CITY OF FLINT, MICHIGAN Setting a Sustainable Course for the City of Flint

Five Year Financial Plan 2016-2020 Proposed Budgets for FY16 and FY17 Future Projections for FY18, FY19 and FY20



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City of Flint Five-Year Financial Plan

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City of Flint 5-Year Financial Plan

Introduction

The City of Flint will be in a positive financial position at the start of the FY2016 budget year for the first time in a decade. None of the City's funds, including its General Fund, will have a deficit. City governance and management will likely be in the hands of the Mayor, City Council, and its professional management team, with oversight from a state appointed Receivership Transition Advisory Board.

Newly enacted charter amendments, ordinances, policies, and procedures provide a path for the City of Flint to move forward in achieving and maintaining sustainable financial solvency. It is only through being a financially stable organization that the City can hope to serve its citizens by working to achieve its stated vision mission, and goals.

The public has recognized the importance of a fiscally responsible approach as well as the value of long-term planning for sustainability. The newly adopted City Charter amendment reads that the budget and corresponding document:

"Shall explain the budget both in fiscal terms and in terms of the work programs, demonstrating how spending priorities are guided by and adherent to the City's Master Plan. It shall outline the proposed financial policies of the City for the ensuing fiscal year and the impact of those policies on future years. It shall describe the important features of the budget, indicate any major changes from the current year in financial policies, expenditures, and revenues together with the reasons for such changes, summarize the City's debt position, including factors affecting the ability to raise resources through debt issues, and include such other material as the Mayor deems desirable. The budget shall provide a complete three (3) year financial plan of all City funds and activities, with five (5) years of revenue projections."

Accountability for achieving and maintaining sustainable financial solvency rests ultimately with the Mayor and City Council, guided and supported by its professionally trained management team. It is their actions which will determine when the City of Flint can be released from state oversight.

The financial plan described here has a five year timeframe, extending from July 1, 2015 through June 30, 2020, or commonly referred to as FY16 through FY20. Budgets are included for FY16 and FY17, and financial forecasts are included for FY18, FY19, and FY20.

The budgets for FY16 and FY17 have been developed within the context of the City's recently adopted Master Plan, the Vision, Mission, and Goals for the City government as recently updated by the City Council, as well as the Budget Priorities adopted by the City Council. The budgets have also been developed in compliance with expectations of achieving and maintaining sustainable financial solvency, as reflected in recently enacted ordinances regarding adequate levels of reserves in the General Fund, Special Revenue funds, and Enterprise funds.

Taken together, the Master Plan, Strategic Plan, and multi-year financial plan constitute the template for moving the City government forward towards the Vision of being, "a well-managed, financially stable, and accountable organization focused on creating a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life."

The long range financial outlook demonstrates the continuing financial challenges facing the City of Flint. Anticipated growth in current revenue streams are forecasted to be less than the anticipated growth in the expense base, leaving a gap between revenues and expenses every year which must be

addressed. Minimal revenue growth in property tax and income tax revenues, coupled with consistent increases in personnel and operating costs, create a gap which must be addressed by obtaining additional sources of revenue, reducing staffing and services, or identifying further efficiencies. Given the low level of services currently provided by the City, further reductions in services would be very difficult; however, attempting to provide services at a level which cannot be supported financially is unacceptable.

There are also more near term financial challenges which must be addressed as well. Public safety services are supported by two separate voted millages generating more than \$5 million annually in total. Both are up for renewal in 2017 and greatly affect the projected budgets. Failure of either would be disastrous, in that those two sources provide 20% of the financial support for police and fire services.

At the same time, the State of Michigan's more than \$2.5 million appropriated annually for the City lock-up, the state troopers provided to support city police officers, and the assistant prosecutors supporting County law enforcement provide invaluable assistance in support of local public safety services. Replacement of these resources and revenues from other city revenue sources would be impossible. This fact illustrates the persistent financial challenges that the City will continue to face with its finances and the necessity of continued partnerships and support from all.

A third major potential challenge to the City's financial solvency remains the issue of retiree health care. Decisions to reduce – but not eliminate – health care for current retirees accomplished some \$5 million in cost reductions for the City, and was an essential part of the City's financial recovery. However, the lawsuit filed over the action remains active, and should there be an unfavorable decision against the City, the financial repercussions would significantly impair the City's return to financial solvency.

This document is designed to provide information and tools for understanding the difficult choices that will continue to need to be made and also the way that City services are being planned and delivered in a manner consistent with the Master Plan, Strategic Plan, and Capital Improvement Plan in order to fulfill the mission of the City of Flint Government and "assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons."

Background

The City of Flint has been in state receivership since December, 2011, as a result of consistent deficits in the General Fund, a decline in pooled cash, unrealistic budgeting, and unfunded liabilities for postemployment benefits. This was all compounded by the effects of the recession of 2008, which greatly reduced state and local revenues. Significant progress has been made in addressing these financial issues, as the \$19.1 million deficit at the end of FY12 was reduced to \$9.0 million at the end of FY14, and legacy costs were reduced from \$850 million to \$240 million. The City's cash position has been significantly improved, and the FY15 budget was realistically balanced and is on target to reduce the deficit to \$7 million. Plans are underway to finance the remaining \$7 million deficit with a loan from the state.

Organizational changes have been made and new financial policies and procedures put into place to provide the tools for achieving and maintaining financial solvency. Flint voters approved the creation of a Charter Commission, charged with reviewing the decades old City Charter. New ordinances have been adopted requiring long range strategic planning, multi-year budgeting and forecasting, and the maintenance of adequate financial reserves in city funds.

With the financial progress made, including the elimination of the deficit, and with the organizational changes in place, City operations will soon be taking the next step towards returning to home rule, consistent with PA436. Mayor and Council will resume their executive and legislative roles, subject to the organizational changes made by the various Emergency Manager Orders, and the oversight by a state appointed Receivership Transition Advisory Board.

The City will fully exit state receivership at the point in time that the actions of the Mayor, Council, and Administration demonstrate to the satisfaction of the Governor that the City is financially stable, on a path which assures continued financial stability, and is no longer in need of state oversight.

Financial Challenges

Resolving the near financial insolvency of the City has required hard decisions and sacrifices for all. The FY13 and FY14 budgets were balanced through a mixture of significant revenue increases, significant expenditure decreases, and steps taken to reduce legacy costs. Revenue increases included a 25 percent increase in water and sewer rates, passage of a 6 mill property tax increase for police and fire; establishment of a special assessment district for street lighting; and implementation of a fee sufficient to cover the cost of waste collection. Expenditure reductions included elimination of 20 percent of the City's workforce; compensation decreases equivalent to a 20 percent wage reduction for remaining employees; and the restructuring of health and retirement benefits for current employees and retirees necessary to develop a credibly balanced spending plan. Further reductions were necessary in FY15, and of necessity, required significant reductions in public safety positions. Even with the voter approved millages, the City was left with police staffing far below the levels in comparable cities.

Restructuring

Significant organizational changes have been made as well. City waste collection is now operated under contract with a private company; City 911 operations are being consolidated with the Genesee County 911 Consortium; and on January 2, 2016, the City-funded 68th District Court will become part of the County-funded 67th District Court. All of these actions, as well as others, have resulted in significant cost savings to the City while at the same time maintaining or improving those services.

The actions taken to restructure healthcare benefits for current employees and retirees have also had a significant impact on reducing both current costs and long-term liabilities. The 20% reduction in the workforce required significant reorganizational activities focused on reducing current costs. Long term liabilities were reduced by eliminating traditional defined benefit pension programs for new employees in favor of hybrid plans; by moving the City's retirement system into the state wide retirement system; by restructuring health insurance benefits for current employees and placing retirees into those same plans; and by eliminating the promise of retiree health care for new employees in favor of providing retiree medical savings accounts. This restructuring, which was implemented during the course of FY12, has reduced the City's OPEB liabilities alone from \$850 million to \$240 million at the end of FY14.

Legacy Costs and Legal Challenges

The steps taken to begin to restore the City to financial solvency have not been without conflict and changing circumstances. A significant legal challenge has been made to the decision to move retirees from their historical health insurance plans into the same plans offered current employees. This action resulted in an initial cost reduction in FY13 of \$3.5 million to the City and imposed deductibles and co-pays on retirees. Because of a stay initially imposed by the federal court in FY14, the City was required to increase its budget for retiree healthcare costs in the FY15 budget by \$5 million. However, the injunction was subsequently modified, and the City was permitted to implement a significant portion of the initial changes. This action provided some financial relief to the City, but the risk remains that budgeted healthcare costs will increase significantly should the lawsuit result turn out to be unfavorable for the City.

Legacy costs in total will continue to be a cost burden to the City of Flint. In FY 16, pension and retiree health care is now projected to cost \$31.7 million, or approximately 20% of total projected expenses. \$17.3 million is borne by the General Fund which equates to 33% of general fund expenses. \$8.5 million is borne by the Utilities Funds, which equates to 13% of expenses. These amounts, while still significant, are less than the \$38.6 million originally budgeted for FY16. By 2020, the obligation for these expenses are projected to increase to nearly 39.6 million, or some 23% of projected total expenses.

Partnerships

The efforts of the City to regain financial solvency have been aided by support from numerous federal, state and private partners. Federal grants for police, fire services and blight elimination and demolition, as well as for transportation, planning and development have substantially assisted Flint's recovery from the bottom of the recession. The White House Strong Cities, Strong Communities (SC2) partnership has provided support for implementation of the Master Plan, including brownfield redevelopment, public safety, and blight strategies. State police troopers have been placed in the City to support local law enforcement efforts, and funds have been allocated to enhance prosecution activities and to operate the City's lock up. The Governor's proposed budget continues this support. New partnerships with Genesee County and surrounding municipalities in courts and 911 will provide significant savings and improved services. Many foundation, nonprofit, business, faith and community partners have come together in the best interest of the city and this collaboration will be critical to continue.

FY16-FY20

The future financial solvency of Flint will continue to be challenged by a continuing structural deficit. Property tax, income tax, revenue sharing and other general sources of revenue are projected to grow by an average of 1.2% annually, while expenses are projected to grow by 2.4%. While a 1.2% gap may not

seem large, it equates to nearly \$1 million on an expense base of \$83 million, which is the projected base for FY18. Addressing this gap on an annual basis is necessary and critical if the City is to regain and maintain its financial solvency.

Overview

The City of Flint has spent much time and effort to plan for the community's future through the adoption of a comprehensive master plan and capital improvement plan, and through creation of an organizational framework focused on the City's updated vision, mission, and goals. The Vision, Mission, and Goals of the City of Flint are detailed in this document, as are specific budget priorities identified by the City Council. It is a core mission of the City that all who live, visit, work, and study in Flint can expect to receive city services in a customer friendly, financially responsible, and equitable manner which insures equality of opportunity for all.

The budgets for FY16 and FY17 have been reviewed and developed consistent with that framework; balanced in a manner reflecting current desire to maintain services, to foster financial stability and to reflect the budget priorities adopted by the City Council.

The decisions incorporated into the FY16/FY17 budget reflect the financial realities of a financially strapped City working to move out of state receivership. Revenues are growing marginally, and the City does not have adequate financial reserves to foster any appreciable degree of security. The anticipated loan which will eliminate the accumulated General Fund deficit does not solve the City's financial problems but does enable beginning to establish adequate reserves.

Financial Outlook

The financial outlook for the City is improved in the short term from the outlook presented last year. With the financial impact of the changes to retiree health care, a lower than expected pension contribution for FY16 and FY17, and the cost reductions from the 911 consolidation and the district Court consolidation, the budgets for FY16 and FY17 are able to maintain the status quo in terms of staffing and programming. This improved condition, however, is not sufficient to significantly increase service levels in any area. It will, however, allow some advance time for considering how future revenue and expense challenges associated with a continuing structural deficit will be met within the context of the City's Master Plan and Strategic Plan priorities.

The spending plan for the City is still reliant upon financial and programmatic support from state, federal, and other sources. Operation of the City's lock up is assumed to be continued based on state financial support in excess of \$2.5 million, while state troopers will continue to assist the Flint Police Department. Activities related to blight management, and implementation of the City's Master Plan are still supported significantly with programmatic and financial support from grant sources.

Staffing

Current staffing for city services is 523 full time equivalents. That number is projected to be reduced to 502 in FY16 and to 470 in FY17. The staffing reductions reflect primarily the 911 consolidation in FY16 and the District Court consolidation in FY17. Other adjustments are also made, including the elimination of 1 fulltime position in Human Resources and Law, as a result of reorganization; the addition of a third position in the Council Office, the addition of an engineering position in Transportation, and the addition of one position in Development and Planning to assist in economic development and business case processing. Funds are also set aside for a contracted service for economic development, and funding for ten part-time police officers is included, seven of which will be paid for and assigned to Hurley Hospital.

Costs, Fees and Assessments

Costs to citizens will be reduced in FY16 as the waste collection fee is reduced by \$20, and property tax, water and sewer rates, remain unchanged. In addition, the \$350 water deposit fee for renters is reduced to \$250. The previously adopted FY16 budget anticipated a 6% increase in water and sewer rates, but that has been eliminated.

FY17 continues the status quo, with the exception of water and sewer rates. A 5% increase in water and utility rates is tentatively included in FY17, but will be reviewed next year prior to implementation. The City is in the process of reviewing the utility rate schedule, and will be using those results, as well as updated expectations associated with the move to KWA, and the results of current efforts to reduce water loss and improve operational efficiencies with the water and sewer systems.

In comparison to the projected total taxpayer impact for the current year, the collective impact in terms of taxes, fees, and charges, including water and sewer, is projected to be a total increase of approximately 1% over the next two years.

Priority issues addressed

Key actions in the FY16 and FY17 budgets which specifically address Council priorities include:

Increasing Public Safety

- Police staffing, which currently includes 99 sworn officers and 15 civilians, is increased by the addition of 10 part-time police officers, and a
 Telephone Response Unit is added as a result of the 911 consolidation. Even though a majority of the new positions in the Police Department will
 be assigned to Hurley Hospital under a contract for services, the addition will give the department more flexibility to deploy full time officers
 where needed. Fire Department staffing of 75 is maintained, and the current level of service will be continued.
- The foundation for increased efficiency in both Police and Fire is being laid with migration to the State Records Management System, and with implementation of appropriate recommendations from the ICMA.
- Reductions in health care and pension costs, and the cost reductions achieved through the 911 and court consolidations have allowed the
 continuation of current public safety staffing levels through FY16 and FY17, which is one year longer than predicted last year. Going forward,
 however, voters will need to renew both special millages, or even current low levels of staffing will be at significant risk.
- Over the next two years the Police Department will focus on emerging crime issues as they appear and on increasing community engagement, specifically increasing the number of community centers and building community trust. The Fire Department, in addition to maintaining its response time to alarms at improved levels, will continue to reach out to the community to promote fire protection education.

