financial Plan

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CITY OF FLINT STRATEGIC PLAN

2020 - 2024

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY OF FLINT

Council Priorities FY2020 & FY2021

- Maintain the General Fund reserve balance.
- Maintain Police and Fire staffing levels while seeking additional funding sources to increase public safety programs.
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance.
- Resolve the Water Lead Crisis through improvement of City infrastructure and replacement of customer service lines.
- Stabilize the financial position of the Water and Sewer Funds at the most affordable rates possible at the highest quality standards.
- Build community relationships to ensure capacity and continued implementation of Master Plan and Capital Improvement Plan; including blight elimination, economic development, parks maintenance and essential human services.
- Improve customer service across all departments through training and technology.

FULL-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

	FY16 ACTUAL	FY17 AMEND. BUDGET	FY18 AMEND. BUDGET	FY19 AMEND. BUDGET	FY20 PROPOSED	FY21 PROPOSED
GOVERNANCE AND ADMINISTRATION	30	34	33	38	36	36
City Administrator	3	4	3	8	7	7
City Council	3	3	3	3	3	3
Clerk's Office	6	6	6	6	6	6
Human Resources	7	8	8	8	7	7
Law Department	8	8	8	8	7	7
Mayor's Office	3	5	5	5	6	6
POLICE	122	126	125	126	138	138
Police Officers	106	111	111	112	128	128
Civilians	16	15	14	14	10	10
FIRE	68	68	97	97	99	99
DEPARTMENT OF PUBLIC WORKS	173	174	175	174	175	175
DPW/Transportation Admin. (incl. Engineering)	7	6	7	8	7	7
Facilities Maintenance	2	3	3	3	2	2
Streets	22	21	21	26	30	30
Traffic Engineering	11	10	10	10	10	10
Utilities Admin.	3	3	3	3	3	3
Water Pollution Control	38	38	38	38	39	39
Water Treatment Plant	24	25	25	18	19	19
Water Service Center	66	68	68	68	65	65
Parks and Recreation						
PLANNING AND DEVELOPMENT	29	30	32	35	33	33
Building & Safety (incl. Blight)	14	14	13	15	14	14
Community Development & Planning	15	16	19	20	19	19
FINANCE AND ADMINISTRATION	52	54	57	57	49	49
Assessing	9	9	9	9	7	7
Finance	8	9	9	9	8	8
Fleet Services	9	9	9	9	7	7
Information Technology	5	5	6	6	6	6
Purchasing	2	2	2	2	2	2
Treasurer	19	20	22	22	19	19
TOTALS	474	486	519	527	530	530

PART-TIME AUTHORIZED POSITION LIST BY DEPARTMENT

	Amended Budget FY19	Proposed FY20
GOVERNANCE AND ADMINISTRATION	12	12
City Administrator		
City Council	9	9
Clerk's Office	1	
Human Resources		
Law Department		
Mayor's Office	2	3
POLICE	63	49
Police Officers	9	19
Civilians	54	30
FIRE		
DEPARTMENT OF PUBLIC WORKS	23	19
DPW/Transportation Admin. (incl. Engineering)		
Facilities Maintenance		
Streets		
Traffic Engineering	21	17
Utilities Admin.		
Water Pollution Control		
Water Treatment Plant	2	2
Water Service Center		
Parks and Recreation		
PLANNING AND DEVELOPMENT	3	1
Building & Safety (incl. Blight)		
Community Development & Planning	3	1
FINANCE AND ADMINISTRATION	8	4
Assessing	2	1
Finance		
Fleet Services	2	
Information Technology	1	
Purchasing		
Treasurer	3	3
TOTAL	109	85

FY20 Funding Source for Requested Positions

<u>Department</u>	<u>Total Positions</u>	<u>General Fund 101</u>	<u>Major & Local Streets 202, 203</u>	<u>Police & Fire Special Mill. 205</u>	<u>Neighbor. Police Mill. 207</u>	<u>Parks/Rec Fund 208</u>	<u>Street Light 219</u>	<u>Rubbish 226</u>	<u>Drug Enforce 265</u>	<u>HUD 274</u>	<u>Federal 296</u>	<u>BSI Fund 542</u>	<u>Water Fund 590</u>	<u>Sewer Fund 591</u>	<u>Fringe Benefit Fund 627</u>	<u>IT Fund 636</u>	<u>Fleet 661</u>
Governance	36	28.10									6.90				1.00		
Police	138	96.70		19.00	9.00				1.00	5.50	6.80						
Fire	99	49.00		17.00							33.00						
DPW - Transportation & Admin	49	2.48	43.54					0.87			0.39		0.81	0.91			
DPW - Utilities & Admin	126												68.00	58.00			
Planning & Development	33	6.75				0.35	0.25			11.80	4.00	9.85					
Finance & Administration	49	36.00															
Total	530	219.0	43.5	36.0	9.0	0.4	0.3	0.9	1.0	17.3	51.1	9.9	68.8	58.9	1.0	6.0	7.0

Reserve Policy by Fund

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.

Consequently, reserve requirements are established for funds as shown on the following pages.

Reserve requirements for funds of the City of Flint

Funds supported by General Taxes and/or millages

Reserve requirement

101	General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus \$800,000

Funds supported by Dedicated Funds, Fees or Assessments

202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
226	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

Enterprise Funds

590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.

Special Revenue Grant Funds

Special Revenue Grant Funds 274,296,297 in which revenues and expenses are to be self supporting, do not have reserve policy requirement

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
GENERAL FUND REVENUES - FUND 101					
Property Taxes	4,867,616.48	4,811,267.02	4,989,565.17	5,043,363.00	5,116,047.52
Income taxes	15,734,714.85	16,125,093.70	16,286,344.64	16,449,208.08	16,613,700.16
Interest and dividend income	282,620.00	282,620.00	285,446.20	288,300.66	291,183.67
State revenues	18,909,271.47	19,164,154.62	19,355,796.17	19,549,354.14	19,744,847.68
Charges for service rendered	10,908,186.28	11,093,211.72	11,204,143.84	11,316,185.26	11,429,347.13
Other revenues	93,763.00	92,863.00	93,791.63	94,729.55	95,676.83
Fines and forfeitures	265,209.82	265,209.82	267,861.92	270,540.54	273,245.93
Transfers in	3,562,685.04	4,021,287.84	4,061,500.73	4,102,115.72	4,143,136.88
License and Permits	1,056,733.26	1,056,733.26	1,067,300.59	1,077,973.60	1,088,753.33
TOTAL REVENUES	55,680,800.20	56,912,440.98	57,611,750.89	58,191,770.55	58,795,939.13
APPROPRIATIONS BY DEPARTMENT					
General government					
SUPPLIES & OPERATING EXPENSES	75,000.00	75,000.00	75,750.00	76,507.50	77,272.58
Totals for dept 000.300 - General Government	75,000.00	75,000.00	75,750.00	76,507.50	77,272.58
City Council					
WAGES & FRINGES	1,214,505.68	1,328,986.81	1,394,694.23	1,491,506.25	1,533,453.98
SUPPLIES & OPERATING EXPENSES	274,230.00	274,230.00	276,972.30	279,742.02	282,539.44
CAPITAL OUTLAY	25,000.00	25,000.00	25,250.00	25,502.50	25,757.52
Totals for dept 101.100 - City Council	1,513,735.68	1,628,216.81	1,696,916.53	1,796,750.77	1,841,750.94
District Court					
SUPPLIES & OPERATING EXPENSES	977,500.00	977,500.00	987,275.00	997,147.75	1,007,119.23
Totals for dept 136.100 - District Court	977,500.00	977,500.00	987,275.00	997,147.75	1,007,119.23
Office Of Mayor					
WAGES & FRINGES	352,966.84	373,001.04	385,319.93	402,750.99	411,207.93
SUPPLIES & OPERATING EXPENSES	97,400.00	96,900.00	97,869.00	98,847.69	99,836.16
Totals for dept 171.100 - Office Of Mayor	450,366.84	469,901.04	483,188.93	501,598.68	511,044.09

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
City Administrator					
WAGES & FRINGES	518,322.08	556,482.46	578,984.36	611,549.46	626,399.71
SUPPLIES & OPERATING EXPENSES	26,550.00	26,550.00	26,815.50	27,083.65	27,354.50
Totals for dept 172.100 - City Administrator	544,872.08	583,032.46	605,799.86	638,633.11	653,754.21
Law Office Operations					
WAGES & FRINGES	735,749.80	735,749.80	743,107.30	750,538.37	758,043.76
SUPPLIES & OPERATING EXPENSES	36,400.00	36,400.00	36,764.00	37,131.64	37,502.95
Totals for dept 266.100 - Law Office Operations	772,149.80	772,149.80	779,871.30	787,670.01	795,546.71
Office Of City Clerk					
WAGES & FRINGES	162,889.71	172,429.81	178,628.49	187,488.17	191,670.57
SUPPLIES & OPERATING EXPENSES	44,000.00	44,000.00	44,440.00	44,884.40	45,333.23
Totals for dept 215.100 - Office Of City Clerk	206,889.71	216,429.81	223,068.49	232,372.57	237,003.80
City Clerk-Elections					
WAGES & FRINGES	369,988.34	399,806.91	416,907.51	441,789.91	452,965.02
SUPPLIES & OPERATING EXPENSES	211,100.00	211,100.00	213,211.00	215,343.11	217,496.53
CAPITAL OUTLAY	80,000.00	80,000.00	80,800.00	81,608.00	82,424.08
Totals for dept 262.100 - City Clerk-Election	661,088.34	690,906.91	710,918.51	738,741.02	752,885.63
City Clerk-License And Permits					
WAGES & FRINGES	243,404.63	263,353.14	274,935.43	291,831.57	299,364.92
SUPPLIES & OPERATING EXPENSES	14,900.00	14,900.00	15,049.00	15,199.49	15,351.47
Totals for dept 215.200 - City Clerk-License And Permits	258,304.63	278,253.14	289,984.43	307,031.06	314,716.39
Cty Clk Elec Div. - Election Workers					
SUPPLIES & OPERATING EXPENSES	1,236.00	1,300.00	1,313.00	1,326.13	1,339.39
Totals for dept 262.110 - City Clerk Elec Div. Election Wrk	1,236.00	1,300.00	1,313.00	1,326.13	1,339.39

