

# City of Flint

## American Rescue Plan Act

### Recovery Plan

**DRAFT**



# Agenda

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- ▶ **About the Plan**
- ▶ Introduction to ARPA
- ▶ COVID Impact
- ▶ Timeline
- ▶ Guiding Principles for Use of ARPA Funds
- ▶ Financial Blueprint
- ▶ Funding Priorities
- ▶ Application and Award Process
- ▶ Project Management and Accountability
- ▶ Summary / Call to Action



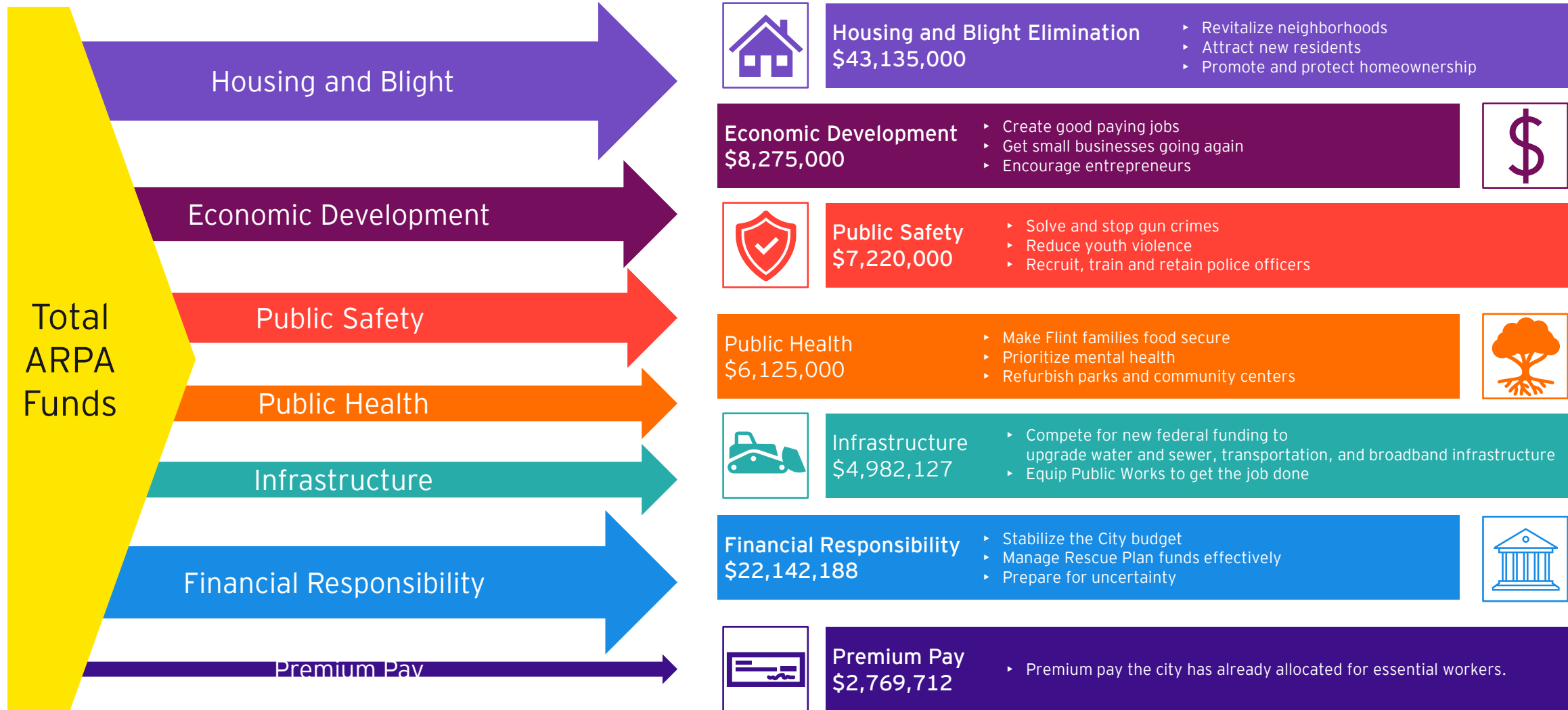
# About the Plan

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- ▶ After extensive community engagement, discussions with the City Council and key partners, and internal review, Mayor Neeley presents this plan for investment of Flint's \$94.7 million State and Local Fiscal Relief Fund (SLFRF) allocation.
- ▶ The plan is designed to direct funds to projects and initiatives that address community priorities, meet eligibility requirements, are backed by evidence of effectiveness, promote equitable outcomes, leverage other dollars, and are financially sustainable.
- ▶ The plan is organized around five community priorities and provides details about proposed projects and initiatives, including desired outcomes, measures of success, implementation strategy, and estimated costs.
- ▶ With the City Council's approval, this plan will serve as a framework for the appropriation of SLFRF funds to specific projects and initiatives.
- ▶ As a framework, the plan is flexible. It can be adjusted as we learn more about how the state will program its SLFRF funding and be responsive to new challenges and opportunities.



# Summary of Flint's Recovery Plan



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# Overview of the American Rescue Plan Act (ARPA)

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- ▶ On March 11, 2021, President Biden signed the American Rescue Plan Act of 2021 ("ARPA") into law, providing \$1.9 trillion in aid to facilitate the nation's recovery from the Coronavirus pandemic
- ▶ In response to the significant negative impacts of COVID-19 at the local level, Congress appropriated \$350 billion to the **State and Local Fiscal Recovery Fund ("SLFRF")**, in what was the largest single investment in state, local, territorial, and tribal government in the last century.



# Overview of ARPA State and Local Fiscal Recovery Funds (SLFRF)

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- ▶ The City of Flint was allocated \$94.7 million from the State and Local Fiscal Recovery Fund (“SLFRF”)
- ▶ SLFRF funds must be obligated by December 31, 2024 and expended by December 31, 2026
- ▶ The U.S. Treasury Department’s final rule for the SLFRF program, which took effect April 1, 2022, encourages state, local, territorial, and tribal governments to invest in projects that promote equitable outcomes. SLFRF compliance and reporting guidance requires recipients to measure project outputs and outcomes and emphasizes the use of evidence in selecting projects.
- ▶ Flint is required to report quarterly to the U.S. Treasury Department on its funded projects and expenditures.
- ▶ Four eligible use categories were established by the U.S. Treasury Department:
  1. Respond to COVID-19 Public Health Emergency or Negative Economic Impacts
  2. Premium Pay for Essential Workers
  3. Water, Sewer and Broadband Infrastructure
  4. Government Services to the Extent the Pandemic Reduced Revenue



# SLFRF Permitted Uses and Limitations

## LFRF Permitted Uses & Limitations

### Permitted uses



Responding to the public health emergency or its negative economic impacts



Providing premium pay to eligible essential workers



Funding essential government services limited by reductions in recipient's general revenue



Making necessary infrastructure investments addressing (i) clean water & (ii) broadband



### Limitation on use



- The interim final rule explicitly prohibits the use of funds for deposit into any pension fund
- Other ineligible uses including funding debt services, legal settlements or judgments, and deposits to rainy day funds or financial reserves
- Funds can only be used for costs incurred during the period beginning March 3, 2021 and ending December 31, 2024
- A recipient must return any funds not obligated by December 31, 2024, or any funds not expended to cover such obligations by December 31, 2026





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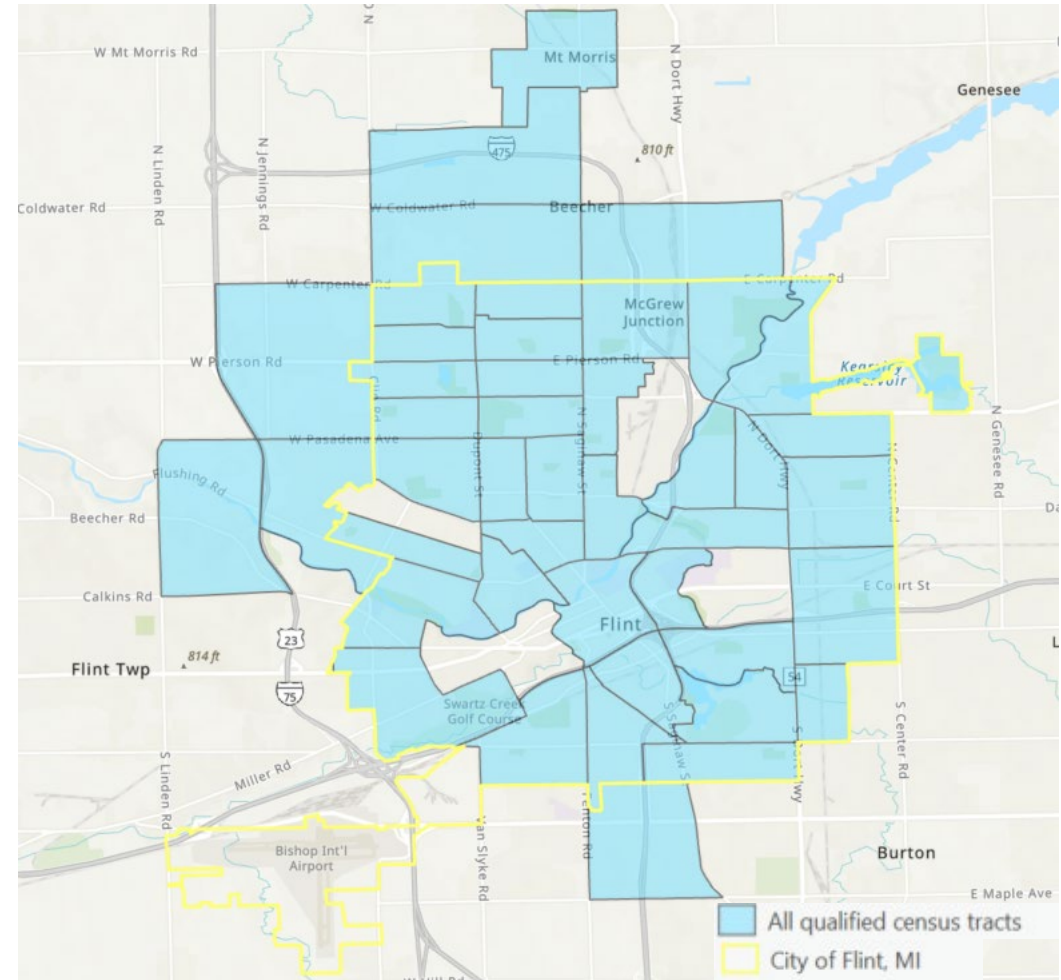
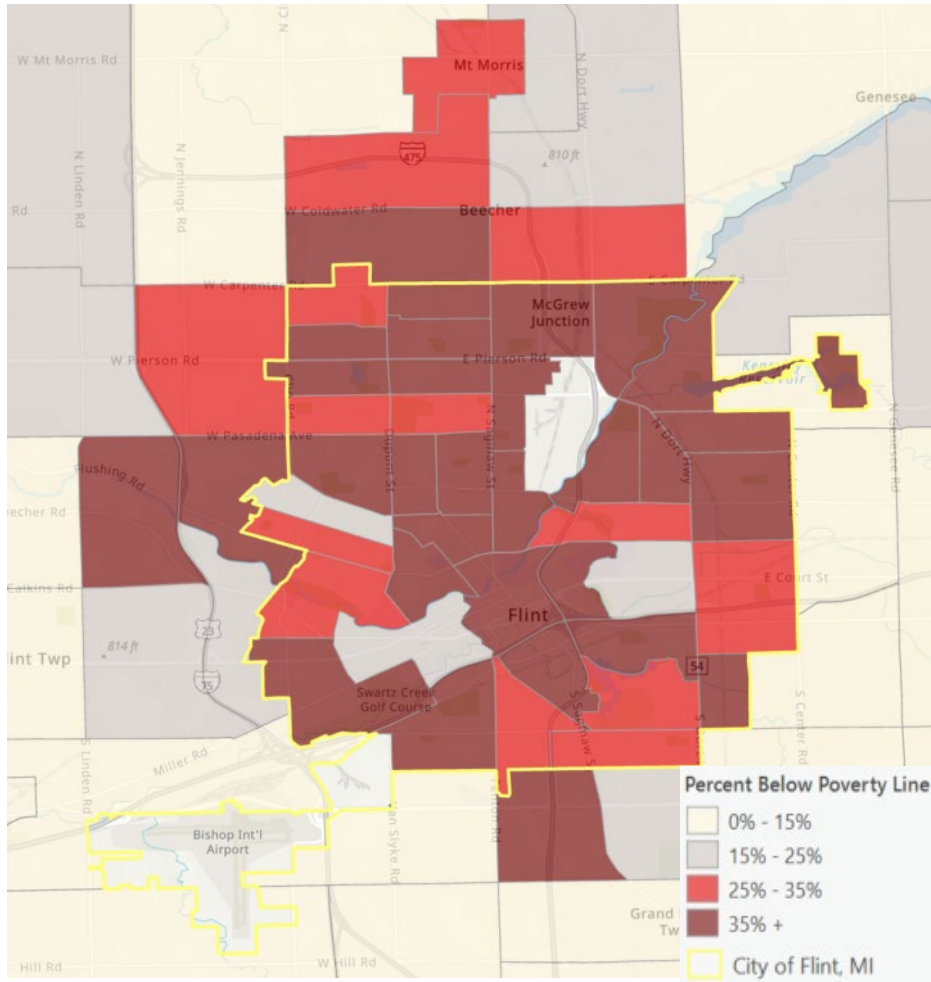
# Impact of COVID-19 on Flint

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- ▶ U.S. Treasury Department guidance for use of SLFRF funding provides the most flexibility to “disproportionately impacted communities.”
- ▶ Disproportionately impacted communities can use SLFRF funding for a wider range of projects than other communities, including lead abatement, blight elimination, community health workers, and educational programs.
- ▶ Disproportionately impacted communities are defined as Qualified Census Tracts (a federal designation of neighborhoods where household income is 60% or less than the Area Median Income or 25% or more households are in poverty) or “low income” communities based on other benchmarks.
- ▶ Communities that experienced an increase in violent crime during the pandemic can use SLFRF funds for victim assistance, violence intervention, and law enforcement efforts.
- ▶ As shown in the following slides, Flint is disproportionately impacted across multiple dimensions: income, poverty, employment, crime, and the toll of COVID-19.



