

City of Flint

Fiscal Year 2022-2023

Proposed Budget

& 2023-2024

Forecasted Budget



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City Officials

City of Flint, Michigan

Elected and City Officers

Elected Officials

Mayor Sheldon Neeley

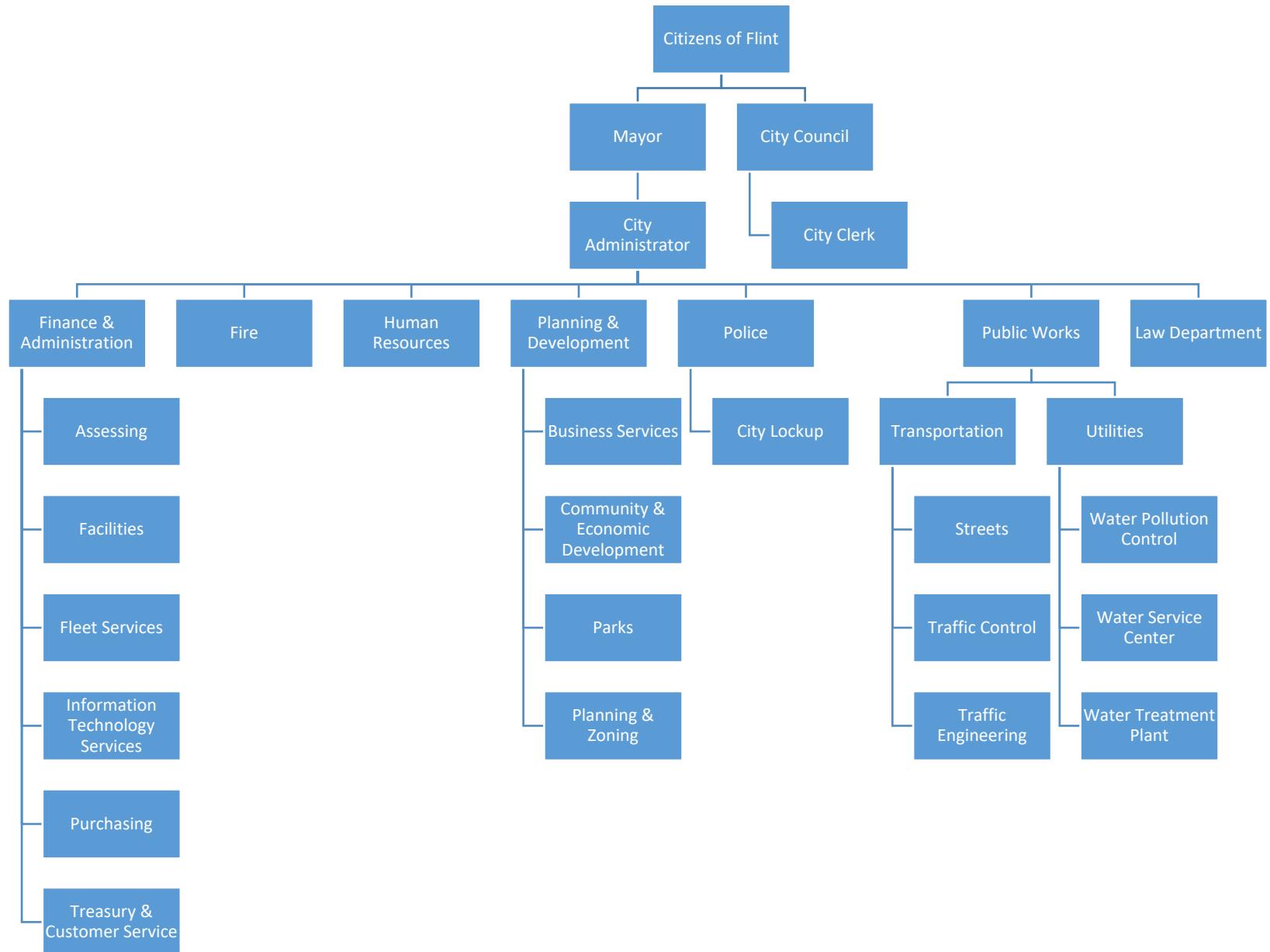
City Council

| | |
|--------------|----------------------|
| First Ward | Eric Mays |
| Second Ward | Ladel Lewis |
| Third Ward | Quincy Murphy |
| Fourth Ward | Judy Priestley |
| Fifth Ward | Jerri Winfrey-Carter |
| Sixth Ward | Tonya Burns |
| Seventh Ward | Allie Herkenroder |
| Eighth Ward | Dennis Pfeiffer |
| Ninth Ward | Eva Worthing |

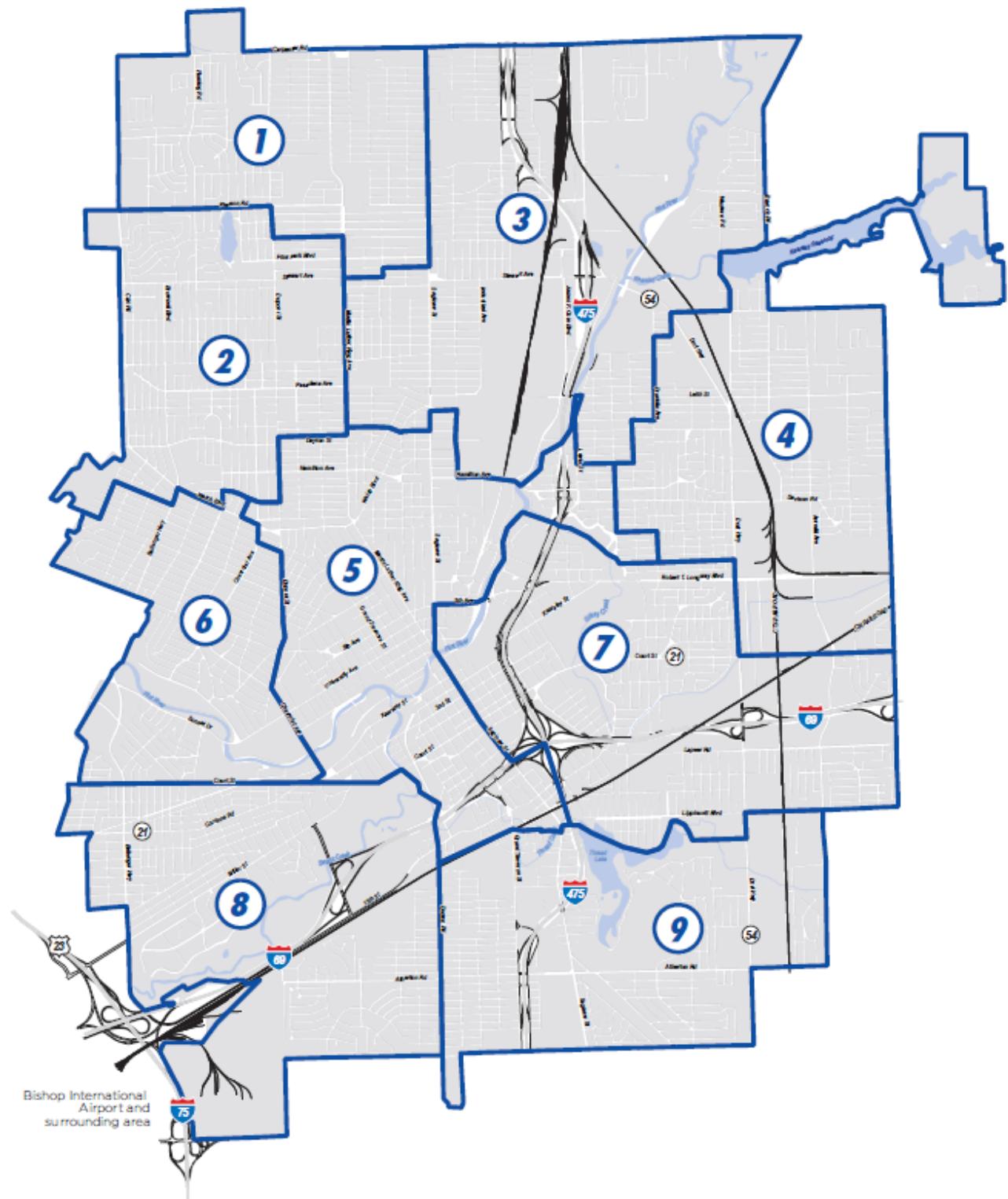
Appointed and Other City Officials

| | |
|--|---------------------|
| City Administrator | Clyde Edwards |
| Acting Chief Legal Officer | William Kim |
| Chief Financial Officer | Robert J.F. Widigan |
| Chief Resilience Officer | Lottie Ferguson |
| City Clerk | Inez M Brown |
| Chief of Police | Terence Green |
| Fire Chief | Raymond Barton |
| Director of Human Resources & Labor Relations | Eddie Smith |
| Director of the Department of Public Works | Michael Brown |
| Planning & Development Director | Suzanne Wilcox |
| City Treasurer | Amanda Trujillo |
| City Assessor | Stacey Kaake |
| Fleet Administrator | Aaron Cottrell |
| Information Technology Services Administrator | Jeff Keen |
| Public Relations Officer | Melissa Brown |
| Purchasing Manager | Lauren Rowley |
| Transportation Director | John Daly |
| Water Pollution Control Division Manager | Jeanette Best |
| Executive Director, Downtown Development Authority | Kiaira May |
| Acting Economic Development Director | Samantha Fountain |

City Organizational Chart



City of Flint Map and Wards



CITY OF FLINT STRATEGIC PLAN

2023 - 2027

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students, and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position, and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials, and employees
3. The City will provide for a safe, secure, and healthy environment in which to live, work, learn and play
4. The City will provide access to dependable, quality, and sustainable water and sewer
5. The City will provide access to an adequate and well-maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State, and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission

CITY OF FLINT STRATEGIC PLAN

2023 – 2027

(continued)

8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights. The City will adopt policies and ordinances to insure same
9. The City will ensure optimum practices in order to promote government transparency
10. The City will improve systems management processes to ensure better effectiveness of records management, storage, and access to City documents—to include improvements to City technology and the web site.

Transmittal Letter

To City Council Members and the Residents of Flint,

The past two years have seen extraordinary hardships in our city, state, and the country as we fought through a series of challenges, including a global pandemic, the subsequent recession, increasing pension contribution, historic levels of population decline, and continuing efforts to recover from the Flint water crisis. We will continue doing everything necessary to ensure we emerge from this pandemic together and enter a more robust and equitable economy.

At the same time, our local economy took a significant hit. According to the Michigan Bureau of Labor, the city's unemployment rate peaked at 45% in the spring of 2020. Since then, the unemployment rate has come down to a reported 7% but is still nearly twice as high as the national unemployment rate. Moreover, figures from the U.S. Census Bureau released in the summer of 2021 show the city saw a 21% population decline from 2010 to 2020. Today approximately 81,000 people live in Flint, the lowest since the 1910 Census. These economic realities have impacted both the revenue and spending sides of the city budget.

Even as we proactively deal with these current crises, we recognize that the city's financial challenges go back much further and include the historic state divestment in its cities and the failures of the state-appointed Emergency Managers (EMs) to address the underlying problems. Since 2005, the state of Michigan has shorted the city of Flint over \$100 million in revenue sharing payments. And the state's property tax limits (Proposal A and Headlee) mean Flint's tax base will not recover from the Great Recession that occurred over a decade ago until the 2040s.

The state of Michigan then attempted to fix these problems by developing a state policy to allow state takeovers and the use of EMs. The EMs claimed to address and fix Flint's problems. Instead, they provided short-term "solutions." Regrettably, the EMs failed to address legacy costs stemming from the pension and retiree health care systems, which is the biggest financial hurdle the city of Flint faced and continues to face today. Rather than fix the problem, the state-appointed EM exited by temporarily balancing the books by receiving a \$7 million emergency loan and then turning the issues over to a Receivership Transition Advisory Board (RTAB). The EMs and the RTAB continued the lousy practice of borrowing from the Water and Sewer funds to shore up the general fund. These past accounting gimmicks led to the buildup of a \$24 million "fantasy general fund balance" by FY 2019.

The RTAB and the State knew the problems were bad with the Flint pension system. In a letter in the spring of 2017, then Chief Financial Officer David Sabuda wrote to the Michigan Department of Treasury that, "Quite frankly, failure to fill the funding gap between the actuarial requested contributions as compared to what the City can afford to contribute will leave the City of Flint defined benefit pension system with almost no assets in ten to twelve years." Sabuda then wrote that he was requesting state assistance to bail out the Flint pension system saying, "Due to this extraordinary circumstance, the City is requesting that the State Treasury go through our six actuary funding scenarios and determine if the State will assist the City of Flint with a cash infusion to ensure assets are on hand in the future so the City can pay pension benefits to current and future City of Flint retirees."

According to RTAB meeting minutes in 2017, the RTAB acknowledged that the pension system was in serious trouble. It was widely discussed at that time that the City's pension contributions needed to double at that time from \$20 million a year to \$40 million and then slowly fall to the mid-\$30 million range for several years. It was clearly perceived that the City could not afford this increase in contribution. The RTAB solution was to 1) kick the can down the road for five years to 2021 and 2) hope that with increased sewer and water collection rates that those systems could pay a huge (and disproportionate) share of the pension costs. In other words, there was no real solution other than a delay tactic. Essentially, the RTAB facilitated the plan for the City to "kick the can down the road."

Today, for FY2022 and FY2023, the pension contribution remains about \$32 million and is projected to increase to \$40 million in FY2024. This drastic increase makes pension contributions our most significant expense in the city budget.

The outcome of these challenges is that the City of Flint faces an ongoing structural General Fund budget deficit of a \$14 million reduction to fund balance in FY2023. This continues to grow to a \$20 million reduction to fund balance in FY2024. In FY2023, we address this structural deficit with the use of some one-time fixes available to use due to poor accounting practices from the past. However, this does not fix the overall problem, and in FY2024, we are still projecting a significant deficit in the General Fund. The state of Michigan, its EMs, and the RTAB Board failed the residents of Flint. Those failures resulted in these ongoing structural budget deficits. This administration will seek a better path forward as we strive to build a partnership with the Flint City Council and the residents of Flint.

On March 1, 2022, the Michigan House of Representatives passed HB 5054 that would provide \$1.15B in state general fund resources to be utilized for direct assistance to municipalities to help pay down municipal pension debt. There will be two parts to the grant program: \$900M will be used to bring all pensions that are less than 60% funded up to 60% funded, and \$250M will be provided to pensions that are 60% funded or greater. This administration will continue to monitor proposed legislation and work with our partners in Lansing to ensure the result provides an affordable path forward for the City to pay pension benefits to retirees.

The Path Forward

With this context, this proposed city budget represents an expression of my values and priorities as we collectively work to maintain city services and improve the lives of our residents. In this environment and with these sets of challenges, I present to you my FY2023 and FY2024 budget. This administration will continue to address these decades-old structural problems that others failed to address. This budget reflects that reality. This is a balanced budget for FY 2023-2024. However, we can see our City will soon face a deficit unless drastic corrective actions are taken. This means that we must work together in a spirit of partnership to address these upcoming financial challenges. We will continue to approach all things using our three-point strategy: Prayer, Planning, and Partnership. With that in mind, we are working together with our friends in philanthropy and bringing together some of the state's leading experts in municipal finance to develop a long-term strategy to address legacy costs. Listed below are some highlights of this FY 2023.

This budget seeks to invest in critical resources needed for our community:

- Maintains investments in critically needed Police and Fire department staffing to ensure the ongoing implementation of public safety initiatives
- Invests ongoing and additional resources in the fight against blight
- Maintains overall staffing and current services across the city to ensure the delivery of critical public services in this time of need
- Continues to invest in the Ombudsman's Office, Civil Service Commission, and Clerk's Office & Elections to ensure the effective functioning of city government and local democracy
- Pays the constitutionally mandated pension payment to provide for city retirees

This is a transparent budget:

- Revenue projections are based on current economic trends and recent historical experience per best practice
- Spending projections are based on what it truly costs to operate the City of Flint government and to provide critical public services in an as efficient manner as possible
- Internal Services Funds (data processing fund, fringe benefit fund, motor pool fund, and self-insurance fund) are being operated based on current services only with no accumulation of cash going forward
- The decline in the General Fund balance is concerning but is since the city is now being forced to recognize the true cost of running city government.

Again, this is a balanced budget. I look forward to working with you to finalize and implement this budget while also recognizing that we still have a lot of work ahead of us to bring true financial stability to our community. The time is now. Hard decisions, good decisions need to be made for the betterment of our community.

Sincerely,
Mayor Sheldon Neeley
City of Flint

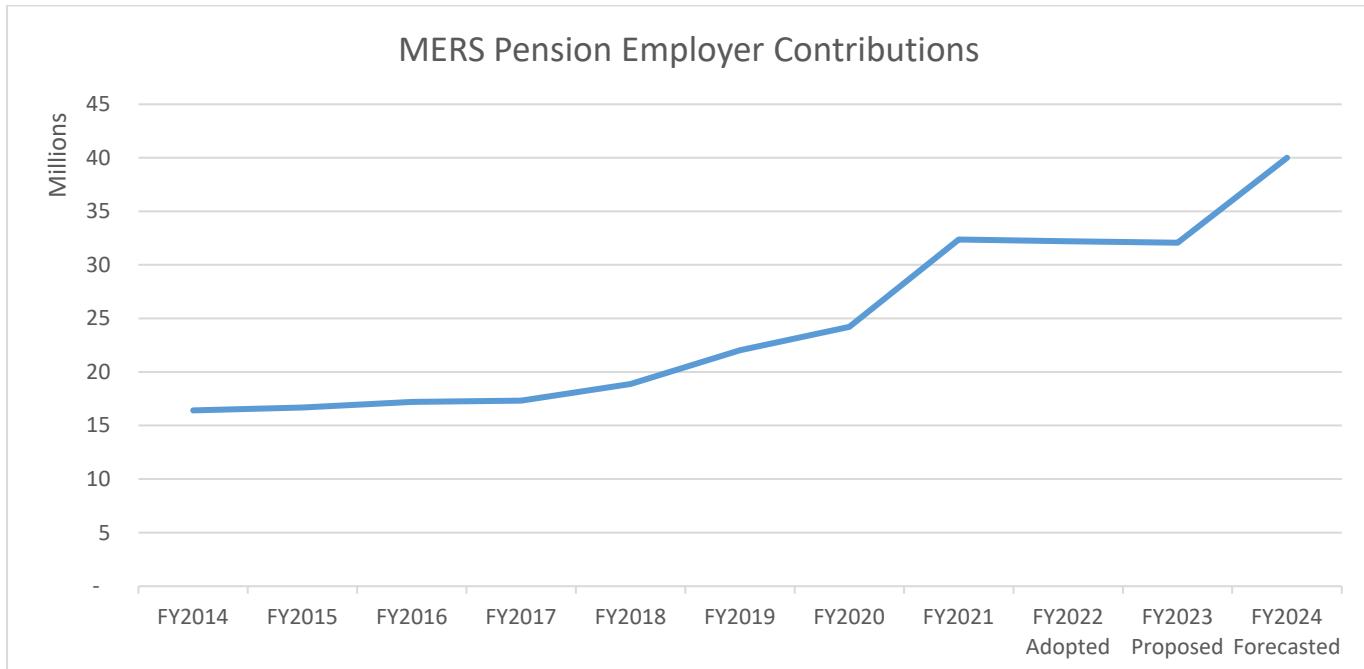
| City of Flint | 101 | 202 | 203 | 205 | 207 | 208 |
|-----------------------------------|--------------|--------------|--------------|---------------|-----------------------|--------------------|
| FY2023 Proposed Budget | General Fund | Major Street | Local Street | Public Safety | Neighborhood Policing | Parks & Recreation |
| <u>Revenue</u> | | | | | | |
| Property Taxes | 6,350,100 | - | - | 4,999,600 | 1,666,600 | 417,100 |
| Income Taxes | 14,000,000 | - | - | - | - | - |
| State Revenue | 21,815,299 | 11,947,316 | 3,224,595 | 284,000 | 95,000 | 32,000 |
| Charges for Services Rendered | 7,315,115 | 21,500 | - | 40,000 | 30,000 | - |
| License, Permits & Franchise Fees | 1,000,000 | - | - | - | - | - |
| Fines & Forfeitures | 52,000 | - | - | - | - | - |
| Contribution | - | - | 535,000 | - | - | - |
| Interest Income | 57,307 | 13,192 | 7,080 | 1,658 | 1,860 | 480 |
| Other Revenue | 122,260 | 82,500 | 126,180 | - | - | 1,800 |
| Transfer In | - | - | - | - | - | - |
| Total Revenue | 50,712,081 | 12,064,508 | 3,892,855 | 5,325,258 | 1,793,460 | 451,380 |
| <u>Expense</u> | | | | | | |
| Personnel Services | 23,523,177 | 1,869,659 | 1,726,037 | 2,254,429 | 1,129,562 | 74,942 |
| Pension & OPEB | 24,186,582 | 1,182,521 | 1,080,999 | 2,147,344 | 690,218 | 42,381 |
| Supplies & Operating Expenses | 16,842,751 | 13,094,893 | 3,538,320 | 790,564 | 350,469 | 667,892 |
| Capital Outlay | 238,000 | 891,000 | 745,110 | - | - | - |
| Debt Service | - | 181,253 | 62,633 | - | - | - |
| Transfer Out | 15,641 | - | - | - | - | - |
| Total Expense | 64,806,151 | 17,219,326 | 7,153,099 | 5,192,337 | 2,170,249 | 785,215 |
| Change in Fund Balance | (14,094,070) | (5,154,818) | (3,260,244) | 132,921 | (376,789) | (333,835) |

| City of Flint | 219 | 226 | 246 | 265 | 295 | 301 |
|-----------------------------------|-----------------|------------------|--------------------|----------------------|-------------------|----------------------|
| FY2023 Proposed Budget | Street Lighting | Waste Collection | EDA Revolving Loan | Drug Law Enforcement | Section 108 Loans | General Debt Service |
| <u>Revenue</u> | | | | | | |
| Property Taxes | 2,908,210 | 6,792,169 | - | - | - | - |
| Income Taxes | - | - | - | - | - | - |
| State Revenue | - | - | - | - | - | - |
| Charges for Services Rendered | - | - | - | - | 450 | - |
| License, Permits & Franchise Fees | - | 1,500 | - | - | - | - |
| Fines & Forfeitures | - | - | - | - | - | - |
| Contribution | - | - | - | - | - | - |
| Interest Income | 4,205 | 2,503 | 225 | 1,204 | 201,120 | 472 |
| Other Revenue | - | - | - | - | 505,000 | - |
| Transfer In | - | - | - | - | 15,641 | 1,698,981 |
| Total Revenue | 2,912,415 | 6,796,172 | 225 | 1,204 | 722,211 | 1,699,453 |
| <u>Expense</u> | | | | | | |
| Personnel Services | 29,273 | 76,506 | - | 159,341 | - | - |
| Pension & OPEB | 12,624 | 41,479 | - | - | - | - |
| Supplies & Operating Expenses | 2,870,518 | 6,678,187 | 426,275 | 64,000 | 450 | - |
| Capital Outlay | - | - | - | 75,000 | - | - |
| Debt Service | - | - | - | - | 696,318 | 1,698,981 |
| Transfer Out | - | - | - | - | - | - |
| Total Expense | 2,912,415 | 6,796,172 | 426,275 | 298,341 | 696,768 | 1,698,981 |
| Change in Fund Balance | - | - | (426,050) | (297,137) | 25,443 | 472 |

| City of Flint FY2023 Proposed Budget | 402 Public Improvement | 542 Building Inspection | Governmental Funds | 590 Sewer | 591 Water | Enterprise Funds |
|---|------------------------------|-------------------------------|-------------------------------|--------------|--------------|-----------------------------|
| <u>Revenue</u> | | | | | | |
| Property Taxes | 2,083,700 | - | 25,217,479 | - | - | - |
| Income Taxes | - | - | 14,000,000 | - | - | - |
| State Revenue | 162,000 | - | 37,560,210 | - | - | - |
| Charges for Services Rendered | - | 14,000 | 7,421,065 | 25,250,000 | 28,930,500 | 54,180,500 |
| License, Permits & Franchise Fees | - | 1,300,000 | 2,301,500 | 20,000 | - | 20,000 |
| Fines & Forfeitures | - | - | 52,000 | 650,000 | 835,000 | 1,485,000 |
| Contribution | - | - | 535,000 | - | - | - |
| Interest Income | 2,518 | 4,295 | 298,119 | 49,884 | 30,730 | 80,614 |
| Other Revenue | 639,000 | - | 1,476,740 | 57,000 | 38,600 | 95,600 |
| Transfer In | - | - | 1,714,622 | - | - | - |
| Total Revenue | 2,887,218 | 1,318,295 | 90,576,735 | 26,026,884 | 29,834,830 | 55,861,714 |
| <u>Expense</u> | | | | | | |
| Personnel Services | - | 1,209,135 | 32,052,061 | 6,593,574 | 4,844,294 | 11,437,868 |
| Pension & OPEB | - | 913,070 | 30,297,218 | 4,572,053 | 3,688,994 | 8,261,047 |
| Supplies & Operating Expenses | 396,840 | 362,085 | 46,083,244 | 15,808,222 | 20,523,139 | 36,331,361 |
| Capital Outlay | 1,300,000 | 500,000 | 3,749,110 | 5,442,000 | 3,094,000 | 8,536,000 |
| Debt Service | - | - | 2,639,185 | 868,952 | 6,652,402 | 7,521,354 |
| Transfer Out | 1,698,981 | - | 1,714,622 | - | - | - |
| Total Expense | 3,395,821 | 2,984,290 | 116,535,440 | 33,284,801 | 38,802,829 | 72,087,630 |
| Change in Fund Balance | (508,603) | (1,665,995) | (25,958,705) | (7,257,917) | (8,967,999) | (16,225,916) |