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Assessment					
WAGES & FRINGES	1,151,486.00	1,231,281.21	1,278,364.76	1,346,116.24	1,377,509.28
SUPPLIES & OPERATING EXPENSES	83,814.00	103,814.00	104,852.14	105,900.66	106,959.67
CAPITAL OUTLAY	3,000.00	3,000.00	3,030.00	3,060.30	3,090.90
Totals for dept 257.100 - Assessment	1,238,300.00	1,338,095.21	1,386,246.90	1,455,077.20	1,487,559.85
Finance Purchasing					
WAGES & FRINGES	312,828.41	324,220.35	337,002.35	355,453.50	363,927.88
SUPPLIES & OPERATING EXPENSES	11,250.00	11,250.00	11,362.50	11,476.12	11,590.88
Totals for dept 191.201 - Finance Purchasing	324,078.41	335,470.35	348,364.85	366,929.62	375,518.76
Finance-Admin/Accounting/Payroll					
WAGES & FRINGES	1,124,012.55	1,193,952.45	1,236,061.62	1,296,116.40	1,324,636.57
SUPPLIES & OPERATING EXPENSES	71,600.00	71,900.00	72,619.00	73,345.20	74,078.65
Totals for dept 191.100 - Finance-Admin/Accounting/Pay	1,195,612.55	1,265,852.45	1,308,680.62	1,369,461.60	1,398,715.22
Customer Services-Treasury Operations					
WAGES & FRINGES	192,183.69	208,401.85	217,947.88	231,923.80	238,091.32
SUPPLIES & OPERATING EXPENSES	80,760.00	82,240.00	83,062.40	83,893.03	84,731.94
Totals for dept 253.200 - Customer Services-Treasury Ops	272,943.69	290,641.85	301,010.28	315,816.83	322,823.26
Customer Services-Income Tax					
SUPPLIES & OPERATING EXPENSES	583,780.00	583,310.00	589,143.10	595,034.53	600,984.87
Totals for dept 253.201 - Customer Services-Income Tax	583,780.00	583,310.00	589,143.10	595,034.53	600,984.87
Customer Services-Water Collection					
WAGES & FRINGES	872,393.86	945,375.57	988,408.37	1,051,376.43	1,079,207.49
SUPPLIES & OPERATING EXPENSES	122,780.00	126,350.00	127,613.50	128,889.62	130,178.54
Totals for dept 253.202 -Customer Svcs-Water Collection	995,173.86	1,071,725.57	1,116,021.87	1,180,266.05	1,209,386.03
Customer Service-Sewer collection					
WAGES & FRINGES	872,393.86	945,375.57	988,408.37	1,051,376.43	1,079,207.49
SUPPLIES & OPERATING EXPENSES	115,780.00	119,350.00	120,543.50	121,748.92	122,966.43
Totals for dept 253.203 - Customer Svcs-Sewer Collection	988,173.86	1,064,725.57	1,108,951.87	1,173,125.35	1,202,173.92

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Delinquent Collections					
WAGES & FRINGES	231,809.88	250,890.05	262,157.93	278,626.29	285,929.71
SUPPLIES & OPERATING EXPENSES	5,900.00	5,900.00	5,959.00	6,018.59	6,078.77
Totals for dept 253.204 - Delinquent Collections	237,709.88	256,790.05	268,116.93	284,644.88	292,008.48
Ombudsman					
WAGES & FRINGES	179,036.00	179,036.00	180,826.36	182,634.61	184,460.97
SUPPLIES & OPERATING EXPENSES	70,964.00	70,964.00	71,673.64	72,390.38	73,114.27
Totals for dept 290.100 - Ombudsman	250,000.00	250,000.00	252,500.00	255,024.99	257,575.24
Personnel Office					
WAGES & FRINGES	764,768.59	831,888.98	865,624.82	914,461.85	936,714.44
SUPPLIES & OPERATING EXPENSES	85,250.00	85,250.00	86,102.50	86,963.53	87,833.17
Totals for dept 270.100 - Personnel Office	850,018.59	917,138.98	951,727.32	1,001,425.38	1,024,547.61
Personnel Office-Personnel-Training					
SUPPLIES & OPERATING EXPENSES	57,000.00	57,000.00	57,570.00	58,145.70	58,727.16
Totals for dept 270.200 - Personnel Office-Personnel-Training	57,000.00	57,000.00	57,570.00	58,145.70	58,727.16
Patrol Bureau - Administration					
WAGES & FRINGES	6,065,914.33	6,499,057.26	6,752,739.26	7,118,562.42	7,287,059.54
SUPPLIES & OPERATING EXPENSES	47,553.00	42,553.00	42,978.53	43,408.32	43,842.39
CAPITAL OUTLAY	50,000.00	50,000.00	50,500.00	51,005.00	51,515.05
Totals for dept 315.100 - Patrol Bureau - Administration	6,163,467.33	6,591,610.26	6,846,217.79	7,212,975.74	7,382,416.98
Patrol Bureau-School Crossing Guards					
WAGES & FRINGES	207,481.12	289,183.20	292,075.03	294,995.78	297,945.75
SUPPLIES & OPERATING EXPENSES	1,000.00	1,000.00	1,010.00	1,020.10	1,030.30
Totals for dept 315.206 - Patrol Bureau-School Crossing Guards	208,481.12	290,183.20	293,085.03	296,015.88	298,976.05

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Pol Admin - City Lock up					
SUPPLIES & OPERATING EXPENSES	2,864,275.00	2,864,275.00	2,892,917.75	2,921,846.93	2,951,065.40
CAPITAL OUTLAY	100,000.00	100,000.00	101,000.00	102,010.00	103,030.10
Totals for dept 302.205 - Pol Admin - City Lock-Up	2,964,275.00	2,964,275.00	2,993,917.75	3,023,856.93	3,054,095.50
Pol Admin - LEADS					
SUPPLIES & OPERATING EXPENSES	10,000.00	10,000.00	10,100.00	10,201.00	10,303.01
Totals for dept 302.210 - Pol Admin - LEADS	10,000.00	10,000.00	10,100.00	10,201.00	10,303.01
Pol Admin Bureau - Admin					
WAGES & FRINGES	576,452.16	768,223.67	793,587.33	829,475.12	846,888.50
SUPPLIES & OPERATING EXPENSES	26,983.00	29,316.00	29,609.16	29,905.25	30,204.30
CAPITAL OUTLAY	6,700.00				
Totals for dept 302.100 - Pol Admin Bureau - Admin	610,135.16	797,539.67	823,196.49	859,380.37	877,092.80
Pol Admin Bureau-Inspections					
WAGES & FRINGES	295,590.26	161,472.02	167,561.12	176,310.12	180,380.75
SUPPLIES & OPERATING EXPENSES	2,804.00	2,804.00	2,832.04	2,860.36	2,888.96
Totals for dept 302.200 - Pol Admin Bureau-Inspections	298,394.26	164,276.02	170,393.16	179,170.48	183,269.71
Pol Admin Intel support staff					
WAGES & FRINGES	313,290.75	333,885.10	345,894.56	363,060.58	371,162.76
SUPPLIES & OPERATING EXPENSES	23,727.00	23,727.00	23,964.27	24,203.91	24,445.96
CAPITAL OUTLAY	15,000.00				
Totals for dept 302.400 - Pol Admin Intel Support Staff	352,017.75	357,612.10	369,858.83	387,264.49	395,608.72
Pol Invst Ovrhd - Criminal Invest Overh					
WAGES & FRINGES	2,301,859.80	2,735,553.10	2,838,741.11	2,987,009.52	3,055,987.76
SUPPLIES & OPERATING EXPENSES	33,571.00	30,170.00	30,471.70	30,776.42	31,084.18
CAPITAL OUTLAY	34,683.00				
Totals for dept 308.200 - Pol Invst Ovrhd - Criminal Invest Overh	2,370,113.80	2,765,723.10	2,869,212.81	3,017,785.94	3,087,071.94