Reducing Utility Rates and Costs

- The Utilities Division of DPW is committed to providing dependable quality water with investments in both the treatment process in the form of a new filter media and in the distribution system with the first significant pipe replacement project in over a decade. These system improvements will afford a greater opportunity to have stable water and sewer rates while continuing to perform needed maintenance on the system.
- Unfortunately, the maintenance and quality needs of the utility system, coupled with the prior financial deficits in the Utility funds, does not
 permit a decrease in rates. However, the long term impacts of capital investments in the system, including the decision to participate in KWA,
 assures that future rate increases will be less than had the City continued to purchase its water from DWSD.
- With the timing of the capital projects, the restructuring of water related debt, the cost reductions gained from temporarily using the Flint River for supply, and reductions in staffing in the Utilities Division, the 6% water and sewer rate increase included in the original FY16 budget has been eliminated, and so water and sewer rates will be held constant in FY16. However, a 5% increase is tentatively included in the FY17 budget, but that will be reviewed prior to the beginning of the FY17 fiscal year.
- The City's action plan to improve water quality will continue, as will the process of reviewing rate schedules, deposit and turn-on/off fees, with the goal of assisting those who are truly unable to pay.

Eliminating the General Fund Deficit

With the pending receipt of a \$7 million loan from the State of Michigan, the General Fund deficit will be eliminated by June 30, 2015. In accordance with the City Council's recently adopted financial stability ordinances, the FY16 and FY17 budgets will begin to build reserves at the rate of \$1 million annually. As the Mayor and Council continues this practice in future years, it is projected that the financial reserve in the General Fund will reach 10% of General Fund revenues by 2020. While the goal is 15%, these actions represent significant commitment and progress towards sustainable financial solvency.

Increasing Capacity for Master Plan Implementation, Blight Management, and Economic Development

- The newly merged Planning & Development Department (DPD) is focused on creating a vibrant and growing community with a high quality of life for residents, businesses, students, and visitors. Through comprehensive planning, building and safety, blight elimination and neighborhood stabilization, community and economic development, street lighting, and parks and recreation, DPD is actively working to address all of the Council priorities. In addition, DPD is charged with coordinating the implementation of the community's Master Plan adopted in late October of 2013.
- In FY 16 and FY 17, the DPD will prioritize blight elimination and neighborhood stabilization through proactive code enforcement, waste removal, demolition, and housing rehabilitation. Other priorities include: economic development through entrepreneurship and small businesses growth in underserved neighborhoods, construction of quality housing, creation of safe, healthy places for youth to learn and thrive, and enhanced partnerships to provide new resources to the City to carry out the Master Plan. The Department will also improve regulatory procedures like zoning and will develop a business friendly permitting counter to streamline the review and approval processes to facilitate redevelopment.
- Through creative use of grant funding, the City has been able to add much needed positions in code enforcement and blight elimination without impacting the General Fund budget. In total, the budget represents 27 full-time and 2 part-time positions. DPD will continue to pursue new partnerships and resources in order to grow our capacity to implement the Master Plan and improve services to Flint residents, businesses, students, and visitors.
- Additional resources are added to Planning and Development to assure staff is available to support and assist businesses in obtaining necessary
 approvals from the City, and funds are set aside for contracted services with the Flint Genesee Chamber of Commerce

Improving Energy Efficiency

 Addressing a significant goal of improving energy efficiency, a vendor has been identified to develop specifications to improve the carbon footprint of the City, including city facilities and utilities. In FY16 the DPW will identify an energy baseline to work from and prioritize a list of projects, based on anticipated savings. FY16 will also see the completion of converting methane gas from the digester at the Waste Water Plant into energy, which will be used to reduce energy costs. Further cost savings will be realized from securing a fixed rate for natural gas for the next two years

Maintaining Streets and Sidewalks

FY16 and FY17 budgets utilize available funds to address maintenance and improvement of priority needs for bridges, roads and sidewalks, while assuring adequate staff and equipment within budgetary limits to responds to weather events and emergency repairs.

A City Engineer position is added to facilitate engineering services and activities required to design and construct major projects and City performed infrastructure improvement projects. The engineer's work will include routine bridge inspections.

The Street Maintenance Operator/Maintainer Trainee Program will also be resurrected in FY16. Four new trainees will participate in a two-year training series to increase capacity of City crews to perform street maintenance and winter maintenance activities. Winter Maintenance activities will include an allocation to rent three Fendt tractors to supplement City equipment available to perform winter maintenance activities.

Ongoing department activities will include maintaining in-house traffic services, such as installations/repairs/replacement/ and routine maintenance of traffic signals, signs, pavement markings, barricading activities, and traffic control services. Additionally sign upgrades will be conducted in three areas of the City to conform with the Federal Highway Administration's sign reflectivity regulatory mandate. Traffic signals will also be modernized at the intersection of Averill @ Davison; traffic signal upgrades at Ballenger @ Welch, Lapeer @ Court, Lapeer @ Fifth St.; and traffic signals retrofitted at Grand Traverse @ Welch and Dayton @ Welch.

Routine street maintenance activities will continue, including pothole patching, guardrail repair, street sweeping, crack sealing, concrete sectional repairs and paving activities. Funds received from the special state appropriation in FY15 will be utilized in FY16/FY17 to provide supplemental funding for additional paving activities within the local street system (residential areas, approximately 6.5 miles), contracted grass cutting services within the public right-of-way areas (between the sidewalk and curb), in addition to the clearance of tall grass at intersections to maintain sight distance clear vision areas.

Specific projects contained in the FY16 and FY17 budgets include:

Bridge Projects: Preventative Maintenance

- Kearsley Park Blvd over Gilkey Creek
- Barton Street over Thread Creek
- Torrey Road (12th St.) over Carmen Creek
- Atherton Road over Carmen Creek
- Other minor bridges Identified in Annual Bridge Reports

Road Resurfacing Projects

- Fenton Road (Hemphill to I-69)
- Kearsley Street (Chevrolet Ave to Beach St)
- Harrison Street Enhancement

Road Diet Projects

South Saginaw Street (Fourth to Hemphill)

Infrastructure Needs Assessment

• Analysis of Sidewalks/Street Network Needs as defined in the Master Plan

Sidewalk repair

Two Sidewalk Repair Programs will address trip and fall hazards and sidewalks that residents desire to repair. Approximately 250 trip and fall
hazardous sidewalk squares will be repaired by City crews under the traditional Sidewalk Repair Program and approximately 295 sidewalk squares
will be repaired by prequalified contractors under the 50/50 Sidewalk Repair Program.

Tree Management

• Tree Management activities will be funded in partnership with Genesee Conservation District (GCD), including emergency hazardous tree and stump removals, tree trimming and tree plantings. Work with GSD will include the development of a Forestry Management Plan to guide future activities.

Improving Customer Service

Department specific and city wide training needs are budgeted, and customer service training has been identified as a priority. Human Resources, as it did in FY15, is committed to continuing ongoing training for supervisors and will be extending these efforts to all employees. Information Services likewise is committed to providing ongoing training for employees. Finally, most departments are including funds for ongoing training for employees.

Maintaining Parks

The Parks millage fund is being fully utilized to provide as much maintenance as possible. Vendor relationships and expectations are being reviewed and efforts continue to increase the number of partnerships for care and maintenance of Parks.

Parks and Recreation continues actively and aggressively peruse park partnerships with the community and funding for park capital improvements. Parks and Recreation currently has over \$2.17 million in on-going improvements and acquisition projects. Major projects include the construction of the Genesee Valley Trail, improvements to River Bank and McKinley Parks, and the acquisition of property for the Grand Traverse Greenway. Currently, 43 of the 63 parks, community centers and golf courses have formal partnership agreements to improve service, quality, and make minor improvements to the park facilities. Of those 43 formal partnerships, 12 are new for 2015.

In order to increase the level of service, improve maintenance, and leverage additional funding for parks, the City has entered into a number of formal partnerships. Currently 43 of the City's 63 parks, community centers, and golf courses have formal partnerships. 12 of these 43 partnerships were created in the last year. Parks and Recreation department is working to increase this number and the capacity of each partnership group.

Through the Keep Genesee County Beautiful Adopt-a-Park program, 32 community organizations have partnered in Flint parks. With City of Flint assistance, Adopt-a-Park provides organizational capacity, planning, and clean up supplies to all Park Adopters as well as funding for improvements through their Park Tender and Park Keeper programs. Since 2011, \$501,778 has been invested through the Adopt-a-Program. In 2015, KGCB agreed to be the \$25,000 match on a \$100,000 Department of Natural Resources grant for Longway Park Improvements. The 2015 Park Tender program currently has \$56,000 in funding to be spent in 4 City Parks.

Formal use agreements also exist with a magnitude of different community partners for the Berston Center, Haskell Center and Bassett Park, Mott Park Golf Course, Dewey Park, Mobley Park, and Kearsley Park. In July of 2015, Flint Parks and Recreation entered into an agreement with Genesee County Parks Commission to provide maintenance and program in Max Brandon, Flint Lake Park, Thread Lake Park and McKinley Park. At the cost of less than the City spent on mowing, the County provides Park Ranger patrols, mowing and forestry work, and free public programing.

Increasing Community Partnerships

Partnerships with Human Service organizations will be strengthened with the return of a staff position focused on fair housing and other citizen issues that will require outside assistance such as the Keep the Water Flowing fund with the United Way, Salvation Army and Catholic Charities.

Ombudsman and Civil Service

No funding is included for either the Ombudsman Office or Civil Service, pending final action by voters on any Charter changes. Legal complaints will be directed to the City Attorney's Office and employee issues will be handled through the Human Resources Department.

Business licensing

Business licensing will be retained in the Clerk's Office, utilizing BS&A systems, and operating in accordance with established performance standards.

CITY OF FLINT STRATEGIC PLAN

2016 - 2020

Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

The Mission of the City Government

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

The Goals

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

- 1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
- 2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
- 3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
- 4. The City will provide access to dependable, quality and sustainable water and sewer
- 5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
- 6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
- 7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
- 8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

CITY COUNCIL PRIORITIES - 2016 and 2017

- Increase Police and Fire staffing levels and increase starting pay for Firefighters
- Decrease water and sewer rates while increasing quality
- Reduce the General Fund deficit by at least \$2 million
- Increase capacity to reduce blight, including demolition
- Increase capacity to engage in economic development including hiring Economic Development Director
- Reduce energy costs for the City by 25%
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance
- Improve customer service across all departments through training and technology
- Ensure parks are maintained to the greatest extent feasible, including mowing and tree maintenance
- Ensure capacity and partnerships to continue implementation of Master Plan and Capital Improvement Plan
- Create partnerships with Human Service organizations within the community
- Fund Ombudsman Office in accordance with vote of the public in 2014
- Fund Civil Service Office in accordance with the vote of the public in 2014
- Retain Licensing in the City Clerk's Office

CITY OF FLINT – ORGANIZATIONAL CHART FY16-17 **Citizens of Flint** 68th DISTRICT COURT * 4 **CITY COUNCIL** MAYOR **CITY ADMINISTRATOR** LAW DEPT -**CITY CLERK** ¥. FINANCE PLANNING FIRE POLICE & DEPARTMENT OF PUBLIC WORKS & ADMINISTRATION DEVELOPMENT Ŵ **CITY LOCKUP** ASSESSING FACILITIES TRANSPORTATION UTILITIES **PLANNING & ZONING** + COMMUNITY WATER TREATMENT **FLEET SERVICES** STREETS DEVELOPMENT PLANT TRAFFIC WATER SERVICE **BUILDING & SAFETY** HUMAN RESOURCES ENGINEERING CENTER INFORMATION TRAFFIC WATER POLLUTION PARKS TECHNOLOGY CONTROL CONTROL PURCHASING * To be consolidated with the TREASURER 67th District Court in January 2016

ALL FUNDS REVENUE PROJECTIONS FY16 & FY17

FY16



• Grants, 3.9° • Charges for Services : 4.6° • Act 53, 5.2° • Act 53, 5.2° • Act 53, 7.2° • Street Lights & rubbish • Act 53, 7.2° • Street Lights & subbish • Act 54, 5.2° • Act 54,

FY17

\$162,090,443

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 Oninges for Services - Act St
 Oninges for Services - Actanta - Others

Orangesitur Services
 Grants
 Strate

ALL FUNDS EXPENSE PROJECTIONS FY16 & FY17





Public works 42.9% Public works 42.9% Public works 42.9% Public Safety, 16.7% General Government, 25.2% Public Safety, 16.7% General Government, 25.2% Public Safety, 16.7% Retiree Healthcare, 9.9% Public Safety - Centeral Government, 1.5% Such Safety - Centeral Government, 2.5% Public Safety - Centeral Government,

BUDGETS & PROJECTIONS BY FUND

FY16 & FY17; FY18-FY20 PROJECTIONS General, Special Revenue and Enterprise Funds FY16-FY20

Funds Supported by General Tax Dollars or Millages:

General Fund Police/Fire Millage Neighborhood Police Millage Parks Public Improvement

Funds Supported by Dedicated Funds, Fees, or Assessments:

Major Streets Local Streets Street Light Assessment Waste Collection Drug Forfeiture Building Safety

Special Revenue Grant Funds

CDBG, ESG, HOME Other Grants

<u>Enterprise Funds:</u> Sewer Water

Budgets and Projections by Fund (FY16;FY17 Budgets; FY18, FY19,FY20 are Projections Only) (FY16;FY17 Budgets are adopted at expense level; Revenues plus Use of Fund Balance equal expenses)

Funds Supported by General Tax Dollars or Special Millages

\$50,029,123 <u>\$50,029,123</u> \$0 <u>\$1,000,000</u>	\$50,638,175 <u>\$51,232,153</u> (\$593,978) <u>\$1,000,000</u>	\$51,180,184 <u>\$52,468,950</u> (\$1,288,766)	\$51,762,300 <u>\$53,740,508</u> (\$1,978,208)
<u>\$50,029,123</u> \$0	<u>\$51,232,153</u> (\$593,978)	<u>\$52,468,950</u>	<u>\$53,740,508</u>
\$0	(\$593,978)		1472
•		(\$1,288,766)	(\$1 978 208)
<u>\$1,000,000</u>	\$1,000,000		101,010,2007
		<u>\$1,000,000</u>	<u>\$1,000,000</u>
\$1,000,000	\$2,000,000	\$2,406,022	\$2,117,256
\$2,000,000	\$2,406,022	\$2,117,256	\$1,139,048
4%	5%	4%	2%
15%	15%	15%	15%
\$7.504.368	\$7,595,726	\$7,677,028	\$7,764,345
(\$5,504,368)	(\$5,189,704)	(\$5,559,771)	(\$6,625,297)
	on per ordinance	(\$5,504,368) (\$5,189,704)	(\$5,504,368) (\$5,189,704) (\$5,559,771)

Funds Supported by General Tax Dollars or Special Millages (cont)