Pension Costs

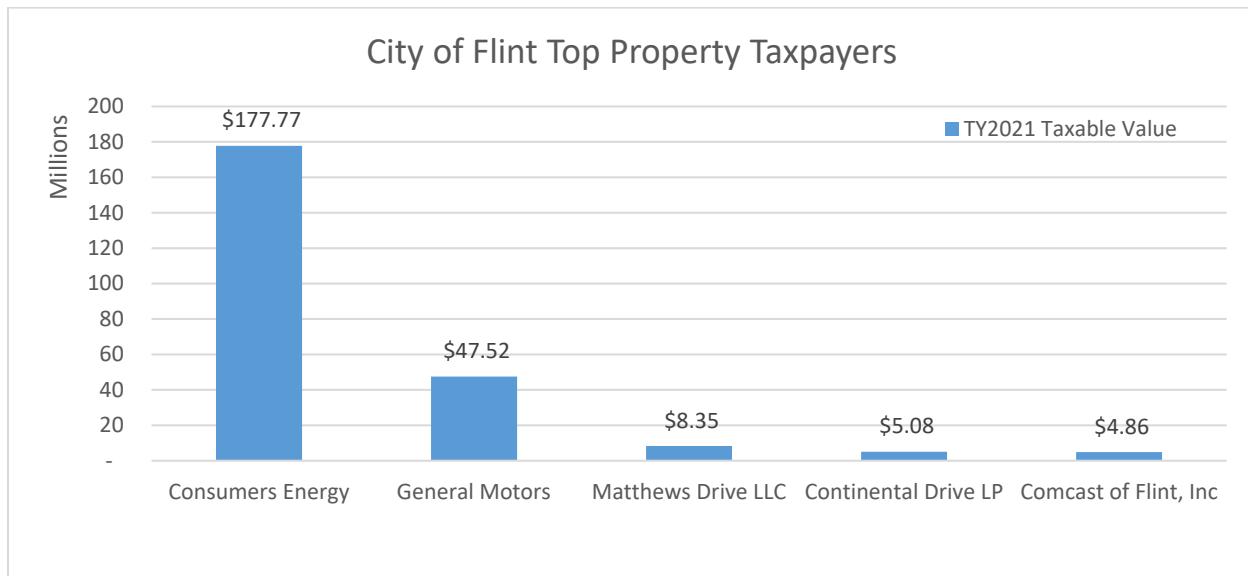
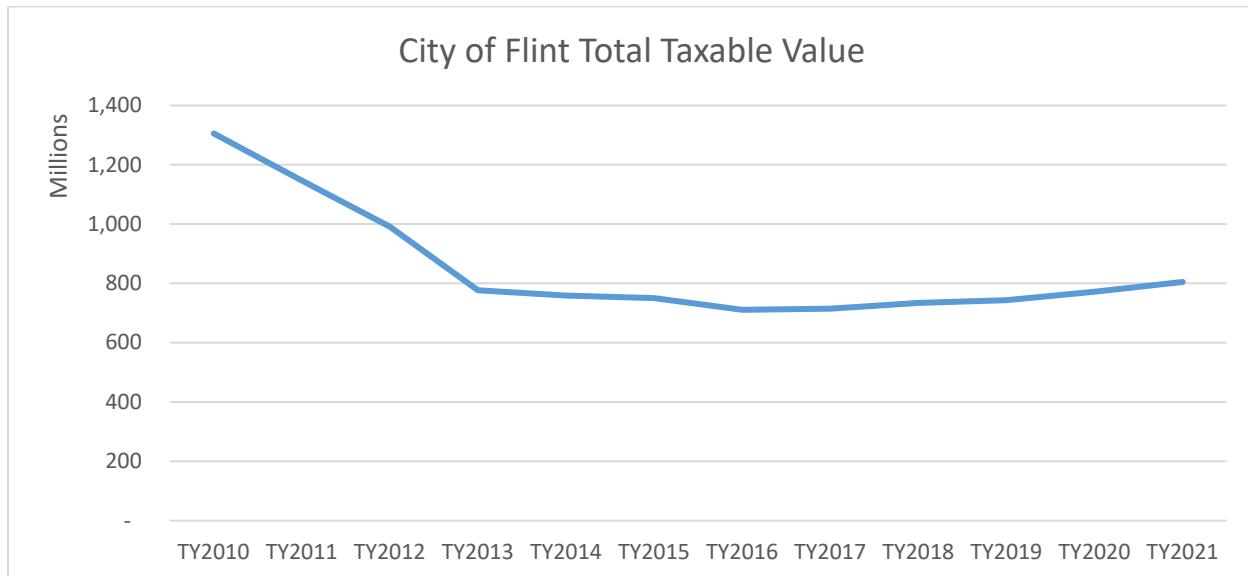
The City of Flint is responsible for making employer contributions to ensure adequate funding for the City's pension and retiree healthcare commitments. The City's annual pension contribution to MERS has increased dramatically in the last ten years, including an increase to \$40 million projected for FY2024. The increases are caused by the steadily decreasing asset base of the pension system, as the employer contributions and investment earnings do not cover the pension payments to retirees of over \$50 million a year. These costs and cost increases are largely borne by the General Fund, and to a lesser extent by the Water and Sewer funds. The costs for pension and other post-employment benefits are one of the most important budget challenges for the City. If nothing is done to address the increasing annual pension contribution, the city will face debilitating financial hardship.



Taxes and Fees

The City of Flint collects various revenues to support the services it provides. Some of the revenues collected by the City are based on specific rates and fees, including property taxes, income taxes, and water and sewer rates.

Property taxes make up a significant amount of revenue for the City in the General Fund and multiple Special Revenue funds. As the chart below reveals, the city faced a major decline in overall taxable value due to the Great Recession from 2008 and 2009. Since 2014, the city tax base has stabilized. Property tax billing takes place twice during the year: July and December. The City has seen a 3-4% growth rate in the taxable property value over the last few years. For future projections, the City Assessor estimates an increase of 2-3% of taxable property value each year. The second chart shows the largest property taxpayers in the city of Flint as of FY2021.



Taxes and Fees, Continued

The City collects a local income tax level of 1% from residents and 0.5% from non-residents who work in the City. The incomes taxes are included in the General Fund revenue.

The City collects a special assessment, per parcel, to cover the costs of street lights. This revenue is in the Street Lights Fund. The FY2023 budget includes a decrease in the street light rate.

The City collects a special assessment, per residential parcel, to cover the costs of waste collection. This revenue is in the Waste Collection Fund. The FY2023 budget includes an increase in the waste collection rate.

The City collects user charges for sewer and water services. This revenue is in the Sewer and Water Funds. The City is evaluating the rate structure with the intent of reducing economic hardship to residents.

See Master Fee Schedule in the budget resolutions for a full list.

| Rate | FY2022 | FY2023 |
|--|---------------|---------------|
| <u>Property Taxes</u> | | |
| General Operating | 7.50 | 7.50 |
| Public Safety | 6.00 | 6.00 |
| Neighborhood Policing | 2.00 | 2.00 |
| Parks & Recreation | 0.50 | 0.50 |
| Public Improvement | 2.50 | 2.50 |
| Public Transportation | 0.60 | 0.60 |
| Total City Millage | 19.10 | 19.10 |
| DDA Millage | 1.8806 | 1.8806 |
| <u>Income Taxes</u> | | |
| Resident | 1.0% | 1.0% |
| Non-Resident | 0.5% | 0.5% |
| <u>Special Assessments</u> | | |
| Street Lights | \$101.00 | \$72.18 |
| Waste Collection | \$167.47 | \$202.56 |
| <u>Utility Rates</u> | | |
| Water Service Charge For Residential ¾" meter | \$28.69 | \$28.69 |
| Water Metered (per CCF) For City 0-35 CCF | \$6.19 | \$6.19 |
| Sewer Service Charge For Residential ¾" meter | \$28.69 | \$28.69 |
| Sewer Metered (per CCF) For City Residential | \$4.312 | \$4.312 |

Governmental Funds

In addition to the General Fund, governmental funds include special revenue funds, debt service funds, and capital improvement funds. Special revenue funds account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects and require separate accounting because of legal or regulatory provisions or administrative requirements. Debt service funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for principal, interest, and related costs.

City of Flint – Governmental Funds

General Fund

Major Streets Fund

Local Streets Fund

Public Safety Fund

Neighborhood Policing Fund

Parks & Recreation Fund

Street Lights Fund

Waste Collection Fund

EDA Revolving Loan Fund

Drug Law Enforcement Fund

Section 108 Loans Fund

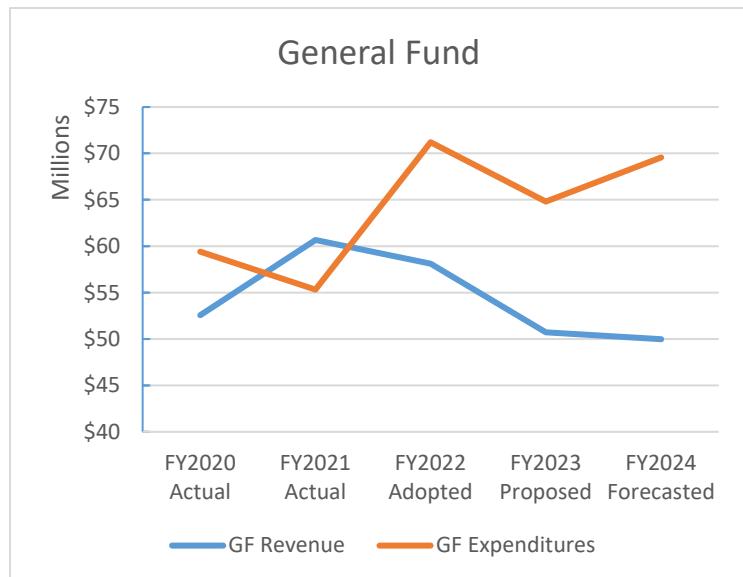
General Debt Service Fund

Public Improvement Fund

Building Inspection Fund

General Fund

The General Fund is the City's primary operating fund. It accounts for all the financial resources of the primary government, except those accounted for and reported in another fund.



| General Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------------|-----------------------|---------------------|------------------------|------------------------|------------------------|
| <u>Revenue by Category</u> | | | | | |
| Property Taxes | \$ 3,850,366 | \$ 5,661,810 | \$ 5,203,464 | \$ 6,350,100 | \$ 6,640,100 |
| Income Taxes | 17,020,456 | 15,028,812 | 15,678,800 | 14,000,000 | 14,000,000 |
| State Revenue | 17,058,769 | 21,214,658 | 22,967,812 | 21,815,299 | 20,315,299 |
| Local Revenue | 0 | 1,307 | 0 | 0 | 0 |
| Charges for Services | 11,892,406 | 12,960,314 | 12,898,834 | 7,315,115 | 7,799,643 |
| Licenses, Permits, & Franchise Fees | 939,725 | 980,104 | 938,681 | 1,000,000 | 1,000,000 |
| Fines & Forfeitures | 106,915 | 69,253 | 75,600 | 52,000 | 52,000 |
| Interest Income | 98,105 | 54,959 | 170,700 | 57,307 | 57,307 |
| Other Revenue | 783,429 | 806,683 | 172,635 | 122,260 | 122,703 |
| Transfers In | 819,518 | 3,891,843 | 0 | 0 | 0 |
| Total Revenue | \$ 52,569,689 | \$ 60,669,743 | \$ 58,106,526 | \$ 50,712,081 | \$ 49,987,052 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 18,432,680 | \$ 18,490,723 | \$ 21,585,008 | \$ 23,523,177 | \$ 23,523,177 |
| Pension & OPEB | 23,540,926 | 20,570,068 | 27,537,840 | 24,186,582 | 29,210,438 |
| Supplies & Operating Expenses | 17,115,590 | 16,157,937 | 20,352,443 | 16,842,751 | 16,361,662 |
| Capital Outlay | 306,955 | 105,634 | 363,500 | 238,000 | 159,100 |
| Transfers Out | 15,641 | 1,303 | 1,355,641 | 15,641 | 295,147 |
| Total Expenditures | \$ 59,411,792 | \$ 55,325,665 | \$ 71,194,432 | \$ 64,806,151 | \$ 69,549,524 |
| Change in Fund Balance | (\$ 6,842,103) | \$ 5,344,078 | (\$ 13,087,906) | (\$ 14,094,070) | (\$ 19,562,472) |
| FY22 Proposed Transfers | | | \$ 8,000,000 | | |
| Beginning Fund Balance | \$ 24,437,392 | \$ 17,595,289 | \$ 22,939,267 | \$ 17,851,461 | \$ 3,757,391 |
| Ending Fund Balance | \$ 17,595,289 | \$ 22,939,367 | \$ 17,851,461 | \$ 3,757,391 | (\$ 15,805,080) |

General Fund Revenue

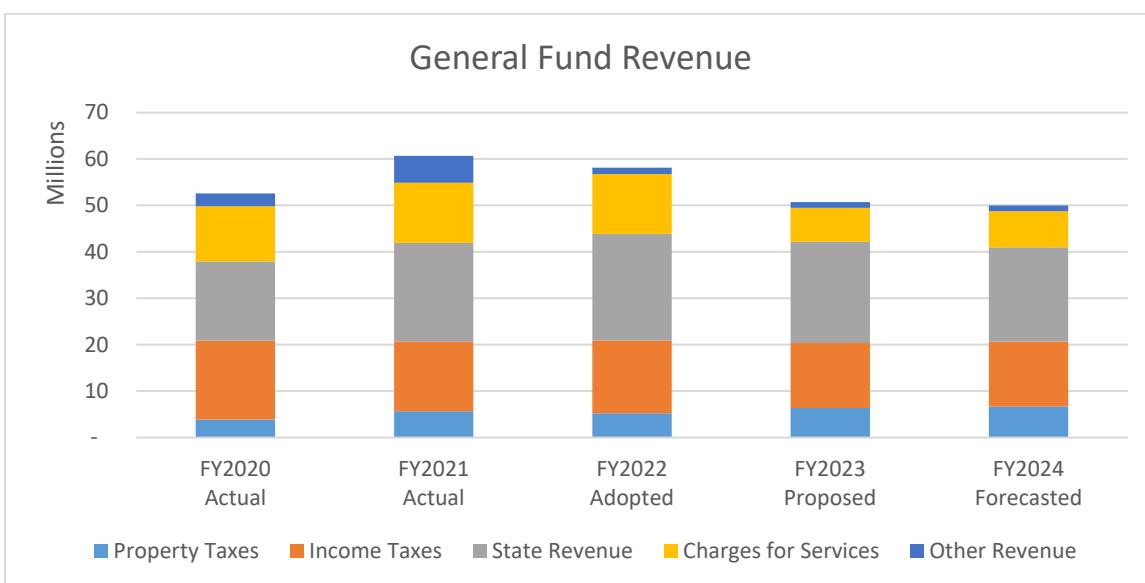
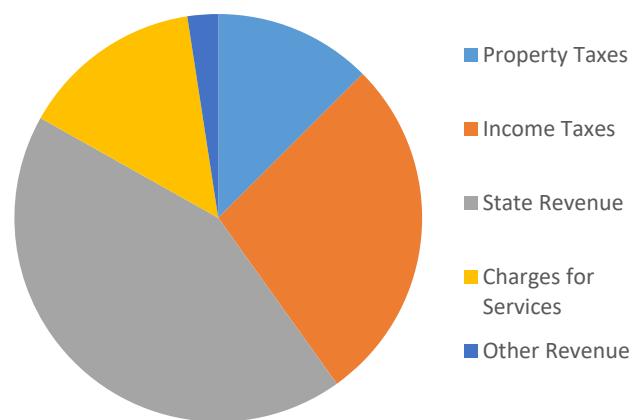
The General Fund's main sources of revenue are State Revenue Sharing, Income Taxes, Charges for Services, and Property Taxes. Other State sources of revenue include state shared sales taxes and grants.

By ordinance, the City collects a local income tax level of 1% from residents and 0.5% from non-residents who work in the City. Income tax revenue decreased almost 12% from FY2020 to FY2021.

Due to the higher rates of unemployment and the increased prevalence of remote work during the COVID-19 pandemic, many cities across the state are expecting lower income tax revenue. Furthermore, according to the 2020 Census, the city saw a 21% population decline from 2010 to 2020, bringing the city's population down to 81,000. In response, Michigan

Governor Gretchen Whitmer's 2023 budget recommendation provides a \$50 million one-time appropriation for a hold harmless payment to cities, villages, and townships that lost population based on the most recent census. The 2020 census figures are retroactively applied to all revenue sharing payments made since October 1, 2021. Because of the reporting delay, populations will not be updated until before the April 2022 payment, which would have otherwise resulted in negative adjustments associated with overpayments for communities that lost population.

FY2023 General Fund Revenue



General Fund Expenditures

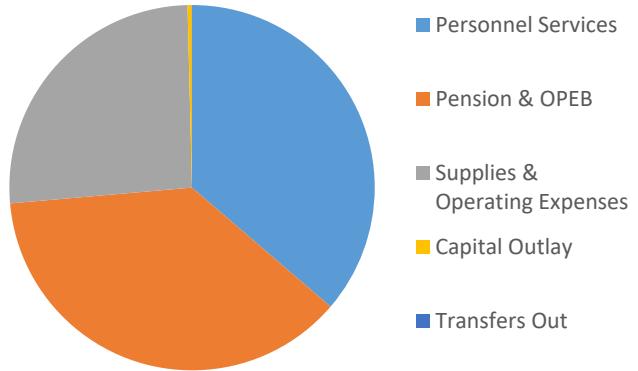
The main source of expenditures for the General Fund are personnel services, including employee wages, health insurance, payroll taxes, and retirement benefits.

Another source of expenditures is Supplies & Operating Expenses, which includes supplies, professional services, and other operating expenses.

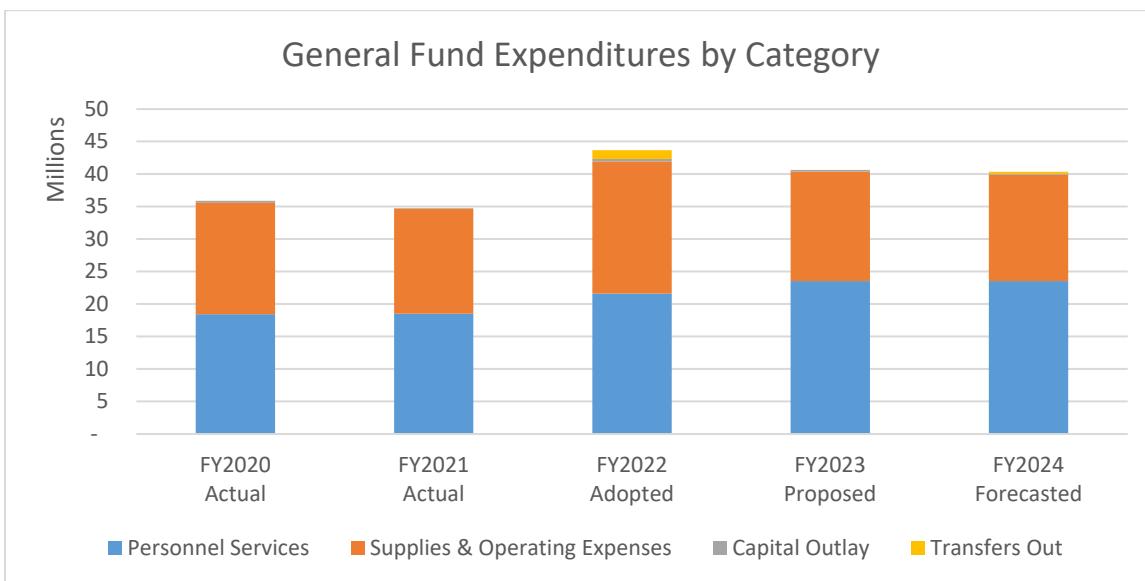
Purchases of equipment are in the Capital Outlay expenditure category.

The Transfer Out expenditures are funds moved from the General Fund to other City funds. In FY2024, there is a transfer to the Parks and Recreation fund to cover expenses over revenue.

FY2023 General Fund Expenditures by Category



General Fund Expenditures by Category



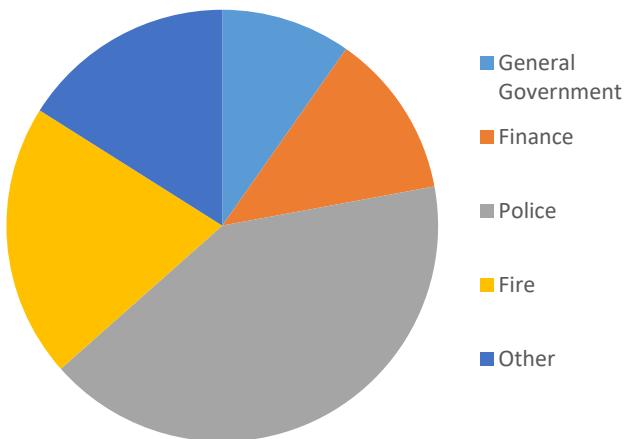
General Fund Expenditures, Continued

The General Fund expenditures can also be reviewed by the different departments. These departments are discussed in more detail on the following pages.

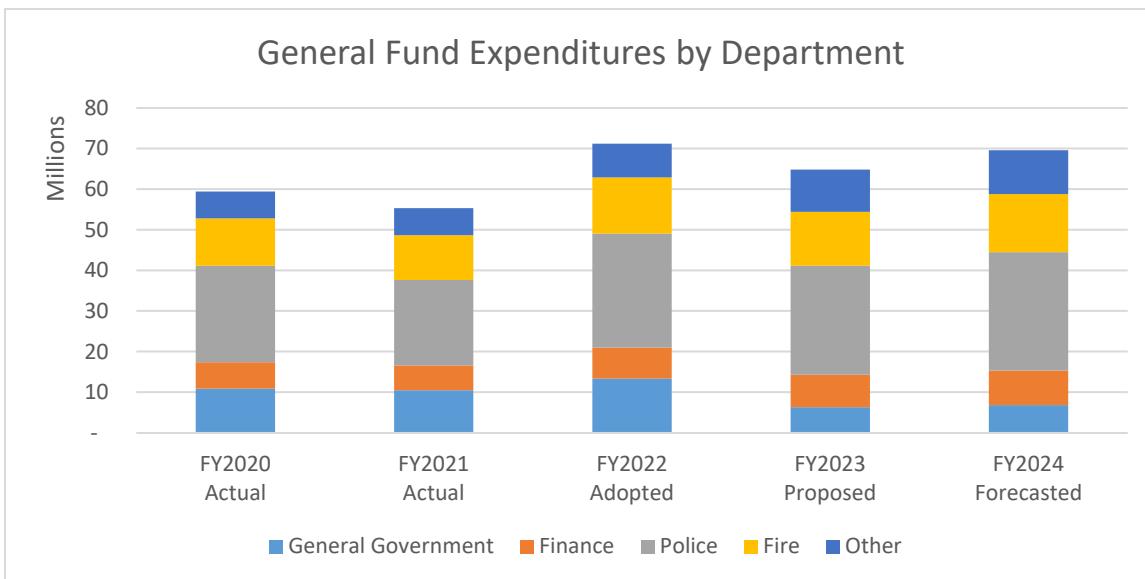
The General Government department is for items that are applicable to the General Fund as a whole, instead of a single department.

Public Safety (Police and Fire departments) account for 62% of the FY2023 budgeted General Fund expenditures.

FY2023 General Fund
Expenditures by Department



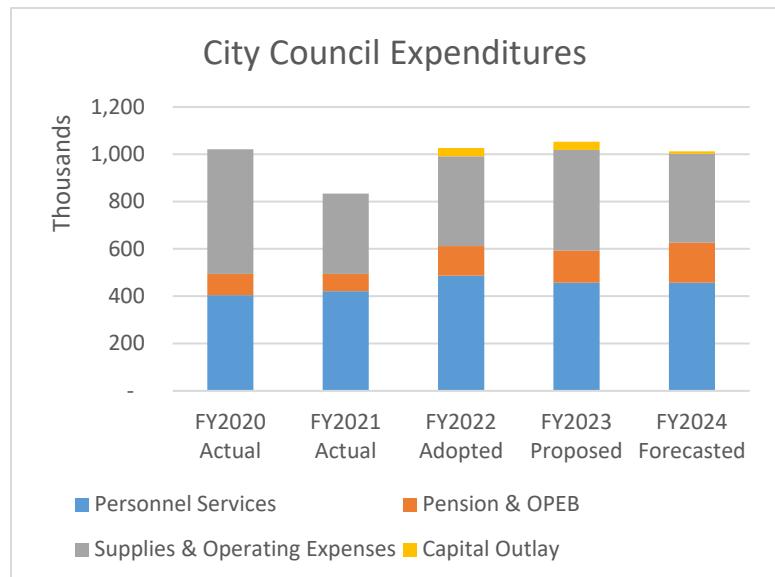
General Fund Expenditures by Department



Legislative Department

The City Council is a board of officials elected by Flint residents. The City is split into multiple wards and each ward can elect their own councilmember to represent their interests in city government. The City Council is responsible for discussing and voting on city ordinances, approving the annual budget, and appointing the City Clerk. The council has committees that discuss and work on these ordinances before they are brought before the full council where they have a public debate. The council also works closely with the mayor's office on these issues.

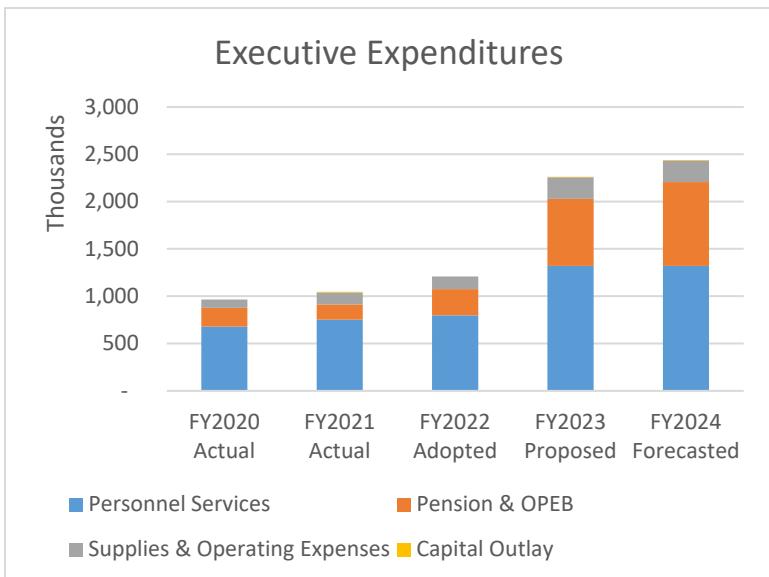
Council members were elected in Nov 2021 for five-year terms in accordance with the 2018 City Charter. The next election will be in the fall of 2026.



| City Council | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 404,378 | \$ 420,818 | \$ 486,757 | \$ 456,863 | \$ 456,863 |
| Pension & OPEB | 89,683 | 73,296 | 125,330 | 135,259 | 169,074 |
| Supplies & Operating Expenses | 526,856 | 339,308 | 379,100 | 425,900 | 375,900 |
| Capital Outlay | 0 | 0 | 35,000 | 35,000 | 10,000 |
| Total Expenditures | \$ 1,020,917 | \$ 833,422 | \$ 1,026,187 | \$ 1,053,022 | \$ 1,011,837 |

Executive Department

The Mayor's Office works to implement the Mayor's vision for Flint. The Mayor is elected by the citizens of Flint and is in turn directly responsible to them. The Mayor's Office directly oversees the City Administrator, who oversees the rest of the departments in the City. However, the Mayor still plays an active role in determining the direction for all the departments. They also work closely with the City Council to discuss key decisions and plans for the City. The residents of Flint can vote for their mayor once every four years, and the next election will happen in 2023.