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Pol Invst Ovrhd - Police School Liaison					
WAGES & FRINGES	422,639.54	452,179.65	470,124.59	496,045.99	507,929.01
SUPPLIES & OPERATING EXPENSES	13,472.00	11,303.00	11,416.03	11,530.19	11,645.48
CAPITAL OUTLAY	900.00				
Totals for dept 308.202 - Pol Invst Ovrhd - Police School Liaison	437,011.54	463,482.65	481,540.62	507,576.18	519,574.49
Pol Invst Ovrhd - Special Operations					
WAGES & FRINGES	1,668,383.13	1,512,789.60	1,571,063.75	1,654,982.83	1,693,783.95
SUPPLIES & OPERATING EXPENSES	5,000.00	5,000.00	5,050.00	5,100.50	5,151.50
Totals for dept 308.205 - Pol Invst Ovrhd - Special Operations	1,673,383.13	1,517,789.60	1,576,113.75	1,660,083.33	1,698,935.45
Pol Tech Serv - City Impound					
WAGES & FRINGES	134,002.85	143,542.95	149,452.76	158,020.68	161,908.41
SUPPLIES & OPERATING EXPENSES	139,750.00	139,750.00	141,147.50	142,558.97	143,984.55
Totals for dept 305.206 - Pol Tech Serv - City Impound	273,752.85	283,292.95	290,600.26	300,579.65	305,892.96
Pol Tech Serv-Planning, Research, & Trai					
WAGES & FRINGES	69,656.66	75,730.11	78,724.60	83,048.54	85,032.79
SUPPLIES & OPERATING EXPENSES	132,650.00	82,000.00	82,820.00	83,648.20	84,484.68
CAPITAL OUTLAY	2,000.00				
Totals for dept 305.201 - Pol Tech Serv-Plann, Research, & Train	204,306.66	157,730.11	161,544.60	166,696.74	169,517.47
Pol Tech Serv-Records & Identification					
WAGES & FRINGES	1,533,201.87	1,660,847.20	1,725,961.62	1,819,902.60	1,863,116.99
SUPPLIES & OPERATING EXPENSES	249,284.76	247,816.76	250,294.93	252,797.89	255,325.85
CAPITAL OUTLAY	19,000.00				
Totals for dept 305.200 - Pol Tech Serv-Records & Identification	1,801,486.63	1,908,663.96	1,976,256.55	2,072,700.49	2,118,442.84
Pol Tech Serv-Uniforms & Equipment					
WAGES & FRINGES	133,137.73	142,677.83	148,578.99	157,138.17	161,017.07
SUPPLIES & OPERATING EXPENSES	132,000.00	132,000.00	133,320.00	134,653.20	135,999.74
CAPITAL OUTLAY	250,000.00	250,000.00	252,500.00	255,025.00	257,575.25
Totals for dept 305.203 - Pol Tech Serv-Uniforms & Equipment	515,137.73	524,677.83	534,398.99	546,816.37	554,592.06

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Police - Fleet					
SUPPLIES & OPERATING EXPENSES	1,379,682.72	1,734,898.31	1,752,247.29	1,769,769.77	1,787,467.46
Totals for dept 301.200 - Police - Fleet	1,379,682.72	1,734,898.31	1,752,247.29	1,769,769.77	1,787,467.46
POLICE - RETIREE HEALTHCARE					
WAGES & FRINGES	3,851,306.38	4,043,871.70	4,084,310.42	4,125,153.52	4,166,405.06
Totals for dept 301.800 - Non_dep_Exp-Police Portion	3,851,306.38	4,043,871.70	4,084,310.42	4,125,153.52	4,166,405.06
Office Of Fire Chief					
WAGES & FRINGES	497,236.22	526,719.82	545,410.15	572,084.44	584,727.83
SUPPLIES & OPERATING EXPENSES	135,250.00	135,450.00	136,804.50	138,172.55	139,554.26
Totals for dept 337.100 - Office Of Fire Chief	632,486.22	662,169.82	682,214.65	710,256.99	724,282.09
Fire Admin - Training					
WAGES & FRINGES	154,987.38	164,527.48	170,647.13	179,427.00	183,528.80
Totals for dept 337.202 - Fire Admin - Training	154,987.38	164,527.48	170,647.13	179,427.00	183,528.80
Fire Admin-Maintenance					
SUPPLIES & OPERATING EXPENSES	641,864.59	777,179.55	784,951.35	792,800.86	800,728.87
Totals for dept 337.201 - Fire Admin-Maintenance	641,864.59	777,179.55	784,951.35	792,800.86	800,728.87
Fire Prevent - Inspection And Training					
WAGES & FRINGES	290,141.28	309,221.46	321,262.44	338,621.84	346,623.10
SUPPLIES & OPERATING EXPENSES	1,000.00	1,000.00	1,010.00	1,020.10	1,030.30
Totals for dept 339.200 - Fire Prevent - Inspection and Training	291,141.28	310,221.46	322,272.44	339,641.94	347,653.40
Firefighting Division-Fire Station Overh					
WAGES & FRINGES	5,405,082.56	5,594,890.33	5,826,845.52	6,163,356.27	6,315,759.36
SUPPLIES & OPERATING EXPENSES	110,200.00	110,200.00	111,302.00	112,415.02	113,539.17
CAPITAL OUTLAY	100,000.00	100,000.00	101,000.00	102,010.00	103,030.10
Totals for dept 338.201 - Firefighting Division-Fire Station Overh	5,615,282.56	5,805,090.33	6,039,147.52	6,377,781.29	6,532,328.63

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
FIRE RETIREE HEALTHCARE					
WAGES & FRINGES	1,604,710.99	1,684,946.54	1,701,796.01	1,718,813.97	1,736,002.11
Totals for dept 337.800 - Non_dep_Exp-Fire Portion	1,604,710.99	1,684,946.54	1,701,796.01	1,718,813.97	1,736,002.11
Development-Planning & Zoning					
WAGES & FRINGES	907,343.00	982,239.00	1,019,989.92	1,074,341.07	1,099,487.73
SUPPLIES & OPERATING EXPENSES	190,225.53	190,776.00	192,683.76	194,610.60	196,556.69
CAPITAL OUTLAY	15,000.00	12,000.00	12,120.00	12,241.20	12,363.61
Totals for dept 371.209 - Development-Planning & Zoning	1,112,568.53	1,185,015.00	1,224,793.68	1,281,192.87	1,308,408.03
Golf Division - Kearsley Lake Gc					
SUPPLIES & OPERATING EXPENSES	4,800.00	4,650.00	4,696.50	4,743.46	4,790.90
Totals for dept 755.210 - Golf Division - Kearsley Lake Golf Course	4,800.00	4,650.00	4,696.50	4,743.46	4,790.90
Golf Division-Mott Park Gc					
SUPPLIES & OPERATING EXPENSES	6,130.00	6,630.00	6,696.30	6,763.26	6,830.89
Totals for dept 755.220 - Golf Division-Mott Park Golf Course	6,130.00	6,630.00	6,696.30	6,763.26	6,830.89
Golf Division-Pierce Park Gc					
SUPPLIES & OPERATING EXPENSES	1,750.00	1,750.00	1,767.50	1,785.18	1,803.03
Totals for dept 755.240 - Golf Division-Pierce Park Golf Course	1,750.00	1,750.00	1,767.50	1,785.18	1,803.03
Golf Division-Swartz Crk Gc					
SUPPLIES & OPERATING EXPENSES	6,550.00	6,600.00	6,666.00	6,732.66	6,799.98
Totals for dept 755.230 - Golf Division-Swartz Creek Golf Course	6,550.00	6,600.00	6,666.00	6,732.66	6,799.98
Medical Marijuana Compliance					
WAGES & FRINGES	21,311.33	22,265.34	22,905.07	23,793.47	24,246.51
SUPPLIES & OPERATING EXPENSES	78,499.51	77,523.76	78,299.00	79,081.99	79,872.81
Totals for dept 371.220 - Medical Marijuana Compliance	99,810.84	99,789.10	101,204.07	102,875.46	104,119.32

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Facilities Maint-Municipal Center					
WAGES & FRINGES	326,672.88	347,914.84	361,109.66	380,079.89	388,891.25
SUPPLIES & OPERATING EXPENSES	1,091,793.93	1,147,168.09	1,158,639.77	1,170,226.16	1,181,928.43
CAPITAL OUTLAY	2,000.00	2,000.00	2,020.00	2,040.20	2,060.60
Totals for dept 753.200 - Facilities Maint-Municipal Center	1,420,466.81	1,497,082.93	1,521,769.43	1,552,346.25	1,572,880.28
Facilities Maint-Recreation Centers					
SUPPLIES & OPERATING EXPENSES	20,000.00	20,000.00	20,606.02	20,402.00	20,200.00
Totals for dept 753.202 - Facilities Maint-Recreation Centers	20,000.00	20,000.00	20,606.02	20,402.00	20,200.00
Transfer out to 295					
TRANSFERS OUT	15,641.00	15,641.00	15,797.41	15,955.38	16,114.94
Totals for dept 966.295 - Transfer out to 295	15,641.00	15,641.00	15,797.41	15,955.38	16,114.94
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	3,672,496.00	3,856,121.00	3,894,682.21	3,933,629.03	3,972,965.32
SUPPLIES & OPERATING EXPENSES	4,632,718.55	4,748,536.51	4,796,021.88	4,843,982.09	4,892,421.91
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	8,305,214.55	8,604,657.51	8,690,704.09	8,777,611.12	8,865,387.23
APPROPRIATIONS - FUND 101	55,500,290.73	58,545,017.18	60,071,144.23	62,157,887.30	63,263,974.37
ESTIMATED REVENUES - FUND 101	55,680,800.20	56,912,440.98	57,611,750.89	58,191,770.55	58,795,939.13
APPROPRIATIONS - FUND 101	55,500,290.73	58,545,017.18	60,071,144.23	62,157,887.30	63,263,974.37
NET OF REVENUES/APPROPRIATIONS - FUND 101	180,509.47	(1,632,576.20)	(2,459,393.34)	(3,966,116.75)	(4,468,035.24)
BEGINNING FUND BALANCE	20,254,427.94	20,434,937.41	18,802,361.21	16,342,967.87	12,376,851.12
ENDING FUND BALANCE	20,434,937.41	18,802,361.21	16,342,967.87	12,376,851.12	7,908,815.88