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Police and Fire	Millage (205)					
	Revenues	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000
	Expenses	<u>6,181,948</u>	<u>6,866,102</u>	\$7,147,612	\$7,440,664	\$7,745,732
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$2,481,948)	(\$3,166,102)	(\$3,447,612)	(\$3,740,664)	(\$4,045,732)
	Beginning Fund Balance	\$5,787,280	\$3,305,332	\$139,230	(\$3,308,382)	(\$7,049,046)
	Ending Fund balance	\$3,305,332	\$139,230	(\$3,308,382)	(\$7,049,046)	(\$11,094,778)
	Fund Balance as % of Revenues - Actual	89%	4%	-89%	-191%	-300%
	Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
	Designated Reserve per Policy	\$370,000	\$370,000	\$370,000	\$370,000	\$370,000
	Variance - Actual to Policy	\$2,935,332	(\$230,770)	(\$3,678,382)	(\$7,419,046)	(\$11,464,778)
		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Neighborhood I	Police Millage (207)					
	Revenues	\$1,255,000	\$1,275,000	\$1,275,000	\$1,275,000	\$1,275,000
	Expenses	<u>\$1,323,944</u>	<u>\$1,264,753</u>	<u>\$1,295,166</u>	<u>\$1,326,433</u>	<u>\$1,358,578</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$68,944)	\$10,247	(\$20,166)	(\$51,433)	(\$83,578)
	Beginning Fund Balance	\$215,514	\$146,570	\$156,817	\$136,651	\$85,218
	Ending Fund balance	\$146,570	\$156,817	\$136,651	\$85,218	\$1,640
	Fund Balance as % of Revenues - Actual	12%	12%	11%	7%	0%
	Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
	Designated Reserve per Policy	\$125.500	\$127,500	\$127,500	\$127,500	\$127,500
	S Per t energy	+	*			

Funds Supported by General Tax Dollars or Special Millages (cont)

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Parks Mil	llage (208)					
	Revenues	\$319,825	\$400,801	\$400,801	\$400,801	\$400,801
	Expenses	<u>\$406,971</u>	<u>\$413,269</u>	<u>\$423,207</u>	<u>\$433,423</u>	<u>\$443,927</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$87,146)	(\$12,468)	(\$22,406)	(\$32,622)	(\$43,126)
	Beginning Fund Balance	\$99,614	\$12,468	\$0	(\$22,406)	(\$55,028)
	Ending Fund balance	\$12,468	\$0	(\$22,406)	(\$55,028)	(\$98,154)
	Fund Balance as % of Revenues - Actual	4%	0%	-6%	-14%	-24%
	Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
	Designated Reserve per Policy	\$31,983	\$40,080	\$40,080	\$40,080	\$40,080
	Variance - Actual to Policy	(\$19,515)	(\$40,080)	(\$62,486)	(\$95,108)	(\$138,234)
		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Public Im	provement Fund (402)					
	Revenues	\$2,053,000	\$2,063,000	\$2,063,000	\$2,063,000	\$2,063,000
	Expenses	<u>\$2,828,967</u>	<u>\$2,831,429</u>	<u>\$2,899,515</u>	<u>\$2,969,512</u>	<u>\$3,041,477</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$775,96 7)	(\$768,429)	(\$836,515)	(\$906,512)	(\$978,477
	Budgeted for Reserve Accumulation*	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
	Beginning Fund Balance	\$9,322,694	\$7,746,727	\$6,178,298	\$4,541,783	\$2,835,270
	Ending Fund Balance	\$7,746,727	\$6,178,298	\$4,541,783	\$2,835,270	\$1,056,793
	Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
	Fund Balance Minimum - Policy	n/a	n/a	n/a	n/a	n/a
	Designated Reserve per Policy	\$2,928,267	\$2,928,267	\$2,928,267	\$2,928,267	\$2,928,267
		\$4,818,460	\$3,250,031		(\$92,997)	(\$1,871,474

Funds Supported by Dedicated Funds, Fees, or Assessments

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Major Streets	; (202)					
	Revenues	\$7,146,380	\$6,856,801	\$7,062,505	\$7,274,380	\$7,492,612
	Expenses	\$8,622,713	<u>\$8,365,764</u>	<u>\$8,566,932</u>	<u>\$8,773,747</u>	<u>\$8,986,374</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$1,476,333)	(\$1,508,963)	(\$1,504,427)	(\$1,499,366)	(\$1,493,762)
	Beginning Fund Balance	\$4,076,176	\$2,599,843	\$1,090,880	(\$413,547)	(\$1,912,914)
	Ending Fund balance	\$2,599,843	\$1,090,880	(\$413,547)	(\$1,912,914)	(\$3,406,676)
	Fund Balance as % of Revenues - Actual	36%	16%	-6%	-26%	-45%
	Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
	Designated Reserve per Policy	\$1,190,567	\$1,147,130	\$1,177,986	\$1,209,767	\$1,242,502
	Variance - Actual to Policy	\$1,409,276	(\$56,250)	(\$1,591,533)	(\$3,122,681)	(\$4,649,178)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Local Streets (203)		<u> </u>			
Revenues	\$3,215,894	\$3,181,143	\$3,251,128	\$3,322,653	\$3,395,751
Expenses	\$3,637,757	<u>\$3,791,052</u>	<u>\$3,912,366</u>	<u>\$4,037,561</u>	<u>\$4,166,763</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$421,863)	(\$609,909)	(\$661,238)	(\$714,908)	(\$771,012)
Beginning Fund Balance	\$1,345,485	\$923,622	\$313,713	(\$347,525)	(\$1,062,433)
Ending Fund balance	\$923,622	\$313,713	(\$347,525)	(\$1,062,433)	(\$1,833,445)
Fund Balance as % of Revenues - Actual	29%	10%	-11%	-32%	-54%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$482,384	\$477,171	\$487,669	\$498,398	\$509,363
Variance - Actual to Policy	\$441,238	(\$163,458)	(\$835,194)	(\$1,560,831)	(\$2,342,808)

Funds Supported by Dedicated Funds, Fees, or Assessments (cont)

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Lighting S	Special Assessment (219)	<u> </u>			······	
	Revenues	\$2,718,986	\$2,718,986	\$2,718,986	\$2,718,986	\$2,718,986
	Expenses	<u>\$2,824,202</u>	<u>\$2,825,476</u>	<u>\$2,893,419</u>	<u>\$2,963,269</u>	<u>\$3,035,082</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$105,216)	(\$106,490)	(\$174,433)	(\$244,283)	(\$316,096)
	Beginning Fund Balance	\$893,784	\$788,568	\$682,078	\$507,645	\$263,362
	Ending Fund balance	\$788,568	\$682,078	\$507,645	\$263,362	(\$52,735)
	Fund Balance as % of Revenues - Actual	29%	25%	19%	10%	-2%
	Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
	Designated Reserve per Policy	\$407,848	\$407,848	\$407,848	\$407,848	\$407,848
	Variance - Actual to Policy	\$380,720	\$274,230	\$99,797	(\$144,486)	(\$460,583)
		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Waste Co	llection (226)		·	· · · · · · · · · · · · · · · · · · ·		
	Revenues	\$4,829,502	\$4,930,499	\$4,930,499	\$4,930,499	\$4,930,499
	Expenses	<u>\$4,829,502</u>	<u>\$4,930,499</u>	<u>\$5,049,061</u>	<u>\$5,170,950</u>	\$5,296,266
	Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	(\$118,562)	(\$240,451)	(\$365,767)
	Beginning Fund Balance	\$1,122,787	\$1,122,787	\$1,122,787	\$1,004,225	\$763,774
	Ending Fund Balance	\$1,122,787	\$1,122,787	\$1,004,225	\$763,774	\$398,008
	Fund Balance as % of Revenues - Actual	23%	23%	20%	15%	8%
	Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
	Designated Reserve per Policy	\$724,425	\$739,575	\$739,575	\$739,575	\$739,575
	Variance - Actual to Policy	\$398,362	\$383,212	\$264,650	\$24,199	(\$341,567)

Funds Supported by Dedicated Funds, Fees, or Assessments (cont)

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Drug Forfei	iture (265)					
	Revenues	\$2,500	\$36,000	\$37,080	\$38,192	\$39,338
	Expenses	<u>\$172,174</u>	<u>\$172,174</u>	<u>\$176,314</u>	<u>\$180,571</u>	<u>\$184,947</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$169,674)	(\$136,174)	(\$139,234)	(\$142,378)	(\$145,608)
	Beginning Fund Balance	\$655,178	\$485,504	\$349,330	\$210,096	\$67,718
	Ending Fund Balance	\$485,504	\$349,330	\$210,096	\$67,718	(\$77,891)
	Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
	Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
	Designated Reserve per Policy	\$172,174	\$172,174	\$176,314	\$180,571	\$184,947
	Variance - Actual to Policy	\$313,330	\$177,156	\$33,782	(\$112,853)	(\$262,838)
		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Building Sa	afety Fund (542)					
	Revenues	\$1,625,000	\$1,663,000	\$1,729,520	\$1,798,701	\$1,870,649
	Expenses	\$1,966,716	\$1,954,496	\$2,001,495	\$2,049,813	<u>\$2,099,489</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$341,716)	(\$291,496)	(\$271,975)	(\$251,112)	(\$228,840)
	Beginning Fund Balance	\$1,056,062	\$714,346	\$422,850	\$150,875	(\$100,237)
	Ending Fund Balance	\$714,346	\$422,850	\$150,875	(\$100,237)	(\$329,078)
	Fund Balance as % of Revenues - Actual	44%	25%	9%	-6%	-18%
	Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
	Designated Reserve per Policy	\$243,750	\$249,450	\$259,428	\$269,805	\$280,597
	Variance - Actual to Policy	\$470,596	\$173,400	(\$108,553)	(\$370,042)	(\$609,675)

Grant Funds

	-	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
CDBG, ESG, a	and HOME (274)					
	Revenues	\$4,277,624	\$4,260,651			
	Expenses	<u>\$4,277,624</u>	<u>\$4,260,651</u>			
	Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	\$0	\$0	\$
	Beginning Fund Balance	\$0				\$
	Ending Fund Balance					\$
	Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
	Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
	Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
	Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a
		Budget	Budget	Projected	Projected	Projected
		FY16	<u>FY17</u>	FY18	FY19	FY20
Other Grants						
	Revenues	\$5,503,999	\$47,248			
	Expenses	<u>\$5,503,999</u>	<u>\$47,248</u>			
	Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	\$0	\$0	:
	Beginning Fund Balance	\$0	\$0	\$0	\$0	:
	Ending Fund Balance	\$0	\$0	\$0	\$0	:
	Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
	Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
	Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
	Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a

Total General City

	Budget	Budget	Projected	Projected	Projected
	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>
Revenues	\$87,886,918	\$81,162,252	\$77,806,694	\$78,702,396	\$79,648,936
Expenses	\$93,815,725	\$87,752,036	\$85,597,239	\$87,814,894	\$90,099,143
Budgeted Use of Fund Balance (net)	(\$5,928,807)	(\$6,589,784)	(\$7,790,545)	(\$9,112,498)	(\$10,450,207

Enterprise Funds

		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Sewer Fu	nd (590)					
	Revenues	\$31,245,895	\$32,750,000	\$33,732,500	\$34,744,475	\$35,786,809
	Expenses	<u>\$32,337,768</u>	\$33,769,126	\$34,581,1 <u>58</u>	<u>\$35,415,983</u>	<u>\$36,274,271</u>
	Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$1,091,873)	(\$1,019,126)	(\$848,658)	(\$671,508)	(\$487,462)
	Beginning Unreserved Fund Balance	\$13,702,201	\$12,610,328	\$11,591,202	\$10,742,544	\$10,071,036
	Ending Unreserved Fund Balance	\$12,610,328	\$11,591,202	\$10,742,544	\$10,071,036	\$9,583,574
	Fund Balance as % of Revenues - Actual	40%	35%	32%	29%	27%
	Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
	Designated Reserve per Policy	\$7,811,474	\$8,187,500	\$8,433,125	\$8,686,119	\$8,946,702
	Variance - Actual to Policy	\$4,798,854	\$3,403,702	\$2,309,419	\$1,384,917	\$636,871
		Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Water Fur	nd (591)	FTIO	FTI	F110		1120
	Revenues	\$37,055,802	\$37,771,424	\$38,904,567	\$40,071,704	\$41,273,855
	Expenses	\$35,990,087	\$40,569,281	<u>\$41,544,834</u>	\$42,547,769	\$43,578,892
	Budgeted Use of Fund Balance (FY16 and FY17 only)	\$1,065,715	(\$2,797,857)	(\$2,640,267)	(\$2,476,065)	(\$2,305,037
	Beginning Unreserved Fund Balance	\$3,417,264	\$4,482,979	\$1,685,122	-\$955,145	-\$3,431,210
	Ending Unreserved Fund Balance	\$4,482,979	\$1,685,122	(\$955,145)	(\$3,431,210)	(\$5,736,248
	Fund Balance as % of Revenues - Actual	12%	4%	-2%	-9%	-14%
	Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
	Designated Reserve per Policy	\$9,263,951	\$9,442,856	\$9,726,142	\$10,017,926	\$10,318,464
1	Variance - Actual to Policy	(\$4,780,972)	(\$7,757,734)	(\$10,681,287)	(\$13,449,136)	(\$16,054,711

Total City

	Budget	Budget	Projected	Projected	Projected
	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>	<u>FY19</u>	<u>FY20</u>
Revenues	\$156,188,615	\$151,683,676	\$150,443,761	\$153,518,575	\$156,709,600
Expenses	\$162,143,580	\$162,090,443	\$161,723,231	\$165,778,646	\$169,952,307
Budgeted Use of Fund Balance (net)	(\$5,954,965)	(\$10,406,767)	(\$11,279,470)	(\$12,260,071)	(\$13,242,707)

GENERAL FUND

GENERAL FUND REVENUE PROJECTIONS FY16-FY17

FY16





FY17



GENERAL FUND EXPENDITURES FY16 & FY17



\$50,029,123



GENERAL FUND

		2014-15 PROJECTED	2015-16 AMENDED BUDGET	2016-11 BUDGE
REVENUES:				DODGE
Property Taxes		\$4,970,000	\$4,900,000	\$5,000,000
Special assessment taxes		\$16,656	\$17,000	\$17,000
Income taxes		\$13,000,000	\$13,541,000	\$13,700,000
Interest and dividend income State revenues		\$491,500	\$470,000	\$606,500
		\$18,663,177	\$18,253,013	\$18,194,275
Charges for service rendered Other revenues		\$7,585,465	\$7,544,967	\$7,571,759
Proceeds from sale of capital assets		\$784,593	\$704,499	\$762,329
Fines and forfeitures		\$500		.
Transfers in		\$1,862,745	\$1,805,731	\$147,000
License and Permits		\$3,777,998	\$3,777,998	\$3,795,260
Drawings from fund balance (deficit		\$1,306,926	\$1,225,000	\$1,235,000
elimination/reserve accumulation)		(\$1,000,000)	101 000 000	10.0.000.000
TOTAL	-	(\$1,000,000)	(\$1,000,000)	(\$1,000,000
		\$51,459,560	\$51,2 39,20 8	\$50,029,123
APPROPRIATIONS:				
City Council		428,061	618,802	587,87
District Court		3,943,646	4,031,207	1,636,54
Charter Commission		\$10,000	\$48,800	\$030,54
Mayor		\$246,491	248,662	265,52
City Administrator		\$310,709	\$433,812	\$444,707
Finance		\$1,090,364	\$1,254,850	\$1,298,621
City Clerk		+=,	+ 1,20 1,050	<i>V1,250,021</i>
	Records and Licensing	445,415	412,972	413,58
	Elections	694,254	668,100	684,62
	Total Clerk	\$1,139,669	\$1,081,072	\$1,098,207
Treasury		\$2,757,001	\$2,920,053	\$3,280,699
Assessing		\$1,118,608	\$1,293,397	\$1,334,847
Law		\$980,486	\$785,222	\$792,148
Human Resources		\$598,874	\$613,782	\$599,481
Police	Administration	1,693,655	1,627,590	1,605,53
	City Lock up	2,298,696	2,835,843	2,764,27
	Records & Identification	1,917,132	2,643,497	2,673,39
	Investigations	3,648,503	3,899,492	4,087,18
	Patrol	<u>3,261,531</u>	4,610,783	4,572,03
	Total Police	\$12,819,517	\$15,617,205	\$15,702,428
Public Safety - 911		\$2,489,900	\$0	\$C
Fire	Administration	\$1,567,016	\$1,572,005	\$1,664,846
	Suppression	\$4,002,397	\$4,889,051	\$4,747,392
	Inspection	\$286,596	\$296,490	\$302,976
	Total Fire	\$5,856,009	\$6,757,546	\$6,715,214
Community Development-Planning &		\$798,478	\$736,153	\$731,628
Facilities Maintenance		\$1,384,458	\$1,462,452	\$1,521,904
Retiree Healthcare		\$8,848,724	\$9,471,933	\$10,074,059
Indirect Cost Allocation		\$3,490,810	\$3,864,259	\$3,864,259
Transfer out to Parks		\$99,140	\$0	\$80,976
Transfer out to Building Safety		\$313,561	<u>\$0</u>	<u>\$0</u>
OTAL APPROPRIATIONS		\$48,724,505	\$51,239,208	\$50,029,123
ET REVENUES / APPROPRIATION	IS	\$2,735,055	\$0	/¢n
IET REVENUES / APPROPRIATION BEGINNING FUND BALANCE	IS	\$2,735,055 (\$8,961,424)	\$0 (\$6,034,378)	(\$0 (\$5,034,378

