

# **CITY OF FLINT, MICHIGAN**

## **Setting a Sustainable Course for the City of Flint**

**Five Year Financial Plan 2016-2020**

**Adopted Budget for FY16 and FY17**

**Future Projections for FY18, FY19 and FY20**



**Gerald Ambrose**  
**Emergency Manager**

**Dayne Walling**  
**Mayor**

**Natasha L. Henderson**  
**City Administrator**

**Dawn Steele**  
**Deputy Finance Director**

# City of Flint Five-Year Financial Plan

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# City of Flint 5-Year Financial Plan

## Introduction

The City of Flint will be in a positive financial position at the start of the FY2016 budget year for the first time in a decade. None of the City's funds, including its General Fund, will have a deficit. City governance and management will likely be in the hands of the Mayor, City Council, and its professional management team, with oversight from a state appointed Receivership Transition Advisory Board.

Newly enacted charter amendments, ordinances, policies, and procedures provide a path for the City of Flint to move forward in achieving and maintaining sustainable financial solvency. It is only through being a financially stable organization that the City can hope to serve its citizens by working to achieve its stated vision mission, and goals.

The public has recognized the importance of a fiscally responsible approach as well as the value of long-term planning for sustainability. The newly adopted City Charter amendment reads that the budget and corresponding document:

"Shall explain the budget both in fiscal terms and in terms of the work programs, demonstrating how spending priorities are guided by and adherent to the City's Master Plan. It shall outline the proposed financial policies of the City for the ensuing fiscal year and the impact of those policies on future years. It shall describe the important features of the budget, indicate any major changes from the current year in financial policies, expenditures, and revenues together with the reasons for such changes, summarize the City's debt position, including factors affecting the ability to raise resources through debt issues, and include such other material as the Mayor deems desirable. The budget shall provide a complete three (3) year financial plan of all City funds and activities, with five (5) years of revenue projections."

Accountability for achieving and maintaining sustainable financial solvency rests ultimately with the Mayor and City Council, guided and supported by its professionally trained management team. It is their actions which will determine when the City of Flint can be released from state oversight.

The financial plan described here has a five year timeframe, extending from July 1, 2015 through June 30, 2020, or commonly referred to as FY16 through FY20. Budgets are included for FY16 and FY17, and financial forecasts are included for FY18, FY19, and FY20.

The budgets for FY16 and FY17 have been developed within the context of the City's recently adopted Master Plan, the Vision, Mission, and Goals for the City government as recently updated by the City Council, as well as the Budget Priorities adopted by the City Council. The budgets have also been developed in compliance with expectations of achieving and maintaining sustainable financial solvency, as reflected in recently enacted ordinances regarding adequate levels of reserves in the General Fund, Special Revenue funds, and Enterprise funds.

Taken together, the Master Plan, Strategic Plan, and multi-year financial plan constitute the template for moving the City government forward towards the Vision of being, "a well-managed, financially stable, and accountable organization focused on creating a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life."

The long range financial outlook demonstrates the continuing financial challenges facing the City of Flint. Anticipated growth in current revenue streams are forecasted to be less than the anticipated growth in the expense base, leaving a gap between revenues and expenses every year which must be

addressed. Minimal revenue growth in property tax and income tax revenues, coupled with consistent increases in personnel and operating costs, create a gap which must be addressed by obtaining additional sources of revenue, reducing staffing and services, or identifying further efficiencies. Given the low level of services currently provided by the City, further reductions in services would be very difficult; however, attempting to provide services at a level which cannot be supported financially is unacceptable.

There are also more near term financial challenges which must be addressed as well. Public safety services are supported by two separate voted millages generating more than \$5 million annually in total. Both are up for renewal in 2017 and greatly affect the projected budgets. Failure of either would be disastrous, in that those two sources provide 20% of the financial support for police and fire services.