The Office of Blight Elimination and Neighborhood Stabilization works to keep the City beautiful. The office provides cleanup crews, dumpsters, and supplies to residents who are planning to clean up their properties. Beginning in 2020, the City renewed their campaign to fight blight and has been working alongside community organizations such as the Neighborhood Engagement Hub and Keep Genesee County Beautiful. Through these partnerships and others, the City has cleaned up 308 properties and 2.7 million pounds of trash over the last year. Two new employees are being added to the Blight budget for FY 2022. This investment will allow for increased blight management and improve response time.

The City Administrator oversees the day-to-day operations of the City of Flint. He oversees every department and ensures everyone is working toward the goals set forth by the City Council and the Mayor. This work includes receiving input from citizens to understand their needs and concerns and then communicating these to the Mayor and City employees.

| Executive | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------|------------------|------------------|-------------------|--------------------|----------------------|
| Total Revenue | \$ 0 | \$ 12,000 | \$ 0 | \$ 0 | \$ 0 |

Expenditure by Category

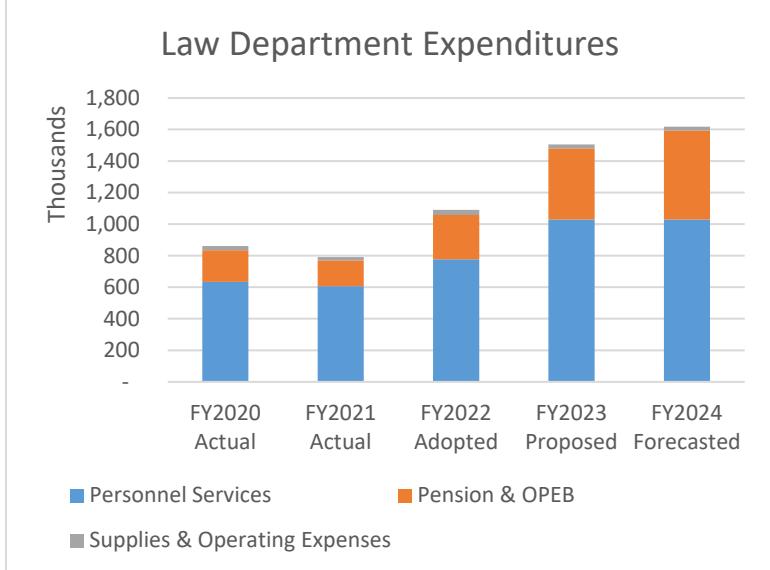
| | | | | | |
|-------------------------------|------------|--------------|--------------|--------------|--------------|
| Personnel Services | \$ 678,419 | \$ 751,447 | \$ 797,301 | \$ 1,319,106 | \$ 1,319,106 |
| Pension & OPEB | 198,049 | 161,450 | 276,770 | 709,312 | 886,639 |
| Supplies & Operating Expenses | 88,841 | 126,960 | 134,616 | 228,200 | 228,200 |
| Capital Outlay | 0 | 5,427 | 0 | 5,000 | 5,000 |
| Total Expenditures | \$ 965,309 | \$ 1,045,284 | \$ 1,208,687 | \$ 2,261,618 | \$ 2,438,945 |

Expenditure by Division

| | | | | | |
|---------------------|------------|--------------|--------------|--------------|--------------|
| Office of the Mayor | \$ 463,998 | \$ 467,983 | \$ 371,849 | \$ 1,101,780 | \$ 1,178,145 |
| Blight Management | 53,911 | 247,415 | 392,466 | 647,512 | 704,433 |
| City Administrator | 447,400 | 329,886 | 444,372 | 512,326 | 556,367 |
| Total Expenditures | \$ 965,309 | \$ 1,045,284 | \$ 1,208,687 | \$ 2,261,618 | \$ 2,438,945 |

Law Department

The Law Department provides a high volume of quality legal services to the City's elected officials, departments, and divisions. These services include providing legal advice and formal opinions, creating ordinances, resolutions, and contracts, and providing legal representation in courts and administrative proceedings. The Law Department serves in an advisory role on a multitude of legal issues ranging from discrimination, retaliation, personal injury, rental code violations, election law, tort, civil rights claims, sewer backups, pension, healthcare and other benefits for Flint retirees, whistleblower protection act violations, and other proceedings that occur in the normal course of governmental operations. The Law Department also provides comprehensive training and representation for the City and its officials and ensures all City departments are following local, state, and federal laws.



In addition, the Law Department provides compliance support on issues related to the COVID-19 Pandemic, EPA/EGLE administrative orders and agreements, and orders and rules from other regulatory agencies. The Law Department has been closely involved with the water crisis in recent years to limit the City's liability, while at the same time obtaining settlement funds for the City's residents. The Law Department represents the City's interest in Bankruptcy Court to recoup funds owed to City, appears before the Michigan Tax Tribunal on tax assessment disputes, and prosecutes nuisance abatement actions. The Law Department prosecutes violations of City of Flint ordinances and has worked with community partners to establish a homeless court. The Law Department coordinates Freedom of Information Act (FOIA) compliance for all City departments, negotiates the resolution of damage claims against the City, and works to recover various costs for the City.

The legal team has filed a lawsuit against opioid manufacturers, producers, and distributors for the role they played in the opioid crisis in Flint. This lawsuit is designed to hold companies accountable for their actions and recoup funds expended by the City because of the crisis. A settlement against some of those actors is currently pending.

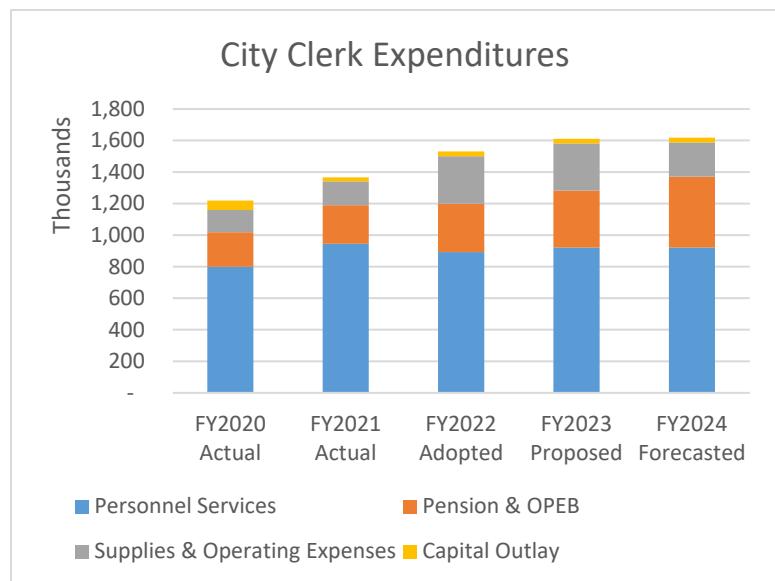
The Law Department has also taken proactive steps to write ordinances that establish the procedures under which the Ethics and Accountability Board operates, and that help hold public servants accountable. The Law Department also wrote a bias crime reporting ordinance later adopted by City Council that makes it illegal to report a crime because of their race, color, creed, religion, sex, national origin, disability, age, marital status, status regarding public assistance, sexual orientation, gender identity, gender expression, and veteran status.

| Law Department | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| Total Revenue | \$ 2,164 | \$ 4,170 | \$ 2,000 | \$ 4,000 | \$ 4,000 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 633,776 | \$ 605,880 | \$ 776,317 | \$ 1,029,249 | \$ 1,029,249 |
| Pension & OPEB | 201,004 | 163,858 | 280,900 | 450,863 | 563,579 |
| Supplies & Operating Expenses | 26,491 | 20,690 | 32,692 | 25,050 | 25,050 |
| Total Expenditures | \$ 861,271 | \$ 790,428 | \$ 1,089,909 | \$ 1,505,162 | \$ 1,617,878 |

The City Clerk's Office is responsible for maintaining records of City Council meetings, providing licenses to local businesses, overseeing elections, and other administrative duties. By keeping track of these records, the office functions as a librarian for the city. They also publish all city ordinances, and once every ten years they must publish a comprehensive book containing all current ordinances, which will happen during FY2022-23.

The Licensing division works with businesses to ensure that they are operating in a safe and ethical way. This helps protect residents of the City from fraudulent or unsafe business practices. They have a team of investigators who respond to complaints about businesses or services to ensure all laws and regulations are followed.

The Election division maintains voter registration records, helps new voters register for the first time and educate them on the process, and issues absentee ballots. They also conduct the actual elections according to state law. While presidential elections only happen once every four years, local and state elections happen every year and require just as much preparation and planning, and the division must traditionally oversee at least two elections each year.



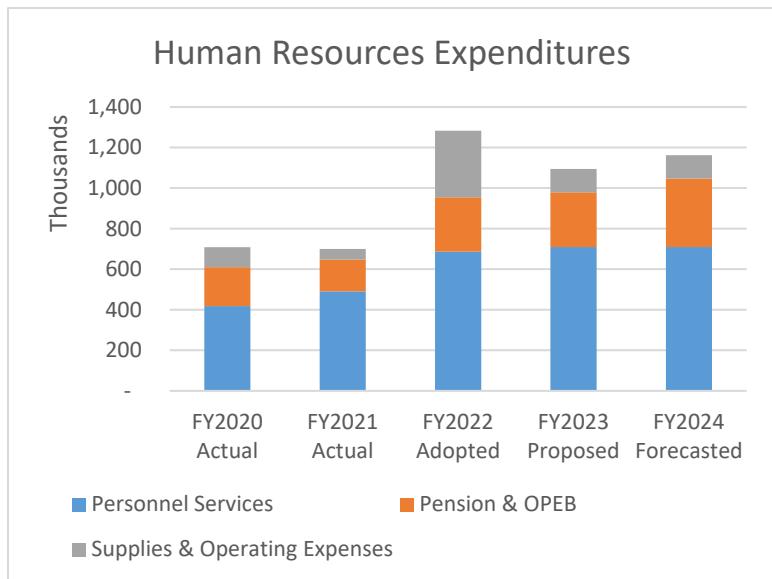
| City Clerk | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Revenue by Category</u> | | | | | |
| Charges for Services | \$ 120,038 | \$ 2,080 | \$ 3,000 | \$ 1,500 | \$ 1,500 |
| Licenses, Permits, & Franchise Fees | 939,725 | 980,104 | 938,681 | 1,000,000 | 1,000,000 |
| Other Revenue | 0 | 5,000 | 0 | 0 | 0 |
| Total Revenue | \$ 1,059,763 | \$ 987,184 | \$ 941,681 | \$ 1,001,500 | \$ 1,001,500 |

| Expenditure by Category | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| Personnel Services | \$ 798,970 | \$ 945,414 | \$ 892,830 | \$ 920,741 | \$ 920,741 |
| Pension & OPEB | 219,101 | 244,291 | 306,190 | 360,691 | 450,864 |
| Supplies & Operating Expenses | 140,787 | 150,860 | 300,900 | 299,500 | 215,500 |
| Capital Outlay | 60,552 | 25,165 | 30,000 | 30,000 | 30,000 |
| Total Expenditures | \$ 1,219,410 | \$ 1,365,730 | \$ 1,529,920 | \$ 1,610,932 | \$ 1,617,105 |

| Expenditure by Division | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| City Clerk | \$ 439,489 | \$ 498,155 | \$ 596,184 | \$ 628,603 | \$ 609,689 |
| Elections | 779,921 | 867,575 | 933,736 | 982,329 | 1,007,416 |
| Total Expenditures | \$ 1,219,410 | \$ 1,365,730 | \$ 1,529,920 | \$ 1,610,932 | \$ 1,617,105 |

Human Resources Department

The Human Resource & Labor Relations Department is a support services department dedicated to helping the City achieve its human resource goals using a proactive, innovative, and consultative approach. The Human Resources Department is responsible for keeping all other City departments properly staffed, through retention and recruitment, and sets all employee policies. They are also the primary negotiators on behalf of the City for all collective bargaining negotiations and they worked with unions (1600 and 1799) to determine the new contracts. They handle all employer-employees disputes and disciplinary issues for the City.



Currently, the human resource/labor relations team consists of five employees. The staff of this department is responsible for various functions that affects every department of the City. These functions include: contract bargaining process for six unions; policy and procedure development and implementation; employee relations to include investigations such as sexual harassment and discrimination; settling grievances with union leaders on behalf of their employees; recruitment, selection, development, and retention; onboarding of new employees; personnel changes for payroll; benefit management; manage COVID-19 policies and procedures based on recommendations from the Genesee County Health Department and CDC; manage the CDL program to include medical recertification and the City's random drug testing policy required under DOL; verifications of employment or prior employment from various companies and organizations; manage the City's worker's compensation plan; responding to FOIAs, PERA request, and legal request; training of staff; manage the City's Employee Assistant Program (EAP); maintain seniority list and pull the seniority list as requested from departments or unions; responsible for layoffs and recalls; safety; compliance with City ordinance and charters as it relates to human resource functions; employee records management; maintaining the City's classification and compensation plan; maintain compliance with state and federal regulations (EEOC, ADA, FMLA, FLSA, etc.)

| Human Resources | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 417,671 | \$ 490,636 | \$ 686,347 | \$ 708,687 | \$ 708,687 |
| Pension & OPEB | 192,031 | 156,543 | 268,360 | 270,518 | 338,147 |
| Supplies & Operating Expenses | 98,710 | 52,574 | 327,930 | 115,000 | 115,000 |
| Total Expenditures | \$ 708,412 | \$ 699,753 | \$ 1,282,637 | \$ 1,094,205 | \$ 1,161,834 |

| Expenditure by Division | | | | | |
|--------------------------|------------|------------|--------------|--------------|--------------|
| Civil Service Commission | \$ 0 | \$ 0 | \$ 159,700 | \$ 159,700 | \$ 159,700 |
| Personnel Office | 708,412 | 699,753 | 1,122,937 | 934,505 | 1,002,134 |
| Total Expenditures | \$ 708,412 | \$ 699,753 | \$ 1,282,637 | \$ 1,094,205 | \$ 1,161,834 |

Finance Department

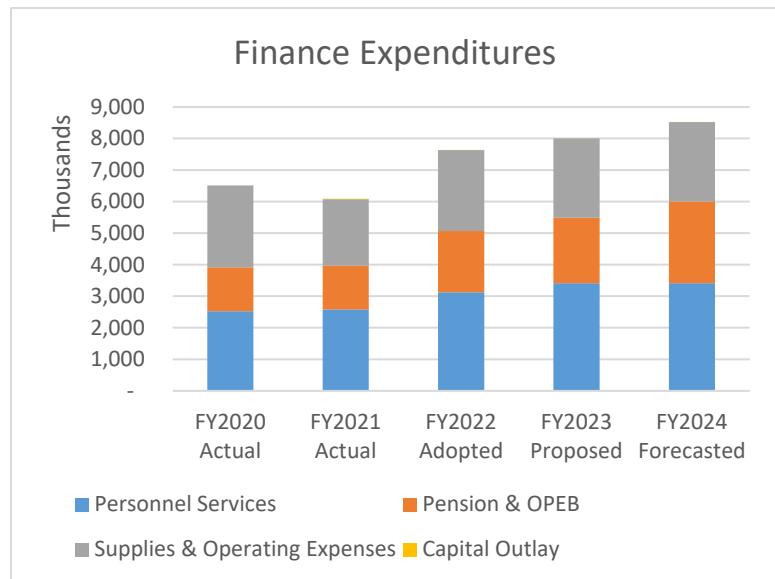
The Finance Department is responsible for overseeing the City's financial information, including annual reporting and budgeting. Finance closely monitors all spending to ensure city assets are managed responsibly. This department includes the Purchasing, Customer Service Center, Assessment, and Facilities divisions, along with general finance functions such as payroll, accounting, and accounts payable.

The Purchasing division is responsible for the acquisition of goods and services for the City. The division issues purchase orders, helps to develop term contracts, and acquires supplies and services. They maintain a competitive bidding process that businesses are encouraged to participate in. They dispose of all surplus property and equipment. They are responsible and accountable in the expenditure of public funds.

The Customer Service Center is responsible for the billing and collection of revenues, including real property taxes, personal property taxes, City income taxes, water and sewer bills, license and permit fees, and other City bills. The division operates out of City Hall; due to the COVID-19 pandemic closing the building, they opened a walk-up window to guarantee that residents' access would not be limited.

The Assessment Division is responsible for the appraisal of and determination of true cash value and taxable value for all real and business personal property. The office oversees the preparation of the Assessment and Tax rolls used in the billing/collecting of taxes. Additionally, they handle ownership changes, address changes, property splits/combinations, exemptions (Principal Residence, Hardship, Disabled Veterans, Small Business, Non-Profit) and all the documentation required.

The Facilities division is responsible for the maintenance of all City-owned buildings. This includes snow removal and lawncare maintenance for those properties.



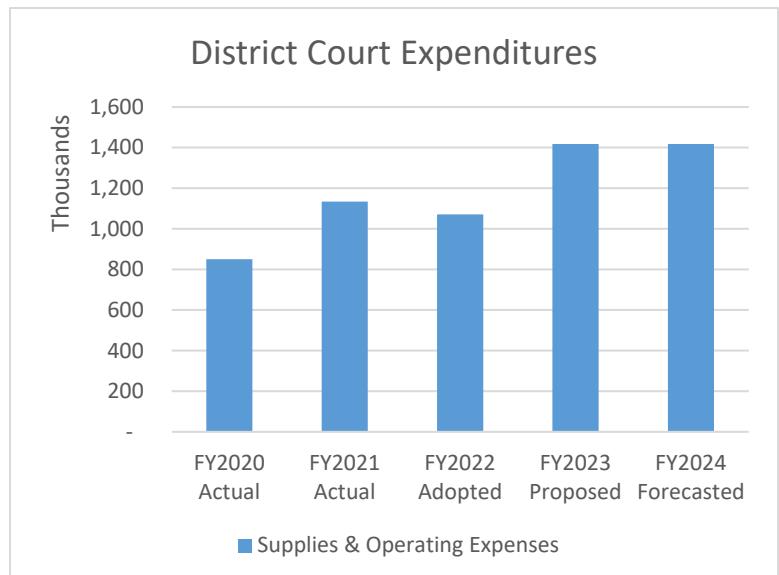
Finance Department, continued

| Finance | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Income Taxes | \$ 2,736 | \$ 65 | \$ 9,000 | \$ 0 | \$ 0 |
| State Revenue | 0 | 0 | 15,600 | 0 | 0 |
| Charges for Services | 472,318 | 444,040 | 464,300 | 455,200 | 474,800 |
| Other Revenue | 47,321 | 50,171 | 25,000 | 23,300 | 23,300 |
| Total Revenue | \$ 522,375 | \$ 494,276 | \$ 513,900 | \$ 478,500 | \$ 498,100 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 2,523,125 | \$ 2,580,190 | \$ 3,121,620 | \$ 3,413,521 | \$ 3,413,521 |
| Pension & OPEB | 1,390,355 | 1,390,198 | 1,943,000 | 2,070,816 | 2,588,518 |
| Supplies & Operating Expenses | 2,597,275 | 2,105,312 | 2,566,590 | 2,516,675 | 2,516,675 |
| Capital Outlay | 0 | 12,018 | 3,000 | 3,000 | 3,100 |
| Total Expenditures | \$ 6,510,755 | \$ 6,087,718 | \$ 7,634,210 | \$ 8,004,012 | \$ 8,521,814 |
| <u>Expenditure by Division</u> | | | | | |
| Finance | \$ 1,514,368 | \$ 1,009,622 | \$ 1,541,752 | \$ 1,669,912 | \$ 1,790,292 |
| Purchasing | 183,502 | 214,980 | 308,486 | 282,714 | 305,257 |
| Customer Service | 2,381,416 | 2,479,588 | 2,868,748 | 3,182,383 | 3,419,086 |
| Assessment | 961,352 | 1,036,356 | 1,198,500 | 1,230,095 | 1,331,539 |
| Facilities Maintenance | 1,470,117 | 1,347,172 | 1,716,724 | 1,638,908 | 1,675,640 |
| Total Expenditures | \$ 6,510,755 | \$ 6,087,718 | \$ 7,634,210 | \$ 8,004,012 | \$ 8,512,814 |

Judicial Department

The 67th District Court of Genesee County has limited jurisdiction over Flint and the rest of the county. The Court has ten elected judges and four appointed magistrates, among other positions. The Court is responsible for parking citations, traffic violations, criminal misdemeanors, preliminary examinations in felony cases, landlord-tenant, small claims, and general civil cases. The City helps contribute to some of their operating costs.

In addition, the 67th District Court is also the first Homeless Outreach Court in Genesee County. Instead of forcing people experiencing homelessness to go into court for misdemeanors, the program helps them resolve these issues to make it easier for people to find housing and financial stability. The program also offers life skills and job training to help participants.



| District Court | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Revenue by Category</u> | | | | | |
| Fines & Forfeitures Revenue | \$ 106,915 | \$ 69,253 | \$ 75,600 | \$ 52,000 | \$ 52,000 |
| <u>Expenditure by Category</u> | | | | | |
| Supplies & Operating Expenses | \$ 850,055 | \$ 1,133,385 | \$ 1,070,587 | \$ 1,417,000 | \$ 1,417,000 |

Police Department

The Police Department works to enforce local, state, and federal laws to keep all residents, businesses, and visitors safe and secure. The department is split into different bureaus that each serve the city in their own way.

The Patrol Operations Bureau is the most visible part of the police department. It is made up of the uniformed officers who respond to 911 calls and patrol the city to detect and prevent crime. This division is made up of the traffic bureau, four different patrol squads, and other support services.

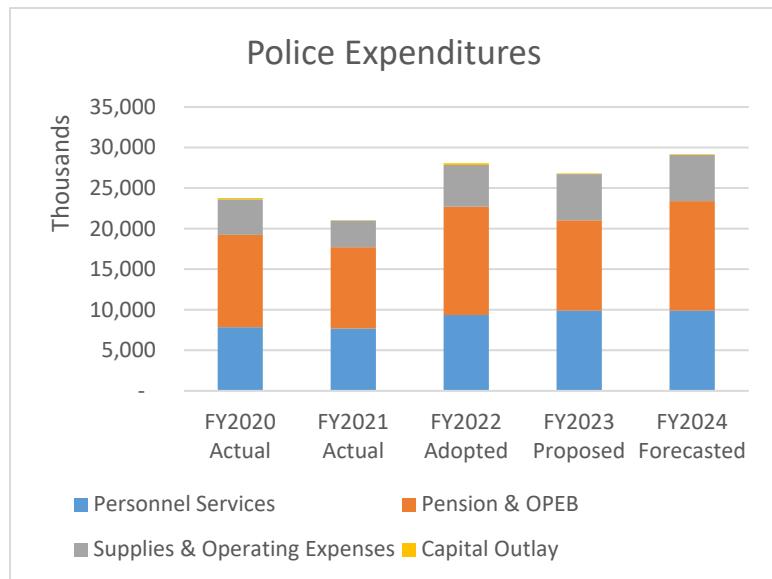
The Criminal Investigations Bureau is a team of detectives that investigate crimes throughout the city. They work together with detectives from the Michigan State Police to fully investigate crimes and collect all the facts. This evidence is then presented to a prosecutor's office to determine if any criminal charges will be filed.

The Police Department is continuing to invest in their officers. They continue to provide training to help them better protect the people of Flint, and the City ensures that officers have the protection they need to be safe while patrolling the streets.

Over the last year, Flint has seen an increase in violent crime. The Police Department has undertaken several new initiatives to fight this increase. They began a bold new recruiting campaign to fill vacant positions with qualified officers and have already had success with this. They established a Special Operations unit to conduct proactive investigations and target the drivers of crime in the City. They are also specifically responding to complaints about illegal narcotics, prostitution, and human trafficking.

The Police Department has assigned an officer to the Flint Area Narcotics Group. This is a special unit created by the Michigan State Police to fight illegal drug distribution within the City of Flint. The Michigan State Police have sent fifteen additional narcotics investigators, along with other resources, to the Flint area to assist with this effort.

The department is also investing in new, innovative technology to help them fight crime. Analysts in the Intelligence Center are helping officers better understand crime trends and predict where issues may arise in the future. By coordinating with Patrol operations, the Detective Bureau, and the special investigation and Special Operations units, the department can reduce crime by conducting enforcement in specific locations.



Police Department, continued

| Police | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| State Revenue | \$ 734,643 | \$ 2,593,518 | \$ 2,897,100 | \$ 3,075,000 | \$ 3,075,000 |
| Local Revenue | 0 | 1,307 | 0 | 0 | 0 |
| Charges for Services | 281,631 | 549,716 | 658,162 | 295,250 | 295,250 |
| Other Revenue | 123,964 | 704,477 | 104,215 | 53,500 | 53,500 |
| Total Revenue | \$ 1,140,238 | \$ 3,849,018 | \$ 3,659,477 | \$ 3,423,750 | \$ 3,423,750 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 7,841,159 | \$ 7,681,987 | \$ 9,336,044 | \$ 9,890,003 | \$ 9,890,003 |
| Pension & OPEB | 11,377,963 | 10,029,204 | 13,361,694 | 11,132,814 | 13,490,152 |
| Supplies & Operating Expenses | 4,393,504 | 3,286,893 | 5,145,766 | 5,699,000 | 5,703,300 |
| Capital Outlay | 145,318 | 38,497 | 210,500 | 86,000 | 86,000 |
| Total Expenditures | \$ 23,757,944 | \$ 21,036,581 | \$ 28,054,004 | \$ 26,807,817 | \$ 29,169,455 |
| <u>Expenditure by Division</u> | | | | | |
| Administration | \$ 8,756,145 | \$ 6,214,134 | \$ 8,870,239 | \$ 8,878,815 | \$ 9,290,123 |
| Tech Services | 2,410,393 | 2,302,655 | 2,900,713 | 2,693,466 | 2,937,425 |
| Investigations | 5,060,598 | 4,555,985 | 6,253,011 | 5,479,858 | 6,112,557 |
| Patrol Bureau | 7,530,808 | 7,963,807 | 10,030,041 | 9,755,678 | 10,829,350 |
| Total Expenditures | \$ 23,757,944 | \$ 21,036,581 | \$ 28,054,004 | \$ 26,807,817 | \$ 29,169,455 |

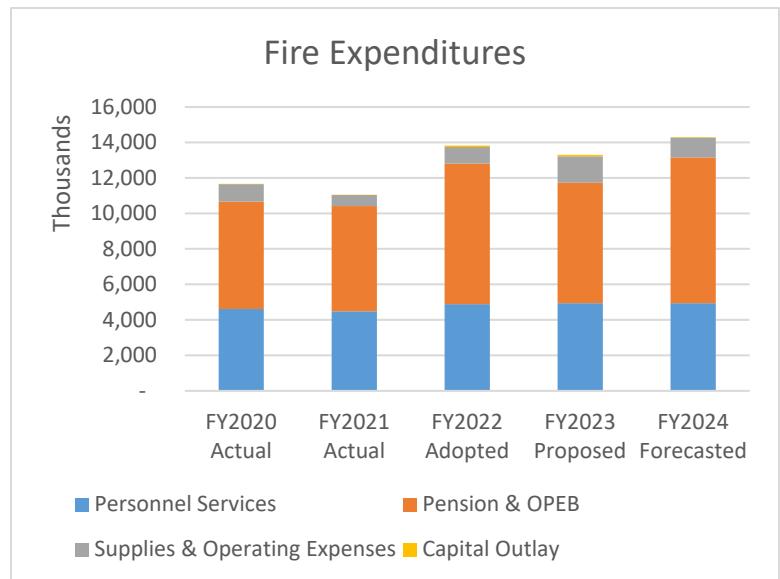
Fire Department

The Flint Fire Department (FFD) is Genesee County's only full-time fire department providing fire and emergency medical services to the citizens of the City of Flint. FFD recognizes that emergencies may occur at any time and is committed to providing quality service before, during, and after the emergency. To improve community relations and contribute to the stability of our City, FFD has expanded its mission to include community outreach and career development.