FY16 & FY17 STAFFING

AUTHORIZED POSITION LIST

	FY14 ACTUAL	FY15 ACTUAL	FY16 PROPOSED	FY17 PROPOSED
GOVERNANCE AND ADMINISTRATION				
City Administrator	2	3	2	2
City Council	2	2	3	3
Civil Service Commission	0	0	0	0
Clerk's Office	5	5	5	5
Law Department	8	8	7	7
Mayor's Office	2	3	3	3
Ombudsman's Office	<u> </u>	<u>0</u>	<u> </u>	0 20
PUBLIC SAFETY POLICE				
Police Officers	129	100	100	100
Civilians	22	15	16	16
	151	115	116	116
911	23	23	0	o
FIRE	94	75	75	75
DISTRICT COURT	31	32	32	o
	299	245	223	191
DEPARTMENT OF PUBLIC WORKS				_
DPW/Transportation Admin. (incl. Engineering)	4	5	7	7
Facilities Maintenance	2	2	2	2 22
Streets	16	17 11	22 11	11
Traffic Engineering	11		3	3
Utilities Admin. Water Pollution Control	3 38	3 40	38	38
Water Treatment Plant	23	26	24	24
Water Service Center	63	68	66	66
Parks and Recreation	2	1	0	0
	162	173	173	173
PLANNING AND DEVELOPMENT				
Building & Safety (incl. Blight)	14	14	13	13
Community Development & Planning	<u> </u>	<u> </u>	<u> </u>	<u> </u>
FINANCE AND ADMINISTRATION			19 H H F I	
Assessing	9	9	9	9
Finance	11	10	10	10
Fleet Services	10	9	9	9
Human Resources	8	7	7	7
Information Technology	7	6	5	5
Treasurer	18	19	19	19
· · · · · · · · · · · · · · · · · · ·	63	60	59	59
TOTAL	567	525	502	470

CAPITAL IMROVEMENTS

	City of	Flint						
Capital Improvement Fund								
IMPROVEMENT	FY 15	STATUS	FY 16	FY 17				
Parking Lot Lights	\$262,000.00	Completed						
Roof Repair - Main Fire Station	\$160,000.00	Scheduled						
City Hall Parking Lot	\$100,000.00	Scheduled						
Police Station - Bridge to 5th St.	\$30,000.00	Completed						
South Bldg - Bridge to 7th St.	\$30,000.00	Completed						
Assessing Renovations	\$65,000.00	Completed						
Legal Renovations	\$40,000.00	Completed						
Police Station - Climate Controls	\$22,000.00	Completed						
Police Station Renovations								
Identification Bureau								
Detective Bureau			\$200,000.00					
Juvenile Bureau								
Special Operations								
City Hall Elevators			\$150,000.00					
Roof Repair - North Building			\$140,000.00					
Fire Station Renovations			\$100,000.00					
Council Renovations			\$75,000.00					
Customer Service Renovations			\$60,000.00					
I.T. Water Leak Repairs			\$50,000.00					
Building Façade - City Hall				\$400,000.00				
Replace Chiller - City Hall				\$155,000.00				
Council Chamber Renovations				\$220,000.00				
TOTAL	\$709,000.00		\$775,000.00	\$775,000.00				
Utilities Capital Improvement Plan

Capital Improvement / Professional Service	FY 2016	FY 2107	FY 2018
Water Plant			
Electrical Upgrades	\$388,926.00		
Raw Water Line to Ozone	\$636,540.00		
Alum Feed System	\$39,253.00		
Post Filtration System	\$387,289.00		
Hamilton Dam Sheet Piling	\$1,060,900.00		
SCADA Upgrades	\$424,360.00		
Plant 2 Structural Repairs	\$700,000.00		
Security Camera's	\$10,927.00		
Electrical Upgrades		\$400,594.00	
Yard Valve Replacement 4		\$218,102.00	
Phosphoric Acid feed System		\$185,764.00	
Elevated tank Altitude Valve Rebuild		\$54,636.00	
New Fencing Around Plant		\$109,273.00	
Thread Lake Dam Replacement		\$655,700.00	
Yard Valve Replacement 4			\$225,102.00
Plant Roof Replacements			\$562,754.00
Replace Pump #1 @PS#4 w/VFD			\$250,000.00
Holloway Drum Gate Rehab			\$1,125,509.00
Replace Pump #2 @ PS#3 w/VFD			\$250,000.00
Total Budgeted	\$3,648,195.00	\$1,624,069.00	\$2,413,365.00

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Service Center (Distribution System)			
Segment 2 of 24" Transmission Main	\$2,500,000.00		
GIS Work (Asset Management)	\$500,000.00		
Water Meter Replacement	\$2,500,000.00		
Segment 3 of 24" Transmission Main		\$2,500,000.00	
GIS Work (Asset Management)		\$500,000.00	
Water Meter Replacement		\$2,500,000.00	
Segment 4 of Transmission Main	8 N		\$2,500,000.00
GIS Work (Asset Management)			\$500,000.00
Total Budgeted	\$5,500,000.00	\$5,500,000.00	\$3,000,000.00

Utilities Capital Improvement Plan

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Pollution Control Plant			
Replace (4) Final Tanks	\$400,000.00		
Final Tank Installation	\$300,000.00		
A-Grit Engineering	\$100,000.00		
NWPS / EPS Grinder Building	\$50,000.00		
Interior Lighting	\$400,000.00		
South Storage Tank Rehabilitation	\$150,000.00		
Replace Pump at EPS	\$100,000.00		
HVAC Overhaul	\$300,000.00		
EPS Switchgear Replacement		\$350,000.00	
EPS Switchgear Installation		\$75,000.00	
3rd Ave. B-Grit Piping Repair		\$300,000.00	
Disinfection Improvements		\$150,000.00	
A-Grit Digester Sludge Line Installation		\$150,000.00	
A-Grit, B-Grit, Primary Concrete Repairs		\$2,000,000.00	
Influent Box Repairs			\$300,000.00
Headworks Screening			\$1,000,000.00
Blower Replacement			\$2,500,000.00
Total Budgeted	\$1,800,000.00	\$3,025,000.00	\$3,800,000.00

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
Service Center (Sewer System)			
Sewer Relining	\$700,000.00		
NW Sanitary Intercept	\$500,000.00		
Sanitary Root Control	\$350,000.00		
Sewer Relining		\$1,200,000.00	
Sanitary Root Control		\$250,000.00	
Sewer Relining			\$1,200,000.00
Sanitary Root Control			\$250,000.00
Total Budgeted	\$1,550,000.00	\$1,450,000.00	\$1,450,000.00

Total 3 yr CIP Budget	\$12,498,195.00	 \$10,663,365.00

Park Capital Improvements

Parks and Recreation Department currently has a number of active improvement projects, including \$1.8million in State grants for capital investment and acquisition.

- Genesee Valley Trail \$730,000: The City was awarded an MDOT grant to create to extend the Genesee Valley Trail from the Flint Township border to Chevrolet Avenue. Construction is projected to be complete by the fall of 2016.
- Grand Traverse Greenway \$500,000: The City is working on acquiring former CSX rail line for the eventual construction of a multi-use trail. Parks and Recreation is currently seeking an MDOT Administrative Settlement to close the \$95,000 gap in funding.
- River Bank Park Improvements \$400,000: The City was awarded a DNR grant to create an ADA accessible ramp to the amphitheater and stage in River Bank as well as the creation of a canoe launch on the Flint River. Construction is projected to be complete by the fall of 2016.
- McKinley Park Improvements \$300,000: The City was awarded a DNR grant for improvements to the pavilion, playscape, walking paths, and canoe launch. Construction is projected to be complete in the spring of 2016.
- Max Brandon Park \$75,000: The City was awarded a Ruth Mott Foundation grant for park and wet land improvements as well as public environmental education programs. Improvements are projected to be complete in the fall of 2016.
- Brennan Park \$80,000: The City has a combined \$80,000 project, which includes a \$50,000 grant from the Ruth Mott Foundation for new playscape equipment, park benches, and adult fitness equipment.
- Park Tenders \$56,000: Keep Genesee County Beautiful will be making approximately \$56,000 in improvements and repairs in 4 City parks this summer.
- Berston Field House \$22,000: The City has dedicated CDBG funding for energy efficiency and capital improvements to the 100 year old community center.
- Haskell Center \$14,000: The City has dedicated CDBG funding for improvements to the soccer and lacrosse fields at the community center.

City of Flint Transportation - Scheduled Capital Improvement Plan							
IMPROVEMENT	FY 15	FY 16	FY 17				
Hamilton St. (1st - 2nd)	\$119,000.00						
Dupont St. (Stewart - Carpenter)	\$1,642,144.00						
Stewart St. (Category A)	\$2,311,068.00						
Harrison St. Enhancement	\$310,000.00						
Fenton Rd. (Hemphill - I-69)	\$250,000.00						
	· · · · · · · · · · · · · · · · · · ·						
Torry Rd. (12th St. / Carmen Creek)		\$80,000.00					
Atherton Rd. / Carmen Creek		\$100,000.00					
Kearsley St. (Chevy - Beach)		\$370,000.00					
Saginaw St. Bridge Maint (south Approach)		\$180,000.00					
Overall Bridge Maintenance (Master Plan Related)		\$150,000.00					
S. Saginaw St. Road Diet		\$85,000.00					
Leith St.		\$120,000.00					
12th Street Pedestrian Bridge			\$150,000.00				
Bridge Maintenance (master Plan Related)			\$100,000.00				
TOTAL	\$4,632,212.00	\$1,085,000.00	\$250,000.00				

RESERVE ANALYSIS

General, Special Revenue and Enterprise Funds Projection FY16-FY20

Policy Overview Reserve Requirements by Fund

Projections by Fund:

Funds Supported by General Tax Dollars or Millages: General Fund Police/Fire Millage Neighborhood Police Millage Parks Public Improvement

Funds Supported by Dedicated Funds, Fees, or Assessments: Major Streets Local Streets Street Light Assessment Waste Collection Drug Forfeiture Building Safety

> Enterprise Funds: Sewer Water

(Special Revenue Grant Funds not Included)

Reserve Policy by Fund

Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.

Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.

Consequently, reserve requirements are established for funds as shown on the following pages.

Reserve requirements for funds of the City of Flint

Funds supported by General Taxes and/or millages	Reserve requirement
101 General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205 Police/Fire Millage	10% of the current years adopted revenue for the fund
207 Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208 Parks	10% of the current years adopted revenue for the fund
402 Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus \$800,000
Funds supported by Dedicated Funds, Fees or Assessments	
202 Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203 Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219 Street Light Assessment	15% of the current years adopted revenue for the fund
226 Waste Collection	15% of the current years adopted revenue for the fund
265 Drug Forfeiture	100% of the annual budgeted expense from the fund
542 Building Safety	15% of the current years adopted revenue for the fund
Enterprise Funds	
590 Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.
591 Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.

Special Revenue Grant Funds

Special Revenue Grant Funds 274,296,297 In which revenues and expenses are to be self supporting, do not have reserve policy requirement

Projection Summary

Purpose: The purpose of a projection summary is to illustrate the degree to which current revenue and expense trends will affect the City's financial position, if left unaddressed. The amount of unreserved fund balances at the end of each year are compared to the amount established as necessary in the fund, according to the City's reserve policies.

Comments and observations: While a substantial number of the funds are in compliance for FY16, several funds will drop out of compliance in FY17 and nearly all funds will be out of compliance by FY19, if actions are not taken annually to address the excess of expenses over revenues, which is systematic of the City's structural deficit. Solvency of the water fund for all years is a clear concern, and while the anticipated loan to finance the GF accumulated deficit will eliminate its deficit, the fund still does not reach the desired level of reserves by FY20. In addition to concerns about the solvency of the water fund without more than a 3% rate increase in FY17, the status of the Police and Fire Millage Fund will be the most challenging to address. While the utilization of millage proceeds over the past few years and into FY16 and FY17 have enabled a continuation of current staffing levels through FY17, the fund will have a \$3.3 million deficit which will have to be addressed through additional sources of revenue (such as a SAFER grant) or reductions in staffing in FY18. Balancing other funds can likely be achieved by reducing proposed expenditures, such as road repair projects, but it will impact the already low level of maintenance. In short, maintaining the City on a path to sustainable financial solvency will require constant attention to the City's financial status, and difficult decisions every year. Without an additional sustainable revenue stream, the City will lbe challenged just to maintain its current low level of services, let alone increasing services.