At the same time, the State of Michigan's more than \$2.5 million appropriated annually for the City lock-up, the state troopers provided to support city police officers, and the assistant prosecutors supporting County law enforcement provide invaluable assistance in support of local public safety services. Replacement of these resources and revenues from other city revenue sources would be impossible. This fact illustrates the persistent financial challenges that the City will continue to face with its finances and the necessity of continued partnerships and support from all.

A third major potential challenge to the City's financial solvency remains the issue of retiree health care. Decisions to reduce – but not eliminate – health care for current retirees accomplished some \$5 million in cost reductions for the City, and was an essential part of the City's financial recovery. However, the lawsuit filed over the action remains active, and should there be an unfavorable decision against the City, the financial repercussions would significantly impair the City's return to financial solvency.

This document is designed to provide information and tools for understanding the difficult choices that will continue to need to be made and also the way that City services are being planned and delivered in a manner consistent with the Master Plan, Strategic Plan, and Capital Improvement Plan in order to fulfill the mission of the City of Flint Government and “assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons.”

## **Background**

The City of Flint has been in state receivership since December, 2011, as a result of consistent deficits in the General Fund, a decline in pooled cash, unrealistic budgeting, and unfunded liabilities for postemployment benefits. This was all compounded by the effects of the recession of 2008, which greatly reduced state and local revenues. Significant progress has been made in addressing these financial issues, as the \$19.1 million deficit at the end of FY12 was reduced to \$9.0 million at the end of FY14, and legacy costs were reduced from \$850 million to \$240 million. The City's cash position has been significantly improved, and the FY15 budget was realistically balanced and is on target to reduce the deficit to \$7 million. Plans are underway to finance the remaining \$7 million deficit with a loan from the state.

Organizational changes have been made and new financial policies and procedures put into place to provide the tools for achieving and maintaining financial solvency. Flint voters approved the creation of a Charter Commission, charged with reviewing the decades old City Charter. New ordinances have been adopted requiring long range strategic planning, multi-year budgeting and forecasting, and the maintenance of adequate financial reserves in city funds.

With the financial progress made, including the elimination of the deficit, and with the organizational changes in place, City operations will soon be taking the next step towards returning to home rule, consistent with PA436. Mayor and Council will resume their executive and legislative roles, subject to the organizational changes made by the various Emergency Manager Orders, and the oversight by a state appointed Receivership Transition Advisory Board.

The City will fully exit state receivership at the point in time that the actions of the Mayor, Council, and Administration demonstrate to the satisfaction of the Governor that the City is financially stable, on a path which assures continued financial stability, and is no longer in need of state oversight.

### ***Financial Challenges***

Resolving the near financial insolvency of the City has required hard decisions and sacrifices for all. The FY13 and FY14 budgets were balanced through a mixture of significant revenue increases, significant expenditure decreases, and steps taken to reduce legacy costs. Revenue increases included a 25 percent increase in water and sewer rates, passage of a 6 mill property tax increase for police and fire; establishment of a special assessment district for street lighting; and implementation of a fee sufficient to cover the cost of waste collection. Expenditure reductions included elimination of 20 percent of the City's workforce; compensation decreases equivalent to a 20 percent wage reduction for remaining employees; and the restructuring of health and retirement benefits for current employees and retirees necessary to develop a credibly balanced spending plan. Further reductions were necessary in FY15, and of necessity, required significant reductions in public safety positions. Even with the voter approved millages, the City was left with police staffing far below the levels in comparable cities.

### ***Restructuring***

Significant organizational changes have been made as well. City waste collection is now operated under contract with a private company; City 911 operations are being consolidated with the Genesee County 911 Consortium; and on January 2, 2016, the City-funded 68<sup>th</sup> District Court will become part of the County-funded 67<sup>th</sup> District Court. All of these actions, as well as others, have resulted in significant cost savings to the City while at the same time maintaining or improving those services.