The FFD is on the front-line in creating an informed first responder community by providing fire prevention and education programs to ensure that the community is well equipped to respond in the event of an emergency in and out-side of the home. These programs provide smoke alarms, carbon monoxide detectors, second story escape ladders and fire prevention and education programs in the community for adults, children, and seniors. Flint Fire reaches over 600 students (K-3rd grade) each year with our Fire Safety House initiative and over 200 students (4th - 6th grade) each year during Fire Prevention Week.

By introducing inner city youth to a career in the fire service and providing training in its application, FFD is assisting in the improvement of the city's economic condition. Career development will enable FFD to provide highly trained community members that are self-sustaining, responsible, and employable. FFD employs highly trained State of Michigan certified trainers to conduct Fire and EMS courses. All Fire personnel are State of Michigan Certified as Emergency Medical Technicians or Paramedics. The department also participates in career fairs in schools and colleges as well as conduct summer fire camp for students (12 – 17 years old).

Through our First Aid and Cardiopulmonary Resuscitation (CPR) programs, FFD is assisting in the development of skills to handle crises. Courses in CPR, First Aid, Automated External Defibrillator (AED) and Fire Safety are conducted in local churches, schools, senior centers, and neighborhood associations throughout the community. FFD believes in making community members feel safe with what they can control.



Fire Department, continued

| Fire | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Revenue by Category</u> | | | | | |
| State Revenue | \$ 1,065,566 | \$ 1,109,494 | \$ 1,065,566 | \$ 2,000,000 | \$ 2,000,000 |
| Charges for Services | 102,899 | 70,204 | 84,475 | 90,445 | 76,945 |
| Other Revenue | 0 | 165 | 0 | 0 | 0 |
| Total Revenue | \$ 1,168,465 | \$ 1,179,863 | \$ 1,150,041 | \$ 2,090,445 | \$ 2,076,945 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 4,613,294 | \$ 4,479,058 | \$ 4,884,934 | \$ 4,935,340 | \$ 4,935,340 |
| Pension & OPEB | 6,052,581 | 5,930,807 | 7,922,240 | 6,791,215 | 8,221,059 |
| Supplies & Operating Expenses | 978,236 | 620,662 | 930,200 | 1,487,300 | 1,114,400 |
| Capital Outlay | 24,561 | 21,032 | 85,000 | 79,000 | 25,000 |
| Total Expenditures | \$ 11,668,672 | \$ 11,051,559 | \$ 13,822,374 | \$ 13,292,855 | \$ 14,295,799 |
| <u>Expenditure by Division</u> | | | | | |
| Administration | \$ 3,313,471 | \$ 2,425,789 | \$ 3,079,677 | \$ 3,701,743 | \$ 3,650,806 |
| Firefighting | 8,025,041 | 8,248,517 | 10,364,812 | 9,101,233 | 10,097,596 |
| Fire Prevention | 330,160 | 377,253 | 377,885 | 489,879 | 547,397 |
| Total Expenditures | \$ 11,668,672 | \$ 11,051,559 | \$ 13,822,374 | \$ 13,292,855 | \$ 14,295,799 |

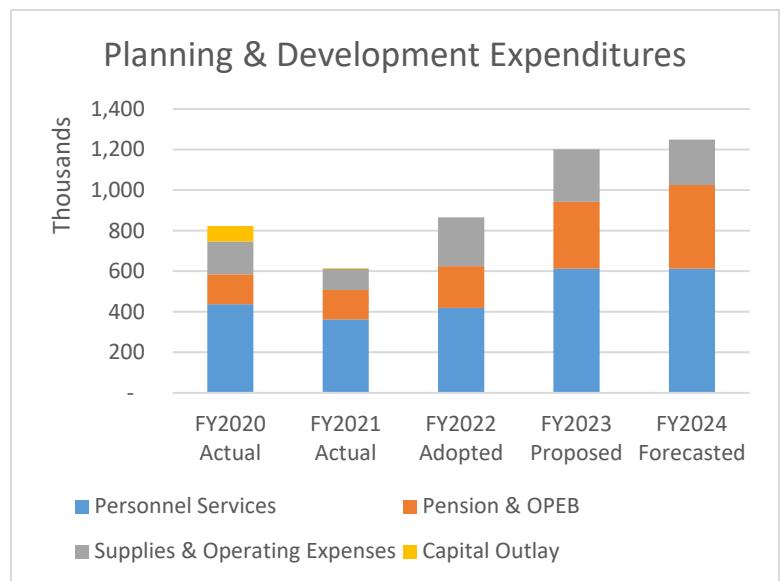
Planning & Development Department

The Planning and Development Department, through partnerships with businesses, local non-profits, other units of local government, and citizens continue Flint's transformation into a safe, healthy, and sustainable city. They achieve these goals through multiple divisions (Community and Economic Development, Business Services, and Planning/Zoning) that work independently but share the Department's vision as a resource for redevelopment and to provide services that reflect the needs of its citizens.

The Business Services Division (formerly Building and Safety Inspections) protects the health and welfare of the community. The division's goal is to provide streamlined, business friendly plan review, permitting, and inspections in compliance with state and local laws. The division has a team of state-licensed inspectors to ensure the safety and well-being of residents and can provide inspections services for all trades.

Community and Economic Development (CED) continues to be an important part of the City of Flint's mission. This division oversees Federal entitlement dollars to meet the needs of its citizens and prospective businesses while serving its low to moderate income people or areas. These grants provide emergency solutions to homelessness, blight remediation, public services, and provides decent safe and sanitary housing through its emergency repair program and by increasing low to moderate housing stock.

The Planning and Zoning Division is responsible for overseeing how land will be used in the City. The Planning Division supports the work of the Planning Commission, Historic District Commission, and the Zoning Board of Appeals using the Imagine Flint Master Plan as a guiding document. Planning staff directs neighborhood stabilization, future growth, and revitalization efforts towards becoming a green, sustainable, and healthy community. By respecting the overall views and interests of the community and people who are impacted by specific projects or changes, the staff works with people to build consensus solutions that improve the quality of life for Flint residents and community members while also improving economic opportunities for residents and local businesses. The Planning and Zoning Division also administers licensing and regulation of medical and adult-use (recreational) marihuana businesses in the City of Flint. Eligible marihuana licenses in the City include Medical Marihuana Provisioning Centers, Retail Facilities, Commercial Marihuana Secure Transport Facilities, Commercial Marihuana Growing Centers, Commercial Marihuana Processing Centers, Commercial Marihuana Safety Compliance Facilities, and Microbusinesses.



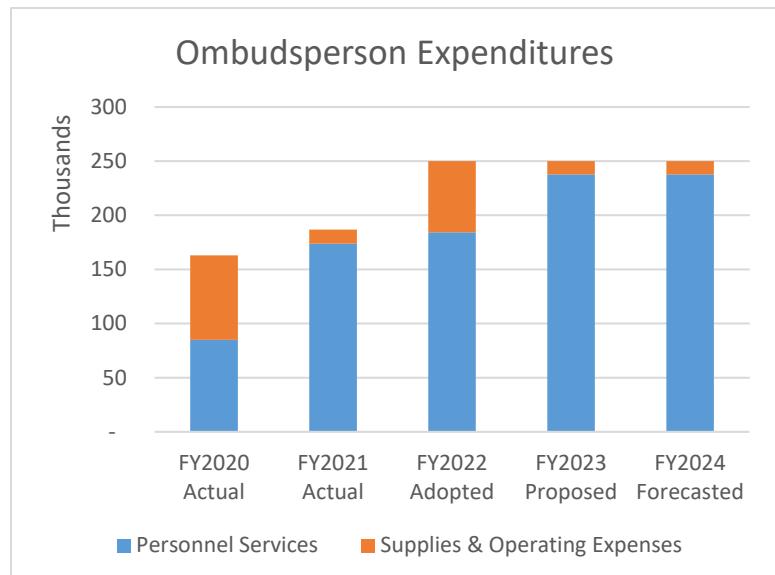
Planning & Development, continued

| Planning & Development | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-----------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Charges for Services | \$ 106,335 | \$ 225,237 | \$ 200,000 | \$ 225,000 | \$ 225,000 |
| Other Revenue | 28,899 | 20,734 | 20,039 | 20,460 | 20,903 |
| Total Revenue | \$ 135,234 | \$ 245,971 | \$ 220,039 | \$ 245,460 | \$ 245,903 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 436,904 | \$ 361,583 | \$ 418,644 | \$ 611,979 | \$ 611,979 |
| Pension & OPEB | 147,663 | 145,421 | 206,356 | 330,032 | 412,539 |
| Supplies & Operating Expenses | 161,724 | 103,994 | 240,350 | 258,310 | 224,450 |
| Capital Outlay | 76,524 | 3,495 | 0 | 0 | 0 |
| Total Expenditures | \$ 822,815 | \$ 614,493 | \$ 865,350 | \$ 1,200,321 | \$ 1,248,968 |
| <u>Expenditure by Division</u> | | | | | |
| Planning & Development | \$ 737,567 | \$ 609,913 | \$ 805,350 | \$ 1,179,861 | \$ 1,229,068 |
| Community Development | 76,524 | 0 | 0 | 0 | 0 |
| Parks | 8,724 | 4,580 | 60,000 | 20,460 | 19,900 |
| Total Expenditures | \$ 822,815 | \$ 614,493 | \$ 865,350 | \$ 1,200,321 | \$ 1,248,968 |

Office of the Ombudsperson

The 2018 City Charter created the Ethics and Accountability Board to investigate complaints against public servants and city agencies for failure to adequately perform services as required by the City of Flint Charter. The board is also responsible for appointing an Ombudsperson. While the City used to have an Ombudsperson, the position was cut in 2011. The new charter guarantees at least \$250,000 in funding for the department.

Flint residents can file complaints with the Ombudsperson concerning issues with the City government. The Ombudsperson is then responsible for investigating these complaints. These complaints can range from issues with City services to ethics complaints about City employees. In addition to responding to complaints, it is the role and duty of the Ethics and Accountability board and the Ombudsperson to conduct performance audits to ensure that the city government is operating efficiently and effectively, seek to have provisions of the City of Flint Charter enforced, and provide recommendations when a pattern and practice of misconduct is identified.



| Ombudsperson | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|------------------|------------------|-------------------|--------------------|----------------------|
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 84,891 | \$ 173,713 | \$ 184,214 | \$ 237,688 | \$ 237,688 |
| Supplies & Operating Expenses | 78,007 | 13,016 | 65,786 | 12,312 | 12,312 |
| Total Expenditures | \$ 162,988 | \$ 186,729 | \$ 250,000 | \$ 250,000 | \$ 250,000 |

Major Street & Local Street Funds

The Major and Local Street Funds account for the maintenance and improvement activities for streets within the City. Funding is primarily through state-shared gas and weight taxes. Vehicle registration fees provide an additional source of revenue for the State of Michigan. The revenue generated is then distributed among counties and cities in Michigan.

The Street funds are part of the Transportation Division of the City's Department of Public Works (DPW). The Transportation Division is responsible for managing much of the public infrastructure of the City. Oversight includes planning, design, maintenance, and construction of major and local street systems and bridges. Transportation encompasses three operational divisions: Transportation Administration, Traffic Engineering, and Street Maintenance.

The Administrative staff issues Metro Act Permits that grant telecommunications providers access to and ongoing use of the public right-of-way. Administrative staff also manage the local Transportation Improvement Program (TIP) which involves planning, financing, and constructing major street road projects which are typically funded with federal pass-through dollars, State contributions, and local revenues which pay for the local share of project costs.

The Traffic Engineering Division promotes pedestrian and traffic safety and utilizes best practices and innovative approaches to perform traffic control maintenance activities. The division installs, maintains, repairs, and utilizes traffic control devices to facilitate the efficient movement of vehicles and people and to improve traffic flow. Traffic Engineering's primary functions involve the design, construction, maintenance, and historical archiving of all traffic signals, signs, and pavement markings within the City.

The Street Maintenance Division is responsible for performing maintenance and preservation activities within the public right-of-way. Street Maintenance currently maintains 152.33 miles of major streets and 355.85 miles of local streets. Maintenance of City owned streets includes paving, pothole patching, repairing pavement breaks, preventative maintenance, plowing, and sweeping. The City is responsible for winter maintenance for local streets.

The table on the following page uses the FY2022 Adopted Budget. Please note that the FY2022 budget has been amended to increase the expense budgets for Major Streets \$7,873,051 and Local Streets \$1,467,297.

Major & Local Street Funds, continued

| Major Street Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| State Revenue | \$ 11,260,106 | \$ 13,640,891 | \$ 13,209,075 | \$ 11,947,316 | \$ 12,261,696 |
| Local Revenue | 22,583 | 0 | 20,500 | 0 | 0 |
| Charges for Services | 27,662 | 16,825 | 25,500 | 21,500 | 21,500 |
| Interest Income | 192,094 | 12,652 | 88,100 | 13,192 | 13,192 |
| Other Revenue | 99,031 | 302,193 | 84,165 | 82,500 | 82,500 |
| Total Revenue | \$ 11,601,476 | \$ 13,972,561 | \$ 13,427,340 | \$ 12,064,508 | \$ 12,378,888 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 1,931,547 | \$ 1,830,966 | \$ 2,052,416 | \$ 1,869,659 | \$ 1,869,659 |
| Pension & OPEB | 1,608,349 | 1,312,772 | 1,663,258 | 1,182,521 | 1,419,072 |
| Supplies & Operating Expenses | 5,838,765 | 7,248,820 | 6,987,280 | 13,094,893 | 6,728,845 |
| Capital Outlay | 196,258 | 360,640 | 273,200 | 891,000 | 203,500 |
| Debt Service | 118,620 | 181,253 | 118,630 | 181,253 | 118,620 |
| Transfers Out | 1,500,000 | 1,500,000 | 1,500,000 | 0 | 0 |
| Total Expenditures | \$ 11,193,539 | \$ 12,434,451 | \$ 12,594,784 | \$ 17,219,326 | \$ 10,339,696 |
| Change in Fund Balance | \$ 407,937 | \$ 1,538,110 | \$ 832,566 | (\$ 5,154,818) | \$ 2,039,192 |
| Beginning Fund Balance | \$ 14,421,677 | \$ 14,829,614 | \$ 16,367,724 | \$ 17,200,280 | \$ 12,045,462 |
| Ending Fund Balance | \$ 14,829,614 | \$ 16,367,724 | \$ 17,200,280 | \$ 12,045,462 | \$ 14,084,653 |
| Local Street Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
| <u>Revenue by Category</u> | | | | | |
| State Revenue | \$ 3,144,995 | \$ 3,446,994 | \$ 3,619,642 | \$ 3,224,595 | \$ 3,313,969 |
| Contribution | 494,359 | 514,343 | 494,359 | 535,000 | 545,000 |
| Interest Income | 76,976 | 6,790 | 32,700 | 7,080 | 7,080 |
| Other Revenue | 106,709 | 313,380 | 111,938 | 126,180 | 126,180 |
| Transfers In | 1,500,000 | 1,500,000 | 1,500,000 | 0 | 0 |
| Total Revenue | \$ 5,323,039 | \$ 5,781,507 | \$ 5,758,639 | \$ 3,892,855 | \$ 3,992,229 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 1,217,319 | \$ 1,072,408 | \$ 1,658,274 | \$ 1,726,037 | \$ 1,726,037 |
| Pension & OPEB | 1,265,243 | 949,987 | 1,302,985 | 1,080,999 | 1,297,240 |
| Supplies & Operating Expenses | 1,914,010 | 1,517,219 | 1,963,493 | 3,538,320 | 3,735,738 |
| Capital Outlay | 27,146 | 177,850 | 300,000 | 745,110 | 470,110 |
| Debt Service | 0 | 62,633 | 0 | 62,633 | 0 |
| Total Expenditures | \$ 4,423,718 | \$ 3,780,097 | \$ 5,224,752 | \$ 7,153,099 | \$ 7,229,125 |
| Change in Fund Balance | \$ 899,321 | \$ 2,001,410 | \$ 533,887 | (\$ 3,260,244) | (\$ 3,236,896) |
| Beginning Fund Balance | \$ 5,275,546 | \$ 6,174,867 | \$ 8,176,277 | \$ 8,710,164 | \$ 5,449,920 |
| Ending Fund Balance | \$ 6,174,867 | \$ 8,176,277 | \$ 8,710,164 | \$ 5,449,920 | \$ 2,213,024 |

Public Safety Fund

The Public Safety Fund accounts for a special property tax levy approved by voters to provide support for public safety departments. This millage allows both the Police and Fire Departments to hire additional workers to keep the city safe. For the FY2023 budget, this fund includes 12 full-time police officers and 16 full-time fire fighters.

| Public Safety Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Property Taxes | \$ 4,361,569 | \$ 4,477,543 | \$ 4,118,689 | \$ 4,999,600 | \$ 5,231,600 |
| State Revenue | 288,297 | 276,892 | 276,892 | 284,000 | 284,000 |
| Local Revenue | 0 | 505 | 0 | 0 | 0 |
| Charges for Services | 15,329 | 67,205 | 40,000 | 40,000 | 40,000 |
| Interest Income | 28,710 | 1,590 | 26,300 | 1,658 | 1,658 |
| Transfers In | 0 | 0 | 1,340,000 | 0 | 0 |
| Total Revenue | \$ 4,693,905 | \$ 4,823,735 | \$ 5,801,881 | \$ 5,325,258 | \$ 5,557,258 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 2,517,900 | \$ 2,499,678 | \$ 2,702,469 | \$ 2,254,429 | \$ 2,254,429 |
| Pension & OPEB | 2,566,049 | 3,118,164 | 3,586,011 | 2,147,344 | 2,684,180 |
| Supplies & Operating Expenses | 0 | 807 | 0 | 790,564 | 836,745 |
| Total Expenditures | \$ 5,083,949 | \$ 5,618,649 | \$ 6,288,480 | \$ 5,192,337 | \$ 5,775,354 |
| Change in Fund Balance | (\$ 390,044) | (\$ 794,914) | (\$ 486,599) | \$ 132,921 | (\$ 218,096) |
| Beginning Fund Balance | \$ 2,950,730 | \$ 2,560,686 | \$ 1,765,772 | \$ 1,279,173 | \$ 1,412,094 |
| Ending Fund Balance | \$ 2,560,686 | \$ 1,765,772 | \$ 1,279,173 | \$ 1,412,094 | \$ 1,193,998 |
| <u>Expenditure by Division</u> | | | | | |
| General Government | \$ 0 | \$ 807 | \$ 0 | \$ 790,564 | \$ 836,745 |
| Police Patrol Bureau | 2,495,029 | 2,571,356 | 3,267,933 | 1,917,106 | 2,147,179 |
| Firefighting | 2,588,918 | 3,046,488 | 3,020,547 | 2,484,667 | 2,791,430 |
| Total Expenditures | \$ 5,083,947 | \$ 5,618,651 | \$ 6,288,480 | \$ 5,192,337 | \$ 5,775,354 |

Neighborhood Policing Fund

The Neighborhood Policing Fund accounts for a special property tax levy approved by voters to provide additional police protection for neighborhoods. Neighborhood Policing is a specific subsection of the Patrol Bureau designed to be especially accessible and responsible to the people of Flint. These officers are there to build relationships with community members and develop a nuanced understanding of needs. This practice has become more popular across the country in recent years as cities have realized the benefits it offers both police departments and the residents, they serve by building mutual trust and understanding, and the City of Flint takes pride in being one of the earliest adopters of neighborhood policing. For the FY2023 budget, this fund includes 9 full-time police officers.

| Neighborhood Policing Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-----------------------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|
| <u>Revenue by Category</u> | | | | | |
| Property Taxes | \$ 1,270,181 | \$ 1,495,317 | \$ 1,331,889 | \$ 1,666,600 | \$ 1,743,600 |
| State Revenue | 96,099 | 92,297 | 92,298 | 95,000 | 95,000 |
| Charges for Services | 2,712 | 39,850 | 30,000 | 30,000 | 30,000 |
| Interest Income | 24,186 | 1,784 | 11,500 | 1,860 | 1,860 |
| Total Revenue | \$ 1,393,178 | \$ 1,629,248 | \$ 1,465,687 | \$ 1,793,460 | \$ 1,870,460 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 497,600 | \$ 608,214 | \$ 721,881 | \$ 1,129,562 | \$ 1,129,562 |
| Pension & OPEB | 659,530 | 723,848 | 921,682 | 690,218 | 862,772 |
| Supplies & Operating Expenses | 25,343 | 20,802 | 16,900 | 350,469 | 365,797 |
| Capital Outlay | 0 | 0 | 5,000 | 0 | 0 |
| Total Expenditures | \$ 1,182,473 | \$ 1,352,864 | \$ 1,665,463 | \$ 2,170,249 | \$ 2,358,131 |
| Change in Fund Balance | \$ 210,705 | \$ 276,384 | (\$ 199,776) | (\$ 376,789) | (\$ 487,671) |
| Beginning Fund Balance | \$ 1,562,056 | \$ 1,772,761 | \$ 2,049,145 | \$ 1,849,369 | \$ 1,472,580 |
| Ending Fund Balance | \$ 1,772,761 | \$ 2,049,145 | \$ 1,849,369 | \$ 1,472,580 | \$ 984,909 |

Parks and Recreation Fund

The Parks and Recreation Fund accounts for the annual tax levy used to improve and maintain City parks, forestry, and recreation services. Parks provide residents and community members with valuable spaces to gather, relax, exercise and play. Thriving parks attract new residents, businesses, and investments. Research has shown that parks and open space increase neighboring property values as well as providing important environmental services like storm water and carbon dioxide absorption and mitigating urban heat islands. The tax levy is the only dedicated source of funding for parks administration, operations, and maintenance. Most of the millage funds go to paying for mowing services and utilities in the City's 70 parks and recreational facilities. The City's Parks and Recreation Staff work to implement the goals and objectives of the Parks and Recreation Master Plan as defined by the community through visioning sessions and community meetings. These goals and objectives are grounded in the vision of an extensive network of Parks and Open Spaces that are safe, accessible, and ecologically sustainable. Staff work with a strong network of community partners to implement projects and provide resources needed to operate the City's Park system. Additionally, staff aggressively seek out other funding sources to supplement the small parks millage fund. The City has formed partnerships in most of its parks, many of which are with local block clubs and community groups. Several major institutions have sponsored Flint parks as well, including Genesee County Parks & Recreation Commission and Keep Genesee County Beautiful, Friends of Berston, and the Police Activities League.

| Parks & Recreation Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|
| <u>Revenue by Category</u> | | | | | |
| Property Taxes | \$ 349,920 | \$ 379,885 | \$ 341,126 | \$ 417,100 | \$ 436,100 |
| State Revenue | 24,025 | 49,331 | 22,971 | 32,000 | 32,000 |
| Interest Income | 6,701 | 460 | 2,700 | 480 | 480 |
| Other Revenue | 2,135 | 945 | 1,800 | 1,800 | 1,800 |
| Transfer In | 0 | 0 | 0 | 0 | 205,000 |
| Total Revenue | \$ 382,781 | \$ 430,621 | \$ 368,597 | \$ 451,380 | \$ 675,380 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 35,894 | \$ 48,033 | \$ 45,070 | \$ 74,942 | \$ 74,942 |
| Pension & OPEB | 20,375 | 17,391 | 28,474 | 42,381 | 52,976 |
| Supplies & Operating Expenses | 272,208 | 284,293 | 320,030 | 667,892 | 678,559 |
| Total Expenditures | \$ 328,477 | \$ 349,717 | \$ 393,574 | \$ 785,215 | \$ 806,477 |
| Change in Fund Balance | \$ 54,304 | \$ 80,904 | (\$ 24,977) | (\$ 333,835) | (\$ 131,097) |
| Beginning Fund Balance | \$ 357,675 | \$ 411,979 | \$ 492,883 | \$ 467,906 | \$ 134,071 |
| Ending Fund Balance | \$ 411,979 | \$ 492,883 | \$ 467,906 | \$ 134,071 | \$ 2,974 |

Street Lights Fund

The Street Lights Fund accounts for a special property tax assessment allowed to provide support for the costs of the City's street lighting, including electricity and maintenance. To calculate the assessment, the City divides the street-lighting budgeted expenditures by the number of City parcels. The special assessment for street lights is expected to decrease from \$101.00 to \$72.18 based on a decrease in expenditures and an increase in parcels.