		Compliance S	ummary	21	
	In Compliance with po		Y		
	Not in Compliance with	h policy	N		
<u>Fund</u>	Tentative <u>FY16</u>	Tentative <u>FY17</u>	Projected <u>FY18</u>	Projected <u>FY19</u>	Projected <u>FY20</u>
General Fund	N	N	N	N	N
Police and Fire Millage	Y	Ν	N	N	Ν
Neighborhood Police	Y	Y	Y	Ν	Ν
Parks	N	N	N	Ν	Ν
Public Improvement	Y	Y	Y	Y	Y
Major Streets	Y	Ν	Ν	Ν	Ν
Local Streets	Y	Ν	Ν	Ν	Ν
Street Lighting Assessment	Y	Y	Y	Ν	N
Waste Collection	Y	Y	Y	Ν	Ν
Drug Forfeiture	Y	Y	Y	N	Ν
Building Safety	Y	Y	N	Ν	N
Sewer	Y	Y	Y	Y	Y
Water	Ν	N	N	N	Ν

PENSION & RETIREE HEALTHCARE BY FUND

PENSION & RETIREE HEALTHCARE COSTS BY FUND FY16 & FY 17 Budges; FY18, FY19, and FY20 PROJECTIONS

ACCOUNT	DESCRIPTION		Current	Budget	Budget	Projected	Projected	Projected
ACCOUNT	DESCRIPTION		FY15	FY16	FY17	FY18	FY19	FY20
General fund		101						
	Employer Pension DB Plan		7,934,079	7,498,788	8,277,546	8,608,648	8,952,994	9,311,114
	Employer Pension DC Plan		191,473	412,650	325,075	338,078	351,601	365,665
	Total Pension		8,125,552	7,911,438	8,602,621	8,946,725	9,304,594	9,676,778
	Retiree Healthcare Benefit		8,848,724	9,471,933	10,074,059	10,577,762	11,106,650	11,661,982
	Other Expenses		31,813,250	33,855,837	31,352,444	32,104,902	32,875,420	33,664,430
	Total Expenses		48,787,526	51,239,208	50,029,123	51,629,389	53,286,664	55,003,191
	Retiree Healthcare as % of Total Expenses		18%	18%	20%	20%	21%	21%
	Pension as % of Total Expenses		17%	15%	17%	17%	17%	18%
Major Streets		202						
	Employer Pension DB Plan	202	579,106	653 030	775 (1)	765 000	705 (20	007.405
	Employer Pension DC Plan		10,143	653,070 35,176	735,613	765,038	795,639	827,465
	Total Pension		589,249	688,246	39,307	40,879	42,514	44,215
	Retiree Healthcare Benefit		748,779	907,711	774,920	805,916	838,153	871,679
	Other Expenses		6,710,294	•	927,453	973,826	1,022,517	1,073,643
	Total Expenses		8,048,322	7,026,757 8,622,714	6,663,391	6,823,313	6,987,072	7,154,762
	Retiree Healthcare as % of Total Expenses		8,048,322 9%	8,022,714 11%	8,365,764 11%	8,603,055 11%	8,847,742 12%	9,100,084 12%
	Pension as % of Total Expenses		5% 7%	8%	9%	9%	9%	12%
			770	676	376	576 	376	107
Local Streets		203						
	Employer Pension DB Plan		335,271	452,565	509,767	530,158	551,364	573,419
	Employer Pension DC Plan		5,606	21,821	26,488	27,548	28,649	29,795
	Total Pension		340,877	474,386	536,255	557,705	580,013	603,214
	Retiree Healthcare Benefit		126,174	172,593	319,811	335,802	352,592	370,221
	Other Expenses		2,365,722	2,990,778	2,934,986	3,005,426	3,077,556	3,151,417
	Total Expenses		2,832,773	3,637,757	3,791,052	3,898,932	4,010,161	4,124,852
	Retiree Healthcare as % of Total Expenses		4%	5%	8%	9%	9%	9%
	Pension as % of Total Expenses		12%	13%	14%	14%	14%	15%
Police & Fire Milla	ge .	205						
	Employer Pension DB Plan	-55	2,145,447	2,188,694	2,552,234	2,654,323	2,760,496	2,870,916
	Employer Pension DC Plan		2,143,447	47,522	51,506	53,566	55,709	57,93
	Total Pension		2,145,447	2,236,216	2,603,740	2,707,890	2,816,205	2,928,853
	Retiree Healthcare Benefit		2,240,440	0	2,003,740	2,707,850	2,810,205	2,520,05
	Other Expenses		4,212,827	3,945,732	4,262,362	4,364,659	4,469,410	4,576,670
	Total Expenses		6,358,274	6,181,948	6,866,102	7,072,548	7,285,616	7,505,530
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	،دو,دەر, <i>ب</i> ۵۶
	Pension as % of Total Expenses		34%	36%	38%	38%	39%	0,

ACCOUNT	DESCRIPTION		Current	Budget	Budget	Projected	Projected	Projected
Neighborhood Pol			FY15	FY16	FY17	FY18	FY19	FY20
Neighborhood Po	Employer Pension DB Plan	207	205 074	220.040	222 007			
	Employer Pension DC Plan		285,871 0	338,616	332,987	346,306	360,159	374,565
	Total Pension			10,221	10,665	11,092	11,535	11,997
	Retiree Healthcare Benefit		285,871 0	348,837	343,652	357,398	371,694	386,562
	Other Expenses			0	0	0	000 044	0
	Total Expenses		863,421	975,107	921,101	943,207	965,844	989,025
	Retiree Healthcare as % of Total Expenses		1,149,292	1,323,944	1,264,753	1,300,606	1,337,538	1,375,586
	Pension as % of Total Expenses		0% 25%	0%	0%	0%	0%	0%
	r chalon as 78 or rotar Expenses		2376	26%	27%	27%	28%	28%
Parks Millage		208						
	Employer Pension DB Plan	200	44,195	4,774	5,377	5 500	E 916	6 049
	Employer Pension DC Plan		1,243	3,501		5,592	5,816	6,048
	Total Pension		45,438	8,275	3,569 8,946	3,711	3,860 9,676	4,014
	Retiree Healthcare Benefit		43,438	0		9,303		10,063
	Other Expenses		468,506	398,696	0	0	0	0
	Total Expenses		513,944	406,971	404,324 413,269	414,028	423,964	434,139 444,202
	Retiree Healthcare as % of Total Expenses		0%	408,971 0%	415,209	423,331	433,640	
	Pension as % of Total Expenses		9%	2%	2%	0%	0%	0% 2%
			576	270	270	2%	2%	270
Lighting Special As	sessment	219						
	Employer Pension DB Plan		3,500	2,387	2,689	2,797	2,908	3,025
	Employer Pension DC Plan		345	1,657	1,710	1,778	1,850	1,924
	Total Pension		3,845	4,044	4,399	4,575	4,758	4,948
	Retiree Healthcare Benefit		0	0	0	0	0	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	Other Expenses		2,550,560	2,820,159	2,821,077	2,888,783	2,958,114	3,029,108
	Total Expenses		2,554,405	2,824,203	2,825,476	2,893,358	2,962,872	3,034,057
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Waste collection		226						
	Employer Pension DB Plan		9,145	16,231	18,283	19,014	19,775	20,566
	Employer Pension DC Plan		0	476	476	495	515	535
	Total Pension		9,145	16,707	18,759	19,509	20,290	21,101
	Retiree Healthcare Benefit		0	0	0	0	0	C
	Other Expenses		4,665,073	4,812,795	4,911,740	5,029,622	5,150,333	5,273,941
	Total Expenses		4,674,218	4,829,502	4,930,499	5,049,131	5,170,622	5,295,042
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Drug forfeiture		265						
	Employer Pension DB Plan		79,408	0	0	0	0	C
	Retiree Healthcare Benefit		0	0	0	0	0	C
	Other Expenses		34,388	172,174	172,174	176,306	180,538	184,870
	Total Expenses		113,796	172,174	172,174	176,306	180,538	184,870
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		70%	0%				

ACCOUNT			Current	Budget	Budget	Projected	Projected	Projected
			FY15	FY16	FY17	FY18	FY19	FY20
HUD Grants CDB		274						
	Employer Pension DB Plan		402,303	290,188	326,868	339,943	353,540	367,682
	Employer Pension DC Plan	_	17,611	26,260	26,839	27,913	29,029	30,190
	Total Pension		419,914	316,448	353,707	367,855	382,569	397,872
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		716,169	3,961,177	3,906,945	4,000,712	4,096,729	4,195,050
	Total Expenses		1,136,083	4,277,625	4,260,652	4,368,567	4,479,298	4,592,923
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		37%	7%	8%	8%	9%	9%
Other Grants		296						
	Employer Pension DB Plan	200	115,781	4,159	0	0	0	0
	Employer Pension DC Plan		2,643	4,159	0	0	0	
	Total Pension		2,643		0	0	0	0
	Retiree Healthcare Benefit		118,424 0	4,159	0	0	0	0
	Other Expenses			0 5 400 840	0	0	0	0
	Total Expenses		2,192,553	5,499,840	47,248	48,382	49,543	50,732
	Retiree Healthcare as % of Total Expenses		2,310,977	5,503,999	47,248	48,382	49,543	50,732
	-		0	0	0	0	0	0
	Pension as % of Total Expenses		5%	0%	0%	0%	0%	0%
Public Improveme		402	00					
	Employer Pension DB Plan		0	0	0	0	0	0
	Employer Pension DC Plan	1	0	0	0	0	0	0
	Total Pension		0	0	0	0	0	0
	Retiree Healthcare Benefit		0	0	0	0	0	0
	Other Expenses		2,045,644	2,828,967	2,831,429	2,899,383	2,968,968	3,040,224
	Total Expenses		2,045,644	2,828,967	2,831,429	2,899,383	2,968,968	3,040,224
	Retiree Healthcare as % of Total Expenses		0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses		0%	0%	0%	0%	0%	0%
Building Safety Fu		542						
	Employer Pension DB Plan		335,272	183,795	207,026	215,307	223,919	232,876
	Employer Pension DC Plan		7,100	23,414	23,716	24,665	25,651	26,677
	Total Pension		342,372	207,209	230,742	239,972	249,571	259,553
	Retiree Healthcare Benefit		259,037	338,299	287,830	302,222	317,333	333,199
	Other Expenses		1,485,924	1,421,208	1,435,924	1,470,386	1,505,675	1,541,812
	Total Expenses		2,087,333	1,966,716	1,954,496	2,012,579	2,072,579	2,134,564
	Retiree Healthcare as % of Total Expenses		12%	17%	15%	15%	15%	16%
	Pension as % of Total Expenses		16%	11%	12%	12%	12%	12%
TOTAL Gene	eral City							
	Total Pension		12,505,542	12,215,964	13,477,740	14,016,849	14,577,523	15,160,624
	Retiree Healthcare Benefit		9,982,714	10,890,536	11,609,153	12,189,611	12,799,091	13,439,046
	Other Expenses		60,124,330	70,709,227	62,665,145	64,169,108	65,709,167	67,286,187
	Total Expenses		82,612,586	93,815,727	87,752,038	90,375,568	93,085,781	95,885,857
ł	Retiree Healthcare as % of Total Expenses		12%	12%	13%	13%	14%	149
ł	Pension as % of Total Expenses		15%	12%	15%	13%	14%	147
				1	2075	1070	1070	20,

			Current	Budget	Budget	Projected	Projected	Projected
ACCOUNT	DESCRIPTION		FY15	FY16	FY17	FY18	FY19	FY20
Sewer fund		590						
	Employer Pension DB Plan		2,217,366	2,225,836	2,507,170	2,607,457	2,711,755	2,820,225
	Employer Pension DC Plan		34,065	121,134	115,357	119,971	124,770	129,761
	Total Pension		2,251,431	2,346,970	2,622,527	2,727,428	2,836,525	2,949,986
	Retiree Healthcare Benefit		1,679,605	2,103,507	2,126,746	2,233,083	2,344,737	2,461,974
	Other Expenses		26,773,588	27,887,291	29,019,853	29,716,329	30,429,521	31,159,830
	Total Expenses		30,704,624	32,337,768	33,769,126	34,676,841	35,610,784	36,571,79
	Retiree Healthcare as % of Total Expenses		5%	7%	6%	6%	7%	79
	Pension as % of Total Expenses		7%	7%	8%	8%	8%	89
Water fund		591						
	Employer Pension DB Plan		1,874,679	1,509,751	1,708,576	1,776,919	1,847,996	1,921,91
	Employer Pension DC Plan		72,149	130,063	130,208	135,416	140,833	146,46
	Total Pension		1,946,828	1,639,814	1,838,784	1,912,335	1,988,829	2,068,38
	Retiree Healthcare Benefit		2,100,938	2,546,991	2,254,670	2,367,404	2,485,774	2,610,06
	Other Expenses		29,629,215	31,803,282	36,475,827	37,351,247	38,247,677	39,165,62
	Total Expenses		33,676,981	35,990,087	40,569,281	41,630,986	42,722,279	43,844,06
	Retiree Healthcare as % of Total Expenses		6%	7%	6%	6%	6%	65
	Pension as % of Total Expenses		6%	5%	5%	5%	5%	59
Water and	Sewer							
	Total Pension		4,198,259	3,986,784	4,461,311	4,639,763	4,825,354	5,018,36
	Retiree Healthcare Benefit		3,780,543	4,650,498	4,381,416	4,600,487	4,830,511	5,072,03
	Other Expenses		56,402,802	59,690,573	65,495,680	67,067,576	68,677,198	70,325,45
	Total Expenses		64,381,605	68,327,855	74,338,407	76,307,827	78,333,063	80,415,85
	Retiree Healthcare as % of Total Expenses		6%	7%	6%	6%	6%	6
	Pension as % of Total Expenses		7%	6%	6%	6%	6%	6
Total City								
	Total Pension		16,703,801	16,202,748	17,939,051	18,656,613	19,402,877	20,178,99
	Retiree Healthcare Benefit		13,763,257	15,541,034	15,990,569	16,790,097	17,629,602	18,511,08
	Other Expenses		116,527,133	130,399,800	128,160,825	131,236,685	134,386,365	137,611,63

146,994,191

9%

11%

162,143,582

10%

10%

162,090,445

10%

11%

166,683,395

10%

11%

171,418,845

10%

11%

Total Expenses

Retiree Healthcare as % of Total Expenses

Pension as % of Total Expenses

176,301,713

10%

11%

MASTER FEE SCHEDULE

Division	CCO Ref	Service Name / Fee Type	F	ee
	TI	RANSPORTATION, DEVELOPMENT, and ZONING DEPARTMENT	[
Electrical	26-5	Registration Fee: Electrical Contractor	\$	30.00
Plumbing	26-5	Registration Fee: Plumbing Contractor	s	15.00
Mechanical	26-5	Registration Fee: Mechanical Contractor	\$	15.00
		Photocopies: Letter/Legal	s s	1.00
		Ledger Blueprints:	\$	2.00
Engineering	26-5	12" x 24"	\$	2.00
		18" x 36" 24" x 36"	\$	6.00
Permit Fees	26-5	Large (per sq. ft.) Garbage Receptacles: Large Moveable	\$ \$	1.00 45.00
Permit Fees-		Cost of Project: Up to \$2,000 \$2,001 - \$50,000	Minimum \$ \$ \$	140.00 per Inspe 140.00 140.00
Building: New Construction, Alterations.	26-5	Plus, per \$1,000 or part thereof over \$2,000 \$50,001 - \$500,000	\$ \$	20.00 1,100.00
Renovations, Remodeling		Plus, per \$1,000 or part thereof over \$50,000 \$500,001 - \$1,000,000 Plus, per \$1,000 or part thereof over \$500,000	\$ \$ \$	15.00 7,850.00 10.00
(based on cost of same)		\$1,000,001 and over Pius, per \$1,000 or part thereof over \$1,000,000	\$ \$ \$	12,850.00 7.00 140.00
Permit Fees- Fence	26-5	Re-inspection, if necessary <\$1,000 in cost, requiring only one inspection >\$1,000 in cost, same as for new construction	\$140.00 permits	(All fence requiring 1
		Plus, per \$1,000 or part thereof over \$2,000 All Types: \$1.00 to \$2,000	\$	ection) 140.00
Permit Fees-	26-5	\$2,001 to \$50,000 Plus, per \$500 over \$2,000 \$50,001 and over	\$ \$ \$	140.00 27.00 1,623.00
Signs		Plus, per \$500 over \$50,001 Trailers or Temporary Signs: Over 6 square feet in	\$	12.00
		area, per move or relocation between site. Signs erected over public property, additional fee per square foot of area (one side)	\$ \$	<u>155.00</u> 18.00
Permit Fees- Signs (cont'd)	26.5	Signs, Types 3 & 4 on public property (excluding charitable purposes): Annual Privilege Fee	\$	225.00
Permit Fees-		Plus, per square foot of area Value <\$5,000 requiring one inspection	\$ \$	1.00 140.00
Permit Fees- Reroofing or Residing	26-5	Value >\$5,000, same as new construction Plus, per \$1,000 or part thereof over \$2,000	\$ \$	140.00 27.00
resluing	L	Removal of Aluminum Siding	\$	140.00