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
MAJOR STREETS - FUND 202					
MAJOR STREETS REVENUE					
State revenues	11,696,349.00	11,635,436.00	11,751,790.36	11,869,308.26	11,988,001.34
Charges for service rendered	41,000.00	41,000.00	41,410.00	41,824.10	42,242.35
Other revenues	278,973.00	279,173.00	281,964.73	284,784.38	287,632.22
Local grants					
TOTAL REVENUES	12,016,322.00	11,955,609.00	12,075,165.09	12,195,916.74	12,317,875.91
APPROPRIATIONS BY DEPARTMENT					
Transportation-Tip Contribution					
SUPPLIES & OPERATING EXPENSES	5,011,643.00	2,701,750.00	2,728,767.50	2,756,055.18	2,783,615.73
Totals for dept 441.702 - Transportation-Tip Contribution	5,011,643.00	2,701,750.00	2,728,767.50	2,756,055.18	2,783,615.73
Transportation Major And Local Streets					
WAGES & FRINGES	237,686.45	251,825.82	260,611.12	273,124.60	279,087.89
SUPPLIES & OPERATING EXPENSES	154,670.00	79,670.00	80,466.70	81,271.37	82,084.07
Totals for dept 442.100-Transportation Major & Local Streets	392,356.45	331,495.82	341,077.82	354,395.97	361,171.96
Trans Engg-Routine Maint-Strts/Repairs					
SUPPLIES & OPERATING EXPENSES	200,000.00	300,000.00	303,000.00	306,030.00	309,090.30
Totals for dept 443.200 - Trans Engg-Routine Maint-Strts/Repairs	200,000.00	300,000.00	303,000.00	306,030.00	309,090.30
Traffic Engineering Service Maintenance					
WAGES & FRINGES	1,099,259.69	1,172,926.81	1,218,421.88	1,283,985.27	1,314,238.74
SUPPLIES & OPERATING EXPENSES	1,334,690.00	1,051,382.60	1,061,896.43	1,072,515.39	1,083,240.55
CAPITAL OUTLAY	15,000.00	15,750.00	15,907.50	16,066.58	16,227.24
Totals for dept 443.201 - Traffic Engineering Service Maint	2,448,949.69	2,240,059.41	2,296,225.81	2,372,567.24	2,413,706.53
St. maint - sidewalks-ACT51					
WAGES & FRINGES	76,376.05	82,131.19	85,637.12	90,737.54	93,029.43
SUPPLIES & OPERATING EXPENSES	180,202.00	180,331.70	182,135.02	183,956.37	185,795.94
Totals for dept 449.200 - St. Maint - Sidewalks-ACT51	256,578.05	262,462.89	267,772.14	274,693.91	278,825.37

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
St Maint-Routine Maint-Strts/Repairs-Act					
WAGES & FRINGES	1,180,416.26	1,301,660.92	1,344,941.27	1,406,233.59	1,435,903.47
SUPPLIES & OPERATING EXPENSES	787,881.00	668,844.93	675,533.38	682,288.72	689,111.61
CAPITAL OUTLAY	330,000.00	407,000.00	411,070.00	415,180.70	419,332.51
Totals for dept 449.201-St Maint-Routine Maint-Streets/Repairs-Ac	2,298,297.26	2,377,505.85	2,431,544.65	2,503,703.01	2,544,347.59
St Maint-Winter Maint-Major/Local-Act51					
WAGES & FRINGES	800,331.91	830,241.43	859,839.88	902,104.46	922,108.24
SUPPLIES & OPERATING EXPENSES	377,023.00	385,935.84	389,795.20	393,693.16	397,630.08
Totals for dept 449.203 - St Maint-Winter Maint-Major/Local-Act51	1,177,354.91	1,216,177.27	1,249,635.08	1,295,797.62	1,319,738.32
Water cut repairs - transportation					
WAGES & FRINGES	185,179.50	198,301.31	205,481.90	215,753.40	220,591.40
SUPPLIES & OPERATING EXPENSES	57,487.00	58,888.54	59,477.43	60,072.20	60,672.92
	242,666.50	257,189.85	264,959.33	275,825.60	281,264.32
50/50 Program					
SUPPLIES & OPERATING EXPENSES	126,000.00	132,250.00	133,572.50	134,908.22	136,257.31
Totals for dept 449.213 - 50/50 Program	126,000.00	132,250.00	133,572.50	134,908.22	136,257.31
Tree Maintenance - right of way					
SUPPLIES & OPERATING EXPENSES	158,300.00	166,200.00	167,862.00	169,540.62	171,236.03
Totals for dept 449.215 - Tree Maintenance - Right of Way	158,300.00	166,200.00	167,862.00	169,540.62	171,236.03
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	926,147.49	972,454.86	982,179.41	992,001.20	1,001,921.21
SUPPLIES & OPERATING EXPENSES	1,047,997.31	1,074,197.24	1,084,939.21	1,095,788.60	1,106,746.49
	1,974,144.80	2,046,652.10	2,067,118.62	2,087,789.80	2,108,667.70
Debt Service -Interest & fiscal charges					
DEBT SERVICE	5,124.66	5,124.66	5,175.91	5,227.67	5,279.94
Totals for dept 906.100 - Debt Service -Interest & Fiscal Charges	5,124.66	5,124.66	5,175.91	5,227.67	5,279.94

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Debt service - principal portion					
DEBT SERVICE	113,057.90	112,492.61	113,617.54	114,753.71	115,901.25
	113,057.90	112,492.61	113,617.54	114,753.71	115,901.25
Transfer Out To Other Funds					
TRANSFERS to Fund 203	1,500,000.00	1,500,000.00	1,515,000.00	1,530,150.00	1,545,451.50
	1,500,000.00	1,500,000.00	1,515,000.00	1,530,150.00	1,545,451.50
APPROPRIATIONS - FUND 202	15,904,473.22	13,649,360.46	13,885,328.90	14,181,438.55	14,374,553.85
ESTIMATED REVENUES - FUND 202	12,016,322.00	11,955,609.00	12,075,165.09	12,195,916.74	12,317,875.91
APPROPRIATIONS - FUND 202	15,904,473.22	13,649,360.46	13,885,328.90	14,181,438.55	14,374,553.85
NET OF REVENUES/APPROPRIATIONS - FUND 202	(3,888,151.22)	(1,693,751.46)	(1,810,163.81)	(1,985,521.81)	(2,056,677.94)
BEGINNING FUND BALANCE	0.00	0.00	0.00	(1,810,163.81)	(3,795,685.62)
ENDING FUND BALANCE	(3,888,151.22)	(1,693,751.46)	(1,810,163.81)	(3,795,685.62)	(5,852,363.56)

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
LOCAL STREETS - FUND 203					
LOCAL STREETS REVENUE					
State revenues	3,203,950.00	3,203,950.00	3,235,989.50	3,268,349.39	3,301,032.89
Other revenues	257,753.00	257,753.00	260,330.53	262,933.83	265,563.17
Transfers in	1,500,000.00	1,500,000.00	1,515,000.00	1,530,150.00	1,545,451.50
TOTAL REVENUE	4,961,703.00	4,961,703.00	5,011,320.03	5,061,433.22	5,112,047.56
APPROPRIATIONS BY DEPARTMENT					
Transportation Major And Local Streets					
WAGES & FRINGES	194,316.72	206,209.40	213,533.96	223,988.51	228,942.33
Totals for dept 442.100 - Transportation Major And Local Streets	194,316.72	206,209.40	213,533.96	223,988.51	228,942.33
Traffic Engineering Service Maintenance					
WAGES & FRINGES	292,881.97	315,555.31	328,932.14	348,379.91	357,135.00
SUPPLIES & OPERATING EXPENSES	103,458.00	111,945.68	113,065.14	114,195.79	115,337.74
Totals for dept 443.201 - Traffic Engineering Service Maintenance	396,339.97	427,500.99	441,997.28	462,575.70	472,472.74
St. maint - sidewalks-ACT51					
WAGES & FRINGES	86,353.97	92,607.97	96,218.67	101,424.91	103,823.66
SUPPLIES & OPERATING EXPENSES	26,204.00	26,358.34	26,621.92	26,888.14	27,157.03
Totals for dept 449.200 - Street Maintenance - Sidewalks - ACT51	112,557.97	118,966.31	122,840.59	128,313.05	130,980.69
St Maint-Routine Maint-Strts/Repairs-Act					
WAGES & FRINGES	1,307,487.73	1,392,061.15	1,435,203.26	1,495,750.56	1,525,778.10
SUPPLIES & OPERATING EXPENSES	801,017.00	818,456.18	826,640.74	834,907.14	843,256.22
CAPITAL OUTLAY	157,500.00	162,000.00	163,620.00	165,256.20	166,908.76
Totals for dept 449.201 - St Maint-Routine Maint-Streets/Repairs-A	2,266,004.73	2,372,517.33	2,425,464.00	2,495,913.90	2,535,943.08

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
St Maint-Winter Maint-Major/Local-Act51					
WAGES & FRINGES	708,618.37	766,350.93	796,867.27	840,963.21	861,158.45
SUPPLIES & OPERATING EXPENSES	296,416.00	311,973.91	315,093.65	318,244.59	321,427.04
Totals for dept 449.203 - St Maint-Winter Maint-Major/Local-Act51	1,005,034.37	1,078,324.84	1,111,960.92	1,159,207.80	1,182,585.49
Water cut repairs - transportation					
WAGES & FRINGES	165,014.54	177,128.06	184,096.91	194,154.57	198,776.57
SUPPLIES & OPERATING EXPENSES	56,440.00	56,754.34	57,321.88	57,895.10	58,474.05
Totals for dept 449.211 - Water Cut Repairs - Transportation	221,454.54	233,882.40	241,418.79	252,049.67	257,250.62
50/50 Program					
SUPPLIES & OPERATING EXPENSES	125,250.00	131,500.00	132,815.00	134,143.14	135,484.59
Totals for dept 449.213 - 50/50 Program	125,250.00	131,500.00	132,815.00	134,143.14	135,484.59
Tree Maintenance - right of way					
SUPPLIES & OPERATING EXPENSES	182,000.00	191,100.00	193,011.00	194,941.11	196,890.52
Totals for dept 449.215 - Tree Maintenance - Right of Way	182,000.00	191,100.00	193,011.00	194,941.11	196,890.52
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	696,903.06	731,748.21	739,065.69	746,456.35	753,920.91
SUPPLIES & OPERATING EXPENSES	312,113.90	319,916.75	323,115.92	326,347.08	329,610.55
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	1,009,016.96	1,051,664.96	1,062,181.61	1,072,803.43	1,083,531.46
APPROPRIATIONS - FUND 203	5,511,975.26	5,811,666.23	5,945,223.15	6,123,936.31	6,224,081.52
ESTIMATED REVENUES - FUND 203	4,961,703.00	4,961,703.00	5,011,320.03	5,061,433.22	5,112,047.56
APPROPRIATIONS - FUND 203	5,511,975.26	5,811,666.23	5,945,223.15	6,123,936.31	6,224,081.52
NET OF REVENUES/APPROPRIATIONS - FUND 203	(550,272.26)	(849,963.23)	(933,903.12)	(1,062,503.09)	(1,112,033.96)
BEGINNING FUND BALANCE	4,025,615.68	3,475,343.42	2,625,380.19	1,691,477.07	628,973.98
ENDING FUND BALANCE	3,475,343.42	2,625,380.19	1,691,477.07	628,973.98	(483,059.98)