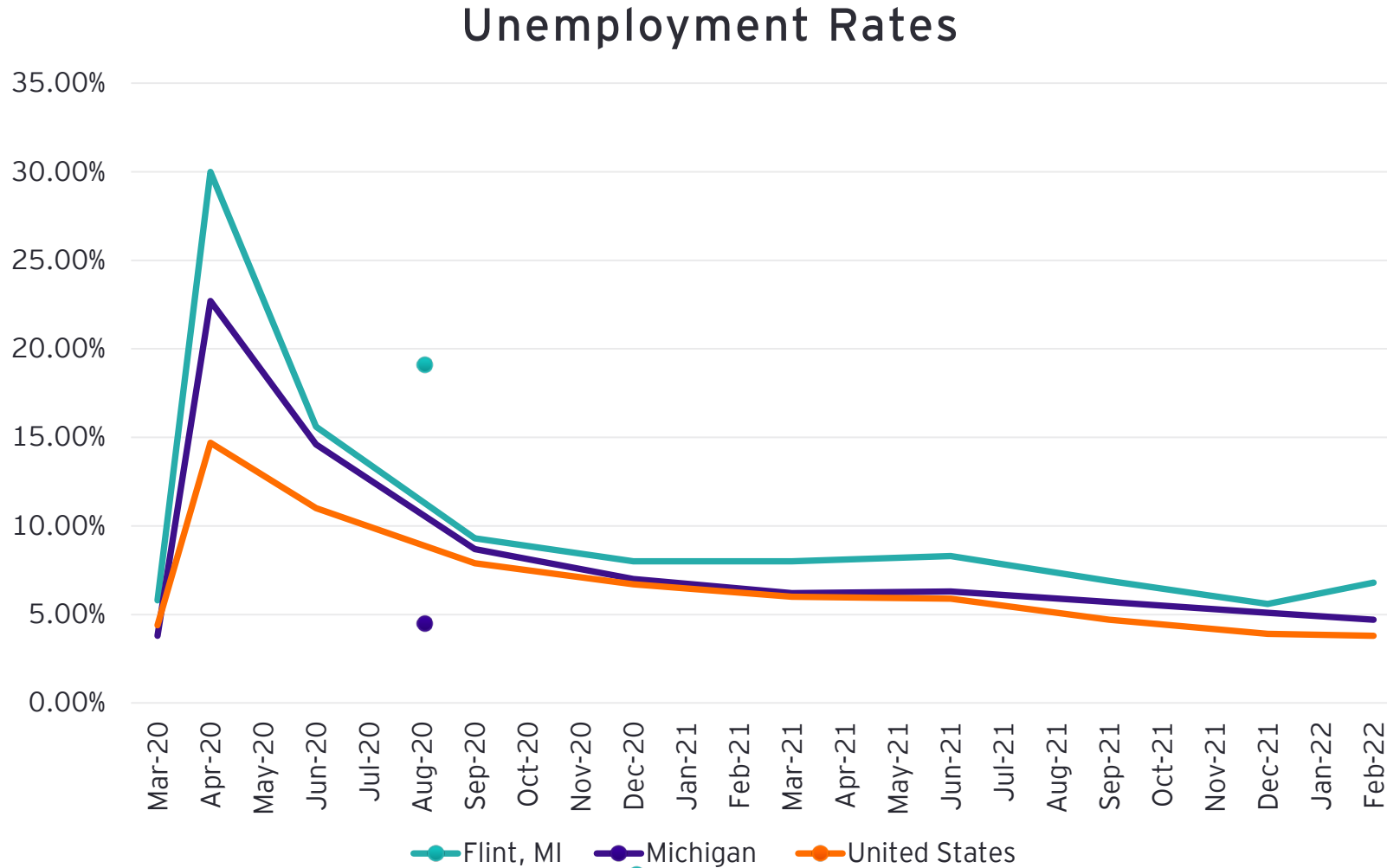
# Flint, MI Economic Analysis Mapping



The map on the left shows Flint's high concentration of poverty, with all but four Census tracts above 25% poverty. The map on the right shows that all but four of Flint's Census tracts are Qualified Census Tracts (QCTs, with income below 60% of AMI or poverty above 25%).



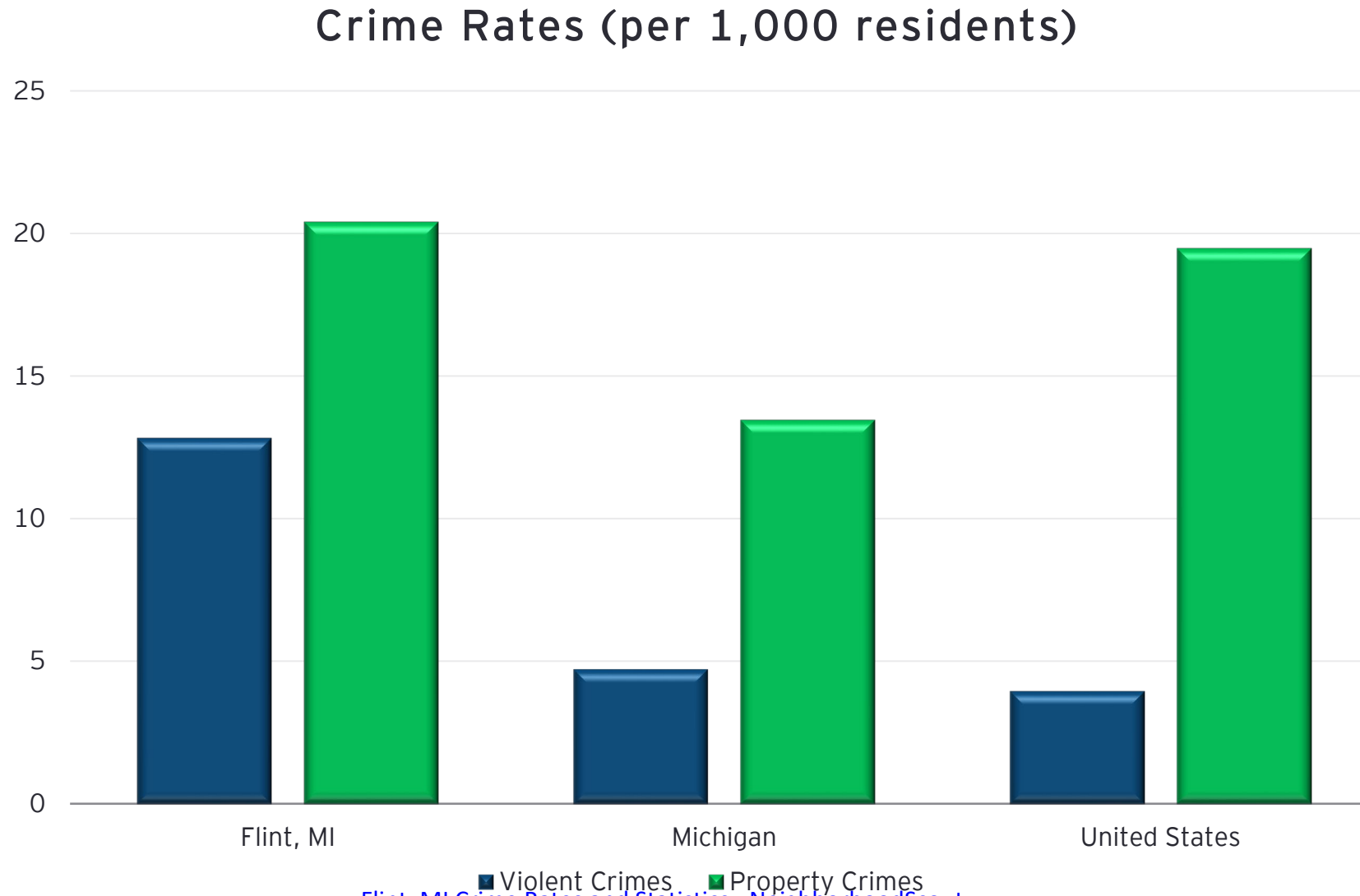
# Unemployment Rate Trends



[Bureau of Labor Statistics Data \(bls.gov\)](https://www.bls.gov)



# Crime Rates

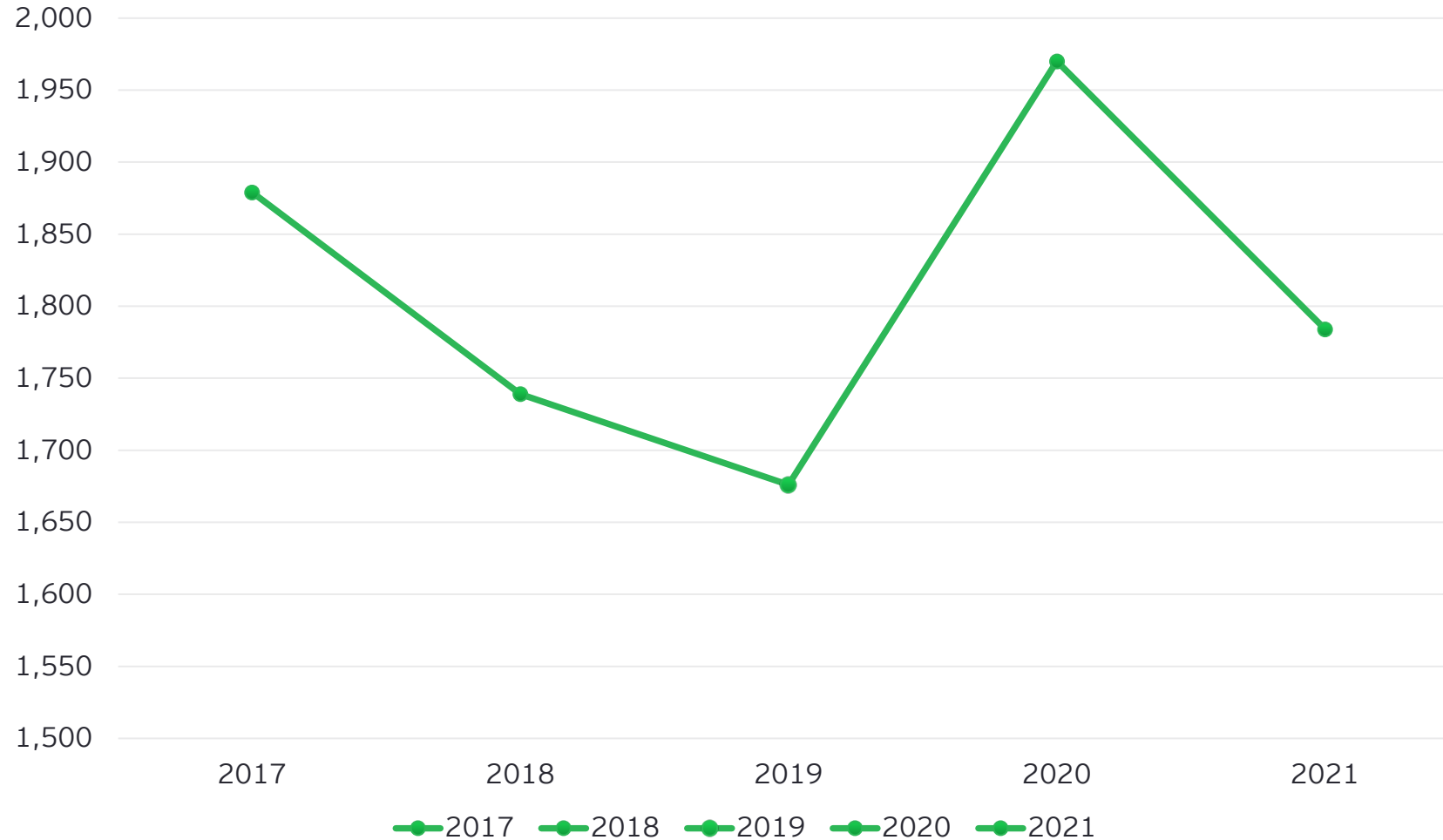


■ Violent Crimes ■ Property Crimes  
[Flint, MI Crime Rates and Statistics - NeighborhoodScout](#)



# Violent Crime Trends

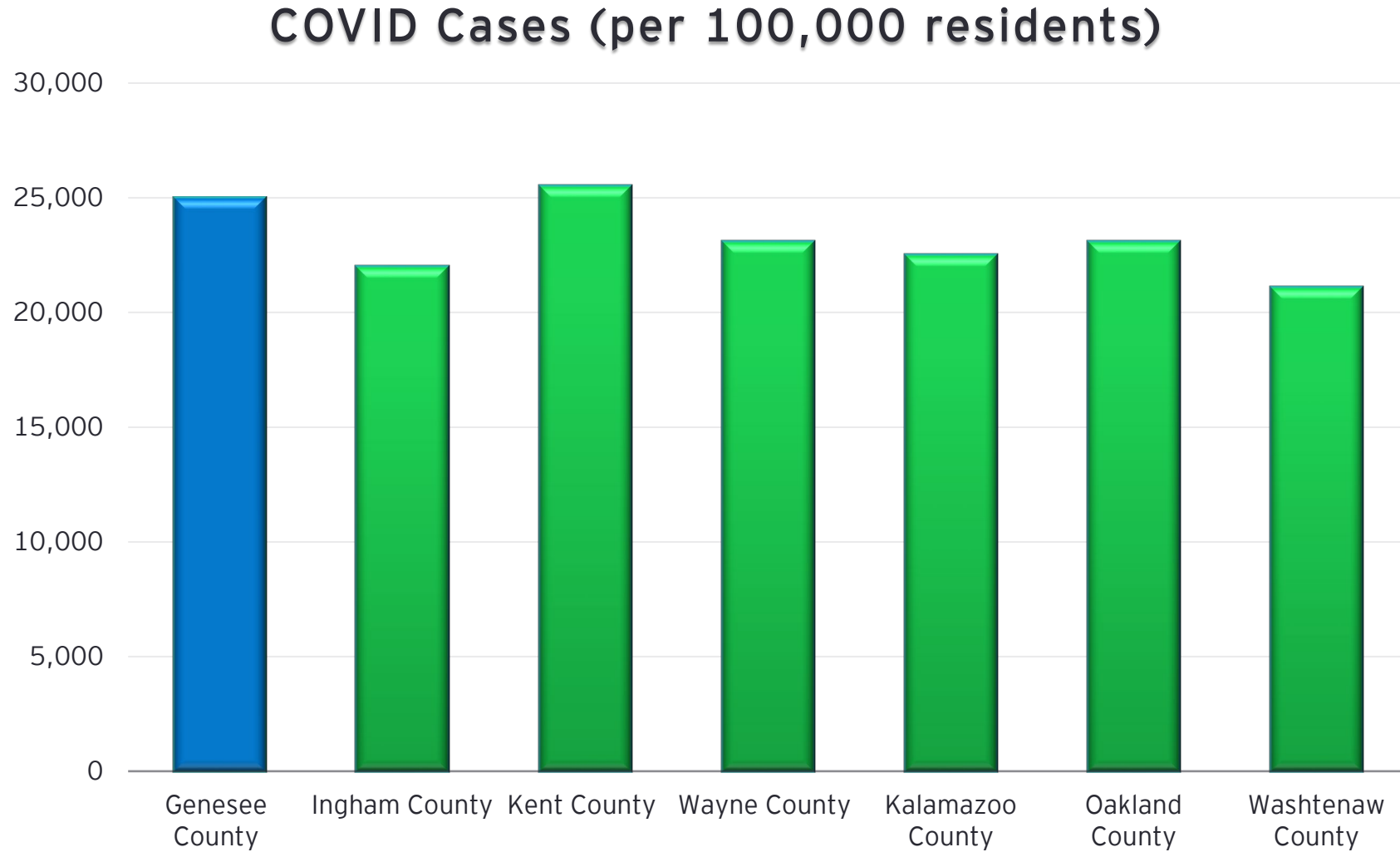
## Violent Crime in Flint, Michigan



[FBI – Michigan](#); [FBI – Michigan](#); [City of Flint](#); [City of Flint](#)