Division	CCO Ref	Service Name / Fee Type		Fee
Permit Fees-		Issued w/Building Permit for:		
Certificate of Use	26-5	Change in Use	\$	140.00
& Occupancy		Same or Existing Prior Use	\$	140.00
Permit Fees-	26-5	Fee per Hour (special requests & survey inspections, during regular working		
Inspections	20-5	hours.)	\$	200.00
Permit Fees-		Minimum Fee	\$	140.00
Demolition or	26-5	Plus, per 1,000 cubic of structure	\$	9.00
Moving	200	Special services or procedures-fee established by building official.		
•		Residential Garages	\$	140.00
Permit Fees- Miscellaneous	26-5	Temporary structures, per 6 months	\$	270.00
Permit Fees- Parking Lot & Driveway Construction (all types)	26-5	1,000 square feet and over: Same Fee as for New Construction	s	ame as new
Permit Fees- Swimming Pools	26-5	Same Fee as for New Construction	s	ame as new
Permit Fees-Tank Removal	26-5	Above Ground & Underground Storage Tanks	\$	140.00
Permit Fees- Trades	26-5	Hourly Rate for Technical Trades	\$	200.00
Permit Fees- Appeals	26-5	Building Code Board of Appeals	\$	350.00
Permit Fees-Plan		\$0 - \$50,000 \$50,001 - \$500,00 Plus, per \$1,000 or part thereof over \$50,000 Over \$500,000	\$ \$ \$ \$	330.00 336.00 9.00 4,386.00
Examination	26-5	Plus, per \$1,000 or part thereof over \$500,000	ŝ	2.00
(based on cost of project)	200	Plan examination, mechanical, plumbing, electrical or site work only, per hour	\$	200.00
		Simple alteration and additions, per hour	Ś	200.00
		Plan examination done by outside agency, City Administrative Charge	1	N/A
Permit Fees-	00.5	Administrative Fee for all cancelled or transferred permits	\$	75.00
Refund Policy	26-5	Additional work already performed, per hour.	\$	200.00
Permit Fees- Re-Submissions	1/1/1993	Construction Projects/Approval of pre-manufactured units, per hour (1 hour minimum)		same as new
		(for work begun prior to obtaining proper permit)	+	<u></u>
Permit Fees-	26-5	Up to \$5,000	\$	412.00
Penalties		Over \$5,000	\$	825.00
		Rental License & Registration Fee (one-time)	Ś	112.00
		Inspection Fee (compliance w/IPMC) (tri-annual) Multi-Family Dwellings:		
		Base Fee	\$	105.00
Permit Fees-	18	Per Building (after one)	\$	38.00
Rentals	26-5	Per Unit (after one, less than 5)	S S	90.00
110110013		Per Unit (five through fifty)	\$	75.00
		Per Unit (51 & over)	\$	45.00
		Single Family Dwellings	\$	225.00
	1	Two-Family Dwellings	Ś	300.00

Division	CCO Ref	Service Name / Fee Type		Fee
	26-5	Inspection Fee (compliance w/IPMC) (additional inspections after two or		
	20-5	complaint inspection)	s	120.00
Permit Fees-		Penalty fees for non-registration and inspection:	in the second	
Rentals (cont'd)	26-5	1 & 2 Family	S	450.00
	20-5	3-10 Units	\$	600.00
		Over 10 Units	ŝ	1,000.00
		Disconnect sanitary sewer service line & water service line:		<u>uuuuuuuu</u>
Permit Fees-		Water svc line 2" or less in diameter	\$	169.00
Basic Building	26-5	Water svc line >2" in diameter	\$	720.00
Code		Sanitary sewer svc line 12" or less in diam.	\$	169.00
		Sanitary sewer svc line >12" in diam.	\$	720.00
Permit Fees-		Minimum Fee	S	140 per insp
Mechanical Fees	26-5	Permit Base Fee	\$	75.00
mechanical rees		Water Heaters	\$	15.00
		Furnaces & Bollers	Ś	60.00
		Central Air Conditioning & Heat Pump	\$	57.00
		Duct System/Hydronic Piping	Ś	57.00
Permit Fees-		Power Exhaust/Plus Base Fee	\$	14.00
Mechanical:	26-5	Exhaust Fan (for Bathroom & Kitchen Hoods)	Ś	14.00
Heating		Flue Damper/Vent Damper Plus Base Fee	Ś	14.00
Equipment		Humidifiers/Plus Base Fee	Ś	14.00
edribweur		Electronic Air Cleaner/Plus Base Fee	\$	14.00
		Condensate Pumps/Plus Base Fee	\$	14.00
		Gas Piping, New Installation, Each Outlet	\$	14.00
		Chimney	S	39.00
Permit Fees- Mechanical: Solid Fuel	26-5	Complete Wood Stoves, Fireplace Inserts, Add-on Furnaces	s	52.00
		Solar Equipment System	\$	57.00
Permit Fees-		Additional Panels	\$	14.00
Mechanical: Solar		Solar Domestic Hot Water System	\$	57.00
Equipment		Additional Panels	\$	14.00
Permit Fees- LPC & Fuel Oil Tanks	26-5	LPC & Fuel Oil Tanks, Piping Fee Included		
		Sidewalk and Approach Permit	\$ \$	<u>39.00</u> 42.00
		Excavation Permit		28.00
		Curb Cut Permit / LFT	\$	13.00
		Storm Sewer Tap Inspection (2)		236.00
		Sanitary Wye Connection	\$	482.00
		Grade Stakes		
Permit Fees-	26-5	Pavement Break: (Per Sq. Ft. Area) Add additional \$100.00 for Major Roads		and Material
Engineering		0-16		929.00
		17-49	\$\$	828.00
		50-81		1,243.00
	ŀ	82-100	<u>\$</u>	1,656.00
			Þ	2,208.00
		101-144	\$	2,611.00

Division	CCO Ref	Service Name / Fee Type	Fee	
Mechanical Fees- Incinerators	26-5	Incinerators	\$	57.00
Mechanical Fees- Inspections	26-5	Hourly Rate	\$	200.00
Mechanical Fees- Re-Inspections	26-5	Re-inspections or Final Inspection	\$	140.00
Mechanical Fees- Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	\$	200.00
Mechanical Fees- Insurance	26-5	Insurance Inspections	\$	200.00
Mechanical Fees- Overtime	26-5	Overtime Inspection: 1st hour Overtime Inspection: each additional hour	\$\$	300.00 150.00
Mechanical Fees- Equipment	26-5	Inspected equipmentsupplemental permitminimum	\$	140.00
Mechanical Fees- Refunds	26-5	Refunds/Transfers	\$	75.00
Mechanical Fees- Refrigeration	26-5	Evaporator Coils under 5 h.p. (per cooler unit) Evaporator Coils 5 h.p. & over (per cooler unit)	\$ \$	60.00 84.00
Mechanical Fees- Compressor	26-5	15 h.p. to 50 h.p. (each compressor) Over 50 h.p. (each compressor)	\$ \$	84.00 114.00
Mechanical Fees- Chillers	26-5	Each Chiller	\$	193.00
Mechanical Fees- Cooling Towers	26-5	Each Cooling Tower	\$	110.00
		Duct System/Hydronic Piping, Gaseous Hydrogen, Fire Suppression/Protection System:		
Mechanical Fees- Duct	26-5	Under \$3,000 \$3,000 - \$7,999	\$	60.00 93.00
System/Piping		\$8,000 - \$10,999 \$11,000 - \$15,000 Fach additional \$2,000 even \$15,000	\$ \$	130.00 151.00 25.00
Mechanical Fees- Ventilation/Exhau	26-5	Each additional \$3,000 over \$15,000 Fans under 1,500 cfm 1.500 cfm to 10,000 cfm	\$ \$ \$	25.00 14.00 60.00
st	20-3	Over 10,000 cfm	\$	114.00
Mechanical Fees- Heat Recovery	26-5	Heat Recovery & Wall Fan Coils	\$	22.00

CCO Ref	Service Name / Fee Type		Fee
26-5	Commercial Range Hoods	s	57.00
26-5	Other Specified Hoods	\$	51.00
26-5	Commercial Barbecues	\$	60.00
26-5	Power Exhaust/Plus Base Fee	\$	14.00
26-5	Exhaust Fan (for Bathroom)	\$	14.00
26-5	Flue Damper/Vent Damper Plus Base Fee	s	14.00
26-5	Humidifiers/Plus Base Fee		14.00
26-5	Electronic Air Cleaner/Plus Base Fee	s	14.00
26-5	Condensate Pumps/Plus Base Fee	s	14.00
26-5	New Installation, each outlet	s	14.00
26-5	Chimney, includes Breaching		39.00
26-5	Minimum Fee Permit Base Fee Water Heaters Fixtures, each Stacks, Vents Reduced pressure zone backflow preventor (ea)	\$ \$ \$ \$ \$ \$ \$ \$ \$	140 per inspec 75.00 15.00 19.00 28.00 19.00
	Ref 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5 26-5	RefService Name / Fee Type26-5Commercial Range Hoods26-5Other Specified Hoods26-5Commercial Barbecues26-5Power Exhaust/Plus Base Fee26-5Exhaust Fan (for Bathroom)26-5Flue Damper/Vent Damper Plus Base Fee26-5Flue Damper/Vent Damper Plus Base Fee26-5Electronic Air Cleaner/Plus Base Fee26-5Electronic Air Cleaner/Plus Base Fee26-5Condensate Pumps/Plus Base Fee26-5Condensate Pumps/Plus Base Fee26-5Condensate Pumps/Plus Base Fee26-5New Installation, each outlet26-5Chimney, includes BreachingMinimum Fee Permit Base Fee26-5Kater Heaters Fixtures, each Stacks, Vents	RefService Name / Fee Type26-5Commercial Range Hoods\$26-5Other Specified Hoods\$26-5Commercial Barbecues\$26-5Commercial Barbecues\$26-5Power Exhaust/Plus Base Fee\$26-5Exhaust Fan (for Bathroom)\$26-5Flue Damper/Vent Damper Plus Base Fee\$26-5Flue Damper/Vent Damper Plus Base Fee\$26-5Electronic Air Cleaner/Plus Base Fee\$26-5Electronic Air Cleaner/Plus Base Fee\$26-5Condensate Pumps/Plus Base Fee\$26-5New Installation, each outlet\$26-5Chimney, includes Breaching\$Minimum Fee\$\$Permit Base Fee\$26-5Water Heaters\$26-5Fikures, each\$3\$\$

Division	CCO Ref	Service Name / Fee Type	Fee	
	-1101	Distance from meter:		
		<1 inch	S	54.00
Plumbing Fees-		1 inch	\$	84.00
Water	26-5	2 inches		126.00
Distribution	200	3 inches		168.00
System		4 inches	\$	213.00
		>4 inches		
		Up to 150 ft lines:	\$	273.00
		6 inches or less		4 4 0 00
		8 inches	\$	140.00
		10 inches	\$	166.00
Plumbing Fees-		12 inches	\$	180.00
Sewer (Sanitary &	26-5		\$	200.00
Storm)		14 inches	\$	208.00
		16 inches	\$	217.00
		18 inches	\$	237.00
		Over 18 inches	\$	247.00
		Per foot over 150 feet	\$	1.00
Plumbing Fees- Sump Line	26-5	Sump line is special rate	\$	140.00
Plumbing Fees- Residential Sewer	26-5	Residential sewer, repair only, no base fee	s	140.00
Plumbing Fees- Manhole	26-5	Manhole & Catch Basins	\$\$	43.00
Plumbing Fees-	26-5	Sewage Sumps, Ejections		40.00
Sewage Sumps			\$	20.00
Plumbing Fees- Connections	26-5	Connection of building drains to building sewer	\$	24.00
Plumbing Fees- Heat Recliner	26-5	For industrial/commercial water heater, no base fee	s	140.00
Plumbing Fees- Lawn Sprinkler	26-5	Lawn Sprinkler System, no base fee		
Plumbing Fees- Water Softener	26-5	Water Softener & Water Conditioner, no base fee	\$	140.00
Plumbing Fees		Medical Gas	\$	140.00
Plumbing Fees-	20-0		\$75 plus \$7.50 pe	r connection
nspection	26-5	Hourly Rate	\$	200.00
Plumbing Fees- Re-inspection	26-5	Re-inspections or Final Inspection	\$	140.00

Division	cco	Service Name / Fee Type		Fee
	Ref			1.00
Plumbing Fees- Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	e	200.00
Plumbing Fees- Insurance	26-5	Insurance Inspections	\$\$	200.00
Plumbing Fees- Overtime	26-5	Overtime Inspection: 1st hour Overtime Inspection: each additional hour	\$ \$	300.00
Plumbing Fees- Equipment	26-5	Supplemental Permit, minimum	¥ \$	140.00
Plumbing Fees- Refund	26-5	Refunds/Transfers	\$	75.00
Electrical Fees	26-5	Residential/Commercial: Minimum Fee	\$	140 per inspe
Electrical-Circuits	26-5	Permit Base Fee First & Second (each) Third & Over (each)	\$\$	15.00 12.00
Electrical- Service/Power	26-5	Service for Light, Heat or Power: Up to 100 amp switch Over 100 to 200 amp switch Over 200 to 400 amp switch Over 400 to 1,000 amp switch Over 1,000 to 2,000 amp switch Over 2,000 amp switch	\$ \$ \$ \$ \$ \$ \$	22.00 51.00 87.00 144.00 226.00 240.00
Electrical-Signs	26-5	Each Sign Each Additional Sign	<u>\$</u>	22.00
Electrical - Fixtures/Plugs	26-5	Fixtures & Plugs, each	s	3.00
Electrical-Power Units (hp)	26-5	Over 1/4 hp to 1.0 hp Over 1.0 hp to 10 hp Over 10 hp to 20 hp Over 20 hp to 30 hp Over 30 hp to 40 hp Over 40 hp to 50 hp Over 50 hp to 75 hp Over 100 hp 50 150 hp Over 150 hp	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	26.00 63.00 77.00 87.00 102.00 114.00 150.00 177.00 202.00 226.00