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
PUBLIC SAFETY MILLAGE - 205 FUND					
PUBLIC SAFETY REVENUE					
Property Taxes	3,894,093.42	3,849,014.15	3,991,652.67	4,034,690.40	4,092,837.66
State revenues	401,152.62	411,181.44	415,293.25	419,446.19	423,640.65
Charges for service rendered	15,000.00	15,000.00	15,150.00	15,301.50	15,454.52
TOTAL REVENUES	4,310,246.04	4,275,195.59	4,422,095.92	4,469,438.09	4,531,932.83
APPROPRIATIONS BY DEPARTMENT					
Patrol Bureau-Patrol - 1st Shift					
WAGES & FRINGES	2,539,320.86	2,769,514.24	2,878,899.10	3,036,828.56	3,109,325.66
Totals for dept 315.201 - Patrol Bureau-Patrol - 1st Shift	2,539,320.86	2,769,514.24	2,878,899.10	3,036,828.56	3,109,325.66
Firefighting Division-Fire Station Overh					
WAGES & FRINGES	2,253,250.26	2,421,937.21	2,522,221.04	2,667,690.93	2,733,595.62
Totals for dept 338.201 - Firefighting Division-Fire Station Overh	2,253,250.26	2,421,937.21	2,522,221.04	2,667,690.93	2,733,595.62
APPROPRIATIONS - FUND 205	4,792,571.12	5,191,451.45	5,401,120.14	5,704,519.49	5,842,921.28
ESTIMATED REVENUES - FUND 205	4,310,246.04	4,275,195.59	4,422,095.92	4,469,438.09	4,531,932.83
APPROPRIATIONS - FUND 205	4,792,571.12	5,191,451.45	5,401,120.14	5,704,519.49	5,842,921.28
NET OF REVENUES/APPROPRIATIONS - FUND 205	(482,325.08)	(916,255.86)	(979,024.22)	(1,235,081.40)	(1,310,988.45)
BEGINNING FUND BALANCE	3,364,828.68	2,882,503.60	1,966,247.74	987,223.52	(247,857.88)
ENDING FUND BALANCE	2,882,503.60	1,966,247.74	987,223.52	(247,857.88)	(1,558,846.33)

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
NEIGHBORHOOD POLICE MILLAGE - 207 FUND					
NEIGHBORHOOD POLICE REVENUE					
Property Taxes	1,298,031.14	1,283,004.42	1,330,550.89	1,344,896.80	1,364,279.22
State revenues	133,717.54	137,060.48	138,431.08	139,815.40	141,213.55
Charges for service rendered	8,100.00	8,100.00	8,181.00	8,262.81	8,345.44
TOTAL REVENUES	1,439,848.68	1,428,164.90	1,477,162.97	1,492,975.01	1,513,838.21
APPROPRIATIONS BY DEPARTMENT					
Patrol Bureau-Patrol - 4Th Shift					
WAGES & FRINGES	1,239,359.78	1,497,227.47	1,555,334.97	1,639,079.29	1,677,715.68
SUPPLIES & OPERATING EXPENSES	77,804.00	77,804.00	78,582.04	79,367.86	80,161.54
CAPITAL OUTLAY	35,000.00	35,000.00	35,350.00	35,703.50	36,060.54
Totals for dept 315.204 - Patrol Bureau-Patrol - 4th Shift	1,352,163.78	1,610,031.47	1,669,267.01	1,754,150.65	1,793,937.76
APPROPRIATIONS - FUND 207	1,352,163.78	1,610,031.47	1,669,267.01	1,754,150.65	1,793,937.76
ESTIMATED REVENUES - FUND 207	1,439,848.68	1,428,164.90	1,477,162.97	1,492,975.01	1,513,838.21
APPROPRIATIONS - FUND 207	1,352,163.78	1,610,031.47	1,669,267.01	1,754,150.65	1,793,937.76
NET OF REVENUES/APPROPRIATIONS - FUND 207	87,684.90	(181,866.57)	(192,104.04)	(261,175.64)	(280,099.55)
BEGINNING FUND BALANCE	1,426,548.83	1,514,233.73	1,332,367.16	1,140,263.12	879,087.48
ENDING FUND BALANCE	1,514,233.73	1,332,367.16	1,140,263.12	879,087.48	598,987.93

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
PARK/RECREATION MILLAGE - FUND 208					
PARK/RECREATION REVENUE					
Property Taxes	324,507.78	320,751.55	332,637.50	336,224.20	341,070.25
Charges for service rendered	1,800.00	1,800.00	1,818.00	1,836.18	1,854.54
TOTAL REVENUES	326,307.78	322,551.55	334,455.50	338,060.38	342,924.79
APPROPRIATIONS BY DEPARTMENT					
Parks & Recreation Admin					
SUPPLIES & OPERATING EXPENSES	100.00	100.00	101.00	102.01	103.03
Totals for dept 752.100 - Parks & Recreation Admin	100.00	100.00	101.00	102.01	103.03
Parks - Forestry Admin					
WAGES & FRINGES	44,640.81	47,979.84	49,944.48	52,791.26	54,084.92
SUPPLIES & OPERATING EXPENSES	279,600.00	274,600.00	277,346.00	280,119.46	282,920.65
Totals for dept 752.102 - Parks - Forestry Admin	324,240.81	322,579.84	327,290.48	332,910.72	337,005.57
APPROPRIATIONS - FUND 208	324,340.81	322,679.84	327,391.48	333,012.73	337,108.60
ESTIMATED REVENUES - FUND 208	326,307.78	322,551.55	334,455.50	338,060.38	342,924.79
APPROPRIATIONS - FUND 208	324,340.81	322,679.84	327,391.48	333,012.73	337,108.60
NET OF REVENUES/APPROPRIATIONS - FUND 208	1,966.97	(128.29)	7,064.02	5,047.65	5,816.19
BEGINNING FUND BALANCE	310,554.06	312,521.03	312,392.74	319,456.76	324,504.41
ENDING FUND BALANCE	312,521.03	312,392.74	319,456.76	324,504.41	330,320.60

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
STREET LIGHTING ASSESSMENT - FUND 219					
STREET LIGHT ASSESSMENT REVENUE					
Special assessment taxes	3,159,297.00	3,238,279.42	3,270,662.21	3,303,368.84	3,336,402.52
TOTAL REVENUES	3,159,297.00	3,238,279.42	3,270,662.21	3,303,368.84	3,336,402.52
APPROPRIATIONS BY DEPARTMENT					
Street Lighting					
WAGES & FRINGES	35,049.35	38,979.41	40,467.90	42,609.47	43,602.19
SUPPLIES & OPERATING EXPENSES	2,968,675.95	3,117,009.75	3,148,179.85	3,179,661.65	3,211,458.26
Totals for dept 443.206 - Street Lighting	3,003,725.30	3,155,989.16	3,188,647.75	3,222,271.12	3,255,060.45
Cost Allocation and Retiree Healthcare					
SUPPLIES & OPERATING EXPENSES	127,793.41	130,988.24	132,298.12	133,621.10	134,957.31
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	127,793.41	130,988.24	132,298.12	133,621.10	134,957.31
APPROPRIATIONS - FUND 219	3,131,518.71	3,286,977.40	3,320,945.87	3,355,892.22	3,390,017.76
ESTIMATED REVENUES - FUND 219	3,159,297.00	3,238,279.42	3,270,662.21	3,303,368.84	3,336,402.52
APPROPRIATIONS - FUND 219	3,131,518.71	3,286,977.40	3,320,945.87	3,355,892.22	3,390,017.76
NET OF REVENUES/APPROPRIATIONS - FUND 219	27,778.29	(48,697.98)	(50,283.66)	(52,523.38)	(53,615.24)
BEGINNING FUND BALANCE	1,066,414.81	1,094,193.10	1,045,495.12	995,211.46	942,688.08
ENDING FUND BALANCE	1,094,193.10	1,045,495.12	995,211.46	942,688.08	889,072.84