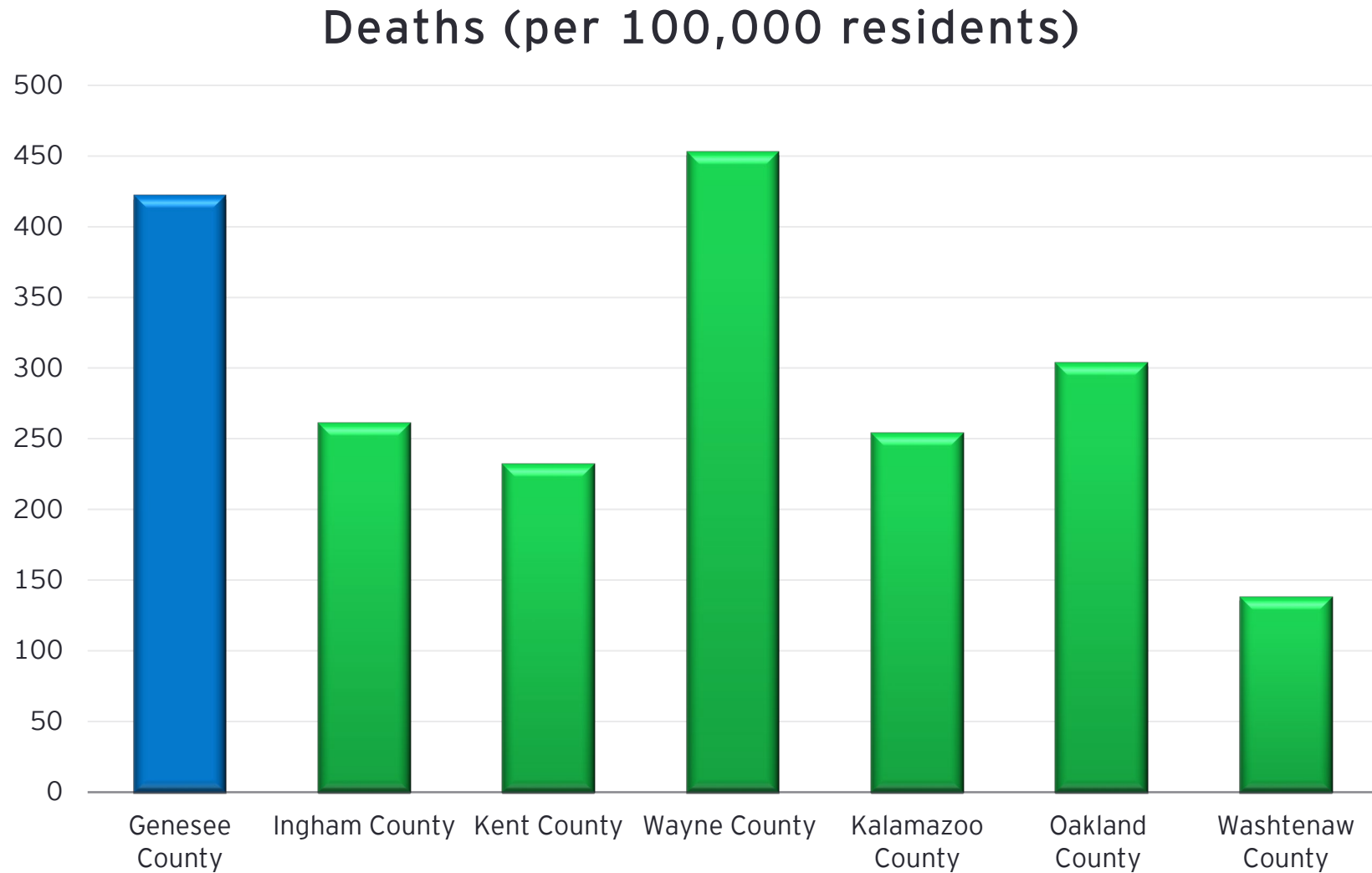
# COVID Case Rates



[Michigan coronavirus cases and deaths | USAFacts](#)



# COVID Death Rates

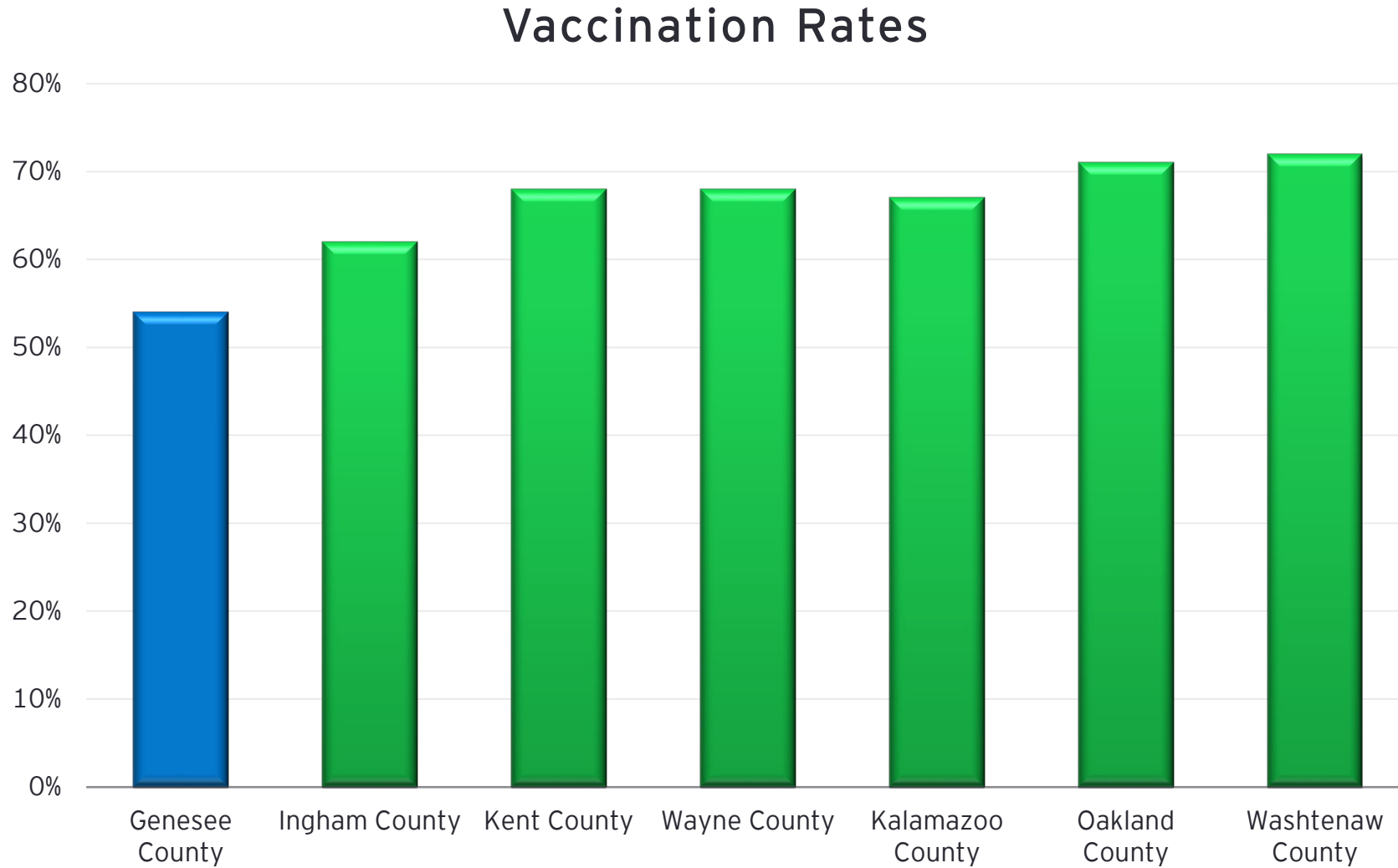


[Michigan coronavirus cases and deaths | USAFacts](#)





# COVID Vaccination Rates



These rates are based on "completed" vaccinations. Meaning, the individuals received either both doses of Moderna/Pfizer or one dose of Johnson & Johnson.

[Coronavirus in Michigan: Maps, charts and the latest reports \(mlive.com\)](https://www.mlive.com/coronavirus)



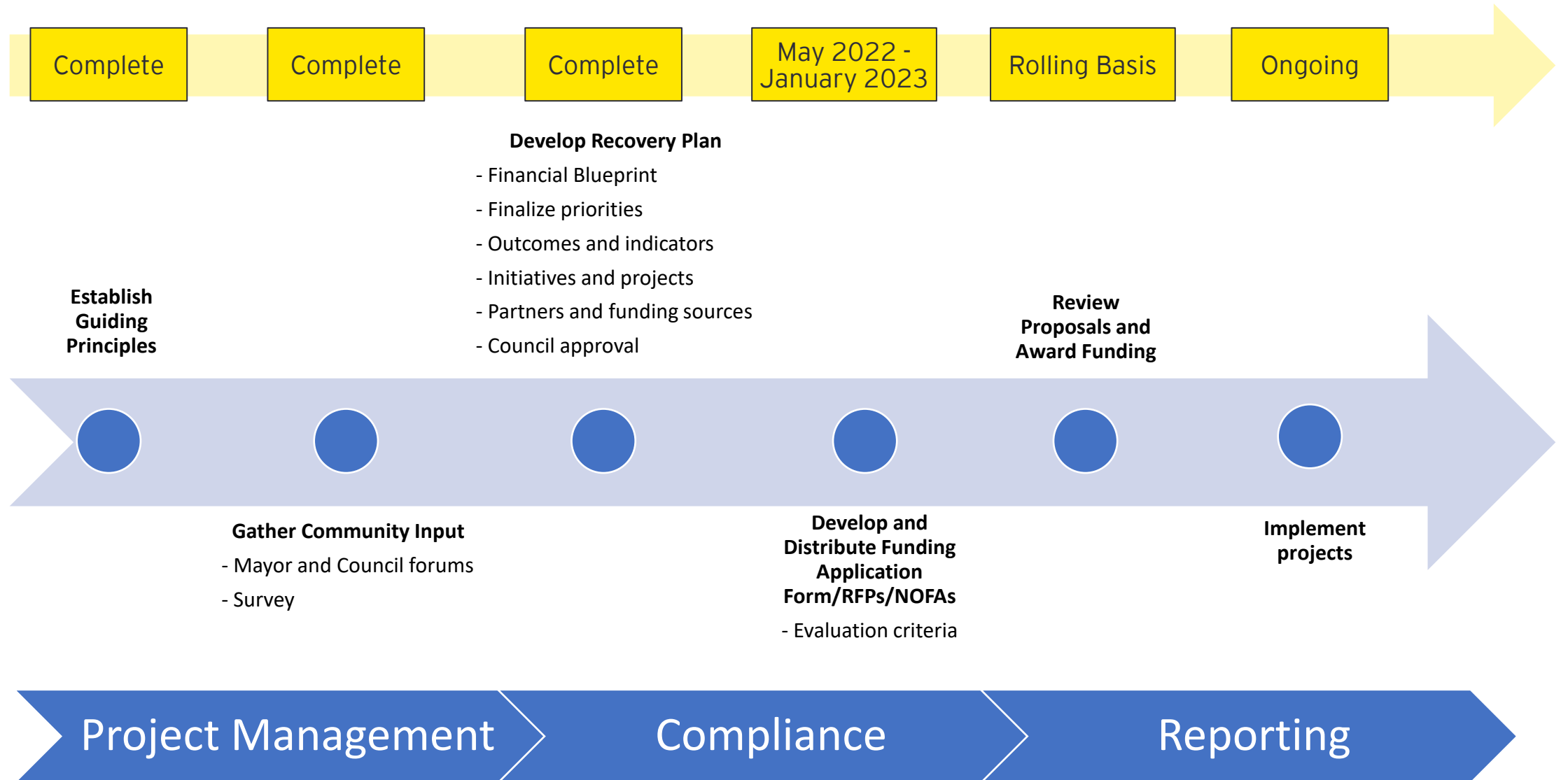
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# Proposed Workplan



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# Guiding Principles

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## Equity



Our recovery plan should reflect the voices of all residents and seek to reduce racial and other disparities.

## Responsibility



American Rescue Plan funding is temporary. Our investments should lay the foundation for lasting change but not create future financial burdens for the City.

## Sustainability



Our plan should combat environmental injustice and mitigate the long-term effects of climate change.

## Compliance



We must ensure that every dollar is spent on eligible activities and is accounted for properly.

## Transformation



The projects we fund should produce outcomes that make a measurable difference in people's lives. We will focus the dollars on long term impact.

## Transparency



We pledge to make decisions openly, inform residents how the money is spent, and deliver the results.

## Leverage



Our plan should prioritize investments that collaborate with other funders, help generate new revenue or cost savings, and recycle dollars to multiply their impact.



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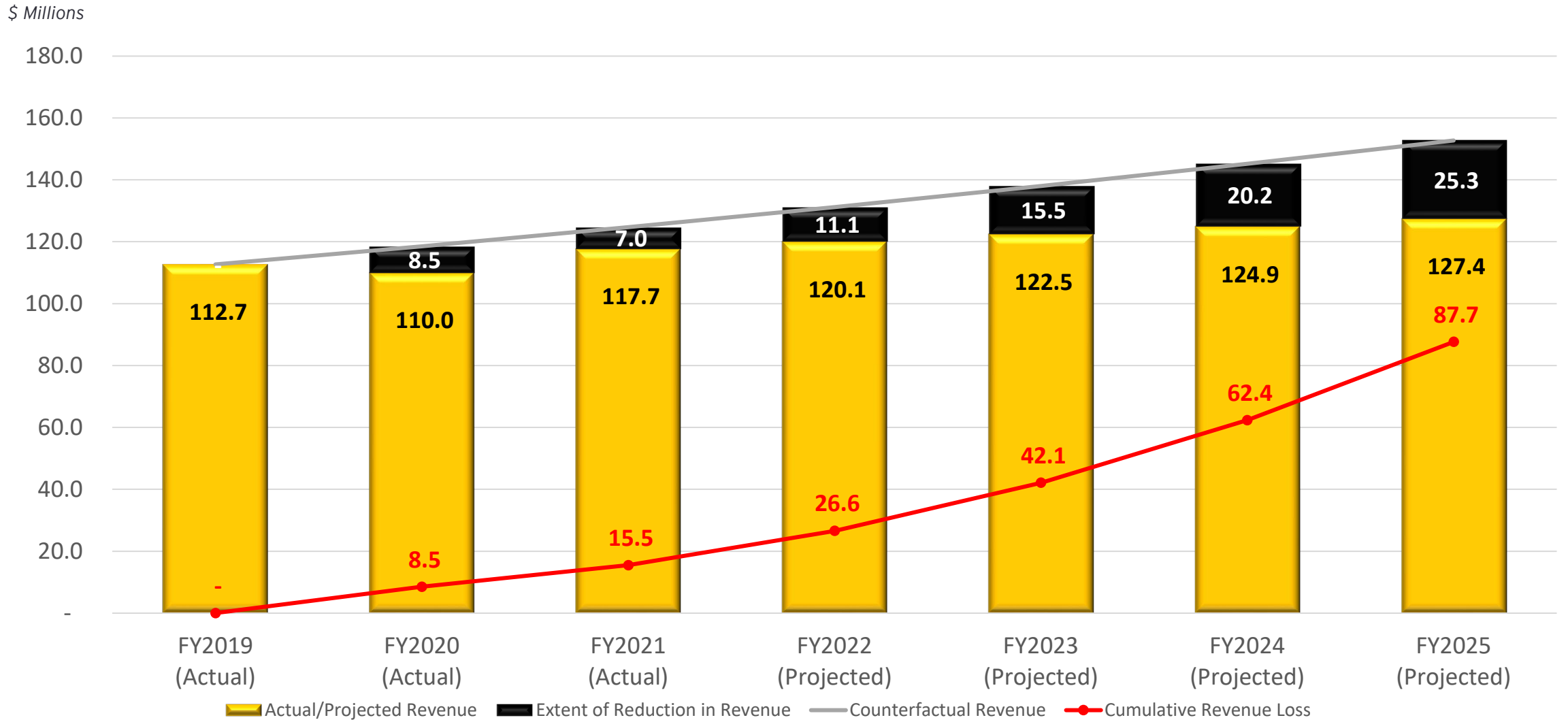
# Financial Blueprint

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- ▶ An important component of Flint's ARPA Plan is a Financial Blueprint
- ▶ The Financial Blueprint includes:
  1. A calculation of Flint's revenue loss due to the pandemic. This calculation is based on U.S. Treasury Department guidance and determines the amount of Flint's SLFRF allocation that can be spent for government services.
  2. A multi-year projection of General Fund revenue vs. the cost of maintaining current services, used to determine the amount of SLFRF funds needed to stabilize the City's budget.
  3. A proposed allocation of available SLFRF dollars to eligible use categories, administration, and contingency.