| Street Light Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Special Assessment | \$ 4,248,103 | \$ 3,922,720 | \$ 2,731,848 | \$ 2,908,210 | \$ 2,917,875 |
| Interest Income | 34,552 | 4,033 | 35,000 | 4,205 | 4,205 |
| Total Revenue | \$ 4,282,655 | \$ 3,926,753 | \$ 2,766,848 | \$ 2,912,415 | \$ 2,922,080 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 14,917 | \$ 22,043 | \$ 31,895 | \$ 29,273 | \$ 29,273 |
| Pension & OPEB | 9,717 | 7,234 | 13,579 | 12,624 | 15,780 |
| Supplies & Operating Expenses | 2,449,888 | 2,317,071 | 2,991,684 | 2,870,518 | 2,877,027 |
| Total Expenditures | \$ 2,474,522 | \$ 2,346,348 | \$ 3,037,158 | \$ 2,912,415 | \$ 2,922,080 |
| Change in Fund Balance | \$ 1,808,133 | \$ 1,580,405 | (\$ 270,310) | \$ 0 | \$ 0 |
| Beginning Fund Balance | \$ 1,128,127 | \$ 2,936,260 | \$ 4,516,665 | \$ 4,246,355 | \$ 4,246,355 |
| Ending Fund Balance | \$ 2,936,260 | \$ 4,516,665 | \$ 4,246,355 | \$ 4,246,355 | \$ 4,246,355 |

Waste Collection Fund

The Waste Collection Fund is used to account for a special property tax assessment allowed to provide waste management services, including weekly trash service, seasonal compost collection, and biweekly recycling pickup. To calculate the assessment, the City divides the waste-collection budgeted expenditures by the number of households (residential parcels). The Department of Public Works is responsible for monitoring the activities of City's contracted waste collection services. The special assessment for waste collection is expected to increase from \$167.47 to \$202.56 based on an increase in expenditures.

| Rubbish Collection Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------------|--------------------|-------------------|---------------------|--------------------|----------------------|
| <u>Revenue by Category</u> | | | | | |
| Special Assessment | \$ 4,856,253 | \$ 5,530,095 | \$ 5,619,167 | \$ 6,792,169 | \$ 7,004,050 |
| Charges for Services | 11,030 | 0 | 22,060 | 0 | 0 |
| Licenses, Permits, & Franchise Fees | 960 | 840 | 1,500 | 1,500 | 1,500 |
| Interest Income | 28,662 | 2,400 | 15,300 | 2,503 | 2,503 |
| Other Revenue | 0 | 1,240 | 0 | 0 | 0 |
| Total Revenue | \$ 4,896,905 | \$ 5,534,575 | \$ 5,658,027 | \$ 6,796,172 | \$ 7,008,053 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 68,867 | \$ 73,168 | \$ 70,038 | \$ 76,506 | \$ 76,506 |
| Pension & OPEB | 28,258 | 28,135 | 39,490 | 41,479 | 51,849 |
| Supplies & Operating Expenses | 4,818,752 | 5,101,687 | 6,104,328 | 6,678,187 | 6,879,698 |
| Total Expenditures | \$ 4,915,877 | \$ 5,202,990 | \$ 6,213,856 | \$ 6,796,172 | \$ 7,008,053 |
| Change in Fund Balance | (\$ 18,972) | \$ 331,585 | (\$ 555,829) | \$ 0 | \$ 0 |
| Beginning Fund Balance | \$ 2,093,575 | \$ 2,074,603 | \$ 2,406,188 | \$ 1,850,359 | \$ 1,850,359 |
| Ending Fund Balance | \$ 2,074,603 | \$ 2,406,188 | \$ 1,850,359 | \$ 1,850,359 | \$ 1,850,359 |

This revenue budgeted for FY2023 and FY2024 assumes an increase in the special assessment rate. If the rate is not updated, the fund balance projections update as below. The below table also includes the FY2022 budget amendment.

| Rubbish Collection Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------|--------------------|-------------------|-----------------------|-----------------------|-----------------------|
| Total Revenue | \$ 4,896,905 | \$ 5,534,575 | \$ 5,658,027 | \$ 5,619,440 | \$ 5,619,440 |
| Total Expenditures | 4,915,877 | 5,202,990 | 6,929,411 | 6,796,172 | 7,008,053 |
| Change in Fund Balance | (\$ 18,972) | \$ 331,585 | (\$ 1,271,384) | (\$ 1,176,732) | (\$ 1,388,613) |
| Beginning Fund Balance | \$ 2,093,575 | \$ 2,074,603 | \$ 2,406,188 | \$ 1,134,804 | (\$ 41,928) |
| Ending Fund Balance | \$ 2,074,603 | \$ 2,406,188 | \$ 1,134,804 | (\$ 41,928) | (\$ 1,430,541) |

EDA Revolving Loan Fund

The EDA Revolving Loan Fund accounts for monies received from the Economic Development Administration. The grant was used to establish a revolving loan fund to loan money to economic development projects which meet program criteria.

| Revolving Loan Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Interest Income | \$ 4,046 | \$ 222 | \$ 9,800 | \$ 225 | \$ 225 |
| Other Revenue | 432 | 0 | 31,300 | 0 | 0 |
| Total Revenue | \$ 4,478 | \$ 222 | \$ 41,100 | \$ 225 | \$ 225 |
| <u>Expenditure by Category</u> | | | | | |
| Supplies & Operating Expenses | \$ 1,791 | \$ 68 | \$ 3,800 | \$ 426,275 | \$ 75 |
| Total Expenditures | \$ 1,791 | \$ 68 | \$ 3,800 | \$ 426,275 | \$ 75 |
| Change in Fund Balance | \$ 2,687 | \$ 154 | \$ 37,300 | (\$ 426,050) | \$ 150 |
| Beginning Fund Balance | \$ 677,789 | \$ 680,476 | \$ 680,630 | \$ 717,930 | \$ 291,880 |
| Ending Fund Balance | \$ 680,476 | \$ 680,630 | \$ 717,930 | \$ 291,880 | \$ 292,030 |

Drug Law Enforcement Fund

The Drug Law Enforcement Fund accounts for proceeds from the sale of confiscated property seized in drug-related crimes. The revenue budget for forfeitures is not adopted but amended as revenue is received.

| Drug Law Enforcement Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|
| <u>Revenue by Category</u> | | | | | |
| Charges for Services | \$ 4,952 | \$ 2,088 | \$ 0 | \$ 0 | \$ 0 |
| Fines & Forfeitures | 86,889 | 161,925 | 0 | 0 | 0 |
| Interest Income | 17,378 | 1,155 | 9,700 | 1,204 | 1,204 |
| Other Revenue | 0 | 7,500 | 0 | 0 | 0 |
| Total Revenue | \$ 109,219 | \$ 172,668 | \$ 9,700 | \$ 1,204 | \$ 1,204 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 67,638 | \$ 14,400 | \$ 87,470 | \$ 159,341 | \$ 159,341 |
| Pension & OPEB | 24,506 | 0 | 101,993 | 0 | 0 |
| Supplies & Operating Expenses | 15,253 | 44,028 | 30,335 | 64,000 | 64,000 |
| Capital Outlay | 8,000 | 25,651 | 139,000 | 75,000 | 75,000 |
| Total Expenditures | \$ 115,397 | \$ 84,079 | \$ 358,798 | \$ 298,341 | \$ 298,341 |
| Change in Fund Balance | (\$ 6,178) | \$ 88,589 | (\$ 349,098) | (\$ 297,137) | (\$ 297,137) |
| Beginning Fund Balance | \$ 1,144,195 | \$ 1,138,017 | \$ 1,226,606 | \$ 877,508 | \$ 580,371 |
| Ending Fund Balance | \$ 1,138,017 | \$ 1,226,606 | \$ 877,508 | \$ 580,371 | \$ 283,234 |

Section 108 Loans Fund

The Section 108 Loans Fund accounts for payments and receipt of debt service payments related to the Section 108 loans. The Section 108 Loans fund was not included in the FY2022 budget adoption process. The FY2022 budget below is the amended budget.

| Section 108 Loans Fund | FY2020 Actual | FY2021 Actual | FY2022 Amended | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Charges for Services | \$ 716 | \$ 449 | \$ 450 | \$ 450 | \$ 450 |
| Interest Income | 244,805 | 212,270 | 195,661 | 201,120 | 182,620 |
| Other Revenue | 488,000 | 492,000 | 498,000 | 505,000 | 511,000 |
| Transfers In | 15,641 | 1,303 | 15,641 | 15,641 | 90,147 |
| Total Revenue | \$ 749,162 | \$ 706,022 | \$ 709,752 | \$ 722,211 | \$ 784,217 |
| <u>Expenditure by Category</u> | | | | | |
| Supplies & Operating Expenses | \$ 400 | \$ 440 | \$ 520 | \$ 450 | \$ 450 |
| Debt Service | 724,544 | 698,353 | 689,241 | 696,318 | 758,367 |
| Total Expenditures | \$ 724,944 | \$ 698,793 | \$ 689,761 | \$ 696,768 | \$ 758,817 |
| Change in Fund Balance | \$ 24,218 | \$ 7,229 | \$ 19,991 | \$ 25,443 | \$ 25,400 |
| Beginning Fund Balance | \$ 1,730,976 | \$ 1,755,194 | \$ 1,762,423 | \$ 1,782,414 | \$ 1,807,857 |
| Ending Fund Balance | \$ 1,755,194 | \$ 1,762,423 | \$ 1,782,414 | \$ 1,807,857 | \$ 1,833,257 |

General Debt Service Fund

The General Debt Service Fund accounts for resources accumulated for the payment of bonds. The funds are transferred from the Public Improvement fund.

| Debt Service Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Interest Income | \$ 4,685 | \$ 453 | \$ 150 | \$ 472 | \$ 472 |
| Bond Proceeds | 14,369,784 | 0 | 0 | 0 | 0 |
| Transfers In | 2,055,063 | 1,871,285 | 1,701,442 | 1,698,981 | 1,696,550 |
| Total Revenue | \$ 16,429,532 | \$ 1,871,738 | \$ 1,701,592 | \$ 1,699,453 | \$ 1,697,022 |
| <u>Expenditure by Category</u> | | | | | |
| Supplies & Operating Expenses | \$ 346,356 | \$ 0 | \$ 1,500 | \$ 0 | \$ 0 |
| Debt Service | 15,739,151 | 1,699,381 | 1,699,942 | 1,698,981 | 1,696,550 |
| Total Expenditures | \$ 16,085,507 | \$ 1,699,381 | \$ 1,701,442 | \$ 1,698,981 | \$ 1,696,550 |
| Change in Fund Balance | \$ 344,025 | \$ 172,357 | \$ 150 | \$ 472 | \$ 472 |
| Beginning Fund Balance | \$ 10,985 | \$ 355,010 | \$ 527,367 | \$ 527,517 | \$ 527,989 |
| Ending Fund Balance | \$ 355,010 | \$ 527,367 | \$ 527,517 | \$ 527,989 | \$ 528,461 |

Public Improvement Fund

The Public Improvement Fund accounts for the annual tax levy reserved by Section 7 201 of the City Charter for capital improvements and servicing of general obligation debt. These funds will allow us to make much needed improvements to city hall and other public buildings.

| Public Improvement Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--------------------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|
| <u>Revenue by Category</u> | | | | | |
| Property Taxes | \$ 1,752,678 | \$ 1,869,168 | \$ 1,708,752 | \$ 2,083,700 | \$ 2,179,700 |
| State Revenue | 120,124 | 246,653 | 114,855 | 162,000 | 162,000 |
| Interest Income | 17,846 | 2,415 | 14,705 | 2,518 | 2,518 |
| Other Revenue | 440,797 | 1,670,205 | 0 | 639,000 | 671,000 |
| Total Revenue | \$ 2,331,445 | \$ 3,788,441 | \$ 1,838,312 | \$ 2,887,218 | \$ 3,015,218 |
| <u>Expenditure by Category</u> | | | | | |
| Supplies & Operating Expenses | \$ 0 | \$ 35,500 | \$ 0 | \$ 396,840 | \$ 417,878 |
| Capital Outlay | 204,440 | 312,518 | 550,000 | 1,300,000 | 550,000 |
| Transfers Out | 2,055,063 | 1,871,285 | 1,701,442 | 1,698,981 | 1,696,550 |
| Total Expenditures | \$ 2,259,503 | \$ 2,219,303 | \$ 2,251,442 | \$ 3,395,821 | \$ 2,664,428 |
| Change in Fund Balance | \$ 71,942 | \$ 1,569,138 | (\$ 413,130) | (\$ 508,603) | \$ 350,790 |
| Beginning Fund Balance | \$ 1,008,482 | \$ 1,080,424 | \$ 2,649,562 | \$ 2,236,432 | \$ 1,727,829 |
| Ending Fund Balance | \$ 1,080,424 | \$ 2,649,562 | \$ 2,236,432 | \$ 1,727,829 | \$ 2,078,619 |

Building Inspection Fund

The Building Inspection Fund accounts for the operational revenues and expenditures of the City's code inspection and building inspection department in accordance with State Construction Code Act of 1999 (PA 245 of 1999). The department issues all necessary building permits and has a team of state-licensed inspectors to ensure the safety and well-being of residents.

| Building Inspection Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------------|----------------------|----------------------|-----------------------|------------------------|--------------------------|
| <u>Revenue by Category</u> | | | | | |
| Charges for Services | \$ 20,411 | \$ 31,032 | \$ 32,200 | \$ 14,000 | \$ 14,000 |
| Licenses, Permits, & Franchise Fees | 2,202,100 | 1,653,136 | 1,924,500 | 1,300,000 | 1,300,000 |
| Fines & Forfeitures | 25 | 0 | 0 | 0 | 0 |
| Interest Income | 58,663 | 4,119 | 29,000 | 4,295 | 4,295 |
| Total Revenue | \$ 2,281,199 | \$ 1,688,287 | \$ 1,985,700 | \$ 1,318,295 | \$ 1,318,295 |
| <u>Expenditure by Category</u> | | | | | |
| Personnel Services | \$ 613,871 | \$ 720,903 | \$ 1,011,563 | \$ 1,209,135 | \$ 1,209,135 |
| Pension & OPEB | 787,117 | 634,115 | 819,384 | 913,070 | 1,095,720 |
| Supplies & Operating Expenses | 224,817 | 276,343 | 332,522 | 362,085 | 366,110 |
| Capital Outlay | 0 | 0 | 500,000 | 500,000 | 500,000 |
| Total Expenditures | \$ 1,625,805 | \$ 1,631,361 | \$ 2,663,469 | \$ 2,984,290 | \$ 3,170,965 |
| Change in Fund Balance | \$ 655,394 | \$ 56,926 | (\$ 677,769) | (\$ 1,665,995) | (\$ 1,852,670) |
| Beginning Fund Balance | \$ 3,636,470 | \$ 4,291,864 | \$ 4,348,790 | \$ 3,671,021 | \$ 2,005,026 |
| Ending Fund Balance | \$ 4,291,864 | \$ 4,348,790 | \$ 3,671,021 | \$ 2,005,026 | \$ 152,356 |

Proprietary Funds

Enterprise funds account for activities for which a user fee is charged for the goods or services received based on that usage. The City has two enterprise funds: Sewer and Water. These funds are part of the Utilities division of the City's Department of Public Works (DPW).

City of Flint – Enterprise Funds

Sewer Fund

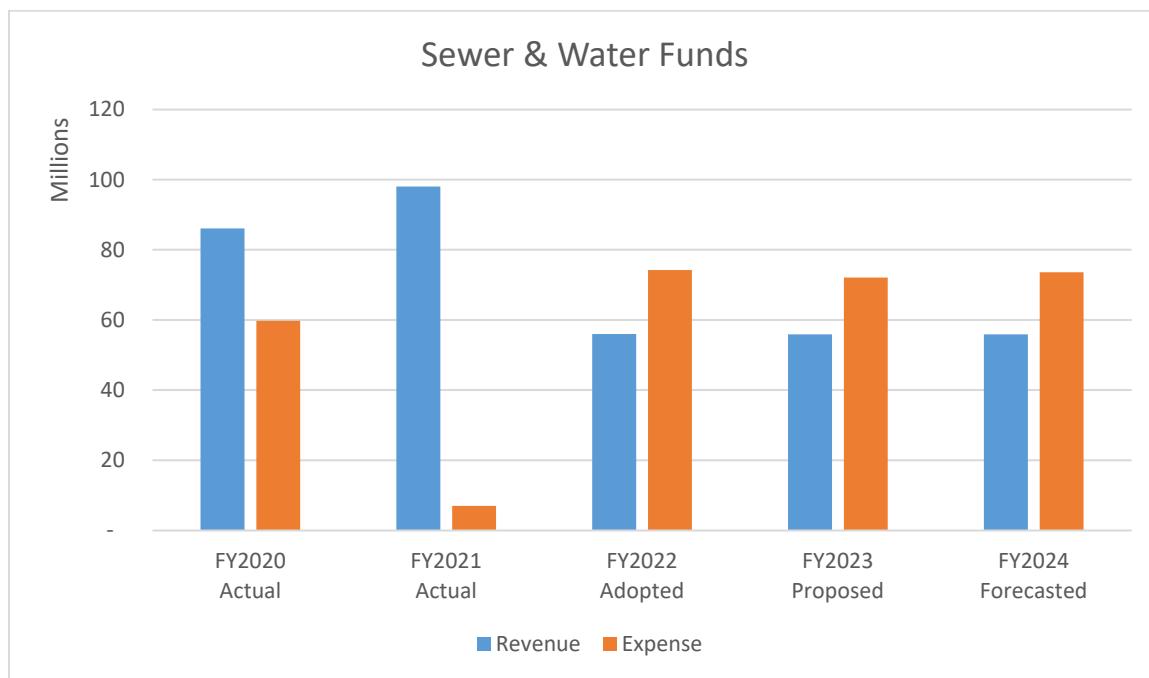
Water Fund

Enterprise Funds, Continued

The DPW is under increasing pressure to balance the maintenance needs of Flint's aging infrastructure and tightening budget constraints. The COVID-19 pandemic exacerbated the problem of low staffing levels with increased illness-based absences while hiring and wage freezes have hindered departmental abilities to retain essential staff. Improvements such as fixing pipe leaks and the installing smart water meters have worked to increase efficiencies, decrease expenses, and meet the infrastructure needs of Flint's current population.

Operated from the Water Service Center (WSC), the Water Distribution and Sewer Maintenance divisions supply water to Flint homes and deliver sewage to the Water Pollution Control (WPC) facility. They are responsible for repairing the water, sanitary, and storm sewer lines throughout the City. The City has approximately 600 miles of sanitary sewers, 350 miles of storm sewers, and 600 miles of water mains.

The City water and sewer services are funded by the utility bills paid by city residents. Currently, the City has an 80% collection rate for water/sewer bills. This rate can be attributed in part to the financial stress that has been caused due to the COVID-19 pandemic. In March of 2020, Mayor Neely ordered water-service connection for all City residents. In December of 2020, Governor Whitmer signed legislation banning water shut offs until March 31, 2021. The city's moratorium was extended by the Mayor for residential customers through December 2021. The City is beginning to ramp up collection by sending out notices and turning off water.

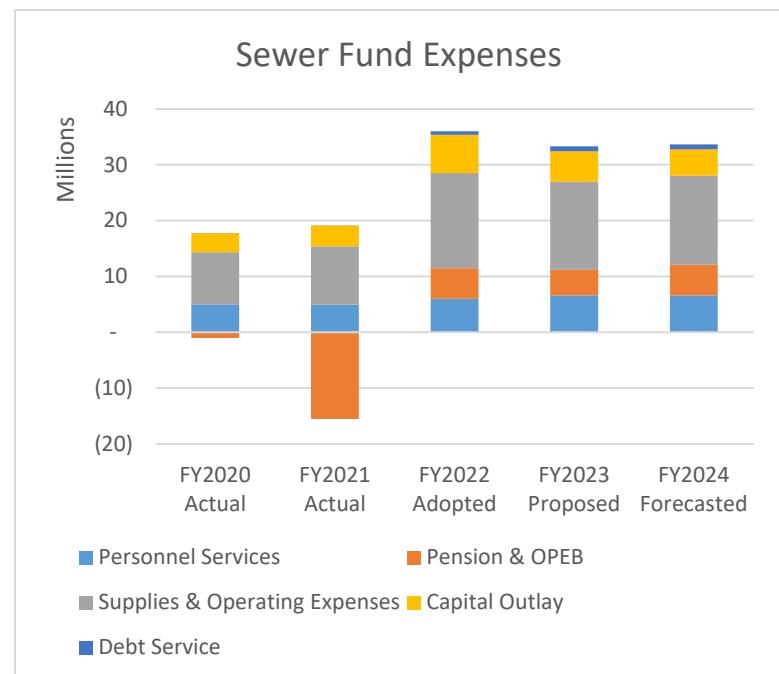


Sewer Fund

The Sewer Fund accounts for the activities of the City's sewage disposal and treatment system. The Water Pollution Control (WPC) division is responsible for the City's municipal wastewater treatment facility. WPC provides treatment to all industrial, commercial, and domestic (residential) wastewater. All treated water discharged to the Flint River must be checked for quality and meet rigorous standards set and enforced by the Michigan Department of Environment, Great Lakes, and Energy and the U.S. Environmental Protection Agency.

The plant is designed to treat 50 million gallons per day (MGD) and its maximum daily flow capacity is 80 MGD. The facilities include the treatment plant, pumping stations, a remote pumping station and several remote lift stations.

The WPC facility is currently undergoing several upgrades and rehabilitation projects. The influent structure, which distributes the water to the plant, and the Battery A grit removal system are being rehabilitated and upgraded. The aeration system (secondary biological treatment) is being improved with the replacement of the old 1750 horsepower blowers with turbo blowers. Several mechanical repairs and equipment upgrades are being made to improve energy efficiency. The biosolids dewatering improvements include adding two centrifuges, which will provide both redundancy and better dewatering. The Northwest pumping station improvements and diversion will right size the pumping station to provide a more energy efficient operation while the diversion will direct high flows to the East Pumping Station. Disinfection of the treated water is being converted from chlorination to ultraviolet light disinfection, which will eliminate the multiple ton cylinders of chlorine and sulfur dioxide, both very hazardous compressed gases, from the facility. This improvement will provide a safer environment at the WPC and for the surrounding community.

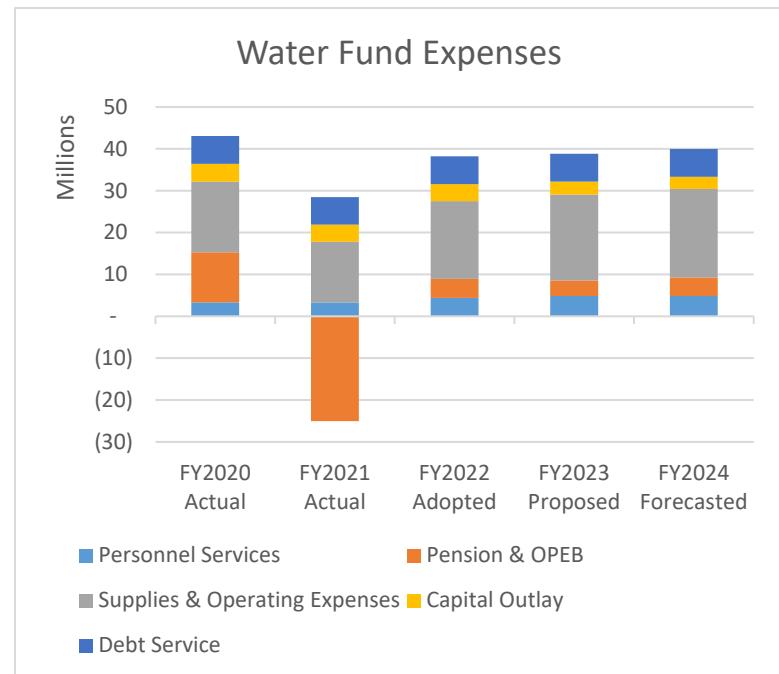


Sewer Fund, continued

| Sewer Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|---------------------------------------|--------------------------|--------------------------|---------------------------|----------------------------|------------------------------|
| <u>Revenue by Category</u> | | | | | |
| Federal Revenue | \$ 0 | \$ 6,020,298 | \$ 0 | \$ 0 | \$ 0 |
| State Revenue | 0 | 1,051,871 | 0 | 0 | 0 |
| Charges for Services | 25,003,403 | 25,203,058 | 25,550,000 | 25,250,000 | 25,250,000 |
| Licenses, Permits, and Franchise Fees | 17,953 | 22,036 | 0 | 20,000 | 20,000 |
| Fines & Forfeitures | 529,182 | 650,304 | 0 | 650,000 | 650,000 |
| Interest Income | 757,827 | 73,962 | 136,500 | 49,884 | 49,884 |
| Other Revenue | 308,332 | (175,066) | 7,000 | 57,000 | 57,000 |
| Total Revenue | \$ 26,616,697 | \$ 32,846,463 | \$ 25,693,500 | \$ 26,026,884 | \$ 26,026,884 |
| <u>Expense by Category</u> | | | | | |
| Personnel Services | \$ 4,967,422 | \$ 4,958,984 | \$ 5,989,173 | \$ 6,593,574 | \$ 6,593,574 |
| Pension & OPEB | (1,046,244) | (15,538,944) | 5,481,898 | 4,572,053 | 5,486,648 |
| Supplies & Operating Expenses | 9,367,012 | 10,428,641 | 17,032,165 | 15,808,222 | 15,984,002 |
| Capital Outlay | 3,409,089 | 3,732,692 | 6,851,885 | 5,442,000 | 4,696,500 |
| Debt Service | 7,834 | 8,057 | 646,480 | 868,952 | 869,459 |
| Total Expenses | \$ 16,705,113 | \$ 3,589,430 | \$ 36,001,601 | \$ 33,284,801 | \$ 33,630,183 |
| Change in Net Position | \$ 9,911,584 | \$ 29,257,033 | (\$ 10,308,101) | (\$ 7,257,917) | (\$ 7,603,299) |
| Beginning Net Position | \$ 125,265 | \$ 10,036,849 | \$ 39,293,882 | \$ 28,985,781 | \$ 21,727,864 |
| Ending Net Position | \$ 10,036,849 | \$ 39,293,882 | \$ 28,985,781 | \$ 21,727,864 | \$ 14,124,565 |
| <u>Expense by Division</u> | | | | | |
| Sewer Administration | \$ 4,507,554 | (\$ 21,894,701) | \$ 14,337,112 | \$ 11,044,660 | \$ 11,327,229 |
| Water Service Center | 4,231,750 | 6,273,207 | 8,078,696 | 9,300,646 | 9,672,409 |
| Water Pollution Control | 7,965,795 | 19,210,930 | 13,585,793 | 12,939,495 | 12,630,545 |
| Total Expenses | \$ 16,705,099 | \$ 3,589,436 | \$ 36,001,601 | \$ 33,284,801 | \$ 33,630,183 |

Water Fund

The Water Fund accounts for the activities of the City's water distribution and treatment system. The Water Treatment Plant (WTP) division is responsible for operating the water supply and limited treatment system, including two drinking water reservoirs, one elevated tower, three pump stations, three dams on the Flint River, and the water quality testing laboratory. Flint currently purchases treated Lake Huron Water from Great Lakes Water Authority as its primary water source.