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
RUBBISH COLLECTION - FUND 226					
RUBBISH COLLECTION REVENUE					
Property Taxes	5,019,102.70	5,094,389.24	5,248,754.32	5,196,786.46	5,145,333.13
License and Permits	1,500.00	1,500.00	1,515.00	1,530.15	1,545.45
TOTAL REVENUES	5,020,602.70	5,095,889.24	5,250,269.32	5,198,316.61	5,146,878.58
APPROPRIATIONS BY DEPARTMENT					
Waste Collection - Sanitation					
WAGES & FRINGES	105,864.00	114,163.89	119,071.50	126,215.73	129,420.05
SUPPLIES & OPERATING EXPENSES	4,567,417.04	4,567,417.04	4,613,091.21	4,659,222.12	4,705,814.35
Totals for dept 528.201 - Waste Collection - Sanitation	4,673,281.04	4,681,580.93	4,732,162.71	4,785,437.85	4,835,234.40
Waste Collection - Sanitation					
SUPPLIES & OPERATING EXPENSES	20,600.00	20,600.00	20,806.00	21,014.06	21,224.20
Totals for dept 528.202 - Waste Collection - Litter Abatement	20,600.00	20,600.00	20,806.00	21,014.06	21,224.20
Waste Collection - Neighborhood Cleanup					
SUPPLIES & OPERATING EXPENSES	75,000.00	75,000.00	75,750.00	76,507.50	77,272.58
Totals for dept 528.205 - Waste Collection - Neighborhood Cleanup	75,000.00	75,000.00	75,750.00	76,507.50	77,272.58
Cost Allocation and Retiree Healthcare					
SUPPLIES & OPERATING EXPENSES	240,128.56	246,131.77	248,593.09	251,079.02	253,589.81
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	240,128.56	246,131.77	248,593.09	251,079.02	253,589.81
APPROPRIATIONS - FUND 226	5,009,009.60	5,023,312.70	5,077,311.80	5,134,038.43	5,187,320.99
ESTIMATED REVENUES - FUND 226	5,020,602.70	5,095,889.24	5,250,269.32	5,198,316.61	5,146,878.58
APPROPRIATIONS - FUND 226	5,009,009.60	5,023,312.70	5,077,311.80	5,134,038.43	5,187,320.99
NET OF REVENUES/APPROPRIATIONS - FUND 226	11,593.10	72,576.54	172,957.52	64,278.18	(40,442.41)
BEGINNING FUND BALANCE	1,357,889.72	1,369,482.82	1,442,059.36	1,615,016.88	1,679,295.06
ENDING FUND BALANCE	1,369,482.82	1,442,059.36	1,615,016.88	1,679,295.06	1,638,852.65

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
EDA REVOLVING LOAN FUNDS - FUND 246					
COF- EDC REVOLVING LOAN FUND REVENUE					
Interest and dividend income	9,800.00	8,500.00	8,585.00	8,670.85	8,757.55
Other revenues	31,300.00	24,500.00	24,745.00	24,992.45	25,242.38
TOTAL REVENUE	41,100.00	33,000.00	33,330.00	33,663.30	33,999.93
APPROPRIATIONS BY DEPT					
Edc-City/Edc Revolving Loan Fund					
SUPPLIES & OPERATING EXPENSES	2,200.00	2,300.00	2,323.00	2,346.23	2,369.69
Totals for dept 731.201 - Edc-City/Edc Revolving Loan Fund	2,200.00	2,300.00	2,323.00	2,346.23	2,369.69
Edc-City Revlv Fund - Indust/Mfg					
SUPPLIES & OPERATING EXPENSES	1,600.00	2,000.00	2,020.00	2,040.20	2,060.60
Totals for dept 731.203 - Edc-City Revlv Fund - Indust/Mfg	1,600.00	2,000.00	2,020.00	2,040.20	2,060.60
APPROPRIATIONS - FUND 246	3,800.00	4,300.00	4,343.00	4,386.43	4,430.29
ESTIMATED REVENUES - FUND 246	41,100.00	33,000.00	33,330.00	33,663.30	33,999.93
APPROPRIATIONS - FUND 246	3,800.00	4,300.00	4,343.00	4,386.43	4,430.29
NET OF REVENUES/APPROPRIATIONS - FUND 246	37,300.00	28,700.00	28,987.00	29,276.87	29,569.64
BEGINNING FUND BALANCE	560,319.90	597,619.90	626,319.90	655,306.90	684,583.77
ENDING FUND BALANCE	597,619.90	626,319.90	655,306.90	684,583.77	714,153.41

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
DRUG FORFEITURE - FUND 265					
DRUG FORFEITURE REVENUE					
Charges for service rendered	10,000.00	10,000.00	10,100.00	10,201.00	10,303.01
Fines and forfeitures	77,500.00	80,000.00	80,800.00	81,608.00	82,424.08
TOTAL REVENUES	87,500.00	90,000.00	90,900.00	91,809.00	92,727.09
APPROPRIATIONS BY DEPARTMENT					
Pol Invst Ovrhd - Local Forfeiture					
SUPPLIES & OPERATING EXPENSES	29,799.00	29,799.00	30,096.99	30,397.96	30,701.93
Totals for dept 308.206 - Pol Invst Ovrhd - Local Forfeiture	29,799.00	29,799.00	30,096.99	30,397.96	30,701.93
Pol Invst Ovrhd - Doj/Dea Forfeiture					
WAGES & FRINGES	132,879.15	148,822.79	154,377.12	162,348.84	166,069.27
SUPPLIES & OPERATING EXPENSES	3,960.00	3,960.00	3,999.60	4,039.60	4,079.99
CAPITAL OUTLAY	34,000.00				
Totals for dept 308.207 - Pol Invst Ovrhd - DOJ/DEA Forfeiture	170,839.15	152,782.79	158,376.72	166,388.44	170,149.26
APPROPRIATIONS - FUND 265	200,638.15	182,581.79	188,473.71	196,786.40	200,851.19
ESTIMATED REVENUES - FUND 265	87,500.00	90,000.00	90,900.00	91,809.00	92,727.09
APPROPRIATIONS - FUND 265	200,638.15	182,581.79	188,473.71	196,786.40	200,851.19
NET OF REVENUES/APPROPRIATIONS - FUND 265	113,138.15	92,581.79	97,573.71	104,977.40	108,124.10
BEGINNING FUND BALANCE	467,743.23	580,881.38	673,463.17	771,036.88	876,014.28
ENDING FUND BALANCE	580,881.38	673,463.17	771,036.88	876,014.28	984,138.38

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
SECTION 108 LOANS - FUND 295					
SECTION 108 LOAN REVENUES					
Interest and dividend income	218,814.00	208,888.00	210,976.88	213,086.65	215,217.51
Other revenues	488,000.00	488,000.00	492,880.00	497,808.80	502,786.89
Charges for service rendered	700.00	700.00	707.00	714.07	721.21
Transfers in	15,641.00	15,641.00	15,797.41	15,955.38	16,114.94
TOTAL REVENUES	723,155.00	713,229.00	720,361.29	727,564.90	734,840.55
APPROPRIATIONS BY DEPARTMENT					
Sec 108 - 500 Block Project					
DEBT SERVICE	368,150.00	358,224.00	361,806.24	365,424.30	369,078.55
Totals for dept 690.320 - Sec 108 - 500 Block Project	368,150.00	358,224.00	361,806.24	365,424.30	369,078.55
500 block - Bus loan section 108					
DEBT SERVICE	220,690.00	220,690.00	222,896.90	225,125.87	227,377.12
Totals for dept 690.321 - 500 block - Bus loan section 108	220,690.00	220,690.00	222,896.90	225,125.87	227,377.12
Sec. 108 Bus Loan Prog					
DEBT SERVICE	15,641.00	15,641.00	15,797.41	15,955.38	16,114.94
Totals for dept 690.325 - Sec. 108 Bus Loan Prog	15,641.00	15,641.00	15,797.41	15,955.38	16,114.94
2021 W. Carpenter Rd - Sec 108					
DEBT SERVICE	117,599.00	117,599.00	118,774.99	119,962.74	121,162.37
Totals for dept 690.330 - 2021 W. Carpenter Rd - Sec 108	117,599.00	117,599.00	118,774.99	119,962.74	121,162.37
APPROPRIATIONS - FUND 295	722,080.00	712,154.00	719,275.54	726,468.29	733,732.98
ESTIMATED REVENUES - FUND 295	723,155.00	713,229.00	720,361.29	727,564.90	734,840.55
APPROPRIATIONS - FUND 295	722,080.00	712,154.00	719,275.54	726,468.29	733,732.98
NET OF REVENUES/APPROPRIATIONS - FUND 295	1,075.00	1,075.00	1,085.75	1,096.61	1,107.57
BEGINNING FUND BALANCE	1,712,480.94	1,713,555.94	1,714,630.94	1,715,716.69	1,716,813.30
ENDING FUND BALANCE	1,713,555.94	1,714,630.94	1,715,716.69	1,716,813.30	1,717,920.87

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Fund 301 - General Debt Serv(Voted Bonds)					
General Debt Serv(Voted Bonds) Revenue					
Transfers in	2,055,063.00	2,048,860.53	2,069,349.14	2,090,042.63	2,110,943.05
TOTAL REVENUES	2,055,063.00	2,048,860.53	2,069,349.14	2,090,042.63	2,110,943.05
APPROPRIATIONS BY DEPARTMENT					
Debt Service -Interest & fiscal charges					
DEBT SERVICE	875,063.00	848,860.53	857,349.14	865,922.63	874,581.85
Totals for dept 906.100 - Debt Service -Interest & fiscal charges	875,063.00	848,860.53	857,349.14	865,922.63	874,581.85
Debt service - principal portion					
DEBT SERVICE	1,180,000.00	1,200,000.00	1,212,000.00	1,224,120.00	1,236,361.20
Totals for dept 906.150 - Debt Service -principal portion	1,180,000.00	1,200,000.00	1,212,000.00	1,224,120.00	1,236,361.20
APPROPRIATIONS - FUND 301	2,055,063.00	2,048,860.53	2,069,349.14	2,090,042.63	2,110,943.05
ESTIMATED REVENUES - FUND 301	2,055,063.00	2,048,860.53	2,069,349.14	2,090,042.63	2,110,943.05
APPROPRIATIONS - FUND 301	2,055,063.00	2,048,860.53	2,069,349.14	2,090,042.63	2,110,943.05
NET OF REVENUES/APPROPRIATIONS - FUND 301	0.00	0.00	0.00	0.00	0.00
BEGINNING FUND BALANCE	10,839.75	10,839.75	10,839.75	10,839.75	10,839.75
ENDING FUND BALANCE	10,839.75	10,839.75	10,839.75	10,839.75	10,839.75