# Projected Revenue Loss





# ARPA Funding and Obligation

	ARPA Obligations December 2022	Total APRA Funding
Housing & Blight Elimination	\$27,208,394	\$43,135,000
Economic Development	\$3,250,000	\$8,275,000
Public Safety	\$624,570	\$7,220,000
Public Health	\$450,000	\$6,125,000
Infrastructure	\$2,520,213	\$4,980,213
Revenue Replacement - Provisioning Government Services	\$770,000	\$770,000
Maintaining City Services	\$0	\$13,500,000
Premium Pay	\$2,769,712	\$2,800,000
COVID Response/Contingency	\$0	\$5,000,000
Administration and Evaluation	\$1,150,650	\$4,000,000
<b>TOTAL</b>	<b>\$38,743,539</b>	<b>\$95,805,213</b>



# Blueprint Details

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**Maintaining City Services:** This allocation of **\$13,142,188 million** replaces lost revenue to enable Flint to maintain core city services without reducing reserves below the policy level. The details of how this funding amount will be used are provided on page 28

**Premium Pay:** This allocation of **\$2,769,712** reflects funding that the City Council has appropriated for this purpose.

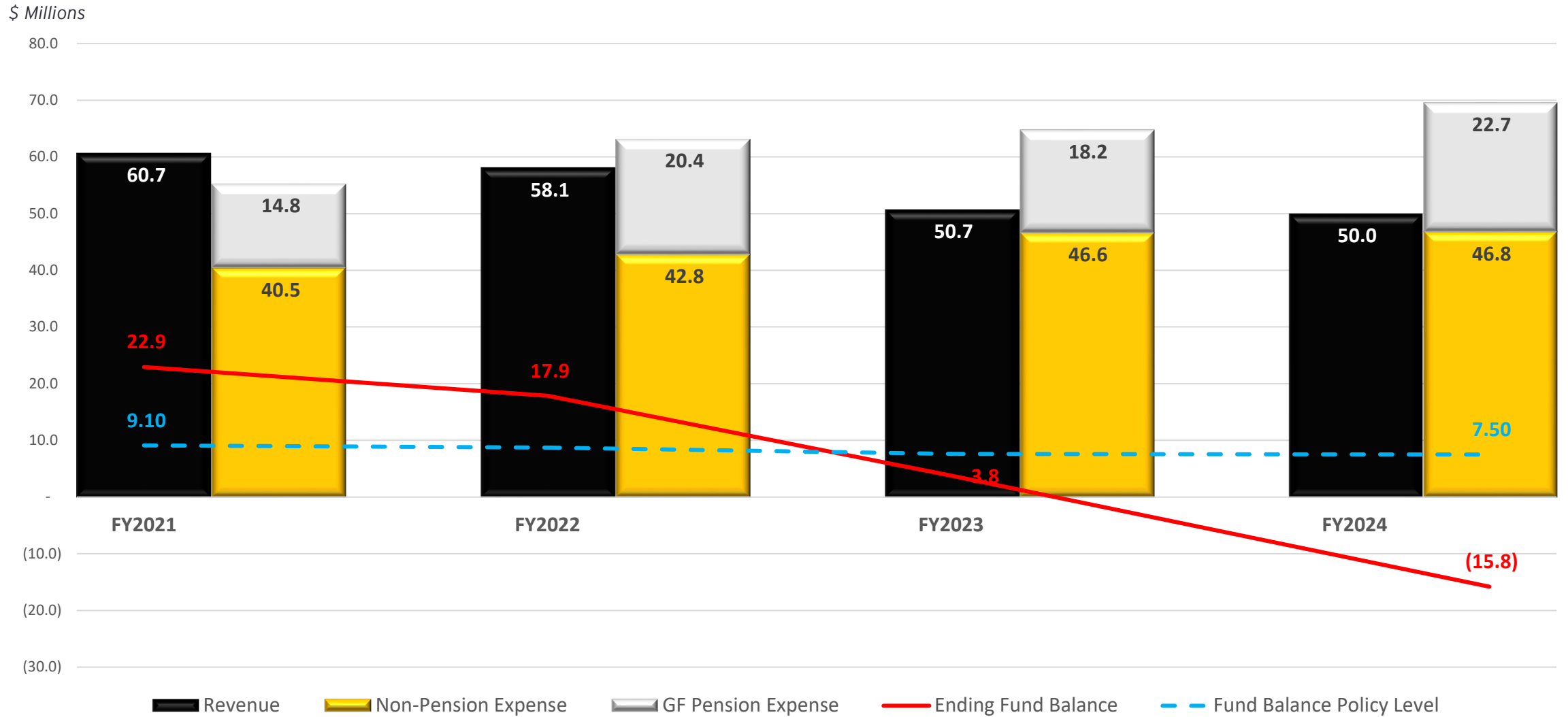
**COVID Response/Contingency:** This allocation of **\$5 million** ensures that funding is available for multiple potential contingencies, including a new COVID variant, an unforeseen cost or revenue loss impacting city services, a new SLFRF funding opportunity, additional investment in a successful and popular SLFRF project, etc.

**Administration & Evaluation:** This allocation of **\$4 million** covers the cost of the city's contract with EY for assistance with SLFRF planning, implementation, compliance, and reporting through calendar year 2026; the City's other costs of administering SLFRF funding, including staff time; and evaluation of SLFRF-funded projects and programs required by U.S. Treasury Department guidance.

**Community Investments:** This allocation of **\$70,505,323.27** is for projects and programs approved by the Mayor and City Council to advance Flint's COVID recovery priorities - Economic Development, Public Safety, Housing & Blight Elimination, Public Health, and Infrastructure. Proposed projects are detailed in the next section of the plan.



# Multi-Year GF Budget Forecast\*



\*Based on actual data through FY 2021



# Budget Stabilization Plan

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- ▶ The plan proposes \$13.14M of SLFRF revenue replacement funds for budget stabilization
  - SLFRF funds are not used to cover unsustainable pension costs.
  - The plan progressively reduces reliance on SLFRF funds in order to avoid a “fiscal cliff” when the funds expire.
- ▶ Breakdown of the \$13.5M:
  - FY 2023 - \$8.15M to maintain current services without reducing fund balance below the policy level
  - FY 2024 - \$3.6M to cover 66% of projected GF deficit
  - FY 2025 - \$1.8M to cover 33% of projected GF deficit



# Agenda

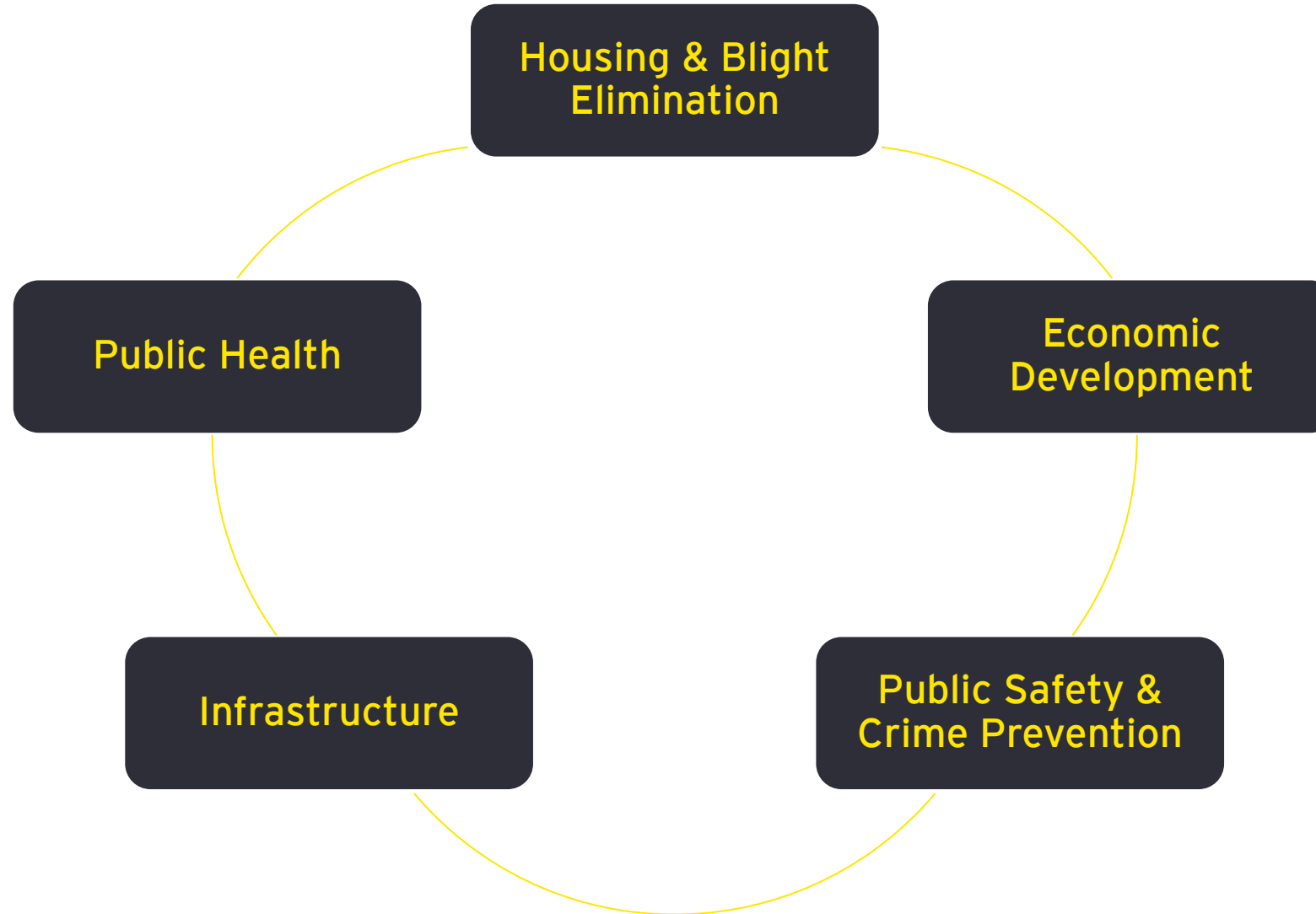
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# ARPA Community Priorities

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# Public Engagement

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The City of Flint provided residents with several opportunities to provide input on the priorities for use of American Rescue Plan funding.

The City conducted a resident survey

In addition, the Mayor hosted four public input sessions at various locations around the city:

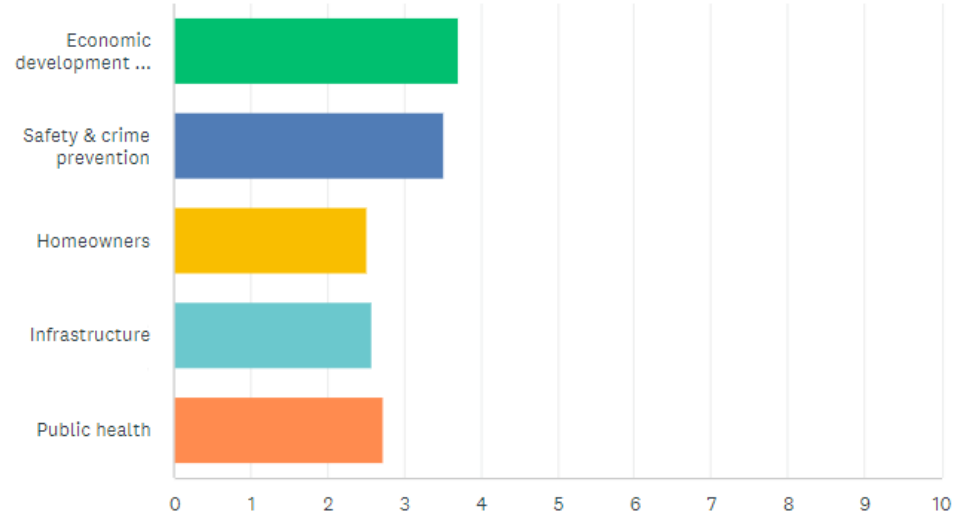
- 1.Thursday, February 17:** Mott Community College Event Center
- 2.Tuesday, February 22:** Sylvester Broome Empowerment Village
- 3.Thursday, March 3:** Accelerated Learning Academy (old Scott School)
- 4.Tuesday, March 8:** Insight Institute of Neurosurgery & Neuroscience (IINN)

The following slides show the survey results and summarize input received at the public sessions.