Water Fund, continued

| Water Fund | FY2020 Actual | FY2021 Actual | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|-------------------------------|----------------------|----------------------|-----------------------|-----------------------|------------------------|
| <u>Revenue by Category</u> | | | | | |
| Federal Revenue | \$ 24,080,690 | \$ 33,244,850 | \$ 0 | \$ 0 | \$ 0 |
| State Revenue | 5,298,656 | 1,918,827 | 0 | 0 | 0 |
| Charges for Services | 28,528,762 | 28,984,474 | 30,163,000 | 28,930,500 | 28,930,500 |
| Fines & Forfeitures | 828,133 | 842,975 | 0 | 835,000 | 835,000 |
| Interest Income | 563,437 | 6,927 | 98,110 | 30,730 | 30,730 |
| Other Revenue | 165,768 | 182,429 | 0 | 38,600 | 38,600 |
| Total Revenue | \$ 59,465,446 | \$ 65,180,482 | \$ 30,261,110 | \$ 29,834,830 | \$ 29,834,830 |
| <u>Expense by Category</u> | | | | | |
| Personnel Services | \$ 3,291,181 | \$ 3,292,622 | \$ 4,378,407 | \$ 4,844,294 | \$ 4,844,294 |
| Pension & OPEB | 11,971,491 | (25,049,883) | 4,533,507 | 3,688,994 | 4,426,940 |
| Supplies & Operating Expenses | 16,905,771 | 14,497,574 | 18,592,351 | 20,523,139 | 21,113,721 |
| Capital Outlay | 4,230,820 | 4,087,771 | 4,056,850 | 3,094,000 | 2,915,000 |
| Debt Service | 6,652,051 | 6,582,575 | 6,649,200 | 6,652,402 | 6,652,402 |
| Total Expenses | \$ 43,051,314 | \$ 3,410,659 | \$ 38,210,315 | \$ 38,802,829 | \$ 39,952,357 |
| Change in Net Position | \$ 16,414,132 | \$ 61,769,823 | (\$ 7,949,205) | (\$ 8,967,999) | (\$ 10,117,527) |
| Beginning Net Position | \$ 52,704,627 | \$ 69,118,759 | \$ 130,888,582 | \$ 122,939,377 | \$ 113,971,378 |
| Ending Net Position | \$ 69,118,759 | \$ 130,888,582 | \$ 122,939,377 | \$ 113,971,378 | \$ 103,853,851 |
| <u>Expense by Division</u> | | | | | |
| Water Administration | \$ 30,524,333 | (\$ 15,379,206) | \$ 20,997,702 | \$ 18,405,727 | \$ 18,666,319 |
| Water Service Center | 4,656,092 | 4,462,389 | 6,507,078 | 8,127,965 | 9,258,470 |
| Water Plant | 6,999,834 | 4,796,384 | 10,705,535 | 12,269,137 | 12,027,568 |
| Capital Grants | 878,232 | 9,531,095 | 0 | 0 | 0 |
| Total Expenses | \$ 43,058,491 | \$ 3,410,662 | \$ 38,210,315 | \$ 38,802,829 | \$ 39,952,357 |

Positions Summary

| Full-time Authorized Positions | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--|-------------------|--------------------|----------------------|
| | | | |
| Governance & Administration | 51 | 61 | 61 |
| Blight | 5 | 6 | 6 |
| City Administrator | 6 | 6 | 6 |
| City Council | 3 | 3 | 3 |
| Clerk's Office | 8 | 8 | 8 |
| Human Resources | 7 | 7 | 7 |
| Law Department | 8 | 10 | 10 |
| Mayor's Office | 11 | 18 | 18 |
| Ombudsman | 3 | 3 | 3 |
| Police | 142 | 143 | 143 |
| Police Officers | 118 | 116 | 116 |
| Civilians | 24 | 27 | 27 |
| Fire | 83 | 84 | 84 |
| Public Works | 166 | 166 | 166 |
| Transportation Administration | 6 | 6 | 6 |
| Streets | 29 | 26 | 26 |
| Traffic Engineering | 8 | 6 | 6 |
| Utilities Administration | 3 | 3 | 3 |
| Water Pollution Control | 36 | 38 | 38 |
| Water Treatment Plant | 18 | 19 | 19 |
| Water Service Center | 66 | 68 | 68 |
| Planning & Development | 31 | 35 | 35 |
| Building & Safety | 11 | 15 | 15 |
| Community Development & Planning | 20 | 20 | 20 |
| Finance & Administration | 56 | 63 | 63 |
| Assessing | 9 | 9 | 9 |
| Facilities Maintenance | 3 | 3 | 3 |
| Finance | 8 | 12 | 12 |
| Fleet Services | 8 | 8 | 8 |
| Information Technology | 6 | 8 | 8 |
| Purchasing | 2 | 2 | 2 |
| Treasurer | 20 | 21 | 21 |
| Total | 529 | 552 | 552 |

Positions Summary, continued

| Part-time Authorized Positions | FY2022 Adopted | FY2023 Proposed | FY2024 Forecasted |
|--|-------------------|--------------------|----------------------|
| | | | |
| Governance & Administration | 19 | 13 | 13 |
| Blight | 1 | 0 | 0 |
| City Administrator | 0 | 0 | 0 |
| City Council | 9 | 9 | 9 |
| Clerk's Office | 0 | 0 | 0 |
| Human Resources | 1 | 1 | 1 |
| Law Department | 3 | 2 | 2 |
| Mayor's Office | 3 | 0 | 0 |
| Ombudsman | 2 | 1 | 1 |
| Police | 46 | 48 | 48 |
| Police Officers | 8 | 11 | 11 |
| Civilians | 38 | 37 | 37 |
| Fire | 0 | 0 | 0 |
| Public Works | 12 | 17 | 17 |
| Transportation Administration | 0 | 0 | 0 |
| Streets | 10 | 17 | 17 |
| Traffic Engineering | 0 | 0 | 0 |
| Utilities Administration | 0 | 0 | 0 |
| Water Pollution Control | 2 | 0 | 0 |
| Water Treatment Plant | 0 | 0 | 0 |
| Water Service Center | 0 | 0 | 0 |
| Planning & Development | 1 | 1 | 1 |
| Building & Safety | 0 | 0 | 0 |
| Community Development & Planning | 1 | 1 | 1 |
| Finance & Administration | 2 | 5 | 5 |
| Assessing | 0 | 1 | 1 |
| Facilities Maintenance | 0 | 0 | 0 |
| Finance | 0 | 0 | 0 |
| Fleet Services | 1 | 1 | 1 |
| Information Technology | 0 | 1 | 1 |
| Purchasing | 0 | 0 | 0 |
| Treasurer | 1 | 2 | 2 |
| Total | 80 | 84 | 84 |

Positions Summary, continued

| FY2023 Funding Source for Requested Full-time Positions | | Governance | Police | Fire | Public Works Transportation | Public Works Utilities | Planning & Development | Finance | Total |
|--|-----------------------|-------------------|---------------|--------------|------------------------------------|-------------------------------|-----------------------------------|----------------|---------------|
| 101 | General Fund | 45.73 | 112.50 | 68.00 | 0.25 | | 7.32 | 45.68 | 279.48 |
| 202 | Major Streets | | | | 18.52 | | | | 18.52 |
| 203 | Local Streets | | | | 16.93 | | | | 16.93 |
| 205 | Public Safety | | 12.00 | 16.00 | | | | | 28.00 |
| 207 | Neighborhood Policing | | 9.00 | | | | | | 9.00 |
| 208 | Parks & Recreation | | | | | | 0.94 | | 0.94 |
| 219 | Street Lights | | | | | | 0.28 | | 0.28 |
| 226 | Waste Collection | | | | 0.92 | | | | 0.92 |
| 265 | Drug Law Enforcement | | | | | | | | 0.00 |
| 274 | HUD Grants | 0.95 | 4.50 | | | | 7.38 | | 12.83 |
| 282 | CARES Act Grants | | | | | | 0.62 | | 0.62 |
| 296 | Other Grants | 13.32 | 5.00 | | | | 4.16 | 0.32 | 22.80 |
| 542 | Building Inspection | | | | | | 14.30 | | 14.30 |
| 590 | Sewer | | | | 0.61 | 71.00 | | | 71.61 |
| 591 | Water | | | | 0.78 | 57.00 | | | 57.78 |
| 627 | Fringe Benefits | 1.00 | | | | | | 1.00 | 2.00 |
| 636 | IT Services | | | | | | | 8.00 | 8.00 |
| 661 | Fleet Services | | | | | | | 8.00 | 8.00 |
| Total | | 61.00 | 143.00 | 84.00 | 38.00 | 128.00 | 35.00 | 63.00 | 552.00 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |

GENERAL FUND

| | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Property Taxes | 6,350,100 | 6,640,100 | 6,772,902 | 6,908,360 | 7,046,527 |
| Income Taxes | 14,000,000 | 14,000,000 | 14,280,000 | 14,565,600 | 14,856,912 |
| State Revenue | 21,815,299 | 20,315,299 | 20,721,605 | 21,136,037 | 21,558,758 |
| Charges for Services Rendered | 7,315,115 | 7,799,643 | 7,955,636 | 8,114,749 | 8,277,044 |
| License, Permits & Franchise Fees | 1,000,000 | 1,000,000 | 1,020,000 | 1,040,400 | 1,061,208 |
| Fines & Forfeitures | 52,000 | 52,000 | 53,040 | 54,101 | 55,183 |
| Interest Income | 57,307 | 57,307 | 58,453 | 59,622 | 60,815 |
| Other Revenue | 122,260 | 122,703 | 125,157 | 127,660 | 130,213 |
| TOTAL REVENUES FOR GENERAL FUND | 50,712,081 | 49,987,052 | 50,986,793 | 52,006,529 | 53,046,659 |

GENERAL GOVERNMENT

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| <u>Supplies & Operating Expenses</u> | 129,000 | 129,000 | 131,580 | 134,212 | 136,896 |
| TOTAL APPROPRIATIONS FOR DEPT 101-000.300 | 129,000 | 129,000 | 131,580 | 134,212 | 136,896 |

CITY COUNCIL

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 456,863 | 456,863 | 466,000 | 475,320 | 484,827 |
| Pension & OPEB | 135,259 | 169,074 | 172,455 | 175,905 | 179,423 |
| Supplies & Operating Expenses | 425,900 | 375,900 | 383,418 | 391,086 | 398,908 |
| Capital Outlay | 35,000 | 10,000 | 10,200 | 10,404 | 10,612 |
| TOTAL APPROPRIATIONS FOR DEPT 101-101.100 | 1,053,022 | 1,011,837 | 1,032,074 | 1,052,715 | 1,073,770 |

DISTRICT COURT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| <u>Supplies & Operating Expenses</u> | 1,417,000 | 1,417,000 | 1,445,340 | 1,474,247 | 1,503,732 |
| TOTAL APPROPRIATIONS FOR DEPT 101-136.100 | 1,417,000 | 1,417,000 | 1,445,340 | 1,474,247 | 1,503,732 |

OFFICE OF MAYOR

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 720,320 | 720,320 | 734,726 | 749,421 | 764,409 |
| Pension & OPEB | 305,460 | 381,825 | 389,462 | 397,251 | 405,196 |
| Supplies & Operating Expenses | 76,000 | 76,000 | 77,520 | 79,070 | 80,652 |
| TOTAL APPROPRIATIONS FOR DEPT 101-171.100 | 1,101,780 | 1,178,145 | 1,201,708 | 1,225,742 | 1,250,257 |

BLIGHT MANAGEMENT

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 292,176 | 292,176 | 298,020 | 303,980 | 310,060 |
| Pension & OPEB | 227,686 | 284,607 | 290,299 | 296,105 | 302,027 |
| Supplies & Operating Expenses | 122,650 | 122,650 | 125,103 | 127,605 | 130,157 |
| Capital Outlay | 5,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| TOTAL APPROPRIATIONS FOR DEPT 101-171.300 | 647,512 | 704,433 | 718,522 | 732,892 | 747,550 |

CITY ADMINISTRATOR

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 306,610 | 306,610 | 312,742 | 318,997 | 325,377 |
| Pension & OPEB | 176,166 | 220,207 | 224,611 | 229,103 | 233,685 |
| Supplies & Operating Expenses | 29,550 | 29,550 | 30,141 | 30,744 | 31,359 |
| TOTAL APPROPRIATIONS FOR DEPT 101-172.100 | 512,326 | 556,367 | 567,494 | 578,844 | 590,421 |

FINANCE-ADMIN/ACCOUNTING/PAYROLL

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 923,840 | 923,840 | 942,317 | 961,163 | 980,386 |
| Pension & OPEB | 481,522 | 601,902 | 613,940 | 626,219 | 638,743 |
| Supplies & Operating Expenses | 264,550 | 264,550 | 269,841 | 275,238 | 280,743 |
| TOTAL APPROPRIATIONS FOR DEPT 101-191.100 | 1,669,912 | 1,790,292 | 1,826,098 | 1,862,620 | 1,899,872 |

FINANCE PURCHASING

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 165,891 | 165,891 | 169,209 | 172,593 | 176,045 |
| Pension & OPEB | 90,173 | 112,716 | 114,970 | 117,270 | 119,615 |
| Supplies & Operating Expenses | 26,650 | 26,650 | 27,183 | 27,727 | 28,281 |
| TOTAL APPROPRIATIONS FOR DEPT 101-191.201 | 282,714 | 305,257 | 311,362 | 317,589 | 323,941 |

OFFICE OF CITY CLERK

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 168,326 | 168,326 | 171,693 | 175,126 | 178,629 |
| Pension & OPEB | 90,173 | 112,716 | 114,970 | 117,270 | 119,615 |
| Supplies & Operating Expenses | 116,000 | 52,000 | 53,040 | 54,101 | 55,183 |
| TOTAL APPROPRIATIONS FOR DEPT 101-215.100 | 374,499 | 333,042 | 339,703 | 346,497 | 353,427 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |
| CITY CLERK-LICENSE AND PERMITS | | | | | |
| Personnel Services | 139,386 | 139,386 | 142,174 | 145,017 | 147,918 |
| Pension & OPEB | 90,173 | 112,716 | 114,970 | 117,270 | 119,615 |
| Supplies & Operating Expenses | 13,100 | 13,100 | 13,362 | 13,629 | 13,902 |
| TOTAL APPROPRIATIONS FOR DEPT 101-215.200 | 242,659 | 265,202 | 270,506 | 275,916 | 281,434 |
| CITY CLERK-BOARD OF REVIEW | | | | | |
| Personnel Services | 11,445 | 11,445 | 11,674 | 11,907 | 12,146 |
| TOTAL APPROPRIATIONS FOR DEPT 101-215.247 | 11,445 | 11,445 | 11,674 | 11,907 | 12,146 |
| CUSTOMER SERVICES-TREASURY OPERATIONS | | | | | |
| Personnel Services | 117,788 | 117,788 | 120,144 | 122,547 | 124,998 |
| Pension & OPEB | 85,664 | 107,080 | 109,222 | 111,406 | 113,634 |
| Supplies & Operating Expenses | 87,570 | 87,570 | 89,321 | 91,108 | 92,930 |
| TOTAL APPROPRIATIONS FOR DEPT 101-253.200 | 291,022 | 312,438 | 318,687 | 325,060 | 331,562 |
| CUSTOMER SERVICES-INCOME TAX | | | | | |
| Supplies & Operating Expenses | 677,815 | 677,815 | 691,371 | 705,199 | 719,303 |
| TOTAL APPROPRIATIONS FOR DEPT 101-253.201 | 677,815 | 677,815 | 691,371 | 705,199 | 719,303 |
| CUSTOMER SERVICES-WATER COLLECTION | | | | | |
| Personnel Services | 530,043 | 530,043 | 540,644 | 551,457 | 562,486 |
| Pension & OPEB | 385,488 | 481,860 | 491,497 | 501,327 | 511,354 |
| Supplies & Operating Expenses | 73,670 | 73,670 | 75,143 | 76,646 | 78,179 |
| TOTAL APPROPRIATIONS FOR DEPT 101-253.202 | 989,201 | 1,085,573 | 1,107,284 | 1,129,430 | 1,152,019 |
| CUSTOMER SERVICE-SEWER COLLECTION | | | | | |
| Personnel Services | 530,212 | 530,212 | 540,816 | 551,633 | 562,665 |
| Pension & OPEB | 385,488 | 481,860 | 491,497 | 501,327 | 511,354 |
| Supplies & Operating Expenses | 84,170 | 84,170 | 85,853 | 87,570 | 89,322 |
| TOTAL APPROPRIATIONS FOR DEPT 101-253.203 | 999,870 | 1,096,242 | 1,118,167 | 1,140,530 | 1,163,341 |
| DELINQUENT COLLECTIONS | | | | | |
| Personnel Services | 126,652 | 126,652 | 129,185 | 131,769 | 134,404 |
| Pension & OPEB | 90,173 | 112,716 | 114,970 | 117,270 | 119,615 |
| Supplies & Operating Expenses | 7,650 | 7,650 | 7,803 | 7,959 | 8,118 |
| TOTAL APPROPRIATIONS FOR DEPT 101-253.204 | 224,475 | 247,018 | 251,958 | 256,998 | 262,137 |
| ASSESSMENT | | | | | |
| Personnel Services | 740,718 | 740,718 | 755,532 | 770,643 | 786,056 |
| Pension & OPEB | 405,777 | 507,221 | 517,365 | 527,713 | 538,267 |
| Supplies & Operating Expenses | 82,600 | 82,600 | 84,252 | 85,937 | 87,656 |
| Capital Outlay | 1,000 | 1,000 | 1,020 | 1,040 | 1,061 |
| TOTAL APPROPRIATIONS FOR DEPT 101-257.100 | 1,230,095 | 1,331,539 | 1,358,170 | 1,385,333 | 1,413,040 |
| CITY CLERK-ELECTION | | | | | |
| Personnel Services | 268,589 | 268,589 | 273,961 | 279,440 | 285,029 |
| Pension & OPEB | 180,345 | 225,432 | 229,941 | 234,539 | 239,230 |
| Supplies & Operating Expenses | 170,400 | 150,400 | 153,408 | 156,476 | 159,606 |
| Capital Outlay | 30,000 | 30,000 | 30,600 | 31,212 | 31,836 |
| TOTAL APPROPRIATIONS FOR DEPT 101-262.100 | 649,334 | 674,421 | 687,909 | 701,668 | 715,701 |
| CTY CLK ELEC DIV. - ELECTION WORKERS | | | | | |
| Personnel Services | 332,995 | 332,995 | 339,655 | 346,448 | 353,377 |
| TOTAL APPROPRIATIONS FOR DEPT 101-262.110 | 332,995 | 332,995 | 339,655 | 346,448 | 353,377 |
| LAW OFFICE OPERATIONS | | | | | |
| Personnel Services | 1,029,249 | 1,029,249 | 1,049,834 | 1,070,831 | 1,092,247 |
| Pension & OPEB | 450,863 | 563,579 | 574,851 | 586,348 | 598,075 |
| Supplies & Operating Expenses | 25,050 | 25,050 | 25,551 | 26,062 | 26,583 |
| TOTAL APPROPRIATIONS FOR DEPT 101-266.100 | 1,505,162 | 1,617,878 | 1,650,236 | 1,683,240 | 1,716,905 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |
| CIVIL SERVICE COMMISSION | | | | | |
| Personnel Services | 140,000 | 140,000 | 142,800 | 145,656 | 148,569 |
| Supplies & Operating Expenses | 19,700 | 19,700 | 20,094 | 20,496 | 20,906 |
| TOTAL APPROPRIATIONS FOR DEPT 101-269.100 | 159,700 | 159,700 | 162,894 | 166,152 | 169,475 |
| PERSONNEL OFFICE | | | | | |
| Personnel Services | 568,687 | 568,687 | 580,061 | 591,662 | 603,495 |
| Pension & OPEB | 270,518 | 338,147 | 344,910 | 351,808 | 358,844 |
| Supplies & Operating Expenses | 59,800 | 59,800 | 60,996 | 62,216 | 63,460 |
| TOTAL APPROPRIATIONS FOR DEPT 101-270.100 | 899,005 | 966,634 | 985,967 | 1,005,686 | 1,025,800 |
| PERSONNEL OFFICE-PERSONNEL-TRAINING | | | | | |
| Supplies & Operating Expenses | 35,500 | 35,500 | 36,210 | 36,934 | 37,673 |
| TOTAL APPROPRIATIONS FOR DEPT 101-270.200 | 35,500 | 35,500 | 36,210 | 36,934 | 37,673 |
| OMBUDSMAN | | | | | |
| Personnel Services | 237,688 | 237,688 | 242,442 | 247,291 | 252,236 |
| Supplies & Operating Expenses | 12,312 | 12,312 | 12,558 | 12,809 | 13,066 |
| TOTAL APPROPRIATIONS FOR DEPT 101-290.100 | 250,000 | 250,000 | 255,000 | 260,100 | 265,302 |
| POLICE - FLEET | | | | | |
| Supplies & Operating Expenses | 1,500,000 | 1,500,000 | 1,530,000 | 1,560,600 | 1,591,812 |
| TOTAL APPROPRIATIONS FOR DEPT 101-301.200 | 1,500,000 | 1,500,000 | 1,530,000 | 1,560,600 | 1,591,812 |
| NON_DEP_EXP-POLICE PORTION | | | | | |
| Pension & OPEB | 2,505,091 | 2,705,499 | 2,759,609 | 2,814,801 | 2,871,097 |
| TOTAL APPROPRIATIONS FOR DEPT 101-301.800 | 2,505,091 | 2,705,499 | 2,759,609 | 2,814,801 | 2,871,097 |
| POL ADMIN BUREAU - ADMIN | | | | | |
| Personnel Services | 580,831 | 580,831 | 592,448 | 604,297 | 616,383 |
| Pension & OPEB | 536,836 | 671,045 | 684,466 | 698,155 | 712,118 |
| Supplies & Operating Expenses | 17,500 | 17,500 | 17,850 | 18,207 | 18,571 |
| Capital Outlay | 3,000 | 3,000 | 3,060 | 3,121 | 3,184 |
| TOTAL APPROPRIATIONS FOR DEPT 101-302.100 | 1,138,167 | 1,272,376 | 1,297,824 | 1,323,780 | 1,350,256 |
| POL ADMIN BUREAU-INSPECTIONS | | | | | |
| Personnel Services | 92,182 | 92,182 | 94,026 | 95,906 | 97,824 |
| Pension & OPEB | 76,691 | 95,864 | 97,781 | 99,737 | 101,732 |
| Supplies & Operating Expenses | 2,500 | 2,500 | 2,550 | 2,601 | 2,653 |
| TOTAL APPROPRIATIONS FOR DEPT 101-302.200 | 171,373 | 190,546 | 194,357 | 198,244 | 202,209 |
| POL ADMIN - CITY LOCK UP | | | | | |
| Supplies & Operating Expenses | 3,000,000 | 3,000,000 | 3,060,000 | 3,121,200 | 3,183,624 |
| TOTAL APPROPRIATIONS FOR DEPT 101-302.205 | 3,000,000 | 3,000,000 | 3,060,000 | 3,121,200 | 3,183,624 |
| POL ADMIN - LEADS | | | | | |
| Supplies & Operating Expenses | 10,000 | 10,000 | 10,200 | 10,404 | 10,612 |
| TOTAL APPROPRIATIONS FOR DEPT 101-302.210 | 10,000 | 10,000 | 10,200 | 10,404 | 10,612 |
| POL ADMIN INTEL SUPPORT STAFF | | | | | |
| Personnel Services | 320,611 | 320,611 | 327,023 | 333,564 | 340,235 |
| Pension & OPEB | 230,073 | 287,591 | 293,343 | 299,210 | 305,194 |
| Supplies & Operating Expenses | 3,500 | 3,500 | 3,570 | 3,641 | 3,714 |
| TOTAL APPROPRIATIONS FOR DEPT 101-302.400 | 554,184 | 611,702 | 623,936 | 636,415 | 649,143 |
| POL TECH SERV-RECORDS & IDENTIFICATION | | | | | |
| Personnel Services | 879,822 | 879,822 | 897,418 | 915,367 | 933,674 |
| Pension & OPEB | 766,909 | 958,636 | 977,809 | 997,365 | 1,017,312 |
| Supplies & Operating Expenses | 197,600 | 201,900 | 205,938 | 210,057 | 214,258 |
| Capital Outlay | 5,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| TOTAL APPROPRIATIONS FOR DEPT 101-305.200 | 1,849,331 | 2,045,358 | 2,086,265 | 2,127,990 | 2,170,550 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |
| POL TECH SERV-PLANNING, RESEARCH, & TRAI | | | | | |
| Personnel Services | 44,162 | 44,162 | 45,045 | 45,946 | 46,865 |
| Pension & OPEB | 38,345 | 47,932 | 48,891 | 49,868 | 50,866 |
| Supplies & Operating Expenses | 80,000 | 80,000 | 81,600 | 83,232 | 84,897 |
| TOTAL APPROPRIATIONS FOR DEPT 101-305.201 | 162,507 | 172,094 | 175,536 | 179,047 | 182,628 |
| POL TECH SERV-UNIFORMS & EQUIPMENT | | | | | |
| Personnel Services | 170,546 | 170,546 | 173,957 | 177,436 | 180,985 |
| Pension & OPEB | 153,382 | 191,727 | 195,562 | 199,473 | 203,462 |
| Supplies & Operating Expenses | 107,700 | 107,700 | 109,854 | 112,051 | 114,292 |
| Capital Outlay | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 |
| TOTAL APPROPRIATIONS FOR DEPT 101-305.203 | 481,628 | 519,973 | 530,372 | 540,980 | 551,800 |
| POL TECH SERV - CITY IMPOUND | | | | | |
| Supplies & Operating Expenses | 200,000 | 200,000 | 204,000 | 208,080 | 212,242 |
| TOTAL APPROPRIATIONS FOR DEPT 101-305.206 | 200,000 | 200,000 | 204,000 | 208,080 | 212,242 |
| POL INVST OVRHD - CRIMINAL INVEST OVERH | | | | | |
| Personnel Services | 1,814,946 | 1,814,946 | 1,851,245 | 1,888,270 | 1,926,035 |
| Pension & OPEB | 1,533,817 | 1,917,271 | 1,955,616 | 1,994,729 | 2,034,623 |
| Supplies & Operating Expenses | 11,500 | 11,500 | 11,730 | 11,965 | 12,204 |
| Capital Outlay | 5,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| TOTAL APPROPRIATIONS FOR DEPT 101-308.200 | 3,365,263 | 3,748,717 | 3,823,691 | 3,900,165 | 3,978,168 |
| POL INVST OVRHD - POLICE SCHOOL LIASON | | | | | |
| Personnel Services | 255,745 | 255,745 | 260,860 | 266,077 | 271,399 |
| Pension & OPEB | 230,073 | 287,591 | 293,343 | 299,210 | 305,194 |
| Supplies & Operating Expenses | 3,000 | 3,000 | 3,060 | 3,121 | 3,184 |
| TOTAL APPROPRIATIONS FOR DEPT 101-308.202 | 488,818 | 546,336 | 557,263 | 568,408 | 579,776 |
| POL INVST OVRHD - SPECIAL OPERATIONS | | | | | |
| Personnel Services | 858,868 | 858,868 | 876,045 | 893,566 | 911,438 |
| Pension & OPEB | 766,909 | 958,636 | 977,809 | 997,365 | 1,017,312 |
| TOTAL APPROPRIATIONS FOR DEPT 101-308.205 | 1,625,777 | 1,817,504 | 1,853,854 | 1,890,931 | 1,928,750 |
| PATROL BUREAU - ADMINISTRATION | | | | | |
| Personnel Services | 4,658,566 | 4,658,566 | 4,751,737 | 4,846,772 | 4,943,708 |
| Pension & OPEB | 4,294,688 | 5,368,360 | 5,475,727 | 5,585,242 | 5,696,947 |
| Supplies & Operating Expenses | 544,700 | 544,700 | 555,594 | 566,706 | 578,040 |
| Capital Outlay | 7,000 | 7,000 | 7,140 | 7,283 | 7,428 |
| TOTAL APPROPRIATIONS FOR DEPT 101-315.100 | 9,504,954 | 10,578,626 | 10,790,199 | 11,006,002 | 11,226,123 |
| PATROL BUREAU-K-9 UNIT | | | | | |
| Supplies & Operating Expenses | 21,000 | 21,000 | 21,420 | 21,848 | 22,285 |
| Capital Outlay | 16,000 | 16,000 | 16,320 | 16,646 | 16,979 |
| TOTAL APPROPRIATIONS FOR DEPT 101-315.205 | 37,000 | 37,000 | 37,740 | 38,495 | 39,265 |
| PATROL BUREAU-SCHOOL CROSSING GUARDS | | | | | |
| Personnel Services | 213,724 | 213,724 | 217,998 | 222,358 | 226,806 |
| TOTAL APPROPRIATIONS FOR DEPT 101-315.206 | 213,724 | 213,724 | 217,998 | 222,358 | 226,806 |
| OFFICE OF FIRE CHIEF | | | | | |
| Personnel Services | 334,828 | 334,828 | 341,525 | 348,355 | 355,322 |
| Pension & OPEB | 306,763 | 383,454 | 391,123 | 398,946 | 406,924 |
| Supplies & Operating Expenses | 405,300 | 132,400 | 135,048 | 137,749 | 140,504 |
| TOTAL APPROPRIATIONS FOR DEPT 101-337.100 | 1,046,891 | 850,682 | 867,696 | 885,050 | 902,751 |
| FIRE ADMIN-MAINTENANCE | | | | | |
| Supplies & Operating Expenses | 900,000 | 900,000 | 918,000 | 936,360 | 955,087 |
| TOTAL APPROPRIATIONS FOR DEPT 101-337.201 | 900,000 | 900,000 | 918,000 | 936,360 | 955,087 |
| FIRE ADMIN - TRAINING | | | | | |
| Personnel Services | 101,924 | 101,924 | 103,962 | 106,042 | 108,163 |
| Pension & OPEB | 76,691 | 95,864 | 97,781 | 99,737 | 101,732 |
| TOTAL APPROPRIATIONS FOR DEPT 101-337.202 | 178,615 | 197,788 | 201,744 | 205,779 | 209,894 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |
| NON_DEP_EXP-FIRE PORTION | | | | | |
| Pension & OPEB | 1,576,237 | 1,702,336 | 1,736,383 | 1,771,110 | 1,806,533 |
| TOTAL APPROPRIATIONS FOR DEPT 101-337.800 | 1,576,237 | 1,702,336 | 1,736,383 | 1,771,110 | 1,806,533 |
| FIREFIGHTING DIVISION-FIRE STATION OVERH | | | | | |
| Personnel Services | 4,239,582 | 4,239,582 | 4,324,374 | 4,410,861 | 4,499,078 |
| Pension & OPEB | 4,601,451 | 5,751,814 | 5,866,850 | 5,984,187 | 6,103,871 |
| Supplies & Operating Expenses | 181,200 | 81,200 | 82,824 | 84,480 | 86,170 |
| Capital Outlay | 79,000 | 25,000 | 25,500 | 26,010 | 26,530 |
| TOTAL APPROPRIATIONS FOR DEPT 101-338.201 | 9,101,233 | 10,097,596 | 10,299,548 | 10,505,539 | 10,715,650 |
| FIRE PREVENT - INSPECTION AND TRAINING | | | | | |
| Personnel Services | 259,006 | 259,006 | 264,186 | 269,470 | 274,859 |
| Pension & OPEB | 230,073 | 287,591 | 293,343 | 299,210 | 305,194 |
| Supplies & Operating Expenses | 800 | 800 | 816 | 832 | 849 |
| TOTAL APPROPRIATIONS FOR DEPT 101-339.200 | 489,879 | 547,397 | 558,345 | 569,512 | 580,902 |
| DEVELOPMENT-PLANNING & ZONING | | | | | |
| Personnel Services | 512,499 | 512,499 | 522,749 | 533,204 | 543,868 |
| Pension & OPEB | 284,495 | 355,618 | 362,730 | 369,985 | 377,385 |
| Supplies & Operating Expenses | 63,050 | 63,050 | 64,311 | 65,597 | 66,909 |
| TOTAL APPROPRIATIONS FOR DEPT 101-371.209 | 860,044 | 931,167 | 949,790 | 968,786 | 988,162 |
| MEDICAL MARIJUANA COMPLIANCE | | | | | |
| Personnel Services | 99,480 | 99,480 | 101,470 | 103,499 | 105,569 |
| Pension & OPEB | 45,537 | 56,921 | 58,059 | 59,221 | 60,405 |
| Supplies & Operating Expenses | 174,800 | 141,500 | 144,330 | 147,217 | 150,161 |
| TOTAL APPROPRIATIONS FOR DEPT 101-371.220 | 319,817 | 297,901 | 303,859 | 309,936 | 316,135 |
| FACILITIES MAINT-MUNICIPAL CENTER | | | | | |
| Personnel Services | 278,377 | 278,377 | 283,945 | 289,623 | 295,416 |
| Pension & OPEB | 146,531 | 183,163 | 186,826 | 190,563 | 194,374 |
| Supplies & Operating Expenses | 1,212,000 | 1,212,000 | 1,236,240 | 1,260,965 | 1,286,184 |
| Capital Outlay | 2,000 | 2,100 | 2,142 | 2,185 | 2,229 |
| TOTAL APPROPRIATIONS FOR DEPT 101-753.200 | 1,638,908 | 1,675,640 | 1,709,153 | 1,743,336 | 1,778,203 |
| GOLF DIVISION - KEARSLEY LAKE GC | | | | | |
| Supplies & Operating Expenses | 2,960 | 2,400 | 2,448 | 2,497 | 2,547 |
| TOTAL APPROPRIATIONS FOR DEPT 101-755.210 | 2,960 | 2,400 | 2,448 | 2,497 | 2,547 |
| GOLF DIVISION-MOTT PARK GC | | | | | |
| Supplies & Operating Expenses | 12,500 | 12,500 | 12,750 | 13,005 | 13,265 |
| TOTAL APPROPRIATIONS FOR DEPT 101-755.220 | 12,500 | 12,500 | 12,750 | 13,005 | 13,265 |
| GOLF DIVISION-SWARTZ CRK GC | | | | | |
| Supplies & Operating Expenses | 5,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| TOTAL APPROPRIATIONS FOR DEPT 101-755.230 | 5,000 | 5,000 | 5,100 | 5,202 | 5,306 |
| COST ALLOCATION AND RETIREE HEALTHCARE | | | | | |
| Pension & OPEB | 1,935,062 | 2,089,867 | 2,131,664 | 2,174,298 | 2,217,784 |
| Supplies & Operating Expenses | 4,229,504 | 4,284,875 | 4,370,573 | 4,457,984 | 4,547,144 |
| TOTAL APPROPRIATIONS FOR DEPT 101-900.100 | 6,164,566 | 6,374,742 | 6,502,237 | 6,632,282 | 6,764,927 |
| Transfer Out | - | 205,000 | 209,100 | 213,282 | 217,548 |
| TOTAL APPROPRIATIONS FOR DEPT 101-966.000 | - | 205,000 | 209,100 | 213,282 | 217,548 |
| TRANSFER OUT TO 295 | | | | | |
| Transfer Out | 15,641 | 90,147 | 91,950 | 93,789 | 95,665 |
| TOTAL APPROPRIATIONS FOR DEPT 101-966.295 | 15,641 | 90,147 | 91,950 | 93,789 | 95,665 |
| TOTAL APPROPRIATIONS FOR GENERAL FUND | 64,806,151 | 69,549,524 | 70,940,514 | 72,359,324 | 73,806,511 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