Division	CCO Ref	Service Name / Fee Type	Fee
Electrical-Trailer	26-5	Per Site	
Parks	20-0	Per Site	\$ 26.00
Electrical-	26-5	Foodern Maine Bus Durte 50 feet of footier	
Feeders	20-5	Feeders, Mains, Bus Ducts 50 feet or fraction	\$ 15.00
Electrical Fees-	26-5	Hourly Rate	
Inspection	20-5		\$ 200.00
Electrical Fees-	26-5	Po inspections or Final Inspection	
Re-inspection	20-5	Re-inspections or Final Inspection	\$ 140.00
Electrical Fees-			
Special	26-5	Special Inspection Pertaining to Sale of Structure	
Inspection			\$ 200.00
Electrical	26-5	Insurance Inspections	
Insurance	20-5		\$ 200.00
Electrical Fees-		Per existing policy:	······································
Overtime	26-5	Overtime Inspection: 1st hour	\$ 300.00
Inspections		Overtime Inspection: each additional hour	\$ 150.00
Electrical Fees-	26-5		
Supplemental	20-3	Supplemental Permit, minimum fee	\$ 140.00
Electrical Fees-	26-5	Minimum Fee	\$ 75.00
Refunds/Transfer	20-5	Hourly Rate, work already performed	\$ 200.00
Building		Copies of Rental License	
Inspections		Copies of Rental License	\$ 9.00
Building			
Inspections		Copies of V/N	\$ 9.00
Bullding			
Inspections		Copies, per sheet (over the counter)	\$ 9.00
		Temprorary Street Closure - Special Events	
		1-25 Barricades	\$ 25.00
Street Fees	26-5	26-50 Barricades	\$ 50.00
0110011003	20-5	51-75 Barricades	\$ 75.00
		76-100	\$ 100.00
		100 Plus Barricades	\$ 150.00
		Concrete Driveways/Sidewalks (Sq. Ft.)	\$ 7.00
		Asphalt Driveways (Sq. Ft.)	\$ 12.00
		Saw Cutting (Lineal Ft.)	\$ 5.00
		Concrete Streets (Sq. Ft.)	\$ 17.00
Consumer	26-5	Concrete Streets (Majors)(Sq. Ft.)	\$ 20.00
Pavement Break	20-0	Asphalt Streets (Sq. Ft.)	\$ 15.00
		Asphalt Streets (Majors)(Sq. Ft.)	\$ 17.00
		Concrete/Asphalt Streets (Sq. Ft.)	\$ 16.00
		Concrete/Asphalt Streets (Majors)(Sq. Ft.)	\$ 18.00
		Concrete Curb (Lineal Ft.)	\$ 20.00

Division	CCO Ref	Service Name / Fee Type		Fee	
		FIRE DEPARTMENT			
n/a	n/a	Fire Incident or Ambulance Run Report	\$	5.00	
n/a	n/a	Code enforcement - per hour	\$	70.00	
n/a	n/a	CPR Training, 1-19 people	\$	25.00	
n/a	n/a	CPR Training, 20+ people	\$	15.00	
n/a	n/a	Hazardous Materials Cleanup	\$	73.00	
n/a	n/a	Vehicle Fire Response	\$	500.00	
n/a	n/a	Consumers Energy Standby	\$	292.00	
n/a	n/a	Faise Alarm Response, 1st	\$		
n/a	n/a	False Alarm Response, 2nd	\$	100.00	
n/a	n/a	False Alarm Response, 3rd	\$	250.00	
n/a	n/a	False Alarm Response, 4th	\$	500.00	
n/a		False Alarm Response, 5th	\$	1,000.00	
n/a	n/a	Extrication	\$	565.00	
n/a	n/a	Candle Watch Fee		70.00	
n/a	n/a	DHS Inspection	\$	139.00	
n/a	n/a	Fire Prev Insp - Assembly	\$	104.0	
n/a	n/a	Fire Prev Insp - Business		125.00	
n/a		Fire Prev Insp - Education	\$	150.00	
n/a	n/a	Fire Prev Insp - Factory/Industry	\$	150.0	
n/a	n/a	Fire Prev Insp - High Hazard	\$	215.0	
n/a	n/a	Fire Prev Insp - Institutional	\$	215.0	
n/a	n/a	Fire Prev Insp - Mercantile	\$	215.0	
n/a	n/a	Fire Prev Insp - Mixed Use	\$	215.0	
n/a	n/a	Group Fire Prev Insp - Reinspections	\$	35.0	
n/a	n/a	Medical Asst.	\$	45.0	
n/a	n/a	Office Training Course	\$	90.0	
n/a	n/a	Structure Fires	\$	500.0	
n/a	n/a	Downed Power Line Security	\$	200.0	
n/a	n/a	Paramed Support for Private Amb.	\$	100.0	
n/a	n/a	Paramed Response for Vehicle Injury Accident	\$	100.0	
n/a	n/a	Classes - blood born pathogens, 1-19	\$	9.0	
n/a	n/a	Classes - blood born pathogens, 20+	\$	5.0	
n/a	n/a	EMS Classes	Ś	1,975.0	
n/a	n/a	FF/EMT hourly rate	\$	60.0	
n/a		Sergeant hourly rate	\$	69.0	
n/a	_	Lieutenant hourly rate	\$	69.0	
n/a	n/a	Captain hourly rate	\$	89.00	
n/a	n/a	Battalion Chief hourly rate	<u> </u>	93.00	
n/a		Fire Apparatus Operator hourly rate		65.00	

Division	CCO Ref	Service Name / Fee Type	F	ee
		POLICE DEPARTMENT		
Patrol	n/a	Preliminary Breath Test	\$	13.00
Patrol	n/a	Prostitution Sting Fee (City Portion Only)	s	675.00
Patrol	_n/a	False Alarm Response	\$	79.00
Patrol	n/a	Drunk Driving OUID Arrest	S	471.00
Patrol	n/a	Drunk Driving OUID Arrest With Accident	\$	236.00
Patrol	n/a	Drunk Driving Blood Test	s	314.00
Patrol	n/a	Drunk Driving SOS Hearing	\$	353.00
Patrol	n/a	Drunk Driving Court Hearing	s	353.00
Patrol	n/a	Accident Fee (Non-Resident)	\$	236.00
Patrol	n/a	Police Officer (Overtime)	\$	104.00
Patrol	n/a	Sergeant (Overtime)	ŝ	131.00
Patrol	n/a	Police Lieutenant (Overtime)	s	146.00
Records & Identification	n/a	Accident / Incident Reports	\$	13.00
Records & Identification	n/a	Copies of Complaints	\$	13.00
Records & Identification	n/a	Criminal Expungement	\$	100.00
Records & Identification	n/a	Fingerprinting	\$	31.00
Records & Identification	n/a	Notary Fee	\$	13.00
Records & Identification	n/a	Sex Offender Registration (City Portion only)	\$	50.00

Division	CCO Ref	Service Name / Fee Type		Fee
		CITY CLERK		
n/a	n/a	Alcohol Liquor Sales	\$	1,000.00
n/a	n/a	Ambulance Company - per Vehicle	\$	150.00
n/a	n/a	Ambulance Attendant New License	\$	60.00
n/a	n/a	Ambulance Attendant - Renewal	\$	55.00
n/a	n/a	Amusement Arcade	\$	407.00
n/a	n/a	Amusement Ride Bond (cash)	\$	1,000.00
n/a	n/a	Amusement Rides 1st Day	\$	190.00
n/a	n/a	Amusement Rides Additional Day	\$	73.00
n/a	n/a	Auctioneer (Daily <90 Days)	\$	40.00
n/a	n/a	Auctioneer (Yearly)	\$	135.00
n/a	n/a	Bowling Alleys	\$	300.00
n/a	n/a	Building Contractor	\$	200.00
n/a	n/a	Bump Shop	\$	425.00
n/a	n/a	Car Wash	\$	282.00
п/а	n/a	Card Room 1st 3 Tables	\$	65.00
n/a	n/a	Card Room Additional Tables	\$	65.00
n/a	n/a	Christmas Tree Bond (cash)	\$	125.00
n/a	n/a	Christmas Tree Sales	S	196.00
n/a	n/a	Cigarette Machines	\$	8.00
n/a	n/a	Cigarette Machine Operator	\$	110.00
n/a	n/a	Club	\$	466.00
n/a	n/a	City Public Driver New	\$	66.00
n/a	n/a	City Public Driver Renewal	\$	55.00
n/a	n/a	Condom Machines		7.00
n/a	n/a	Dance Hall	S	305.00
n/a	n/a	Dance (Public/Teen)	<u> </u>	305.00
n/a	n/a	Dance Permit (Liquor)		347.00
	n/a	Extended Hours Permit	\$	335.00
n/a	n/a	Fireworks Bond	<u> </u>	500.00
n/a	n/a	Fireworks Sales Permit	S S	700.00
n/a	n/a	Garage Sale (1st)	\$	12.00
n/a	n/a	Garage Sale (2nd)		5.00
	n/a	Gasoline Station (1st 2 Pumps)	\$	75.00
n/a	n/a	Gasoline Station (additional pumps)	<u>\$</u>	10.00
n/a	n/a	Going Out Of Business Sale (30 Days)	\$	10.00
n/a	n/a	Hall For Hire	\$	250.00
iva	n/a	Hotel (1st 100 Rooms)		208.00
n/a	n/a	Hotel (each additional Room)		7.00
n/a	n/a	Ice Cream (Vehicle)		200.00
		Ice Cream (Cart)		
n/a	n/a		\$	88.00
n/a	n/a	Initial Merchant	\$	400.00
n/a	n/a	Initial Merchant (Renewal)	\$	200.00
n/a	<u>n/a</u>	Junk Collector (per vehicle)	\$	183.00
n/a	n/a	Junk (2nd hand) Dealer w/ Store	\$	500.00
n/a	n/a	Junk Dealer Yard	\$	400.00
n/a	n/a	Laundromat / Dry Cleaners	\$	300.00
n/a	n/a	Mech Amusement Device Pinball/Video	\$	22.00
n/a	n/a	Mech Device Operator	\$	143.0
n/a	n/a	Motor Vehicle For Hire	\$	165.0

Division	CCO Ref Service Name / Fee Type			Fee
n/a	n/a	Music Machine	\$	33.0
n/a	n/a	Parking Lot 11-25 Spaces	\$	147.0
n/a	n/a	Parking Lot 26-50 Spaces		147.0
	n/a	Parking Lot 51-100 Spaces	\$	147.0
	n/a	Parking Lot 101-150 Spaces	\$	147.0
n/a	n/a	Parking Lot 151-250 Spaces		154.0
	n/a	Parking Lot 251-350 Spaces	\$	164.0
n/a	n/a	Parking Lot >350 Spaces	\$	370.0
//a	n/a	Pawnbroker		400.0
	n/a	Peddler Processing Fee	\$	
n/a	n/a	Peddler Yearly	\$	191.0
n/a	n/a	Peddler 6 Months		191.0
n/a	n/a	Peddler 3 Months	ې	191.
	n/a	Peddler 1 Month	\$	191.
n/a	n/a	Peddler Daily		191.
	n/a n/a	Peddler w/Vehicle	\$ \$	246.
n/a	n/a	Pool Room 1st 4 Tables		240.
	n/a n/a	Pool Room Additional Tables	\$	<u> </u>
n/a	n/a n/a	Precious Metal & Gem Dealer	\$	229.
		Second Hand Dealer	<u> </u>	
<u>n/a</u>	n/a		\$	<u>350.</u> 250.
n/a	n/a	Sidewalk Contractor	\$	
n/a	n/a	Sign Hanger	\$	200
<u>n/a</u>	n/a	Skating Rink	\$	279.
<u>n/a</u>	n/a	Snow Removal Vehicle	\$	175.
<u>n/a</u>	n/a	Tag Day Permit Non-Profit	<u> </u>	50.
n/a	n/a	Taxi Cab Company	\$	150
n/a	n/a	Taxi Cab Inspection By Police	\$	29
<u>n/a</u>	n/a	Theater (per seat, \$300 max)	\$	0.
/a	n/a	Tree Service	\$	109
n/a	n/a	Use of Streets	\$	242
n/a	n/a	Vehicle For Hire	\$	75
n/a	n/a	Wrecker - First Vehicles	\$	201
n/a	n/a	Wrecker - Additional Vehicles	\$	108
n/a	n/a	Adult Entertainment Establishment	\$	886
n/a	n/a	Copy of City Charter	\$	10
n/a	n/a	City of Flint Code Book	\$	300
n/a	n/a	Code Supplements	\$	33
n/a	n/a	Voter Lists (per sheet)	\$	0.
n/a	n/a	Voter Labels (per page)	\$	0.
n/a	n/a	Voter Info On Disk	\$	140
n/a	n/a	Precinct Guides	\$	12
n/a	n/a	Ward Maps - Large	\$	15
n/a	n/a	Ward Maps - Small (8x10)	\$	2
n/a	n/a	Ward Maps - Small (11x17)	\$	5.

Division	CCO Ref	Service Name / Fee Type		Fee		
ASSESSMENT OFFICE						
n/a	n/a	Record Reproduction (non FOIA)	\$	3.00		
n/a	n/a	Tax Maps	\$	23.00		
n/a	n/a	Tax Maps (Full Set)	\$	1,590.00		
n/a	n/a	Research Hourly Rate (1 hr minimum) (non FOIA)	\$	91.00		
n/a	n/a	Level 1: Creating or Combining < 2 Platted Parcels	\$	50.00		
n/a	n/a	Level 2: Creating or Combining 3-4 Platted Parcels	\$	100.00		
n/a	n/a	Level 3: Creating or Combining < 4 Un-Platted Parcels w/Survey	\$	150.0		
n/a	n/a	Level 4: Creating or Combining > 4 Platted/Un-Platted Parcels w/Survey	\$	200.0		
		FINANCE & PAYROLL				
n/a	n/a	Pension Verification Letter	\$	18.0		
n/a	n/a	Copies of Paychecks	\$	4.0		
n/a	n/a	Copies of Other (non-Paycheck) materials	\$	1.0		
n/a	n/a	Duplicate 1099s	\$	12.0		
n/a	n/a	Duplicate W2s	\$	12.0		
		LAW OFFICE				
n/a	n/a	FOIA Copy Charge (1st page)	\$	1.0		
n/a	n/a	FOIA per page copy charge	\$	0.2		
n/a	n/a	Research Hourly Rate (Non FOIA)	\$	70.0		
n/a	n/a	Sundry Revenues	\$	287.0		
n/a	n/a	FOIA Labor Rates	\$	15.6		
n/a	n/a	Notary		10.0		
		RISK & BENEFIT MANAGEMENT				
n/a	n/a	Insurance Form Completion	\$	20.0		
n/a	n/a	Mailing Fee	\$	3.5		
n/a	n/a	Insurance Fee for Auto Accidents Involving City Property	\$	45.0		
n/a	n/a	Copying Charges (first 10 pages) non FOIA	\$	13.0		
n/a	n/a	Copying Charges (additional pages) non FOIA	\$	0.2		
		TREASURER				
n/a	n/a	Deed Certification	\$	4.5		
n/a	n/a	Research Fee (non FOIA)	\$	53.0		
n/a	n/a	Photocopies (first copy)	\$			
n/a	n/a	Photocopies (additional - if same page only)	\$			
n/a	n/a	Income Tax Admin Review Fee	\$	28.0		
n/a	n/a	School District Summer Tax Levy (GISD)	Ś	10,000.		
n/a	n/a	School District Summer Tax Levy (Other Districts)	\$	250.0		
n/a	n/a	Bounced Check Fee	\$	50.0		