# Resident Survey: Highest Priority Projects

Answered: 182 Skipped: 11



	1	2	3	4	5	TOTAL	SCORE
▼ Economic development & blight elimination	36.26% 62	27.49% 47	12.87% 22	16.37% 28	7.02% 12	171	3.70
▼ Safety & crime prevention	27.49% 47	31.58% 54	17.54% 30	11.70% 20	11.70% 20	171	3.51
▼ Homeowners	13.02% 22	8.88% 15	24.26% 41	24.85% 42	28.99% 49	169	2.52
▼ Infrastructure	6.59% 11	20.36% 34	22.16% 37	26.95% 45	23.95% 40	167	2.59
▼ Public health	18.34% 31	11.24% 19	23.08% 39	18.34% 31	28.99% 49	169	2.72





# Community Input

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## Blight & Housing

- Improve neighborhood landscaping
- Renters are not getting sufficient support from their landlords when it comes to maintaining their homes
- Residents cannot afford the cost of necessary home repairs

## Economic Development

- Improve residents access to childcare
- Aid at-risk youth and address issues that may have been exacerbated from the pandemic

## Public Safety

- Hire additional police officers
- Increase policing and penalties on squatters and thieves who inhabit and steal from blighted structures
- Increased presence of security cameras
- Add speedbumps on highly trafficked streets



# Community Input

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## Infrastructure









- Sidewalk repair and ADA compliant crossings
- Updated playgrounds
- Water and sewer infrastructure upgrades

## Public Health

- Access to mental healthcare
- Expanded accessibility for individuals with disabilities
- Urban farming projects to increase public health and access to healthy food

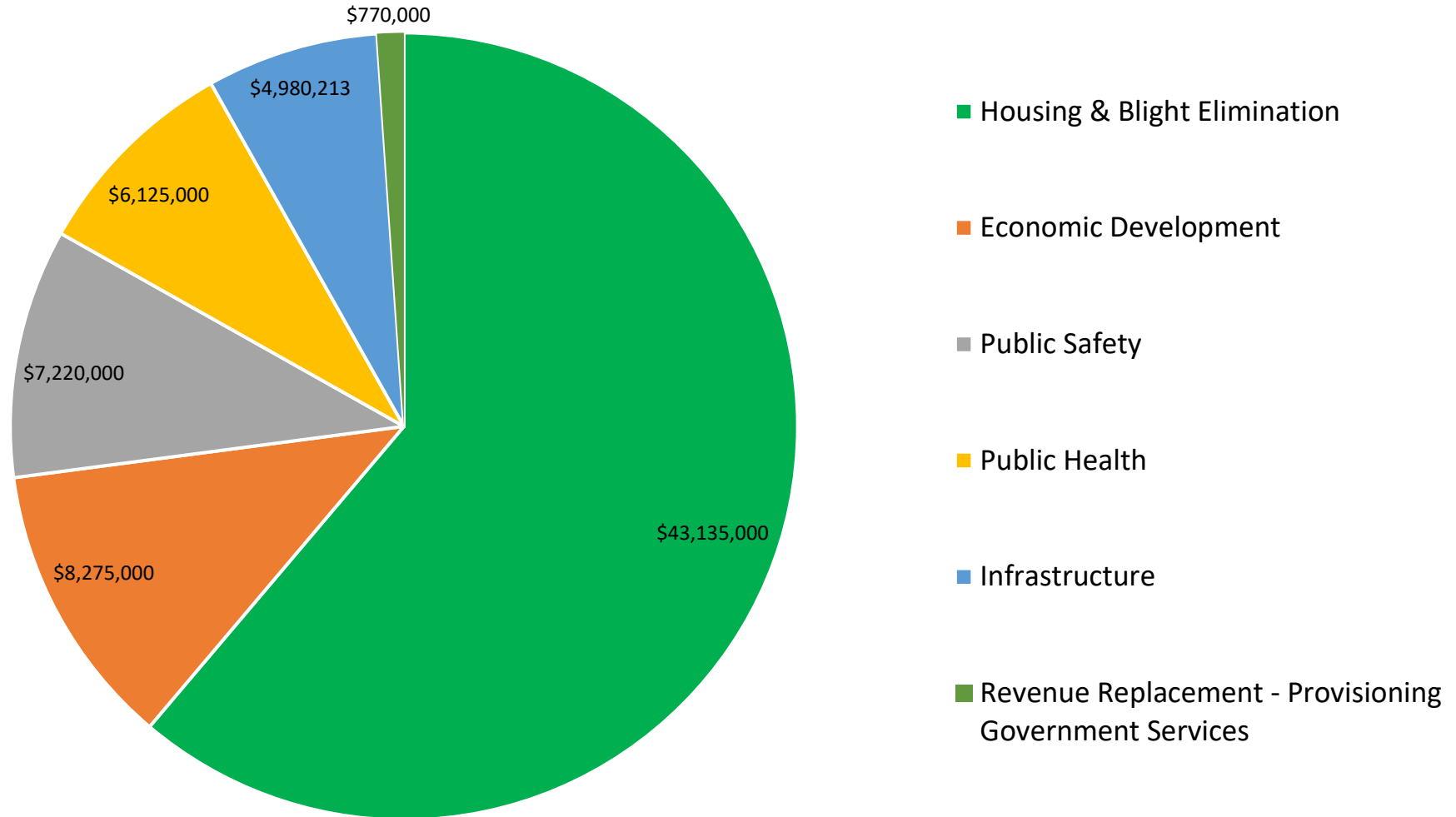


# Project Evaluation Rubric

								
Score	Eligibility	Timeline/Feasibility	Alignment with Recovery Plan Goals	One-Time vs. Recurring Cost	Collaboration and Leverage	Sustainability	Equity	Outcomes/Evidence
Low	Does not meet ARPA guidelines	Low confidence that funds can be obligated by Dec. 2024 expended by Dec. 2026	The project does not align with Recovery Plan goals	Creates future financial obligations that are not offset	Leverage has not been secured	No impact or negative impact on the environment, climate change mitigation	Project does not promote equity or potentially exacerbates inequities	Outcomes of the project are not well defined or measurable
Medium	Likely meets ARPA guidelines; may require modifications	Medium confidence that funds can be obligated by Dec. 2024 expended by Dec. 2026	The project aligns moderately with at least one Recovery Plan goal	Pilot or other project that could create pressure on future budgets	Some leverage has been secured	Has potential positive impact on the environment, climate change mitigation	Project generally promotes equity, but does not achieve specific outcomes	Outcomes of the project are defined but not backed by strong evidence
High	Clearly meets ARPA Guidelines	High confidence that funds can be obligated by Dec. 2024 expended by Dec. 2026	The project aligns strongly with one or more Recovery Plan goals	One-time cost or project that will generate offsetting savings or revenue	Meets significant leverage (4-1 ratio)	Has positive and measurable impacts on the environment, climate change mitigation	Project promotes specific equitable outcomes	Outcomes of the project are clearly defined and backed by strong evidence



# Breakdown of the New Community Investment Categories



# Project Slide Template - Explanation

Project Identification Number / Project Name:

Numbering system given to the projects

Funding Amount:

The amount of ARPA funds budgeted for this project

Project Expenditure Category:

What expenditure category does this project fit into as defined in the U.S. Treasury Compliance and Reporting Guidance.

Implementation Strategy:

How is the project going to be accomplished. Examples: Grants, Partnerships, Contracts, City Actions

*Project Overview*

A short description of the project

*Use of Evidence*

Federal guidance encourages recipients to fund evidence-based projects, meaning they follow a model found to be effective. Evidence level (Strong, Moderate, Preliminary) is defined in the U.S. Treasury reporting guidelines. A description of the evidence with a link to the sources. The best evidence comes from evaluation studies of similar projects.

*Equity Impact*

U.S. Treasury encourages that the funds promote strong, equitable growth, including racial equity. This section describes how the project will promote specific equitable outcomes in the community or address disparities.

*Key Performance Indicators*

U.S. Treasury requires that projects have performance indicators to measure outputs and outcomes that result from SLFRF funding.



# Housing & Blight Elimination

## Desired Outcomes

- ▶ Decrease in blighted structures throughout the city
- ▶ Decreased migration out of Flint
- ▶ Increased property values
- ▶ More diverse housing options



## Strategy

- ▶ Targeted demolition projects
- ▶ Incentivize residents and developers to develop and rehabilitate properties
- ▶ Improve coordination between planning process and project implementation
- ▶ Improve financial literacy among residents and developers
- ▶ Increase mixed use and affordable housing development
- ▶ Repurpose vacant lots for food production and other uses
- ▶ Reduce redevelopment obstacles for residents and developers



## Measures of Success

- ▶ Population growth
- ▶ More available housing units at affordable and market rate price levels
- ▶ Increased property values
- ▶ Higher homeownership rates
- ▶ Decreased homelessness
- ▶ Reduced number of vacant and abandoned structures
- ▶ Increased number of community farms and gardens



# Housing & Blight Elimination

Project	Total Funding	Total Obligated	Remaining Funds to Allocate	Community Grants
Demolition of condemned properties	\$16,000,000	\$16,000,000	-	-
Neighborhood cleanup	\$2,210,000	\$58,394	\$2,151,606	\$1,210,000
Grants for alternative uses of vacant lots	\$500,000	-	\$500,000	\$500,000
Homeowner Education (Financial literacy training)	\$50,000	-	\$50,000	\$50,000
Home repair & improvement grants	\$5,000,000	-	\$5,000,000	\$5,000,000
Community development Gap Financing	\$3,400,000	\$2,000,000	\$1,400,000	\$1,400,000
Improve Parks and Community Centers	\$5,375,000	\$550,000	\$4,825,000	\$1,500,000
Residential water credit	\$8,600,000	\$8,600,000	-	-
Removal of City Owned Trees	\$2,000,000		\$2,000,000	
<b>Total</b>	<b>\$43,135,000</b>	<b>\$27,208,394</b>	<b>\$15,926,606</b>	<b>\$9,660,000</b>



# Housing & Blight Elimination

Project Identification Number / Project Name:

HB-01/Demolition of condemned properties

Funding Amount:

\$16,000,000

Project Expenditure Category:

2.23 - Strong Healthy Communities: Demolition and Rehabilitation of Properties

Implementation Strategy:

Partnership with Genesee County Land Bank

## Project Overview

Land Bank has assembled a \$43 million blight elimination plan including \$16 million from the City of Flint. Focus is on demolition of 2,400 Land Bank properties, 94% of which are in Flint.

**Total Potential Funding with Other Sources: \$43 million**

These funds have already been obligated by City Council.

## Use of Evidence

Evidence Level: Moderate

There is some evidence that land banking reduces blight by demolishing unsafe building, reducing property vacancies and maintain vacant lots. [Land banking - County Health Ranking & Roadmaps](#).

## Equity Impact

Blight elimination supports renewal of distressed neighborhoods.

## Key Performance Indicators

# of structures demolished

# of vacant and abandoned properties

Property values in targeted neighborhoods





# Housing & Blight Elimination

**Project Identification Number / Project Name:**

HB-02/City cleanup

**Funding Amount:**

\$2,210,000

**Project Expenditure Category:**

2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

**Implementation Strategy:**

Dept. Of Public Works, Contracts

## ***Project Overview***

City clean-up projects including weed and trash abatement, reduced dumping, cleaning vacant sites. purchasing equipment to make crews more efficient. Expansion of illegal dumping surveillance cameras. Plant ground covering on vacant lots to reduce mowing costs. Hire contractors to tackle backlogs caused by pandemic. Rodent abatement. As of 10/12/2022 58,394.23 have been obligated by city council.

## ***Use of Evidence***

Evidence Level: Moderate

Research has shown that when cities make efforts to clean up empty spaces the mental health of community members improve. Additionally, once cleaned the lots are less appealing place for crime and cause a drop in gun violence and vandalism. [“Study: When a city’s trashy lots are cleaned up, residents’ mental health improves” The Washington Post, August 17, 2018](#)

## ***Equity Impact***

City cleanup activities improve living conditions for residents in distressed neighborhoods

## ***Key Performance Indicators***

# of illegal dumping cameras  
# of illegal dumping complaints  
Tons of debris removed



# Housing & Blight Elimination

**Project Identification Number / Project Name:**

HB-03/Grants for alternative uses of vacant lots

**Funding Amount:**

\$500,000

**Project Expenditure Category:**

2.22 - Strong Healthy Communities: Neighborhood Features that Promote Health and Safety

**Implementation Strategy:**

Grant Program

## ***Project Overview***

Give grants for sustainable uses of vacant lots, such as urban farming, flower gardens, rain gardens, etc.

## ***Use of Evidence***

Evidence Level: Moderate

Some evidence to establish that the use of community gardens, often converted from vacant lots, have benefits to increase access to fruits and vegetables and increased physical activity. [Community gardens - County Health Rankings & Roadmaps](#).

## ***Equity Impact***

Vacant lots are prevalent in Flint's most distressed neighborhoods. Creative reuse of these lots can improve food access, reduce energy costs, and increase property values.

## ***Key Performance Indicators***

# of vacant lots repurposed

# of acres of urban farms and gardens

Property values in targeted neighborhoods



# Housing & Blight Elimination

Project Identification Number / Project Name:

HB-04/Financial literacy training

Funding Amount:

\$50,000

Project Expenditure Category:

2.25 - Addressing Educational Disparities: Academic, Social, and Emotional Services

Implementation Strategy:

Contract

Project Overview

Help residents understand path to homeownership and how to manage a home.

Use of Evidence

Evidence Level: Moderate

Some evidence that financial education can improve financial literacy and financial behavior. [Financial education for adults - County Health Rankings & Roadmaps](#)

Equity Impact

Financial literacy training helps low- and moderate-income residents plan for homeownership and may reduce the racial wealth gap.

Key Performance Indicators

# of participants who successfully complete financial literacy training

% of participants reporting that they plan to purchase a home

City homeownership rate



# Housing & Blight Elimination

**Project Identification Number / Project Name:**

HB-05/Home repair & improvement grants

**Funding Amount:**

\$5,000,000

**Project Expenditure Category:**

2.23 - Strong Healthy Communities: Demolition and Rehabilitation of Properties

**Implementation Strategy:**

Grant Program

## *Project Overview*

Grants to aid residents in the restoration and rehabilitation of their homes.

The grants will improve housing conditions, health outcomes and mental health while it will also decrease the migration of people out of Flint. Grants can potentially include lead abatement programs and increased accessibility for seniors.

Eligibility guidelines for the successful grantee should include residents receiving support through this program must meet the following eligibility criteria:

- Residency for (1) year at the dwelling. Residency can be proven with a copy of the deed and current utility bill.
- Be below ARPA Household Income Limit - Low to Moderate Income (LMI) (at or below 300% of the Federal Poverty Guidelines). Documentation of income is required.
- Current on all property taxes and water fees or have a completed Michigan Homeowner Assistance Fund (MIHAF) application number.
- Due to limited funds, priority for support will be based on lowest income and/or need.



# Housing & Blight Elimination

**Project Identification Number / Project Name:**

HB-05/Home repair & improvement grants

**Funding Amount:**

\$5,000,000

**Project Expenditure Category:**

2.23 - Strong Healthy Communities: Demolition and Rehabilitation of Properties

**Implementation Strategy:**

Grant Program

## ***Use of Evidence***

Evidence Level: Strong

These program outcomes include improved housing conditions, improved health outcomes, and improved mental health. [Housing rehabilitation loan & grant programs - County Health Rankings & Roadmaps](#)

Evidence Level: Strong

Programs that eliminate lead-based paint by removing or encapsulating lead paint and/or removing lead painted fixtures and surfaces cause a reduction in lead exposure. [Lead paint abatement programs - County Health Ranking & Roadmaps](#)

## ***Equity Impact***

These grants will help increase property values and reduce health hazards for residents of distressed neighborhoods.