MAJOR STREET FUND

| | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| State Revenue | 11,947,316 | 12,261,696 | 12,506,930 | 12,757,069 | 13,012,210 |
| Charges for Services Rendered | 21,500 | 21,500 | 21,930 | 22,369 | 22,816 |
| Interest Income | 13,192 | 13,192 | 13,456 | 13,725 | 13,999 |
| Other Revenue | 82,500 | 82,500 | 84,150 | 85,833 | 87,550 |
| TOTAL REVENUES FOR MAJOR STREET FUND | 12,064,508 | 12,378,888 | 12,626,466 | 12,878,995 | 13,136,575 |

TRANSPORTATION-TIP CONTRIBUTION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Supplies & Operating Expenses | 8,300,000 | 1,819,000 | 1,855,380 | 1,892,488 | 1,930,337 |
| TOTAL APPROPRIATIONS FOR DEPT 202-441.702 | 8,300,000 | 1,819,000 | 1,855,380 | 1,892,488 | 1,930,337 |

TRANSPORTATION MAJOR AND LOCAL STREETS

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 188,621 | 188,621 | 192,393 | 196,241 | 200,166 |
| Pension & OPEB | 68,531 | 85,664 | 87,377 | 89,125 | 90,907 |
| Supplies & Operating Expenses | 17,650 | 17,650 | 18,003 | 18,363 | 18,730 |
| TOTAL APPROPRIATIONS FOR DEPT 202-442.100 | 274,802 | 291,935 | 297,774 | 303,729 | 309,804 |

TRANS ENGG-ROUTINE MAINT-STRTS/REPAIRS

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 630,000 | 630,000 | 642,600 | 655,452 | 668,561 |
| TOTAL APPROPRIATIONS FOR DEPT 202-443.200 | 630,000 | 630,000 | 642,600 | 655,452 | 668,561 |

TRAFFIC ENGINEERING SERVICE MAINTENANCE

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 314,482 | 314,482 | 320,772 | 327,187 | 333,731 |
| Pension & OPEB | 166,819 | 208,524 | 212,694 | 216,948 | 221,287 |
| Supplies & Operating Expenses | 1,672,950 | 1,708,950 | 1,743,129 | 1,777,992 | 1,813,551 |
| Capital Outlay | 3,000 | 3,500 | 3,570 | 3,641 | 3,714 |
| TOTAL APPROPRIATIONS FOR DEPT 202-443.201 | 2,157,251 | 2,235,456 | 2,280,165 | 2,325,768 | 2,372,284 |

ST. MAINT - SIDEWALKS-ACT51

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 56,235 | 56,235 | 57,359 | 58,507 | 59,677 |
| Pension & OPEB | 36,069 | 45,086 | 45,988 | 46,907 | 47,846 |
| Supplies & Operating Expenses | 559,500 | 560,000 | 571,200 | 582,624 | 594,276 |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.200 | 651,804 | 661,321 | 674,547 | 688,038 | 701,799 |

ST MAINT-ROUTINE MAINT-STRTS/REPAIRS-ACT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 701,195 | 701,195 | 715,219 | 729,523 | 744,114 |
| Pension & OPEB | 295,315 | 369,144 | 376,527 | 384,057 | 391,739 |
| Supplies & Operating Expenses | 772,025 | 805,525 | 821,636 | 838,068 | 854,830 |
| Capital Outlay | 311,000 | 200,000 | 204,000 | 208,080 | 212,242 |
| Debt Service | 62,633 | - | - | - | - |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.201 | 2,142,168 | 2,075,864 | 2,117,381 | 2,159,729 | 2,202,923 |

ST MAINT-WINTER MAINT-MAJOR/LOCAL-ACT51

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 491,409 | 491,409 | 501,237 | 511,262 | 521,487 |
| Pension & OPEB | 214,160 | 267,700 | 273,054 | 278,515 | 284,085 |
| Supplies & Operating Expenses | 337,350 | 345,625 | 352,538 | 359,588 | 366,780 |
| Capital Outlay | 577,000 | - | - | - | - |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.203 | 1,619,919 | 1,104,734 | 1,126,829 | 1,149,365 | 1,172,353 |

WATER CUT REPAIRS - TRANSPORTATION

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 117,718 | 117,718 | 120,072 | 122,473 | 124,923 |
| Pension & OPEB | 54,104 | 67,629 | 68,982 | 70,361 | 71,768 |
| Supplies & Operating Expenses | 74,000 | 78,000 | 79,560 | 81,151 | 82,774 |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.211 | 245,822 | 263,347 | 268,614 | 273,986 | 279,466 |

50/50 PROGRAM

| | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|
| Supplies & Operating Expenses | 75,500 | 78,000 | 79,560 | 81,151 | 82,774 |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.213 | 75,500 | 78,000 | 79,560 | 81,151 | 82,774 |

TREE MAINTENANCE - RIGHT OF WAY

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 165,000 | 174,000 | 177,480 | 181,030 | 184,650 |
| TOTAL APPROPRIATIONS FOR DEPT 202-449.215 | 165,000 | 174,000 | 177,480 | 181,030 | 184,650 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

| | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|-------------------|
| COST ALLOCATION AND RETIREE HEALTHCARE | | | | | |
| Pension & OPEB | 347,523 | 375,325 | 382,832 | 390,488 | 398,298 |
| Supplies & Operating Expenses | 490,918 | 512,095 | 522,337 | 532,784 | 543,439 |
| TOTAL APPROPRIATIONS FOR DEPT 202-900.100 | 838,441 | 887,420 | 905,168 | 923,272 | 941,737 |
| DEBT SERVICE -INTEREST & FISCAL CHARGES | | | | | |
| Debt Service | 4,070 | 3,497 | 3,567 | 3,638 | 3,711 |
| TOTAL APPROPRIATIONS FOR DEPT 202-906.100 | 4,070 | 3,497 | 3,567 | 3,638 | 3,711 |
| DEBT SERVICE - PRINCIPAL PORTION | | | | | |
| Debt Service | 114,550 | 115,123 | 117,425 | 119,774 | 122,169 |
| TOTAL APPROPRIATIONS FOR DEPT 202-906.150 | 114,550 | 115,123 | 117,425 | 119,774 | 122,169 |
| TOTAL APPROPRIATIONS FOR MAJOR STREET FUND | 17,219,326 | 10,339,696 | 10,546,490 | 10,757,420 | 10,972,569 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |
| LOCAL STREET FUND | | | | | |
| State Revenue | 3,224,595 | 3,313,969 | 3,380,248 | 3,447,853 | 3,516,810 |
| Contribution | 535,000 | 545,000 | 555,900 | 567,018 | 578,358 |
| Interest Income | 7,080 | 7,080 | 7,222 | 7,366 | 7,513 |
| Other Revenue | 126,180 | 126,180 | 128,704 | 131,278 | 133,903 |
| TOTAL REVENUES FOR LOCAL STREET FUND | 3,892,855 | 3,992,229 | 4,072,074 | 4,153,515 | 4,236,585 |
| TRANSPORTATION MAJOR AND LOCAL STREETS | | | | | |
| Personnel Services | 150,631 | 150,631 | 153,644 | 156,716 | 159,851 |
| Pension & OPEB | 59,965 | 74,956 | 76,455 | 77,984 | 79,544 |
| TOTAL APPROPRIATIONS FOR DEPT 203-442.100 | 210,596 | 225,587 | 230,099 | 234,701 | 239,395 |
| TRAFFIC ENGINEERING SERVICE MAINTENANCE | | | | | |
| Personnel Services | 177,792 | 177,792 | 181,348 | 184,974 | 188,674 |
| Pension & OPEB | 103,699 | 129,623 | 132,215 | 134,860 | 137,557 |
| Supplies & Operating Expenses | 134,500 | 140,500 | 143,310 | 146,176 | 149,100 |
| TOTAL APPROPRIATIONS FOR DEPT 203-443.201 | 415,991 | 447,915 | 456,873 | 466,010 | 475,331 |
| ST. MAINT - SIDEWALKS-ACT51 | | | | | |
| Personnel Services | 92,511 | 92,511 | 94,361 | 96,248 | 98,173 |
| Pension & OPEB | 36,069 | 45,086 | 45,988 | 46,907 | 47,846 |
| Supplies & Operating Expenses | 240,000 | 250,000 | 255,000 | 260,100 | 265,302 |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.200 | 368,580 | 387,597 | 395,349 | 403,256 | 411,321 |
| ST MAINT-ROUTINE MAINT-STRTS/REPAIRS-ACT | | | | | |
| Personnel Services | 816,912 | 816,912 | 833,250 | 849,915 | 866,914 |
| Pension & OPEB | 295,315 | 369,144 | 376,527 | 384,057 | 391,739 |
| Supplies & Operating Expenses | 1,950,000 | 2,093,500 | 2,135,370 | 2,178,077 | 2,221,639 |
| Capital Outlay | 745,110 | 470,110 | 479,512 | 489,102 | 498,884 |
| Debt Service | 62,633 | - | - | - | - |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.201 | 3,869,970 | 3,749,666 | 3,824,659 | 3,901,153 | 3,979,176 |
| ST MAINT-WINTER MAINT-MAJOR/LOCAL-ACT51 | | | | | |
| Personnel Services | 390,094 | 390,094 | 397,896 | 405,854 | 413,971 |
| Pension & OPEB | 214,160 | 267,700 | 273,054 | 278,515 | 284,085 |
| Supplies & Operating Expenses | 412,000 | 436,500 | 445,230 | 454,135 | 463,217 |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.203 | 1,016,254 | 1,094,294 | 1,116,180 | 1,138,503 | 1,161,274 |
| WATER CUT REPAIRS - TRANSPORTATION | | | | | |
| Personnel Services | 98,098 | 98,098 | 100,060 | 102,061 | 104,102 |
| Pension & OPEB | 54,104 | 67,629 | 68,982 | 70,361 | 71,768 |
| Supplies & Operating Expenses | 91,000 | 92,000 | 93,840 | 95,717 | 97,631 |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.211 | 243,202 | 257,727 | 262,881 | 268,139 | 273,502 |
| 50/50 PROGRAM | | | | | |
| Supplies & Operating Expenses | 135,000 | 135,000 | 137,700 | 140,454 | 143,263 |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.213 | 135,000 | 135,000 | 137,700 | 140,454 | 143,263 |
| TREE MAINTENANCE - RIGHT OF WAY | | | | | |
| Supplies & Operating Expenses | 280,000 | 280,000 | 285,600 | 291,312 | 297,138 |
| TOTAL APPROPRIATIONS FOR DEPT 203-449.215 | 280,000 | 280,000 | 285,600 | 291,312 | 297,138 |
| COST ALLOCATION AND RETIREE HEALTHCARE | | | | | |
| Pension & OPEB | 317,687 | 343,102 | 349,964 | 356,963 | 364,103 |
| Supplies & Operating Expenses | 295,820 | 308,238 | 314,403 | 320,691 | 327,105 |
| TOTAL APPROPRIATIONS FOR DEPT 203-900.100 | 613,507 | 651,340 | 664,367 | 677,654 | 691,207 |
| TOTAL APPROPRIATIONS FOR LOCAL STREET FUND | 7,153,099 | 7,229,125 | 7,373,708 | 7,521,182 | 7,671,605 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

PUBLIC SAFETY FUND

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Property Taxes | 4,999,600 | 5,231,600 | 5,336,232 | 5,442,957 | 5,551,816 |
| State Revenue | 284,000 | 284,000 | 289,680 | 295,474 | 301,383 |
| Charges for Services Rendered | 40,000 | 40,000 | 40,800 | 41,616 | 42,448 |
| Interest Income | 1,658 | 1,658 | 1,691 | 1,725 | 1,759 |
| TOTAL REVENUES FOR PUBLIC SAFETY FUND | 5,325,258 | 5,557,258 | 5,668,403 | 5,781,771 | 5,897,407 |

PATROL BUREAU-PATROL - 1ST SHIFT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 996,816 | 996,816 | 1,016,752 | 1,037,087 | 1,057,829 |
| Pension & OPEB | 920,290 | 1,150,363 | 1,173,370 | 1,196,838 | 1,220,774 |
| TOTAL APPROPRIATIONS FOR DEPT 205-315.201 | 1,917,106 | 2,147,179 | 2,190,123 | 2,233,925 | 2,278,604 |

FIREFIGHTING DIVISION-FIRE STATION OVERH

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 1,257,613 | 1,257,613 | 1,282,765 | 1,308,421 | 1,334,589 |
| Pension & OPEB | 1,227,054 | 1,533,817 | 1,564,493 | 1,595,783 | 1,627,699 |
| TOTAL APPROPRIATIONS FOR DEPT 205-338.201 | 2,484,667 | 2,791,430 | 2,847,259 | 2,904,204 | 2,962,288 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Supplies & Operating Expenses | 790,564 | 836,745 | 853,480 | 870,549 | 887,960 |
| TOTAL APPROPRIATIONS FOR DEPT 205-900.100 | 790,564 | 836,745 | 853,480 | 870,549 | 887,960 |
| TOTAL APPROPRIATIONS FOR PUBLIC SAFETY FUND | 5,192,337 | 5,775,354 | 5,890,861 | 6,008,678 | 6,128,852 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

NEIGHBORHOOD POLICING FUND

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Property Taxes | 1,666,600 | 1,743,600 | 1,778,472 | 1,814,041 | 1,850,322 |
| State Revenue | 95,000 | 95,000 | 96,900 | 98,838 | 100,815 |
| Charges for Services Rendered | 30,000 | 30,000 | 30,600 | 31,212 | 31,836 |
| Interest Income | 1,860 | 1,860 | 1,897 | 1,935 | 1,974 |
| TOTAL REVENUES FOR NEIGHBORHOOD POLICING FUND | 1,793,460 | 1,870,460 | 1,907,869 | 1,946,027 | 1,984,947 |

PATROL BUREAU-PATROL - 4TH SHIFT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 1,129,562 | 1,129,562 | 1,152,153 | 1,175,196 | 1,198,700 |
| Pension & OPEB | 690,218 | 862,772 | 880,027 | 897,628 | 915,581 |
| Supplies & Operating Expenses | 53,300 | 51,300 | 52,326 | 53,373 | 54,440 |
| TOTAL APPROPRIATIONS FOR DEPT 207-315.204 | 1,873,080 | 2,043,634 | 2,084,507 | 2,126,197 | 2,168,721 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 297,169 | 314,497 | 320,787 | 327,203 | 333,747 |
| TOTAL APPROPRIATIONS FOR DEPT 207-900.100 | 297,169 | 314,497 | 320,787 | 327,203 | 333,747 |

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR NEIGHBORHOOD POLICING FUND | 2,170,249 | 2,358,131 | 2,405,294 | 2,453,399 | 2,502,467 |
|--|------------------|------------------|------------------|------------------|------------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

PARK/RECREATION FUND

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Property Taxes | 417,100 | 436,100 | 444,822 | 453,718 | 462,793 |
| State Revenue | 32,000 | 32,000 | 32,640 | 33,293 | 33,959 |
| Interest Income | 480 | 480 | 490 | 499 | 509 |
| Other Revenue | 1,800 | 1,800 | 1,836 | 1,873 | 1,910 |
| Transfer In | - | 205,000 | 209,100 | 213,282 | 217,548 |
| TOTAL REVENUES FOR PARK/RECREATION FUND | 451,380 | 675,380 | 688,888 | 702,665 | 716,719 |

PARKS & RECREATION ADMIN

| | | | | | |
|--|-----------|-----------|-----------|-----------|-----------|
| Supplies & Operating Expenses | 30 | 30 | 31 | 31 | 32 |
| TOTAL APPROPRIATIONS FOR DEPT 208-752.100 | 30 | 30 | 31 | 31 | 32 |

PARKS - FORESTRY ADMIN

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 74,942 | 74,942 | 76,441 | 77,970 | 79,529 |
| Pension & OPEB | 42,381 | 52,976 | 54,036 | 55,116 | 56,219 |
| Supplies & Operating Expenses | 378,400 | 378,400 | 385,968 | 393,687 | 401,561 |
| TOTAL APPROPRIATIONS FOR DEPT 208-752.102 | 495,723 | 506,318 | 516,444 | 526,773 | 537,309 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 289,462 | 300,129 | 306,132 | 312,254 | 318,499 |
| TOTAL APPROPRIATIONS FOR DEPT 208-900.100 | 289,462 | 300,129 | 306,132 | 312,254 | 318,499 |

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| TOTAL APPROPRIATIONS FOR PARK/RECREATION FUND | 785,215 | 806,477 | 822,607 | 839,059 | 855,840 |
|--|----------------|----------------|----------------|----------------|----------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

STREET LIGHT FUND

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| Property Taxes | 2,908,210 | 2,917,875 | 2,976,233 | 3,035,757 | 3,096,472 |
| Interest Income | 4,205 | 4,205 | 4,289 | 4,375 | 4,462 |
| TOTAL REVENUES FOR STREET LIGHT FUND | 2,912,415 | 2,922,080 | 2,980,522 | 3,040,132 | 3,100,935 |

STREET LIGHTING

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 29,273 | 29,273 | 29,858 | 30,456 | 31,065 |
| Pension & OPEB | 12,624 | 15,780 | 16,096 | 16,418 | 16,746 |
| Supplies & Operating Expenses | 2,700,000 | 2,700,000 | 2,754,000 | 2,809,080 | 2,865,262 |
| TOTAL APPROPRIATIONS FOR DEPT 219-443.206 | 2,741,897 | 2,745,053 | 2,799,954 | 2,855,953 | 2,913,072 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 170,518 | 177,027 | 180,568 | 184,179 | 187,862 |
| TOTAL APPROPRIATIONS FOR DEPT 219-900.100 | 170,518 | 177,027 | 180,568 | 184,179 | 187,862 |