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
PUBLIC IMPROVEMENT/DEBT SERVICE - FUND 402					
PUBLIC IMPROVEMENT/DEBT SERVICE REVENUE					
Property Taxes	1,622,538.92	1,603,755.97	1,663,188.39	1,681,121.00	1,705,349.47
TOTAL REVENUES	1,622,538.92	1,603,755.97	1,663,188.39	1,681,121.00	1,705,349.47
Fund 402 - Public Improvement Fund					
Facilities Maint-Municipal Center					
CAPITAL OUTLAY	380,000.00	380,000.00	383,800.00	387,638.00	391,514.38
Totals for dept 753.200 - Facilities Maint-Municipal Center	380,000.00	380,000.00	383,800.00	387,638.00	391,514.38
Transfer out to fund 301					
TRANSFERS	2,055,063.00	2,055,063.00	2,075,613.63	2,096,369.77	2,117,333.46
Totals for dept 966.301 - Transfer out to fund 301	2,055,063.00	2,055,063.00	2,075,613.63	2,096,369.77	2,117,333.46
APPROPRIATIONS - FUND 402	2,435,063.00	2,435,063.00	2,459,413.63	2,484,007.77	2,508,847.84
ESTIMATED REVENUES - FUND 402	1,622,538.92	1,603,755.97	1,663,188.39	1,681,121.00	1,705,349.47
APPROPRIATIONS - FUND 402	2,435,063.00	2,435,063.00	2,459,413.63	2,484,007.77	2,508,847.84
NET OF REVENUES/APPROPRIATIONS - FUND 402	(812,524.08)	(831,307.03)	(796,225.24)	(802,886.77)	(803,498.37)
BEGINNING FUND BALANCE	7,035,206.91	6,222,682.83	5,391,375.80	4,595,150.56	3,792,263.79
ENDING FUND BALANCE	6,222,682.83	5,391,375.80	4,595,150.56	3,792,263.79	2,988,765.42

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
BUILDING/SAFETY INSPECTION - FUND 542					
BUILDING & SAFETY INSPECTION REVENUE					
Interest and dividend income	13,000.00	13,000.00	13,130.00	13,261.30	13,393.91
Charges for service rendered	21,000.00	21,000.00	21,210.00	21,422.10	21,636.32
License and Permits	1,924,000.00	1,924,000.00	1,943,240.00	1,962,672.40	1,982,299.12
TOTAL REVENUES	1,958,000.00	1,958,000.00	1,977,580.00	1,997,355.80	2,017,329.35
APPROPRIATIONS BY DEPARTMENT					
Development - Administration					
WAGES & FRINGES	1,276,409.00	1,368,919.92	1,423,245.98	1,501,719.87	1,537,694.21
SUPPLIES & OPERATING EXPENSES	30,147.53	30,147.53	30,449.01	30,753.50	31,061.01
Totals for dept 371.100 - Development - Administration	1,306,556.53	1,399,067.45	1,453,694.99	1,532,473.37	1,568,755.22
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	444,734.19	466,970.90	471,640.61	476,357.02	481,120.59
SUPPLIES & OPERATING EXPENSES	246,453.52	252,614.86	255,141.01	257,692.42	260,269.34
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	691,187.71	719,585.76	726,781.62	734,049.44	741,389.93
APPROPRIATIONS - FUND 542	1,997,744.24	2,118,653.21	2,180,476.61	2,266,522.81	2,310,145.15
ESTIMATED REVENUES - FUND 542	1,958,000.00	1,958,000.00	1,977,580.00	1,997,355.80	2,017,329.35
APPROPRIATIONS - FUND 542	1,997,744.24	2,118,653.21	2,180,476.61	2,266,522.81	2,310,145.15
NET OF REVENUES/APPROPRIATIONS - FUND 542	(39,744.24)	(160,653.21)	(202,896.61)	(269,167.01)	(292,815.80)
BEGINNING FUND BALANCE	3,345,009.49	3,305,265.25	3,144,612.04	2,941,715.43	2,672,548.42
ENDING FUND BALANCE	3,305,265.25	3,144,612.04	2,941,715.43	2,672,548.42	2,379,732.62

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Fund 583 - Oak Business Center Fund					
OAK BUSINESS CENTER REVENUE					
Rents And Royalties	139,018.00	165,056.00	166,706.56	168,373.63	170,057.36
TOTAL REVENUES	139,018.00	165,056.00	166,706.56	168,373.63	170,057.36
General government					
SUPPLIES & OPERATING EXPENSES	4,184.00	4,288.60	4,418.55	4,374.80	4,331.49
DEBT SERVICE	232,180.00	232,180.00	234,501.80	236,846.82	239,215.29
Totals for dept 000.300 - General government	236,364.00	236,468.60	238,920.35	241,221.62	243,546.78
Edc-Oak Business Center					
SUPPLIES & OPERATING EXPENSES	104,393.00	120,436.00	121,640.36	122,856.76	124,085.33
CAPITAL OUTLAY	34,625.00	44,620.00	45,066.20	45,516.86	45,972.03
Totals for dept 735.204 - Edc-Oak Business Center	139,018.00	165,056.00	166,706.56	168,373.62	170,057.36
APPROPRIATIONS - FUND 583	375,382.00	401,524.60	405,626.91	409,595.24	413,604.14
ESTIMATED REVENUES - FUND 583	139,018.00	165,056.00	166,706.56	168,373.63	170,057.36
APPROPRIATIONS - FUND 583	375,382.00	401,524.60	405,626.91	409,595.24	413,604.14
NET OF REVENUES/APPROPRIATIONS - FUND 583	(236,364.00)	(236,468.60)	(238,920.35)	(241,221.61)	(243,546.78)
BEGINNING FUND BALANCE	275,865.64	39,501.64	(196,966.96)	(435,887.31)	(677,108.92)
ENDING FUND BALANCE	39,501.64	(196,966.96)	(435,887.31)	(677,108.92)	(920,655.70)

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
SEWER FUND - FUND 590					
SEWER FUND REVENUE					
Charges for service rendered	29,413,458.00	29,413,458.00	29,707,592.58	30,004,668.51	30,304,715.19
Other revenues	10,000.00	10,000.00	10,100.00	10,201.00	10,303.01
License and Permits	15,000.00	15,000.00	15,150.00	15,301.50	15,454.52
Net increase in fair value of investment	194,250.00	194,250.00	196,192.50	198,154.42	200,135.97
	29,632,708.00	29,632,708.00	29,929,035.08	30,228,325.43	30,530,608.69
Utilities - Sewer Administration					
WAGES & FRINGES	291,889.51	309,155.16	320,143.02	335,827.48	343,258.01
SUPPLIES & OPERATING EXPENSES	1,344,115.00	1,344,115.00	1,357,556.15	1,371,131.71	1,384,843.02
CAPITAL OUTLAY	3,763,592.04	3,763,592.04	3,801,227.96	3,839,240.24	3,877,632.64
Totals for dept 536.101 - Utilities - Sewer Administration	5,399,596.55	5,416,862.20	5,478,927.13	5,546,199.43	5,605,733.67
Water Service Center Management					
WAGES & FRINGES	220,956.42	234,665.99	243,637.88	256,547.83	262,530.07
SUPPLIES & OPERATING EXPENSES	943,782.78	1,080,883.30	1,091,692.13	1,102,609.05	1,113,635.13
CAPITAL OUTLAY	33,000.00	33,000.00	33,330.00	33,663.30	33,999.93
Totals for dept 540.100 - Water Service Center Management	1,197,739.20	1,348,549.29	1,368,660.01	1,392,820.18	1,410,165.13
Wsc-Meter Reading - Sewer					
WAGES & FRINGES	500,749.35	538,210.11	561,143.62	594,501.45	609,498.05
SUPPLIES & OPERATING EXPENSES	151,500.00	151,500.00	153,015.00	154,545.15	156,090.60
Totals for dept 540.207 - WSC-Meter Reading - Sewer	652,249.35	689,710.11	714,158.62	749,046.60	765,588.65
Wsc-Sewer Maint./Construction					
WAGES & FRINGES	2,787,922.57	2,997,804.62	3,124,382.31	3,308,337.19	3,391,238.70
SUPPLIES & OPERATING EXPENSES	476,000.00	476,000.00	480,760.00	485,567.60	490,423.27
CAPITAL OUTLAY	45,000.00	45,000.00	45,450.00	45,904.50	46,363.55
Totals for dept 540.208 - WSC-Sewer Maint./Construction	3,308,922.57	3,518,804.62	3,650,592.31	3,839,809.29	3,928,025.52