## ***Key Performance Indicators***

# of homes repaired or renovated

% of children with asthma or elevated lead levels

Assessed value of renovated properties



# Housing & Blight Elimination

Project Identification Number / Project Name:

HB-06/Gap Financing for residential and mixed-use projects

Funding Amount:

\$3,400,000

Project Expenditure Category:

2.37 - Economic Impact Assistance: Other

Implementation Strategy:

Grant program

## Project Overview

Several proposed residential and mixed-use projects require gap financing to become a reality. This project would award gap financing grants on a competitive basis to proposals with the greatest potential to attract and retain residents. As of 10/12/2022 \$2,000,000 have been obligated.

## Use of Evidence

Evidence Level: Preliminary

A report by the Metropolitan Area Planning Council of Boston listed numerous benefits of mixed-use developments including that it spurs revitalization, may increase affordable housing opportunities, promotes a sense of community and place, encourages economic investments, among other benefits. ["What are the Benefits of Mixed Use Development?" MAPC, February 11, 2010.](#)

## Equity Impact

New residential and mixed-use projects will help Flint stabilize its population and grow its tax base.

## Key Performance Indicators

# of new residential units built

% of new units occupied

City population



# Public Health

**Project Identification Number / Project Name:**

HB-07/Improve community centers and city parks

**Funding Amount:**

\$5,375,000

**Project Expenditure Category:**

2.22 - Strong Healthy Communities: Neighborhood features that Promote Health and Safety

**Implementation Strategy:**

Contracting

## ***Project Overview***

Invest in updating the facilities and parks to make them usable and equip the facilities for disabled residents. Gain additional support to operate programs in the selected locations.

As of 12/31/2022 \$2,050,000 has been obligated; \$250,000 for St. Johns Memorial Park, \$300,000 for Bennan Senior Center and Hasselbring Senior Center; and \$1,500,000 for Berston Field House.

## ***Use of Evidence***

Evidence Level: Preliminary

Expert opinion is that community members use public parks and centers for a variety of reasons, including socializing, participating in recreational or educational activities, gaining information, and seeking counseling or support services. [Community centers - County Health Rankings & Roadmaps](#)

## ***Equity Impact***

Targeting parks and community spaces in Flint's Qualified Census Tracts to uplift these communities

## ***Key Performance Indicators***

Increased use of community recreation facilities

Improved mental health based on Michigan health surveillance survey



# Housing & Blight Elimination

Project Identification Number / Project Name:

HB-08/Water bill relief

Funding Amount:

\$8,600,000

Project Expenditure Category:

2.1 - Household Assistance: Rent, Mortgage, and Utility Aid

Implementation Strategy:

City Treasurer

## Project Overview

This project provides a \$300 water bill credit to residential water accounts, the equivalent of 3 months of the average water bill.

As of 10/12/2022 \$8,600,000 has been obligated.

## Use of Evidence

N/A

## Equity Impact

This project will help families burdened by unpaid water bills, which are disproportionately minority.

## Key Performance Indicators

# of credits given

\$s of water bill arrearages

% of accounts current on water bill payments





# Housing & Blight Elimination

Project Identification Number / Project Name:

HB-09/Removal of City Owned Trees

Funding Amount:

\$2,0000,000

Project Expenditure Category:

3.3 - Public Sector Workforce: Other

Implementation Strategy:

Department of Public Works

## Project Overview

Removing city owned trees and replanting.

## Use of Evidence

Evidence Level: Moderate

Investing in trees increases property values, increases business profitability, increases gross domestic product and provides energy savings. A 2017 study found that for every dollar invested the annual benefit is between \$1.37 and \$3.09. [Urban and Community Forestry Program](#)

## Equity Impact

Improve living conditions and increase property values for residents in distressed neighborhoods.

## Key Performance Indicators

# of properties cleared of tree hazards and waste  
# of voluntary tree plantings on cleared properties  
# of trees planted



# Economic Development

## Desired Outcomes

- ▶ More viable commercial districts
- ▶ Increased employment opportunities, in particular in green technology, health technology, etc.
- ▶ More businesses locating and expanding in Flint
- ▶ Growing economy that improves quality of life for residents



## Strategy

- ▶ Support small businesses
- ▶ Develop industrial sites
- ▶ Streamline development plans review process
- ▶ Enhance business districts
- ▶ Incubate business start-ups



## Measures of Success

- ▶ Jobs created
- ▶ Private investment in the city
- ▶ Increased employment in living wage jobs
- ▶ Increased population
- ▶ Lower commercial vacancy rates
- ▶ Increase in labor force participation rate
- ▶ Number of new businesses created
- ▶ Increased property values



# Economic Development

Project	Total Funding	Total Obligated	Remaining Funds to Allocate	Community Grants
Small business improvement loan fund	\$375,000	-	\$375,000	-
Industrial site development	\$3,250,000	\$3,250,000	-	-
Property disposition	\$175,000	-	\$175,000	-
Improved technology for economic development	\$600,000	-	\$600,000	-
Reactivate Oak Business Center	\$875,000	-	\$875,000	-
Small business grant program	\$500,000	-	\$500,000	\$500,000
Youth job training program	\$2,500,000	-	\$2,500,000	\$2,500,000
<b>Total</b>	<b>\$8,275,000.00</b>	<b>\$3,250,000</b>	<b>\$5,025,000</b>	<b>\$3,000,000</b>



# Economic Development

**Project Identification Number / Project Name:**

ED-01/Small business improvement loan fund

**Funding Amount:**

\$375,000

**Project Expenditure Category:**

2.9 - Loans or Grants to Mitigate Financial Hardship

**Implementation Strategy:**

Loan Program

## ***Project Overview***

Provide revolving loans for 40 businesses (10 from each of the 4 quadrants of Flint). The City will seek other funders to match the \$375,000 investment to create a revolving loan fund for small businesses and start-ups. The City will also seek a partner to sponsor a BIPOC developer training/line of credit program.

**Total Potential Funding with Other Sources: \$750,000**

## ***Use of Evidence***

Evidence Level: Preliminary Evidence

Expert opinions suggest it is a strategy to increase business growth, community wealth, economic development, and economic revitalization in distressed communities. [Community Development Financial Institutions - County Health Rankings & Roadmaps](#)

## ***Equity Impact***

This project will have a significant impact on minority-owned businesses.

## ***Key Performance Indicators***

# of businesses assisted

# of new jobs created

Loan repayment rate



# Economic Development

**Project Identification Number / Project Name:**

ED-02/Industrial site development

**Funding Amount:**

\$3,250,000

**Project Expenditure Category:**

2.31 - Rehabilitation of Commercial Properties or Other Improvements

**Implementation Strategy:**

Grant or loan program

## Project Overview

This project would competitively award funding to proposals to prepare industrial sites for job-producing development. Awards will be based on proposal potential, return on investment, and feasibility.

Funds for this program have been obligated by city counsel.

## Use of Evidence

Evidence Level: Preliminary

Michigan Economic Development Foundation launched a program to help transform economic opportunities including a site readiness grant. [Job Growth: A Sampling of 2021 Successes, Michigan Economic Development Foundation](#)

## Equity Impact

The goal of this project is to create jobs for unemployed Flint residents. Flint's unemployment rate is double that of the state.

## Key Performance Indicators

Private dollars invested in Flint

# of new jobs created



# Economic Development

Project Identification Number / Project Name:

ED-03/Property Disposition

Funding Amount:

\$175,000

Project Expenditure Category:

6.1 Provision Government Services

Implementation Strategy:

Temporary staffing

## Project Overview

Current backlog of over 1,000 properties on the disposition list. Estimate need for 2 full-time equivalent staff to clear the backlog.

## Use of Evidence

NA

## Equity Impact

Property disposition is a critical step in eliminating blight in distressed neighborhoods.

## Key Performance Indicators

# of properties on the disposition backlog  
# of properties sold or repurposed for beneficial use  
Property tax revenue



# Economic Development

**Project Identification Number / Project Name:**

ED-04/Streamline development plans review and permitting

**Funding Amount:**

\$600,000

**Project Expenditure Category:**

6.1 - Provision of Government Services

**Implementation Strategy:**

Contract

## ***Project Overview***

Technology and equipment to enable submission of building permits and development plans online, including online payment, which would create a streamlined process.

## ***Use of Evidence***

NA

## ***Equity Impact***

No direct equity impact, but the system and process improvements will expedite beneficial neighborhood development projects.

## ***Key Performance Indicators***

Number of days to review plans and permits  
% of plan and permit fees paid online



# Economic Development

**Project Identification Number / Project Name:**

ED-05/Reactivate Oak Business Center

**Funding Amount:**

\$875,000

**Project Expenditure Category:**

2.32 - Business Incubators and Start-Up or Expansion Assistance

**Implementation Strategy:**

Contracts

## ***Project Overview***

Oak Business Center was once an incubator but is no longer operating as one. This project would upgrade the facility, recruit entrepreneurs and help them start new businesses. The City would contract with a partner to manage the facility and provide business training, mentoring, and other support. The goal is for the center to become self-sustaining.

## ***Use of Evidence***

Evidence Level: Preliminary

Emerging Technology Centers is a non-profit venture of Baltimore Development Corporation that promotes economic growth by creating business incubator programs. [ETC Baltimore](#)

## ***Equity Impact***

The incubator will focus on assisting minority entrepreneurs.

## ***Key Performance Indicators***

Number of new businesses assisted

Number of jobs created

% of assisted businesses still operating in Flint two years after start-up





# Economic Development

Project Identification Number / Project Name:

ED-06/Small Business Grants

Funding Amount:

\$500,000

Project Expenditure Category:

2.9 - Loans or Grants to Mitigate Financial Hardship

Implementation Strategy:

Grant Program

## Project Overview

A grant program to help small businesses recover from the pandemic and invest in growth plans that create jobs.

## Use of Evidence

Evidence Level: Moderate

The federal government has operated the Small Business Administration which assist small business in many ways including grant programs. [SBA - Performance](#)

## Equity Impact

The grant program will target small and minority-owned businesses.

## Key Performance Indicators

# of new businesses assisted

# of jobs created

% of assisted businesses still operating in Flint two years after grant given



# Economic Development

Project Identification Number / Project Name:

ED-07/Youth Job Training Program

Funding Amount:

\$2,500,000

Project Expenditure Category:

2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Implementation Strategy:

Grant

Project Overview

Funding to provide services directly to youth (16 to 24), youth-serving organizations and employers. Initiatives and activities should target youth who experienced disruption of education, work, or other programming due to the COVID-19 pandemic, with consideration for meeting the needs of those with disabilities, are BiPOC, live in low-income households or identify as LGBTQ+, through:

- Wrap-around support services, such as housing, childcare, etc.
- Support for human resources in developing policies and implementing training to be more inclusive of youth
- Provide incentives for hiring youth
- Subsidizing the costs of job training in certificate and other programs not traditionally covered by financial aid
- Paid internships
- Programs to support youth entrepreneurs
- Outreach to youth who have completed high school, but are otherwise unengaged
- Programs to connect high school youth to community-based employers toward meaningful employment

The COVID-19 pandemic erased much of the progress in lowering the number of Opportunity Youth, or those 16 to 24 who are not working, in school or in job training. Although all age groups experienced high rates of unemployment during COVID-19, youth lag behind others in rebounding. Youth who are caregivers, BiPOC, low-income or have disabilities have fared worse. Targeted support for these groups can help with employment, assist employers in filling positions and lead to improved economic recovery for this and future generations.



# Economic Development

Project Identification Number / Project Name:

ED-07/Youth Job Training Program

Funding Amount:

\$2,500,000

Project Expenditure Category:

2.10 Assistance to Unemployed or Underemployed Workers (e.g., job training, subsidized employment, employment supports or incentives)

Implementation Strategy:

Grant

Use of Evidence

Evidence Level: Strong

Youth Builder USA is a 9- to 24-month, full-time for young people ages 16 to 24, where they spend half of their time learning constructions trade skills by building or rehabilitating affordable housing, community centers, or schools. They spend the rest of their time earning a high school diploma or equivalency degree. They also spend time with personal counseling and training in life skills and financial management. Two studies show that the are improved educational and employment outcomes. [YouthBuilder](#)

Evidence Level: Strong

Year Up is a six-month full-time training program in IT, business operations, sales and customer support, software development, and financial service sectors followed by six-month internship at major employers. The program provide support and emphasis on the development of professional and technical skills. Students receive a stipend while in the program for transportation and other program-related expenses. Two studies showed greater employment level and higher earnings three to five years after leaving the program. [Year Up](#)

Equity Impact

Initiatives and activities should target youth who experienced disruption of education, work, or other programming due to the COVID-19 pandemic, with consideration for meeting the needs of those with disabilities, are BiPOC, live in low-income households or identify as LGBTQ+

Key Performance Indicators

- Percentage increase in youth participation in job training/employment
- Number of vulnerable youth served by non-degree training programs
- Number of youth served by paid internships
- Number of youth entrepreneurs served by program
- Number of opportunity youth connected to programming through outreach efforts
- Percent of program participants who obtain employment and remain employed for six months



# Public Safety & Crime Prevention

## Desired Outcomes

- ▶ Lower crime rate
- ▶ Reduced gang activity
- ▶ Reduced juvenile crime
- ▶ Improved pedestrian safety



## Strategy

- ▶ Fill police vacancies
- ▶ Gun reduction initiative
- ▶ Solve cold cases
- ▶ Youth enrichment programs
- ▶ Mediate neighborhood disputes to interrupt violence
- ▶ Improve street lighting
- ▶ Deter reckless driving habits



## Measures of Success

- ▶ Reduction in gun-involved crimes
- ▶ Reduction in violent crime rate
- ▶ Decrease in juvenile crimes
- ▶ Decrease in pedestrian involved accidents
- ▶ Reduction in speeding complaints
- ▶ Police officer vacancy rate
- ▶ Increase in camera aided arrests
- ▶ Reduction of crime in highest crime areas
- ▶ Increase in clearance rate



# Public Safety

Project	Total Funding	Total Obligated	Remaining Funds to Allocate	Community Grants
Police and Fire hiring bonuses	\$500,000	\$500,000	-	-
Police and Fire training	\$100,000	-	\$100,000	-
Additional surveillance cameras	\$200,000	-	\$200,000	-
Witness Protection Program	\$300,000	\$50,000	\$250,000	-
Street lighting	\$2,800,000	-	\$2,800,000	-
Violence interrupter pilot	\$1,000,000	-	\$1,000,000	\$1,000,000
Additional Fire Department Equipment	\$1,000,000	-	\$1,000,000	-
Secured lot for city employees, including police	\$70,000	-	\$70,000	-
PAL pilot project (500 children)	\$250,000	-	\$250,000	-
Pedestrian safety	\$200,000	\$74,570	\$125,430	-
Cold case backlog	\$350,000	-	\$350,000	-
Replace Police and Fire vehicles	\$450,000	-	\$450,000	-
<b>Total</b>	<b>\$7,220,000</b>	<b>\$624,570</b>	<b>\$6,595,430</b>	<b>\$1,000,000</b>



# Public Safety

**Project Identification Number / Project Name:**

PS-01/Police and Fire hiring bonuses

**Funding Amount:**

\$500,000

**Project Expenditure Category:**

3.1 - Public Sector Workforce: Payroll and Benefits for Public Health, Public Safety, or Human Service Workers

**Implementation Strategy:**

Payroll

## Project Overview

Hiring bonuses of \$5,000 for new hires and \$7,500 for lateral hires through CY 2024.