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR STREET LIGHT FUND | 2,912,415 | 2,922,080 | 2,980,522 | 3,040,132 | 3,100,935 |
|---|------------------|------------------|------------------|------------------|------------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

RUBBISH COLLECTION FUND

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| Property Taxes | 6,792,169 | 7,004,050 | 7,144,131 | 7,287,014 | 7,432,754 |
| License, Permits & Franchise Fees | 1,500 | 1,500 | 1,530 | 1,561 | 1,592 |
| Interest Income | 2,503 | 2,503 | 2,553 | 2,604 | 2,656 |
| TOTAL REVENUES FOR RUBBISH COLLECTION FUND | 6,796,172 | 7,008,053 | 7,148,214 | 7,291,178 | 7,437,002 |

WASTE COLLECTION - SANITATION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 76,506 | 76,506 | 78,036 | 79,597 | 81,189 |
| Pension & OPEB | 41,479 | 51,849 | 52,886 | 53,944 | 55,023 |
| Supplies & Operating Expenses | 6,533,091 | 6,729,660 | 6,864,253 | 7,001,538 | 7,141,569 |
| TOTAL APPROPRIATIONS FOR DEPT 226-528.201 | 6,651,076 | 6,858,015 | 6,995,175 | 7,135,079 | 7,277,780 |

WASTE COLLECTION - LITTER ABATEMENT

| | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|
| Supplies & Operating Expenses | 14,100 | 14,600 | 14,892 | 15,190 | 15,494 |
| TOTAL APPROPRIATIONS FOR DEPT 226-528.202 | 14,100 | 14,600 | 14,892 | 15,190 | 15,494 |

WASTE COLLECTION - NEIGHBORHOOD CLEANUP

| | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|
| Supplies & Operating Expenses | 20,000 | 20,000 | 20,400 | 20,808 | 21,224 |
| TOTAL APPROPRIATIONS FOR DEPT 226-528.205 | 20,000 | 20,000 | 20,400 | 20,808 | 21,224 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 110,996 | 115,438 | 117,747 | 120,102 | 122,504 |
| TOTAL APPROPRIATIONS FOR DEPT 226-900.100 | 110,996 | 115,438 | 117,747 | 120,102 | 122,504 |

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR RUBBISH COLLECTION FUND | 6,796,172 | 7,008,053 | 7,148,214 | 7,291,178 | 7,437,002 |
|---|------------------|------------------|------------------|------------------|------------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

EDA REVOLVING LOAN FUND

| | | | | | |
|---|------------|------------|------------|------------|------------|
| Interest Income | 225 | 225 | 230 | 234 | 239 |
| TOTAL REVENUES FOR EDA REVOLVING LOAN FUND | 225 | 225 | 230 | 234 | 239 |

EDC-CITY/EDC REVOLVING LOAN FUND

| | | | | | |
|--|---------------|-----------|-----------|-----------|-----------|
| Supplies & Operating Expenses | 89,430 | 30 | 31 | 31 | 32 |
| TOTAL APPROPRIATIONS FOR DEPT 246-731.201 | 89,430 | 30 | 31 | 31 | 32 |

EDC-CITY REVLV FUND - INDUST/MFG

| | | | | | |
|--|----------------|-----------|-----------|-----------|-----------|
| Supplies & Operating Expenses | 167,745 | 45 | 46 | 47 | 48 |
| TOTAL APPROPRIATIONS FOR DEPT 246-731.203 | 167,745 | 45 | 46 | 47 | 48 |

EDC - CDBG REVOLVING LOAN FUND

| | | | | | |
|--|----------------|----------|----------|----------|----------|
| Supplies & Operating Expenses | 169,100 | - | - | - | - |
| TOTAL APPROPRIATIONS FOR DEPT 246-731.204 | 169,100 | - | - | - | - |

| | | | | | |
|---|----------------|-----------|-----------|-----------|-----------|
| TOTAL APPROPRIATIONS FOR EDA REVOLVING LOAN FUND | 426,275 | 75 | 77 | 78 | 80 |
|---|----------------|-----------|-----------|-----------|-----------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

DRUG LAW ENFORCEMENT FUND

| | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|
| Interest Income | 1,204 | 1,204 | 1,228 | 1,253 | 1,278 |
| TOTAL REVENUES FOR DRUG LAW ENFORCEMENT FUND | | | | | |
| POL INVST OVRHD - LOCAL FOREFEITURE | | | | | |
| Personnel Services | 123,360 | 123,360 | 125,827 | 128,344 | 130,911 |
| Supplies & Operating Expenses | 64,000 | 64,000 | 65,280 | 66,586 | 67,917 |
| Capital Outlay | 65,000 | 65,000 | 66,300 | 67,626 | 68,979 |
| TOTAL APPROPRIATIONS FOR DEPT 265-308.206 | 252,360 | 252,360 | 257,407 | 262,555 | 267,806 |
| POL INVST OVRHD - DOJ/DEA FORFEITURE | | | | | |
| Personnel Services | 35,981 | 35,981 | 36,701 | 37,435 | 38,183 |
| Capital Outlay | 10,000 | 10,000 | 10,200 | 10,404 | 10,612 |
| TOTAL APPROPRIATIONS FOR DEPT 265-308.207 | 45,981 | 45,981 | 46,901 | 47,839 | 48,795 |
| TOTAL APPROPRIATIONS FOR DRUG LAW ENFORCEMENT FUND | 298,341 | 298,341 | 304,308 | 310,394 | 316,602 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |

SECTION 108 LOANS FUND

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Charges for Services Rendered | 450 | 450 | 459 | 468 | 478 |
| Interest Income | 201,120 | 182,620 | 186,272 | 189,998 | 193,798 |
| Other Revenue | 505,000 | 511,000 | 521,220 | 531,644 | 542,277 |
| Transfer In | 15,641 | 90,147 | 91,950 | 93,789 | 95,665 |
| TOTAL REVENUES FOR SECTION 108 LOANS FUND | 722,211 | 784,217 | 799,901 | 815,899 | 832,217 |

SEC 108 - 500 BLOCK PROJECT

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Debt Service | 337,455 | 325,970 | 332,489 | 339,139 | 345,922 |
| TOTAL APPROPRIATIONS FOR DEPT 295-690.320 | 337,455 | 325,970 | 332,489 | 339,139 | 345,922 |

500 BLOCK - BUS LOAN SECTION 108

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Debt Service | 225,830 | 226,463 | 230,992 | 235,612 | 240,324 |
| TOTAL APPROPRIATIONS FOR DEPT 295-690.321 | 225,830 | 226,463 | 230,992 | 235,612 | 240,324 |

SEC. 108 BUS LOAN PROG

| | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|
| Supplies & Operating Expenses | 50 | 50 | 51 | 52 | 53 |
| Debt Service | 15,641 | 90,147 | 91,950 | 93,789 | 95,665 |
| TOTAL APPROPRIATIONS FOR DEPT 295-690.325 | 15,691 | 90,197 | 92,001 | 93,841 | 95,718 |

2021 W. CARPENTER RD - SEC 108

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 400 | 400 | 408 | 416 | 424 |
| Debt Service | 117,392 | 115,787 | 118,103 | 120,465 | 122,874 |
| TOTAL APPROPRIATIONS FOR DEPT 295-690.330 | 117,792 | 116,187 | 118,511 | 120,881 | 123,299 |

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| TOTAL APPROPRIATIONS FOR SECTION 108 LOANS FUND | 696,768 | 758,817 | 773,993 | 789,473 | 805,263 |
|--|----------------|----------------|----------------|----------------|----------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

GENERAL DEBT SERVICE FUND

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| Interest Income | 472 | 472 | 481 | 491 | 501 |
| Transfer In | 1,698,981 | 1,696,550 | 1,730,481 | 1,765,091 | 1,800,392 |
| TOTAL REVENUES FOR GENERAL DEBT SERVICE FUND | 1,699,453 | 1,697,022 | 1,730,962 | 1,765,582 | 1,800,893 |

DEBT SERVICE -INTEREST & FISCAL CHARGES

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Debt Service | 518,981 | 481,550 | 491,181 | 501,005 | 511,025 |
| TOTAL APPROPRIATIONS FOR DEPT 301-906.100 | 518,981 | 481,550 | 491,181 | 501,005 | 511,025 |

DEBT SERVICE - PRINCIPAL PORTION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Debt Service | 1,180,000 | 1,215,000 | 1,239,300 | 1,264,086 | 1,289,368 |
| TOTAL APPROPRIATIONS FOR DEPT 301-906.150 | 1,180,000 | 1,215,000 | 1,239,300 | 1,264,086 | 1,289,368 |

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR GENERAL DEBT SERVICE FUND | 1,698,981 | 1,696,550 | 1,730,481 | 1,765,091 | 1,800,392 |
|---|------------------|------------------|------------------|------------------|------------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

PUBLIC IMPROVEMENT FUND

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| Property Taxes | 2,083,700 | 2,179,700 | 2,223,294 | 2,267,760 | 2,313,115 |
| State Revenue | 162,000 | 162,000 | 165,240 | 168,545 | 171,916 |
| Interest Income | 2,518 | 2,518 | 2,568 | 2,620 | 2,672 |
| Other Revenue | 639,000 | 671,000 | 684,420 | 698,108 | 712,071 |
| TOTAL REVENUES FOR PUBLIC IMPROVEMENT FUND | 2,887,218 | 3,015,218 | 3,075,522 | 3,137,033 | 3,199,773 |

FACILITIES MAINT-MUNICIPAL CENTER

| | | | | | |
|--|------------------|----------------|----------------|----------------|----------------|
| Capital Outlay | 1,300,000 | 550,000 | 561,000 | 572,220 | 583,664 |
| TOTAL APPROPRIATIONS FOR DEPT 402-753.200 | 1,300,000 | 550,000 | 561,000 | 572,220 | 583,664 |

TRANSFER OUT TO FUND 301

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Transfer Out | 1,698,981 | 1,696,550 | 1,730,481 | 1,765,091 | 1,800,392 |
| TOTAL APPROPRIATIONS FOR DEPT 402-966.301 | 1,698,981 | 1,696,550 | 1,730,481 | 1,765,091 | 1,800,392 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 396,840 | 417,878 | 426,236 | 434,760 | 443,455 |
| TOTAL APPROPRIATIONS FOR DEPT 402-900.100 | 396,840 | 417,878 | 426,236 | 434,760 | 443,455 |

| | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR PUBLIC IMPROVEMENT FUND | 3,395,821 | 2,664,428 | 2,717,717 | 2,772,071 | 2,827,512 |
|---|------------------|------------------|------------------|------------------|------------------|

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

BUILDING INSPECTION FUND

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Charges for Services Rendered | 14,000 | 14,000 | 14,280 | 14,566 | 14,857 |
| License, Permits & Franchise Fees | 1,300,000 | 1,300,000 | 1,326,000 | 1,352,520 | 1,379,570 |
| Interest Income | 4,295 | 4,295 | 4,381 | 4,469 | 4,558 |
| TOTAL REVENUES FOR BUILDING INSPECTION FUND | 1,318,295 | 1,318,295 | 1,344,661 | 1,371,554 | 1,398,985 |

DEVELOPMENT - ADMINISTRATION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 1,209,135 | 1,209,135 | 1,233,318 | 1,257,984 | 1,283,144 |
| Pension & OPEB | 644,734 | 805,918 | 822,036 | 838,477 | 855,247 |
| Supplies & Operating Expenses | 92,745 | 87,855 | 89,612 | 91,404 | 93,232 |
| Capital Outlay | 500,000 | 500,000 | 510,000 | 520,200 | 530,604 |
| TOTAL APPROPRIATIONS FOR DEPT 542-371.100 | 2,446,614 | 2,602,908 | 2,654,966 | 2,708,065 | 2,762,227 |

COST ALLOCATION AND RETIREE HEALTHCARE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Pension & OPEB | 268,336 | 289,802 | 295,598 | 301,510 | 307,540 |
| Supplies & Operating Expenses | 269,340 | 278,255 | 283,820 | 289,497 | 295,286 |
| TOTAL APPROPRIATIONS FOR DEPT 542-900.100 | 537,676 | 568,057 | 579,418 | 591,007 | 602,827 |

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| TOTAL APPROPRIATIONS FOR BUILDING INSPECTION FUND | 2,984,290 | 3,170,965 | 3,234,384 | 3,299,072 | 3,365,053 |
|--|------------------|------------------|------------------|------------------|------------------|

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
| | | | | | |

SEWER FUND

| | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Charges for Services Rendered | 25,250,000 | 25,250,000 | 25,755,000 | 26,270,100 | 26,795,502 |
| License, Permits & Franchise Fees | 20,000 | 20,000 | 20,400 | 20,808 | 21,224 |
| Fines & Forfeitures | 650,000 | 650,000 | 663,000 | 676,260 | 689,785 |
| Interest Income | 49,884 | 49,884 | 50,882 | 51,899 | 52,937 |
| Other Revenue | 57,000 | 57,000 | 58,140 | 59,303 | 60,489 |
| TOTAL REVENUES FOR SEWER FUND | 26,026,884 | 26,026,884 | 26,547,422 | 27,078,370 | 27,619,938 |

UTILITIES - SEWER ADMINISTRATION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 179,509 | 179,509 | 183,099 | 186,761 | 190,496 |
| Pension & OPEB | 72,364 | 90,454 | 92,263 | 94,108 | 95,991 |
| Supplies & Operating Expenses | 1,846,100 | 1,846,100 | 1,883,022 | 1,920,682 | 1,959,096 |
| Capital Outlay | 3,539,000 | 3,539,000 | 3,609,780 | 3,681,976 | 3,755,615 |
| Debt Service | 868,952 | 869,459 | 886,848 | 904,585 | 922,677 |
| TOTAL APPROPRIATIONS FOR DEPT 590-536.101 | 6,505,925 | 6,524,522 | 6,655,012 | 6,788,113 | 6,923,875 |

WATER SERVICE CENTER MANAGEMENT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 380,682 | 380,682 | 388,296 | 396,062 | 403,983 |
| Pension & OPEB | 202,888 | 253,611 | 258,683 | 263,857 | 269,134 |
| Supplies & Operating Expenses | 935,610 | 937,410 | 956,158 | 975,281 | 994,787 |
| Capital Outlay | 4,000 | 2,000 | 2,040 | 2,081 | 2,122 |
| TOTAL APPROPRIATIONS FOR DEPT 590-540.100 | 1,523,180 | 1,573,703 | 1,605,177 | 1,637,281 | 1,670,026 |

WSC-METER READING - SEWER

| | | | | | |
|--|----------------|------------------|------------------|------------------|------------------|
| Personnel Services | 417,530 | 417,530 | 425,881 | 434,398 | 443,086 |
| Pension & OPEB | 247,975 | 309,968 | 316,167 | 322,491 | 328,941 |
| Supplies & Operating Expenses | 291,000 | 291,000 | 296,820 | 302,756 | 308,812 |
| TOTAL APPROPRIATIONS FOR DEPT 590-540.207 | 956,505 | 1,018,498 | 1,038,868 | 1,059,645 | 1,080,838 |

WSC-SEWER MAINT./CONSTRUCTION

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 1,871,676 | 1,871,676 | 1,909,110 | 1,947,292 | 1,986,238 |
| Pension & OPEB | 1,036,985 | 1,296,232 | 1,322,157 | 1,348,600 | 1,375,572 |
| Supplies & Operating Expenses | 579,300 | 583,300 | 594,966 | 606,865 | 619,003 |
| Capital Outlay | 28,000 | 24,000 | 24,480 | 24,970 | 25,469 |
| TOTAL APPROPRIATIONS FOR DEPT 590-540.208 | 3,515,961 | 3,775,208 | 3,850,712 | 3,927,726 | 4,006,281 |

CAPITAL IMPROVEMENT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Supplies & Operating Expenses | 3,000,000 | 3,000,000 | 3,060,000 | 3,121,200 | 3,183,624 |
| Capital Outlay | 305,000 | 305,000 | 311,100 | 317,322 | 323,668 |
| TOTAL APPROPRIATIONS FOR DEPT 590-540.300 | 3,305,000 | 3,305,000 | 3,371,100 | 3,438,522 | 3,507,292 |

WPC OPERATIONS

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 2,405,517 | 2,405,517 | 2,453,627 | 2,502,700 | 2,552,754 |
| Pension & OPEB | 1,036,985 | 1,296,232 | 1,322,157 | 1,348,600 | 1,375,572 |
| Supplies & Operating Expenses | 3,066,160 | 3,079,660 | 3,141,253 | 3,204,078 | 3,268,160 |
| Capital Outlay | 40,000 | 40,000 | 40,800 | 41,616 | 42,448 |
| TOTAL APPROPRIATIONS FOR DEPT 590-550.100 | 6,548,662 | 6,821,409 | 6,957,837 | 7,096,994 | 7,238,934 |

WPC-THIRD AVE PUMP STATION

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 74,085 | 74,085 | 75,567 | 77,078 | 78,620 |
| Pension & OPEB | 45,086 | 56,358 | 57,485 | 58,635 | 59,808 |
| Supplies & Operating Expenses | 414,965 | 414,965 | 423,264 | 431,730 | 440,364 |
| Capital Outlay | 25,000 | 10,500 | 10,710 | 10,924 | 11,143 |
| TOTAL APPROPRIATIONS FOR DEPT 590-550.200 | 559,136 | 555,908 | 567,026 | 578,367 | 589,934 |

WPC-MAINTENANCE EXPENSE

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 1,264,575 | 1,264,575 | 1,289,867 | 1,315,664 | 1,341,977 |
| Pension & OPEB | 586,122 | 732,653 | 747,306 | 762,252 | 777,497 |
| Supplies & Operating Expenses | 1,280,000 | 1,280,000 | 1,305,600 | 1,331,712 | 1,358,346 |
| Capital Outlay | 26,000 | 26,000 | 26,520 | 27,050 | 27,591 |
| TOTAL APPROPRIATIONS FOR DEPT 590-550.202 | 3,156,697 | 3,303,228 | 3,369,293 | 3,436,678 | 3,505,412 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|--|--|---|---|---|
|--|--|--|---|---|---|

| | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| WPC - CAPITAL IMPROVEMENTS | | | | | |
| Supplies & Operating Expenses | 1,200,000 | 1,200,000 | 1,224,000 | 1,248,480 | 1,273,450 |
| Capital Outlay | 1,475,000 | 750,000 | 765,000 | 780,300 | 795,906 |
| TOTAL APPROPRIATIONS FOR DEPT 590-550.300 | 2,675,000 | 1,950,000 | 1,989,000 | 2,028,780 | 2,069,356 |
| COST ALLOCATION AND RETIREE HEALTHCARE | | | | | |
| Pension & OPEB | 1,343,648 | 1,451,140 | 1,480,163 | 1,509,766 | 1,539,961 |
| Supplies & Operating Expenses | 3,195,087 | 3,351,567 | 3,418,598 | 3,486,970 | 3,556,710 |
| TOTAL APPROPRIATIONS FOR DEPT 590-900.100 | 4,538,735 | 4,802,707 | 4,898,761 | 4,996,736 | 5,096,671 |
| TOTAL APPROPRIATIONS FOR SEWER FUND | 33,284,801 | 33,630,183 | 34,302,787 | 34,988,842 | 35,688,619 |

| City of Flint FY2023-24 Proposed Budget FY2025-27 Projected Budget | FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|--|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

WATER FUND

| | | | | | |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Charges for Services Rendered | 28,930,500 | 28,930,500 | 29,509,110 | 30,099,292 | 30,701,278 |
| Fines & Forfeitures | 835,000 | 835,000 | 851,700 | 868,734 | 886,109 |
| Interest Income | 30,730 | 30,730 | 31,345 | 31,971 | 32,611 |
| Other Revenue | 38,600 | 38,600 | 39,372 | 40,159 | 40,963 |
| TOTAL REVENUES FOR WATER FUND | 29,834,830 | 29,834,830 | 30,431,527 | 31,040,157 | 31,660,960 |

UTILITIES - WATER ADMINISTRATION

| | | | | | |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|
| Personnel Services | 196,794 | 196,794 | 200,730 | 204,744 | 208,839 |
| Pension & OPEB | 80,028 | 100,035 | 102,036 | 104,076 | 106,158 |
| Supplies & Operating Expenses | 2,543,538 | 2,543,538 | 2,594,409 | 2,646,297 | 2,699,223 |
| Capital Outlay | 2,845,000 | 2,845,000 | 2,901,900 | 2,959,938 | 3,019,137 |
| Debt Service | 6,652,402 | 6,652,402 | 6,785,450 | 6,921,159 | 7,059,582 |
| TOTAL APPROPRIATIONS FOR DEPT 591-536.100 | 12,317,762 | 12,337,769 | 12,584,524 | 12,836,215 | 13,092,939 |

UTILITIES - WATER CROSS CONNECTION PROG

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Personnel Services | 96,305 | 96,305 | 98,231 | 100,196 | 102,200 |
| Pension & OPEB | 45,086 | 56,358 | 57,485 | 58,635 | 59,808 |
| Supplies & Operating Expenses | 250 | 250 | 255 | 260 | 265 |
| TOTAL APPROPRIATIONS FOR DEPT 591-536.206 | 141,641 | 152,913 | 155,971 | 159,091 | 162,272 |

WATER SERVICE CENTER MANAGEMENT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 301,915 | 301,915 | 307,953 | 314,112 | 320,395 |
| Pension & OPEB | 157,802 | 197,253 | 201,198 | 205,222 | 209,326 |
| Supplies & Operating Expenses | 890,860 | 1,755,860 | 1,790,977 | 1,826,797 | 1,863,333 |
| Capital Outlay | 1,000 | 1,000 | 1,020 | 1,040 | 1,061 |
| TOTAL APPROPRIATIONS FOR DEPT 591-540.100 | 1,351,577 | 2,256,028 | 2,301,149 | 2,347,172 | 2,394,115 |

WSC-METER READING - WATER

| | | | | | |
|--|----------------|------------------|------------------|------------------|------------------|
| Personnel Services | 417,530 | 417,530 | 425,881 | 434,398 | 443,086 |
| Pension & OPEB | 247,975 | 309,968 | 316,167 | 322,491 | 328,941 |
| Supplies & Operating Expenses | 290,000 | 290,000 | 295,800 | 301,716 | 307,750 |
| TOTAL APPROPRIATIONS FOR DEPT 591-540.200 | 955,505 | 1,017,498 | 1,037,848 | 1,058,605 | 1,079,777 |

WSC-WATER DISTRIBUTURION MAINS

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 2,109,639 | 2,109,639 | 2,151,832 | 2,194,868 | 2,238,766 |
| Pension & OPEB | 1,172,244 | 1,465,305 | 1,494,611 | 1,524,503 | 1,554,993 |
| Supplies & Operating Expenses | 864,000 | 864,000 | 881,280 | 898,906 | 916,884 |
| Capital Outlay | 10,000 | 1,000 | 1,020 | 1,040 | 1,061 |
| TOTAL APPROPRIATIONS FOR DEPT 591-540.202 | 4,155,883 | 4,439,944 | 4,528,743 | 4,619,318 | 4,711,704 |

CAPITAL IMPROVEMENT

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Supplies & Operating Expenses | 1,535,000 | 1,535,000 | 1,565,700 | 1,597,014 | 1,628,954 |
| Capital Outlay | 130,000 | 10,000 | 10,200 | 10,404 | 10,612 |
| TOTAL APPROPRIATIONS FOR DEPT 591-540.300 | 1,665,000 | 1,545,000 | 1,575,900 | 1,607,418 | 1,639,566 |

WATER PLANT - OPERATIONS

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 992,151 | 992,151 | 1,011,994 | 1,032,234 | 1,052,879 |
| Pension & OPEB | 518,493 | 648,116 | 661,078 | 674,300 | 687,786 |
| Supplies & Operating Expenses | 8,105,299 | 7,688,299 | 7,842,065 | 7,998,906 | 8,158,884 |
| Capital Outlay | 18,000 | 18,000 | 18,360 | 18,727 | 19,102 |
| TOTAL APPROPRIATIONS FOR DEPT 591-545.200 | 9,633,943 | 9,346,566 | 9,533,497 | 9,724,167 | 9,918,651 |

WATER PLANT MAINTENANCE

| | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| Personnel Services | 729,960 | 729,960 | 744,559 | 759,450 | 774,639 |
| Pension & OPEB | 383,234 | 479,042 | 488,623 | 498,395 | 508,363 |
| Supplies & Operating Expenses | 407,000 | 407,000 | 415,140 | 423,443 | 431,912 |
| Capital Outlay | 30,000 | 30,000 | 30,600 | 31,212 | 31,836 |
| TOTAL APPROPRIATIONS FOR DEPT 591-545.201 | 1,550,194 | 1,646,002 | 1,678,922 | 1,712,500 | 1,746,750 |

WATER PLANT - DAM MAINTENANCE

| | | | | | |
|--|----------------|----------------|----------------|----------------|----------------|
| Supplies & Operating Expenses | 525,000 | 525,000 | 535,500 | 546,210 | 557,134 |
| TOTAL APPROPRIATIONS FOR DEPT 591-545.203 | 525,000 | 525,000 | 535,500 | 546,210 | 557,134 |

City of Flint
FY2023-24 Proposed Budget
FY2025-27 Projected Budget

| FY2022-23 Proposed Budget | FY2023-24 Forecasted Budget | FY2024-25 Projected Budget | FY2025-26 Projected Budget | FY2026-27 Projected Budget |
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|
|---------------------------------|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|

| | | | | |
|--|-------------------|-------------------|-------------------|-------------------|
| WATER PLANT - CAPITAL IMPROVEMENTS | | | | |
| Supplies & Operating Expenses | 500,000 | 500,000 | 510,000 | 520,200 |
| Capital Outlay | 60,000 | 10,000 | 10,200 | 10,404 |
| TOTAL APPROPRIATIONS FOR DEPT 591-545.300 | 560,000 | 510,000 | 520,200 | 530,604 |
| COST ALLOCATION AND RETIREE HEALTHCARE | | | | |
| Pension & OPEB | 1,084,132 | 1,170,863 | 1,194,280 | 1,218,166 |
| Supplies & Operating Expenses | 4,862,192 | 5,004,774 | 5,104,869 | 5,206,967 |
| TOTAL APPROPRIATIONS FOR DEPT 591-900.100 | 5,946,324 | 6,175,637 | 6,299,150 | 6,425,133 |
| TOTAL APPROPRIATIONS FOR WATER FUND | 38,802,829 | 39,952,357 | 40,751,404 | 41,566,432 |
| | | | | 42,397,761 |