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Capital Improvement					
SUPPLIES & OPERATING EXPENSES	2,850,000.00	2,850,000.00	2,878,500.00	2,907,285.00	2,936,357.85
Totals for dept 540.300 - Capital Improvement	2,850,000.00	2,850,000.00	2,878,500.00	2,907,285.00	2,936,357.85
Wpc Operations					
WAGES & FRINGES	3,348,946.30	3,571,253.91	3,708,219.11	3,905,368.17	3,996,639.60
SUPPLIES & OPERATING EXPENSES	3,126,522.00	3,126,522.00	3,157,787.22	3,189,365.08	3,221,258.76
CAPITAL OUTLAY	37,000.00	37,000.00	37,370.00	37,743.70	38,121.14
Totals for dept 550.100 - WPC Operations	6,512,468.30	6,734,775.91	6,903,376.33	7,132,476.95	7,256,019.50
Wpc-Third Ave Pump Station					
WAGES & FRINGES	124,523.49	134,063.28	139,878.29	148,350.47	152,141.49
SUPPLIES & OPERATING EXPENSES	324,925.00	324,925.00	328,174.25	331,455.99	334,770.55
CAPITAL OUTLAY	10,000.00	10,000.00	10,100.00	10,201.00	10,303.01
Totals for dept 550.200 - WPC-Third Ave Pump Station	459,448.49	468,988.28	478,152.54	490,007.46	497,215.05
Wpc-Maintenance Expense					
WAGES & FRINGES	1,920,974.11	2,083,759.35	2,163,004.03	2,276,967.82	2,329,859.05
SUPPLIES & OPERATING EXPENSES	838,508.95	883,736.31	892,573.67	901,499.41	910,514.41
CAPITAL OUTLAY	64,000.00	64,000.00	64,640.00	65,286.40	65,939.26
Totals for dept 550.202 - WPC-Maintenance Expense	2,823,483.06	3,031,495.66	3,120,217.70	3,243,753.63	3,306,312.72
WPC - Capital improvements					
SUPPLIES & OPERATING EXPENSES	675,000.00	675,000.00	681,750.00	688,567.50	695,453.18
CAPITAL OUTLAY	250,000.00	250,000.00	252,500.00	255,025.00	257,575.25
Totals for dept 550.300 - WPC - Capital improvements	925,000.00	925,000.00	934,250.00	943,592.50	953,028.43
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	3,273,610.42	3,437,290.95	3,471,663.86	3,506,380.50	3,541,444.30
SUPPLIES & OPERATING EXPENSES	2,541,805.08	2,605,350.21	2,631,403.71	2,657,717.75	2,684,294.93
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	5,815,415.50	6,042,641.16	6,103,067.57	6,164,098.25	6,225,739.23

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Transfers out to fund 101					
TRANSFERS	1,376,400.61	1,376,400.61	1,390,164.62	1,404,066.26	1,418,106.92
Totals for dept 966.101 - Transfers out to fund 101	1,376,400.61	1,376,400.61	1,390,164.62	1,404,066.26	1,418,106.92
APPROPRIATIONS - FUND 590	31,320,723.63	32,403,227.84	33,020,066.83	33,813,155.55	34,302,292.67
ESTIMATED REVENUES - FUND 590	29,632,708.00	29,632,708.00	29,929,035.08	30,228,325.43	30,530,608.69
APPROPRIATIONS - FUND 590	31,320,723.63	32,403,227.84	33,020,066.83	33,813,155.55	34,302,292.67
NET OF REVENUES/APPROPRIATIONS - FUND 590	(1,688,015.63)	(2,770,519.84)	(3,091,031.75)	(3,584,830.12)	(3,771,683.98)
BEGINNING FUND BALANCE	16,384,716.06	14,696,700.43	11,926,180.59	8,835,148.84	5,250,318.72
ENDING FUND BALANCE	14,696,700.43	11,926,180.59	8,835,148.84	5,250,318.72	1,478,634.74

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
WATER FUND - FUND 591					
WATER FUND REVENUE					
Charges for service rendered	31,596,104.00	31,596,104.00	31,912,065.04	32,231,185.69	32,553,497.54
Net increase in fair value of investment	157,500.00	157,500.00	159,075.00	160,665.75	162,272.41
TOTAL REVENUES	31,753,604.00	31,753,604.00	32,071,140.04	32,391,851.44	32,715,769.95
APPROPRIATIONS BY DEPARTMENT					
Utilities - Water Administration					
WAGES & FRINGES	269,840.96	317,146.66	328,652.20	345,113.75	352,862.92
SUPPLIES & OPERATING EXPENSES	1,141,192.08	1,142,197.86	1,153,619.84	1,165,156.04	1,176,807.58
CAPITAL OUTLAY	3,042,962.14	3,042,962.14	3,073,391.76	3,104,125.68	3,135,166.94
DEBT SERVICE	6,649,200.00	6,649,200.00	6,715,692.00	6,782,848.92	6,850,677.41
Totals for dept 536.100 - Utilities - Water Administration	11,103,195.18	11,151,506.66	11,271,355.80	11,397,244.39	11,515,514.85
Utilities - Water Cross Connection Prog					
WAGES & FRINGES	148,476.72	158,016.82	164,071.36	172,785.47	176,820.85
SUPPLIES & OPERATING EXPENSES	2,500.00	2,500.00	2,525.00	2,550.25	2,575.75
Totals for dept 536.206 - Utilities - Water Cross Connection Prog	150,976.72	160,516.82	166,596.36	175,335.72	179,396.60
Water Service Center Management					
WAGES & FRINGES	220,956.42	234,665.99	243,637.88	256,547.83	262,530.07
SUPPLIES & OPERATING EXPENSES	1,136,207.69	1,335,810.77	1,349,168.88	1,362,660.57	1,376,287.16
Totals for dept 540.100 - Water Service Center Management	1,357,164.11	1,570,476.76	1,592,806.76	1,619,208.40	1,638,817.23
Wsc-Meter Reading - Water					
WAGES & FRINGES	500,749.35	538,210.11	561,143.62	594,501.45	609,498.05
SUPPLIES & OPERATING EXPENSES	300,000.00	300,000.00	303,000.00	306,030.00	309,090.30
Totals for dept 540.200 - WSC-Meter Reading - Water	800,749.35	838,210.11	864,143.62	900,531.45	918,588.35

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
Wsc-Water Distriburion Mains					
WAGES & FRINGES	4,065,356.68	4,361,099.57	4,539,210.33	4,797,228.49	4,914,564.65
SUPPLIES & OPERATING EXPENSES	720,000.00	720,000.00	727,200.00	734,472.00	741,816.73
Totals for dept 540.202 - WSC-Water Distribution Mains	4,785,356.68	5,081,099.57	5,266,410.33	5,531,700.49	5,656,381.38
Water Plant - Operations					
WAGES & FRINGES	1,398,736.23	1,363,802.16	1,418,431.41	1,497,417.35	1,533,531.42
SUPPLIES & OPERATING EXPENSES	8,184,541.66	8,215,135.47	8,297,286.82	8,380,259.69	8,464,062.29
CAPITAL OUTLAY	20,000.00	20,000.00	20,200.00	20,402.00	20,606.02
Totals for dept 545.200 - Water Plant - Operations	9,603,277.89	9,598,937.63	9,735,918.23	9,898,079.04	10,018,199.73
Water Plant Maintenance					
WAGES & FRINGES	1,126,774.37	1,168,906.35	1,217,112.27	1,287,011.63	1,318,714.12
SUPPLIES & OPERATING EXPENSES	298,000.00	298,000.00	300,980.00	303,989.80	307,029.69
CAPITAL OUTLAY	15,000.00	15,000.00	15,150.00	15,301.50	15,454.52
Totals for dept 545.201 - Water Plant Maintenance	1,439,774.37	1,481,906.35	1,533,242.27	1,606,302.93	1,641,198.33
Water Plant - Dam Maintenance					
SUPPLIES & OPERATING EXPENSES	550,000.00	550,000.00	555,500.00	561,055.00	566,665.55
Totals for dept 545.203 - Water Plant - Dam Maintenance	550,000.00	550,000.00	555,500.00	561,055.00	566,665.55
Water Plant - Capital improvements					
SUPPLIES & OPERATING EXPENSES	80,000.00	80,000.00	80,800.00	81,608.00	82,424.08
CAPITAL OUTLAY	100,000.00	100,000.00	101,000.00	102,010.00	103,030.10
Totals for dept 545.300 - Water Plant - Capital Improvements	180,000.00	180,000.00	181,800.00	183,618.00	185,454.18
Cost Allocation and Retiree Healthcare					
WAGES & FRINGES	2,906,819.34	3,052,160.31	3,082,681.91	3,113,508.73	3,144,643.82
SUPPLIES & OPERATING EXPENSES	2,486,802.50	2,548,972.56	2,574,462.29	2,600,206.91	2,626,208.98
Totals for dept 900.100 - Cost Allocation and Retiree Healthcare	5,393,621.84	5,601,132.87	5,657,144.20	5,713,715.64	5,770,852.80
Transfers out to fund 101					
TRANSFERS	1,373,400.61	1,373,400.61	1,387,134.62	1,401,005.96	1,415,016.02
Totals for dept 966.101 - Transfers out to fund 101	1,373,400.61	1,373,400.61	1,387,134.62	1,401,005.96	1,415,016.02

FY2020 AND FY2021 RECOMMENDED BUDGETS, FY2022-FY2024 PROJECTIONS

DESCRIPTION	2019-20 RECOMMENDED BUDGET	2020-21 RECOMMENDED BUDGET	2021-22 PROJECTED ACTIVITY	2022-23 PROJECTED ACTIVITY	2023-24 PROJECTED ACTIVITY
APPROPRIATIONS - FUND 591	36,737,516.75	37,587,187.38	38,212,052.19	38,987,797.02	39,506,085.02
ESTIMATED REVENUES - FUND 591	31,753,604.00	31,753,604.00	32,071,140.04	32,391,851.44	32,715,769.95
APPROPRIATIONS - FUND 591	36,737,516.75	37,587,187.38	38,212,052.19	38,987,797.02	39,506,085.02
NET OF REVENUES/APPROPRIATIONS - FUND 591	(4,983,912.75)	(5,833,583.38)	(6,140,912.15)	(6,595,945.58)	(6,790,315.07)
BEGINNING FUND BALANCE	19,860,002.23	14,876,089.48	9,042,506.10	2,901,593.95	(3,694,351.63)
ENDING FUND BALANCE	14,876,089.48	9,042,506.10	2,901,593.95	(3,694,351.63)	(10,484,666.70)