Division	CCO	Consider Name (Ex. 7			
Division Ref		Service Name / Fee Type		Fee	
		PLANNING & ZONING			
n/a	n/a	Site Plan Review: Resid 3+ houses	\$	1,002.00	
n/a	n/a	Site Plan Review: Comm/Ind	S	1.002.0	
n/a	n/a	PUD or Mixed Use DvI: Pretiminary	\$	1,002.0	
n/a	n/a	PUD or Mixed Use DvI: Final	\$	626.0	
n/a	n/a	Revisions / Review	\$	501.0	
n/a	n/a	Special Approval / Conditional Use	\$	1.002.0	
n/a	n/a	Street or Alley Vacations	\$	1,002.0	
n/a	n/a	Street Name Change	\$	1.002.0	
n/a	n/a	Zoning Appeal/Variances/Interp: Comm.	\$	1.002.0	
n/a	n/a	Zoning Appeal/Variances/Interp: Resid.	S	626.0	
n/a	n/a	Copies of Master Plan/ Zoning Ord/ Maps	\$	22.0	
n/a	n/a	Zoning Change	\$	1,253.0	
n/a	n/a	Zoning Certificate: Per Hour	\$	125.0	
n/a	n/a	Zoning- Written Confirmation, per parcel	\$	125.0	
n/a	n/a	Zoning Lots: Resid prin parcel+1 parcel	\$	188.0	
n/a	n/a	Zoning Lots: Resid: each add'l parcel	\$	251.0	
n/a	n/a	Zoning Lots: Comm. prin parcel+1 parcel	\$	251.0	
n/a	n/a	Zoning Lots: Comm.: each add'l parcel	\$	376.0	
n/a	n/a	Real Property Disp. Fee: Resid. Side Lot	\$	501.0	
n/a	n/a	Real Property Disp. Fee: Resid Non Side	\$	501.0	
n/a	n/a	Real Property Disp. Fee: Comm/ Ind.	\$	1.002.0	
n/a	n/a	Master Plan Update Surcharge	Ś	-	
n/a	n/a	Zoning Review of Bldg Permit	Ś	31.0	
		PARKS & RECREATION			
n/a	n/a	Day Camps	\$	25.0	
n/a	n/a	Kearsley Park	Ś	100.0	
n/a	n/a	Kearsley Park	\$	50.0	
n/a	n/a	All Other Parks	\$	35.0	
n/a	n/a	All Other Parks	s s	35.0	
n/a	n/a	Snowmobile	\$	650.0	
n/a	n/a	Snowmobile	S	200.0	

Division	vision CCO Service Name / Fee Type		Fee			
WASTE COLLECTION FEES						
n/a	n/a	Collection Fee - FY16	\$	142.71		
n/a	n/a	Collection Fee - FY17		145.70		
		WATER SERVICE CENTER				
n/a	n/a	Labor Rate	\$	50.00		
n/a	n/a	Meter Test Requested by Customer	\$	50.00		
n/a	n/a	Lost or Stolen Meter Charge	Cost of M	Meter + \$50.00		
n/a	n/a	Affidavit Filing	\$	25.00		
n/a	n/a	Water Service Turn On or Off: Regular	S	50.00		
n/a		Water Service Turn Off: Emergency: Shop	S	100.00		
n/a	n/a	Water Service Turn-Off: Non Payment	S	75.00		
n/a	n/a	Water Service Turn-On: Non Payment Same Day	\$	100.00		
n/a	n/a	Water Service Turn-On: Non Payment Next Day	S S	75.00		
n/a	n/a	Water Service Turn On or Off: Regular: Shop	ŝ	65.00		
	n/a	Frozen Meter Charge		Meter + \$50.00		
n/a	n/a	Hydrant Meter Charge 5/8"				
n/a	n/a	Hydrant Meter Charge 1"	Deposit -	+ \$50 install fee		
n/a	n/a	Hydrant Meter Charge 1 ¹ / ₂ "		oval fee + Cos		
	n/a	Hydrant Meter Charge 2"	of Water			
n/a	n/a	Hydrant Meter Charge 3"	"			
	n/a	No Show Appointment	\$	50.00		
n/a	n/a	Thaw Frozen Lines		325.00		
n/a	n/a	Cut & Plug 2" Water	<u>\$</u>	506.00		
	n/a	Main Taps & Tie Ins				
n/a	n/a	New Service Main Inspection				
n/a	n/a	Seasonal Meter Installation or Removal	s	50.00		
n/a	n/a	Cut & Plug 3" Water 12" Sewer		T&M		
n/a	n/a	Riser Repair 3/4" Water	s	126.00		
n/a	n/a	Riser Repair 1" Water		126.00		
n/a	n/a	Riser Repair 1.5"	÷			
n/a	n/a	Riser Repair 2.0"	T&M			
	<u>n/a</u>	Check and Waste Repair 3/4"	\$	126.0		
	n/a	Check and Waste Repair 1"	\$ 126.0			
n/a	n/a	Check and Waste Repair 1.5"	T&M			
<u>n/a</u>	n/a	Check and Waste Repair 2.0"	T&M \$ 72.1			
n/a		Bacteriological Sample Test Non Customers				
n/a	n/a	Make sure off meter room found on-turned off & stuffed curb box	\$	75.0		
	<u> </u>	Blow Out for Turn On from MSO Stuffed Curb Box: Shop	\$	90.0		
n/a	n/a	Make sure off shop stuffed	\$	90.0		
n/a	n/a	Excavation for Turn-On from Non-Pay Turn-off	T&M \$250 per hour			
n/a	n/a	Bacteriological Sample Test Customers	No Fee			
n/a	n/a	Water Deposit Fee for Renters	\$	250.0		

Division CCO		Service Name / Fee Type			
	Ref				
	-	WATER - SEWER BILL RATES			
		Metered Water-per 100 cubic feet (748 gallons)			
n/a	n/a	City - 0 to 35 CCF (one CCF =748 gallons)		\$7.92 per CC	
n/a	n/a	City - 35 to 2,000 CCF (one CCF =748 gallons)		\$7.62 per CC	
n/a	n/a	City - Over 2,000 CCF (one CCF =748 gallons)		\$6.09 per CC	
n/a	n/a	NonCity - 0 to 35 CCF (one CCF =748 gallons)		\$11.88 per CC	
n/a	n/a	NonCity - 35 to 2,000 CCF (one CCF =748 gallons)		\$11.42 per CC	
n/a	n/a	NonCity - Over 2,000 CCF (one CCF =748 gallons)		\$9.14 per CC	
		Water "Readiness to Serve" Service Charges			
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$	22.9	
n/a	n/a	Residential City - Meter Size 1"	\$	58.1	
n/a	n/a	Residential City - Meter Size 1 1/2"	\$	58.1	
n/a	n/a	Residential City - Meter Size 2"	\$	58.1	
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$	34.1	
n/a	n/a	Residential Non-City - Meter Size 1"	\$	87.0	
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$	87.0	
n/a	n/a	Residential Non-City - Meter Size 2"	\$	87.0	
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	S	55.7	
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$	78.4	
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	\$	112.6	
n/a	n/a	Commercial-Indust. City - Meter Size 2"	Ś	157.4	
n/a	n/a	Commercial-Indust. City - Meter Size 3"	Ś	310.8	
n/a	n/a	Commercial-Indust. City - Meter Size 4"	Ś	547.0	
n/a	n/a	Commercial-Indust. City - Meter Size 6"	Ś	1.075.7	
n/a	n/a	Commercial-Indust. City - Meter Size 8"	Ś	1,560.0	
n/a	n/a	Commercial-Indust. City - Meter Size 10"	Ś	2,153.4	
n/a	n/a	Commercial-Indust. City - Meter Size 12"	Ś	2,605.3	
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$	3,242.2	
n/a	n/a	Commercial-Indust. City - Meter Size 20"	s s	3,501.9	
n/a	n/a	CommIndust. Non-City - Meter Size 5/8"x3/4"	\$	83.7	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	Ś	117.	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$	169.0	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$	236.2	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	S S	468.0	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$	820.1	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$	1,613.3	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$	2,340.2	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	\$	3,247.3	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10			
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	\$	3,907.7	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16" Commercial-Indust. Non-City - Meter Size 20"	\$	4,863.2	
11/21	11/2	Sowago Elow por 100 ouble feet (749 gelleng) beard or material	\$	5,709.6	
 n/a		Sewage Flow per 100 cubic feet (748 gallons) - based on metered Residential City - per CCF (one CCF =748 gallons)	water	AC 47 0	
194	n/a	Residential City - per CCF (one CCF = 748 galions)		\$5.17 per Co \$5.68 per Co	

Division	cco	Service Name / Fee Type		Fee	
	Ref				
		Sewer "Readiness to Serve" Service Charges			
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$	34.4	
n/a	n/a	Residential City - Meter Size 1"	\$	70.4	
<u>n/a</u>	n/a	Residential City - Meter Size 1 1/2"	\$	70.4	
n/a	n/a	Residential City - Meter Size 2"	\$	70.4	
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$	44.1	
<u>n/a</u>	n/a	Residential Non-City - Meter Size 3/4"	\$	60.3	
n/a	n/a	Residential Non-City - Meter Size 1"	\$	82.9	
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$	82.9	
n/a	n/a	Residential Non-City - Meter Size 2"	\$	82.9	
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	\$	55.9	
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$	91.2	
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	S	148.4	
n/a	n/a	Commercial-Indust. City - Meter Size 2"	\$	211.1	
n/a	n/a	Commercial-Indust. City - Meter Size 3"	\$	471.6	
n/a	n/a	Commercial-Indust. City - Meter Size 4"	\$	777.1	
n/a	n/a	Commercial-Indust. City - Meter Size 6"	S	1,571.8	
n/a	n/a	Commercial-Indust. City - Meter Size 8"	\$	2.312.7	
n/a	n/a	Commercial-Indust. City - Meter Size 10"	\$	3,141.9	
n/a	n/a	Commercial-Indust. City - Meter Size 12"	\$	3,688.7	
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$	4,870.5	
n/a	n/a	Commercial-Indust. City - Meter Size 20"	\$	5,734.9	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 5/8"	\$	62.5	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3/4"	\$	79.2	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"		105.5	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$	177.4	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$	250.2	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	\$	562.9	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$	953.8	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$	1,905.7	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$		
n/a	n/a	Commercial-Indust. Non-City - Meter Size 0		2,849.2	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10			
	n/a	Commercial-Indust. Non-City - Meter Size 12	\$	4,449.1	
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16		5,919.1	
	1// Cl	Back Billing Rate (can be adjusted by Consumers Energy reading		7,032.4	
n/a	n/a	All charges per rate schedule in effect at 7 units/mo.	igs for actual usage pa	itterns)	
(1/64	100	Genesee Co. Drain Commission - Service Fee			
		including fee for emergency back up.	\$40,	000 per mor	

Division	CCO Ref	Service Name / Fee Type		Fee	
		ASTEWATER RATES - COMMERCIAL/INDUSTRIAL CUSTOMERS	5		
FY2015		INSIDE			
n/a	n/a	Volume	\$	1.930	
n/a	n/a	Suspended Solids	\$	0.591	
n/a	n/a	Biological/Chemical Oxygen Demand	\$	1.257	
n/a	n/a	Phosphorous	\$	1.781	
n/a	n/a	Industrial Charge	\$	0.032	
FY2015	1	OUTSIDE			
n/a	n/a	Volume	\$	2.189	
n/a	n/a	Suspended Solids	\$	0.589	
n/a	n/a	Biological/Chemical Oxygen Demand	\$	1.41(
n/a	n/a	Phosphorous	\$	1.80	
n/a	n/a	Industrial Charge	\$	0.03	
FY2016		INSIDE			
n/a	n/a	Volume	S	2.06	
n/a	n/a	Suspended Solids	Ś	0.63	
n/a	n/a	Biological/Chemical Oxygen Demand	\$	1.34	
n/a	n/a	Phosphorous	\$	1.90	
n/a	n/a	Industrial Charge	S	0.03	
FY2016		OUTSIDE	<u> </u>		
n/a	n/a	Volume	\$	2.34	
n/a	n/a	Suspended Solids	\$	0.63	
n/a	n/a	Biological/Chemical Oxygen Demand	S	1.50	
n/a	n/a	Phosphorous	\$	1.93	
n/a	n/a	Industrial Charge	S	0.03	
		DCED			
17 milita		Brownfield Tax Credit Application - Fee calculated from total project investment			
. 223	1	and only assessed if the Flint Brownfield Redevelopment Authority approves			
n/a	n/a	the application. Application fee must be paid prior to bringing the Brownfield			
		Plan before City Council for final approval.			
		Less than \$1 Million	S	500.0	
		\$1 Million to \$10 Million	\$	1.000.0	
		\$10 Million and Over	ŝ	2,000.0	
n/a	n/a	Tax Abatement Applications	\$	1,000.0	
n/a	n/a	Section 108 Loan Application	ŝ	2.000.0	
n/a	n/a	Specification Writing for Residential Rehabilitation	S S	300.0	

PROJECTED TAXPAYER IMPACT

PROJECTED TAXPAYER IMPACT

Values	FY15 <u>Current</u> <u>Winter & Summer</u>	FY16 <u>Budget</u> Winter & Summer	FY17 <u>Budget</u> Winter & Summer	Increase from FY15		
House value				over 2 years		
	\$41,000.00	• • • • • • • • • •	\$41,000.00			
Taxable value	\$20,500.00	· · ·	\$20,500.00			
Annual Income	\$40,000.00	\$40,000.00	\$40,000.00			
Tax rate (mills)	65.88	65.88	65.88			
Street Lights	\$70.94	\$70.94	\$70.94			
Garbage	\$162.63		\$162.63			
Water/Sewer Bill	\$1,800.00	\$1,800.00	\$1,890.00			
Payments						
Property taxes	\$1,351.00	\$1,351.00	\$1,351.00			
Street lights	\$70.94	\$70.94	\$70.94			
Garbage	\$162.63		\$145.70			
Income tax	\$400.00	\$400.00	\$400.00			
Water bill	\$1,800.00		\$1,854.00			
Total Payments	\$3,784.57	\$3,764.65	\$3,821.64			
		(\$20)	\$57	\$37		
		-0.5%	1.5%	1.0%		

\$41,000 House, \$40,000 Income

\$61,500 House, \$50,000 Income

<u>Values</u> House value Taxable value Annual Income Tax rate (mills) Street Lights Garbage	FY15 <u>Current</u> <u>Winter & Summer</u> \$61,500.00 \$30,750.00 \$50,000.00 65,88 \$70.94 \$162.63	FY16 <u>Budget</u> <u>Winter & Summer</u> \$61,500.00 \$30,750.00 \$50,000.00 65.88 \$70.94 \$162.63	FY17 <u>Budget</u> <u>Winter & Summer</u> \$61,500.00 \$30,750.00 \$50,000.00 65.88 \$70.94 \$162.63	Increase from FY15 <u>over 2 years</u>
Water/Sewer Bill	\$1,800.00	\$1,800.00	\$1,890.00	
Payments Property taxes Street lights Garbage Income tax Water bill	\$2,026.00 \$70.94 \$162.63 \$500.00 \$1,800.00	\$2,026.00 \$70.94 \$142.71 \$500.00 \$1,800.00	\$2,026.00 \$70.94 \$145.70 \$500.00 \$1,854.00	
Total Payments	\$4,559.57	\$4,539.65	\$4,596.64	
		(\$20) -0.4%	\$57 1.3%	\$37 0.8%