As of 10/12/2022 \$500,000 has been obligated.

## Use of Evidence

Evidence Level: Preliminary

Cities around the country are offering hiring bonuses to police offices. ["More Cities Offering Incentives to Get the Best Police Officers" ABC 25, April 14, 2021](#)

## Equity Impact

NA

## Key Performance Indicators

# of new and lateral Police and Fire hires

Police vacancy rate

Fire vacancy rate



# Public Safety

Project Identification Number / Project Name:

PS-02/Police and Fire Training

Funding Amount:

\$100,000

Project Expenditure Category:

1.11 - Community Violence Intervention

Implementation Strategy:

Partnership with the Regional Law Enforcement Training Academy

## Project Overview

Racial diversity, HAZMAT, and other training for Police and Fire officers.

## Use of Evidence

Evidence Level: Preliminary

Tact, Tactics, and Trust (T3) Training Program teaches officers decision-making, de-escalation, empathy, rapport-building and self-control skills to discourage use of force. [National Institute of Justice](#)

## Equity Impact

One goal of the training is to improve the Police Department's ability to serve Flint's diverse population.

## Key Performance Indicators

# of officers trained

# of police misconduct complaints

# of HAZMAT certified fire officers



# Public Safety

Project Identification Number / Project Name:

PS-03/Additional surveillance cameras

Funding Amount:

\$200,000

Project Expenditure Category:

1.11 - Community Violence Intervention

Implementation Strategy:

Contract

## Project Overview

Add 20 cameras to 70 camera network and monitors in the Intelligence Center.

## Use of Evidence

Evidence Level: Preliminary

Milwaukee's Closed-Circuit Television Camera Program showed promising results that adding cameras and monitoring caused a reduction in crime in high-crime, high-traffic areas. [National Institute of Justice](#)

## Equity Impact

Crime surveillance cameras assist Police in monitoring high crime neighborhoods and solving crimes.

## Key Performance Indicators

# of crime surveillance cameras

# of camera aided arrests

Crime rate in areas with camera coverage





# Public Safety

**Project Identification Number / Project Name:**

PS-04/Witness Protection Program

**Funding Amount:**

\$300,000

**Project Expenditure Category:**

1.11 - Community Violence Intervention

**Implementation Strategy:**

Partnership with the Genesee County District Attorney

## ***Project Overview***

Needed to gain intelligence to solve violent crimes. Money will be used to help relocate and protect witnesses. Funding will cover 30-50 cases through CY 2024.

As of 10/12/2022 \$50,000 has been obligated.

## ***Use of Evidence***

Evidence Level: Strong

The Federal witness protection program successfully relocates and protects witness who testify. [U.S. Marshals Services](#)

## ***Equity Impact***

The Witness Protection Program helps Police make arrests for crimes that harm distressed communities.

## ***Key Performance Indicators***

# of witness protection cases

Violent crime clearance rate



# Public Safety

**Project Identification Number / Project Name:**

PS-08/Youth enrichment pilot

**Funding Amount:**

\$3,500,000

**Project Expenditure Category:**

1.11 - Community Violence Interventions

**Implementation Strategy:**

Partnership with PAL, non-profit organization

## ***Project Overview***

Implement and evaluate an evidence-based program to reduce youth violence and improve life outcomes. Cost estimate based on a high quality year-round OST program @ 10 hours/week for 500 school-aged children. Based on Wallace Foundation calculator. (Evaluation cost included in Admin & Eval budget). This will be broken into two pools of money.

The City will seek private and philanthropic partners to scale and sustain this project.

## ***Use of Evidence***

Evidence Level: Moderate

School-based youth enrichment programs have been shown to prevent or reduce violence and aggression in school-aged children.

[National Institute of Justice](#).

## ***Equity Impact***

This project will engage disadvantaged youth in programming to help them succeed in school and life.

## ***Key Performance Indicators***

# of children served

% of participants with improved school attendance

Juvenile crime rate



# Public Safety

**Project Identification Number / Project Name:**

PS-05/Street lighting

**Funding Amount:**

\$2,800,000

**Project Expenditure Category:**

2.22 - Neighborhood Features that Promote Health and Safety

**Implementation Strategy:**

Partnership with Consumers Power

## ***Project Overview***

Strategically add or upgrade streetlights to improve safety. \$2.6M for LED upgrades for 2,200 lights not completed from Flint Sprint plan @ \$1,115/light. 500 new lights with tariff costs supported by LED savings. \$250K for study and testing re: use of street light infrastructure for sensors, wifi and other innovations.

## ***Use of Evidence***

Evidence Level: Moderate

Effective evidence that adding streetlights decreases crime and the fear of crime. [Street Lighting in Stoke-on-Trent \(England\) - National Institute of Justice](#).

## ***Equity Impact***

Improved street lighting will make distressed, high-crime neighborhoods safer.

## ***Key Performance Indicators***

# of lights upgraded to LED

# of new lights installed

Crime rate in areas with improved lighting



# Public Safety

**Project Identification Number / Project Name:**

PS-09/Violence interrupter pilot

**Funding Amount:**

\$1,000,000

**Project Expenditure Category:**

1.11 - Community Violence Interventions

**Implementation Strategy:**

Grant or Contract

## ***Project Overview***

Implement and evaluate pilot program to mediate disputes in target neighborhood and prevent violence. Cost estimate based on Baltimore Safe Streets program. The City will look to partner with a non-profit organization to operate a pilot site for one year.

## ***Use of Evidence***

Evidence Level: Strong

JHU studies show positive impact of Baltimore Safe Streets program. [Office of the Mayor- Baltimore](#); [Johns Hopkins - Safe Streets](#).

## ***Equity Impact***

This pilot will seek to interrupt violence in a high crime neighborhood.

## ***Key Performance Indicators***

# of disputes mediated in target site

# of homicides and non-fatal shootings in target site



# Public Safety

**Project Identification Number / Project Name:**

PS-09/Additional Fire Department Equipment

**Funding Amount:**

\$1,000,000

**Project Expenditure Category:**

6.1 - Provision of Government Services

**Implementation Strategy:**

## ***Project Overview***

Additional Fire Department Equipment.

## ***Use of Evidence***

N/A

## ***Equity Impact***

N/A

## ***Key Performance Indicators***

Number of fire fighters trained.

Number of police trained.



# Public Safety

Project Identification Number / Project Name:

PS-09/Secured lot for city employees, including police

Funding Amount:

\$1,000,000

Project Expenditure Category:

6.1 - Provision of Government Services

Implementation Strategy:

Grant or Contract

## Project Overview

Adding fencing to secure the police and city parking.

## Use of Evidence

N/A

## Equity Impact

N/A

## Key Performance Indicators

Difference in the number of cars broken into before and after the fence is added.



# Public Safety

**Project Identification Number / Project Name:**

PS-06/Violence interrupter pilot

**Funding Amount:**

\$1,000,000

**Project Expenditure Category:**

1.11 - Community Violence Interventions

**Implementation Strategy:**

Grant or Contract

## ***Project Overview***

Implement and evaluate pilot program to mediate disputes in target neighborhood and prevent violence. Cost estimate based on Baltimore Safe Streets program. The City will look to partner with a non-profit organization to operate a pilot site for one year.

## ***Use of Evidence***

Evidence Level: Strong

JHU studies show positive impact of Baltimore Safe Streets program. [Office of the Mayor- Baltimore](#); [Johns Hopkins - Safe Streets](#).

## ***Equity Impact***

This pilot will seek to interrupt violence in a high crime neighborhood.

## ***Key Performance Indicators***

# of disputes mediated in target site

# of homicides and non-fatal shootings in target site



# Public Safety

**Project Identification Number / Project Name:**

PS-10/Pedestrian Safety

**Funding Amount:**

\$200,000

**Project Expenditure Category:**

6.1 - Provision of Government Services

**Implementation Strategy:**

Contract

## ***Project Overview***

Install 100 speed bumps and purchase six speed and message trailers to reduce hot rodding.

As of 10/12/2022 \$74,570 has been obligated.

## ***Use of Evidence***

Evidence Level: Strong

Scientifically supported that traffic calming measures such as speed humps, speed bumps, pedestrian center crossing islands, and roundabouts strategically modify the built environment to affect traffic speed and patterns. [Traffic calming - County Health Rankings & Roadmaps.](#)

As of 12/9/2022 \$74,570 has been spent

## ***Equity Impact***

NA

## ***Key Performance Indicators***

# of speed humps installed

# of pedestrian-involved accidents

# of speeding complaints





# Public Safety

**Project Identification Number / Project Name:**

PS-11/Cold case backlog

**Funding Amount:**

\$350,000

**Project Expenditure Category:**

1.11 - Community Violence Intervention

**Implementation Strategy:**

Temporary hires

## ***Project Overview***

Hire retired police officers and paralegal on a temporary basis to resolve cold cases in the backlog.

## ***Use of Evidence***

NA

## ***Equity Impact***

Solving past crimes helps to prevent future crimes in a city with a disproportionately high violent crime rate.

## ***Key Performance Indicators***

# of cold cases reviewed

# of cold cases solved



# Public Safety

**Project Identification Number / Project Name:**

PS-12/Replace Police and Fire vehicles

**Funding Amount:**

\$450,000

**Project Expenditure Category:**

6.1 - Provision of Government Services

**Implementation Strategy:**

Purchase vehicles

## ***Project Overview***

Replace 15 older, high mileage unmarked Police vehicles and 5 Fire battalion vehicles. The replacement vehicles would be safer and have lower fuel and maintenance costs.

## ***Use of Evidence***

NA

## ***Equity Impact***

NA

## ***Key Performance Indicators***

# of vehicles replaced  
Fuel and maintenance cost per unmarked vehicle



# Public Health

## Desired Outcomes

- ▶ Improved youth mental health and decision making
- ▶ Increased access to recreation facilities for the community
- ▶ Improved building accessibility
- ▶ Increased access to healthy food options
- ▶ Improved community mental health



## Strategy

- ▶ Provide financial support to the public health office
- ▶ Provide funding for a community center to be accessible to all and offer youth programs
- ▶ Ensure residents have access to clean water and nutritious foods



## Measures of Success

- ▶ Decrease in juvenile crimes
- ▶ Levels of community center participation
- ▶ Decreased public complaints relating to water
- ▶ Decrease in emergency room visits and emergency responses for mental health and substance abuse



# Public Health

Project`	Total Funding	Total Obligated	Remaining Funds to Allocate	Community Grants
Ongoing support for the City Public Health Office	\$425,000	-	\$425,000	-
Mental health referrals and services	\$1,000,000	-	\$1,000,000	\$1,000,000
Food Access and Food Support (Food pantries, urban gardens)	\$1,450,000	\$450,000	\$1,000,000	\$1,000,000
Homelessness	\$500,000	-	\$500,000	-
Water affordability project	\$250,000	-	\$250,000	-
Youth wellness (education, leadership, recreation)	\$500,000	-	\$500,000	\$500,000
Health Care Access, Equity & Research	\$2,000,000	-	\$2,000,000	\$2,000,000
<b>Total</b>	<b>\$6,125,000.00</b>	<b>\$450,000</b>	<b>\$5,675,000</b>	<b>\$4,500,000</b>



# Public Health

**Project Identification Number / Project Name:**

PH-01/Ongoing Support of Public Health Office

**Funding Amount:**

\$425,000

**Project Expenditure Category:**

3.3 - Public Sector Workforce: Other

**Implementation Strategy:**

Fund temporary City employees

## ***Project Overview***

Salary for current public health officer.

The FTEs currently dedicated to Flint's public health office are currently supported by a time limited grant from Genesee County. In order to continue the support to priority initiatives including safe drinking water distribution and planning for significant community requirements - mental health, climate change and resilience, and addiction.

## ***Use of Evidence***

Evidence Level: Strongest

Benefits of city health departments include addressing health emergencies for which we remain at risk due to the pandemic. [Services Offered by Local Health Departments \(tn.gov\)](#)

## ***Equity Impact***

City focus on public health prioritizes vulnerable communities and individuals for services

## ***Key Performance Indicators***

# of clients assisted

% of clients reporting improved mental and physical health



# Public Health

**Project Identification Number / Project Name:**

PH-02/Mental health referrals and services

**Funding Amount:**

\$1,000,000

**Project Expenditure Category:**

1.12, 1.10 - Mental Health Services

**Implementation Strategy:**

Provide a notice of grant fund availability to meet requirements

## ***Project Overview***

Provide services to address adult mental health needs which may have been exacerbated by the pandemic. Through creating increased access to referrals and direct services, there is potential to improve the lives of residents providing greater stability and potential to maintain jobs and family relationships. [Understanding Mental Health as a Public Health Issue \(tulane.edu\)](http://tulane.edu)

## ***Use of Evidence***

Evidence Level: Strong

## ***Equity Impact***

Focused on providing services to individuals who lack access to care

## ***Key Performance Indicators***

# of referrals to mental health services  
Decrease in emergency admissions for mental health and substance abuse  
Decrease in 911 responses to mental health-related emergencies



# Public Health

<b>Project Identification Number / Project Name:</b>	PH-03/Funding to extend water and food donation help centers
<b>Funding Amount:</b>	\$1,425,000
<b>Project Expenditure Category:</b>	2.1 - Household Assistance: Food Programs
<b>Implementation Strategy:</b>	Grant funds available through a Notice of Funding

## ***Project Overview***

Continue water and food distribution to Flint's economically disadvantaged citizens. Through community-based organizations and external funding, food and safe drinking water has been made available since the beginning of the pandemic. This project will allow distribution to continue beyond May 2022. Additionally funding for urban gardens  
As of 10/12/2022 \$450,000 has been obligated.

## ***Use of Evidence***

Evidence Level: Moderate  
Food pantry and food bank healthy food initiatives combine hunger relief efforts with nutrition information and healthy eating opportunities for individuals and families with low incomes. The expected rated outcomes were increased healthy food consumption and increased food security. [Healthy food initiatives in food pantries - County Health Rankings & Roadmaps.](#)

## ***Equity Impact***

Focused on the City's most vulnerable populations

## ***Key Performance Indicators***

# of households receiving food and water assistance  
Decreased complaints relating to drinking water



# Public Health

**Project Identification Number / Project Name:**

PH-04/Homelessness

**Funding Amount:**

\$500,000

**Project Expenditure Category:**

3.12 Housing Support: Other Housing Assistance

**Implementation Strategy:**

TBD

## ***Project Overview***

Assist shelter to people who present unhoused to increase inclusion and accessibility through structural improvements that address barriers to treatment because of physical or other disabilities or to better serve the needs of transgender, gender non-conforming, Intersex or other populations that experience barriers to accessing services, such as men who are the primary caregivers of children. grams to aid in building homes and aid individuals who want to return to the City of Flint.

## ***Use of Evidence***

Evidence Level: Some evidence

Evidence shows that disabled person are disproportionately homeless and unable to get adequate housing. "The Right to Adequate Housing: Disabled Individuals in the United States" January 21, 2022.

## ***Equity Impact***

Program goal is to provide equal access to people who have disabilities, are male primary caregivers of minor children, or transgender, gender non-conforming, Intersex or other populations

## ***Key Performance Indicators***

Number of shelters assisted.  
Increased shelter capacity





# Public Health

Project Identification Number / Project Name:

PH-05/Water affordability project

Funding Amount:

\$250,000

Project Expenditure Category:

TBD

Implementation Strategy:

TBD

## Project Overview

TBD

## Use of Evidence

TBD

## Equity Impact

TBD

## Key Performance Indicators

TBD



# Public Health

**Project Identification Number / Project Name:**

PH-06/Youth wellness program

**Funding Amount:**

\$500,000

**Project Expenditure Category:**

1.10 Mental Health Services

**Implementation Strategy:**

Community grants

## ***Project Overview***

Apply evidence-based strategies to increase protective factors and reduce risk factors for health and wellness among youth who have experienced social isolation, loss of a caregiver, interruptions in education or other negative consequences of the COVID-19 pandemic. Neighborhood and organization-level data and input from the target population should drive the programmatic approaches to youth development that the funding supports. Focusing on risk and protective factors aligns with decades of primary prevention research

## ***Use of Evidence***

Evidence Level: Moderate

Studies show a large students have experienced isolation during the COVID-19 pandemic. [The State of Young People during COVID-19](#)

## ***Equity Impact***

Focus on the city's youth population.

## ***Key Performance Indicators***

# of youth served

% of clients reporting improved health and wellness



# Public Health

**Project Identification Number / Project Name:**

PH-05/Health care access, equity, and research

**Funding Amount:**

\$2,000,000

**Project Expenditure Category:**

1.7 Other Covid-19 Public Health Expenses (Including Communications, Enforcement, Isolation/Quarantine)

**Implementation Strategy:**

NoFo

## ***Project Overview***

Improve healthcare access and equity and support research within organizations that serve people who have been infected with COVID-19, have been a caregiver of someone who was infected with COVID-19 or are experiencing post-COVID symptoms or syndrome. This funding takes an equity approach by looking at populations that were disproportionately impacted by COVID-19, particularly low-income and BiPOC communities, and ensuring that organizations serving them have adequate support to meet their ever-changing needs. This is especially true with Long-COVID, as we are only just beginning to understand its impact on individuals, families, the workforce and society. This funding should both support the patients and caregivers, as well as the individuals and systems that contribute to a web of care. The outcomes of the funding should be, sharable, scalable, replicable and have value beyond this opportunity.

## ***Use of Evidence***

Evidence level: Moderate

Studies have shown Promoting health equity during the COVID-19 pandemic, United States

## ***Equity Impact***

This program will target low income and BiPOC communities.

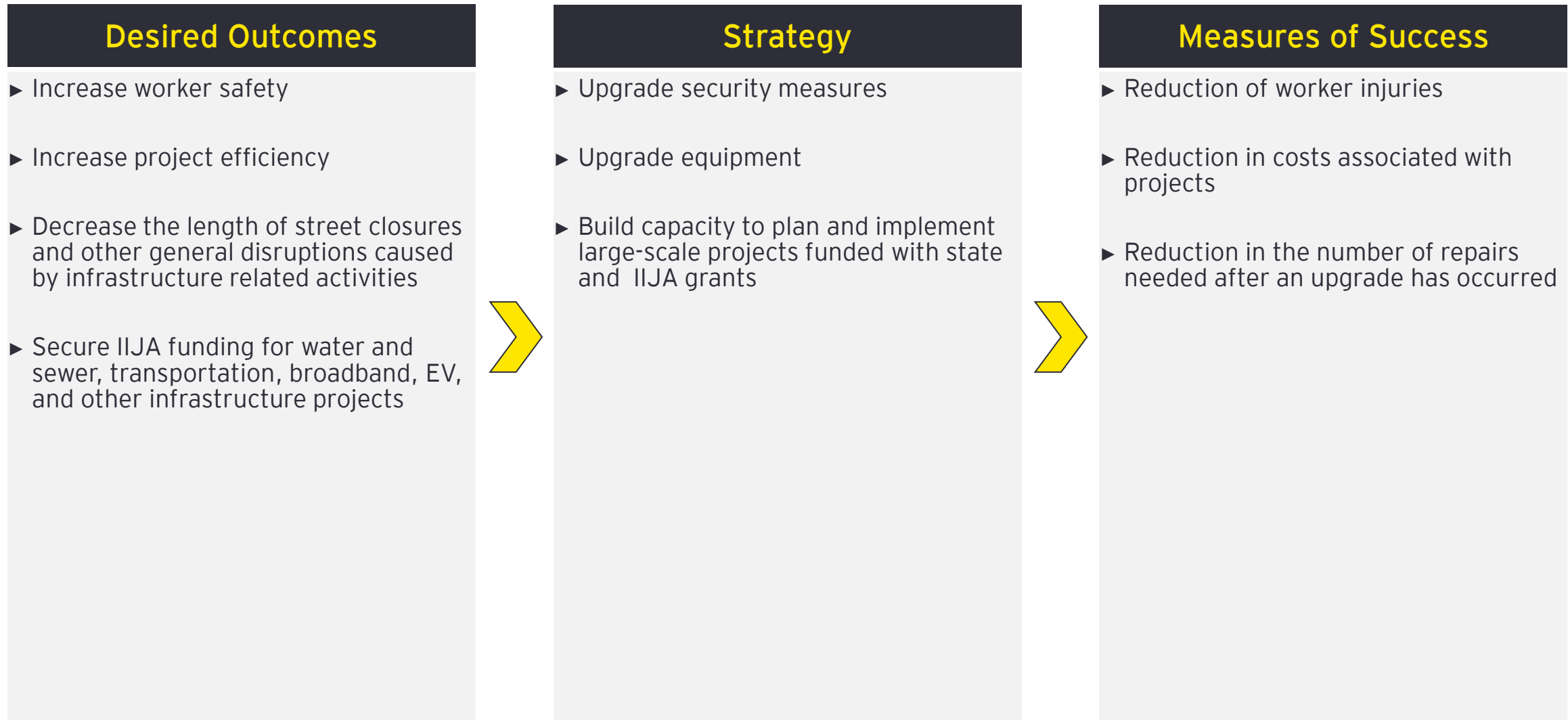
## ***Key Performance Indicators***

Number of clients served

% clients reporting improved physical and mental health



# Infrastructure



# Infrastructure

Project	Description	Total Funding	Total Obligated	Remaining Funds to Allocate
Replace Water Main for Miller Road	Council has approved.	\$2,173,634.27	\$2,173,634.27	-
Sidewalk Repair		\$2,000,000	-	\$2,000,000
Excavator and Low Boy (Trailer)	For sewer department to do large jobs	\$320,000	-	\$320,000
Heavy Duty Dump Truck to pull excavator	For sewer department to do large jobs	\$150,000	\$150,000	-
Skid Steer		\$140,000	-	\$140,000.00
Loader (Macqueen)		\$196,579.00	\$196,579.00	-
<b>Total</b>		<b>\$4,980,213</b>	<b>\$2,520,213</b>	<b>\$2,460,000</b>



# Revenue Replacement Provisioning Government Services

<b>Project</b>	<b>Total Funding</b>	<b>Total Obligated</b>	<b>Remaining Funds to Allocate</b>
Renovate Council Chambers	\$500,000.00	-	\$500,000.00
Ward Priorities	\$270,000.00	-	\$270,000.00
<b>Total</b>	<b>\$770,000</b>	<b>-</b>	<b>\$770,000</b>



# Agenda

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- ▶ About the Plan
- ▶ Introduction to ARPA
- ▶ COVID Impact
- ▶ Timeline
- ▶ Guiding Principles for Use of ARPA Funds
- ▶ Financial Blueprint
- ▶ Funding Priorities
- ▶ **Application and Award Process**
- ▶ Project Management and Accountability
- ▶ Summary / Call to Action



# Application and Award Process Details

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- ▶ Many projects in the plan will provide Flint residents, businesses and non-profit organizations the opportunity to apply for assistance or propose to administer community programming. Examples include a small business loan fund, vacant lot reuse grants, and foreclosure avoidance assistance.
- ▶ The City will issue Notices of Funding Opportunity (NOFO) for these projects, each with guidance on eligibility, award criteria and how to apply or submit a proposal.
- ▶ The City will offer technical assistance to make the application/proposal process accessible to as many residents and organizations as possible.





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# PMO / ARPA Coordination

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- ▶ A project management office (PMO) will be dedicated to the execution of the multiple initiatives funded by ARPA

## Purpose

- Create desired transparency and accountability via planning, implementation, and reporting outcomes of ARP initiatives.

## Goals and Objectives:

- Develop detailed initiative implementation plans with clear outcomes, milestones, and performance measures.
- Capture meaningful progress and provide clear updates to allow the Mayor to inform the City Council, general public and other stakeholders.
- Coordinate resources.
- Coordinate and align funding.
- Support compliance with funds management and reporting requirements set forth by the US Treasury.
- Support program evaluation



# PMO Expectations

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A well defined PMO structure and project implementation plan with regular meeting cadence will provide the following:

1. Comprehensive project/initiative implementation plans.
2. Review and approval of performance indicators.
3. Collection, analysis, and reporting of project implementation and performance data.
4. Oversight of each initiative.
5. Monitoring of subreceptients, grantees, and contractors involved in the initiatives.
6. Development of project evaluation plans and data collection and review for evaluations.
7. Rapid escalation of risks, issues, and roadblocks.
8. Efficient, centralized management with no duplication of effort.



# Agenda

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- ▶ **Summary / Call to Action**



# Summary/Call to Action

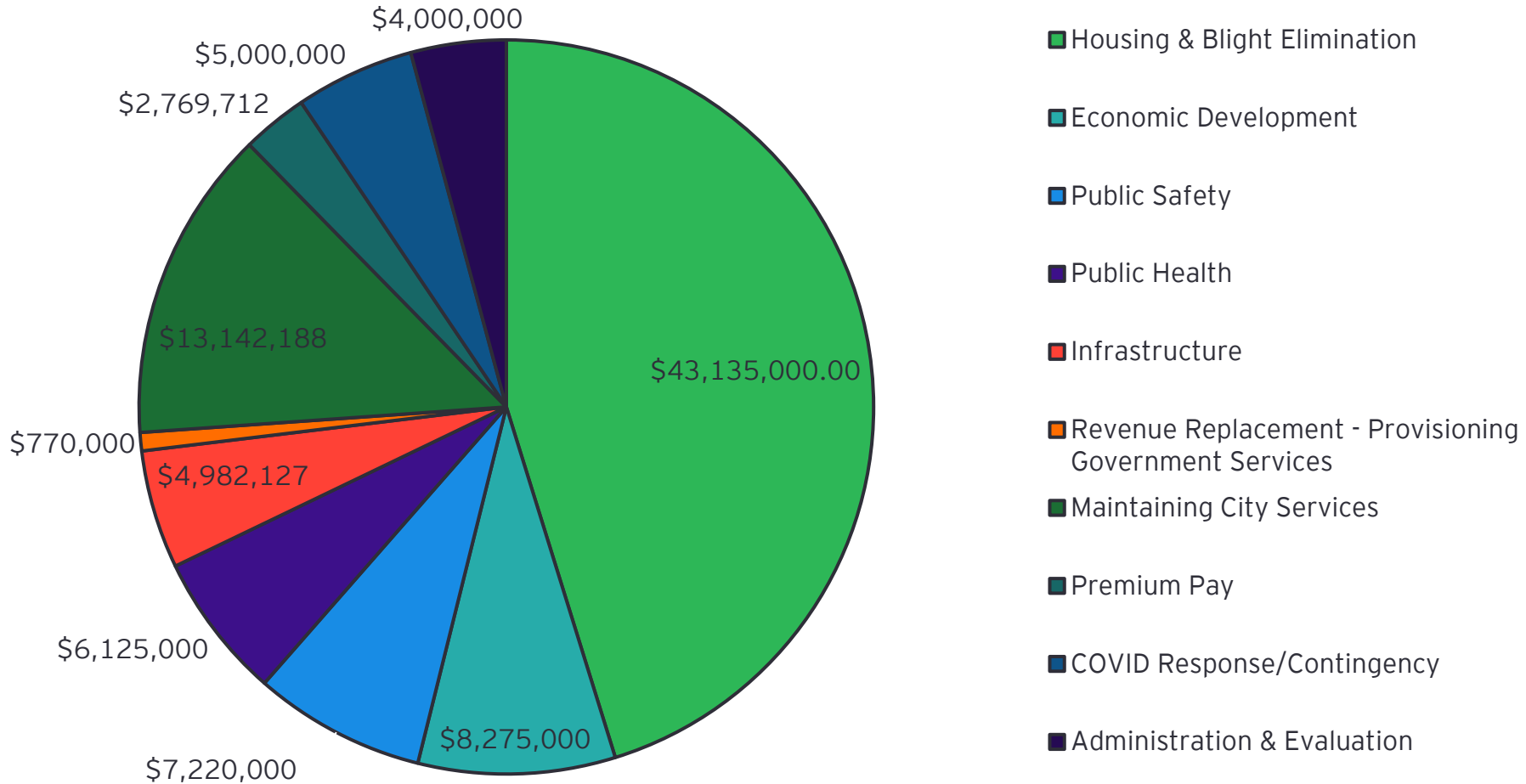
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- ▶ If invested strategically, Flint's \$94.7 million SLFRF allocation can have a transformative impact on our community.
- ▶ This plan focuses funding on projects that promise to generate long-term positive outcomes, such as stronger neighborhoods, economic growth and jobs, safer streets, and healthier people.
- ▶ This plan will stabilize the City's budget, but because the SLFRF is temporary, we cannot rely on this funding to fix structural financial problems or increase ongoing programs.
- ▶ The Mayor looks forward to working collaboratively with the City Council to agree on a shared SLFRF plan that serves as a framework for specific funding resolutions going forward.
- ▶ Once a plan is adopted, the administration is ready to implement approved projects and will keep the Council informed about project status and performance results.



# Financial Breakdown of the total \$94.7M

Financial Breakdown



# Summary

Priority Area	Cost
Housing & Blight Elimination	\$43,135,000
Economic Development	\$8,275,000
Public Safety	\$7,220,000
Public Health	\$6,125,000
Infrastructure	\$4,980,213
Revenue Replacement - Provisioning Government Services	\$770,000
Maintaining City Services	\$13,142,188
Premium Pay	\$2,769,712
COVID Response/Contingency	\$5,000,000
Administration & Evaluation	\$4,000,000
<b>Total</b>	<b>\$95,419,027.00</b>