The actions taken to restructure healthcare benefits for current employees and retirees have also had a significant impact on reducing both current costs and long-term liabilities. The 20% reduction in the workforce required significant reorganizational activities focused on reducing current costs. Long term liabilities were reduced by eliminating traditional defined benefit pension programs for new employees in favor of hybrid plans; by moving the City's retirement system into the state wide retirement system; by restructuring health insurance benefits for current employees and placing retirees into those same plans; and by eliminating the promise of retiree health care for new employees in favor of providing retiree medical savings accounts. This restructuring, which was implemented during the course of FY12, has reduced the City's OPEB liabilities alone from \$850 million to \$240 million at the end of FY14.

### ***Legacy Costs and Legal Challenges***

The steps taken to begin to restore the City to financial solvency have not been without conflict and changing circumstances. A significant legal challenge has been made to the decision to move retirees from their historical health insurance plans into the same plans offered current employees. This action resulted in an initial cost reduction in FY13 of \$3.5 million to the City and imposed deductibles and co-pays on retirees. Because of a stay initially imposed by the federal court in FY14, the City was required to increase its budget for retiree healthcare costs in the FY15 budget by \$5 million. However, the injunction was subsequently modified, and the City was permitted to implement a significant portion of the initial changes. This action provided some financial relief to the City, but the risk remains that budgeted healthcare costs will increase significantly should the lawsuit result turn out to be unfavorable for the City.

Legacy costs in total will continue to be a cost burden to the City of Flint. In FY 16, pension and retiree health care is now projected to cost \$31.7 million, or approximately 20% of total projected expenses. \$17.3 million is borne by the General Fund which equates to 33% of general fund expenses. \$8.5 million is borne by the Utilities Funds, which equates to 13% of expenses. These amounts, while still significant, are less than the \$38.6 million originally budgeted for FY16. By 2020, the obligation for these expenses are projected to increase to nearly 39.6 million, or some 23% of projected total expenses.

### ***Partnerships***

The efforts of the City to regain financial solvency have been aided by support from numerous federal, state and private partners. Federal grants for police, fire services and blight elimination and demolition, as well as for transportation, planning and development have substantially assisted Flint's recovery from the bottom of the recession. The White House Strong Cities, Strong Communities (SC2) partnership has provided support for implementation of the Master Plan, including brownfield redevelopment, public safety, and blight strategies. State police troopers have been placed in the City to support local law enforcement efforts, and funds have been allocated to enhance prosecution activities and to operate the City's lock up. The Governor's proposed budget continues this support. New partnerships with Genesee County and surrounding municipalities in courts and 911 will provide significant savings and improved services. Many foundation, nonprofit, business, faith and community partners have come together in the best interest of the city and this collaboration will be critical to continue.

### ***FY16-FY20***

The future financial solvency of Flint will continue to be challenged by a continuing structural deficit. Property tax, income tax, revenue sharing and other general sources of revenue are projected to grow by an average of 1.2% annually, while expenses are projected to grow by 2.4%. While a 1.2% gap may not

seem large, it equates to nearly \$1 million on an expense base of \$83 million, which is the projected base for FY18. Addressing this gap on an annual basis is necessary and critical if the City is to regain and maintain its financial solvency.

## Overview

The City of Flint has spent much time and effort to plan for the community's future through the adoption of a comprehensive master plan and capital improvement plan, and through creation of an organizational framework focused on the City's updated vision, mission, and goals. The Vision, Mission, and Goals of the City of Flint are detailed in this document, as are specific budget priorities identified by the City Council. It is a core mission of the City that all who live, visit, work, and study in Flint can expect to receive city services in a customer friendly, financially responsible, and equitable manner which insures equality of opportunity for all.

The budgets for FY16 and FY17 have been reviewed and developed consistent with that framework; balanced in a manner reflecting current desire to maintain services, to foster financial stability and to reflect the budget priorities adopted by the City Council.

The decisions incorporated into the FY16/FY17 budget reflect the financial realities of a financially strapped City working to move out of state receivership. Revenues are growing marginally, and the City does not have adequate financial reserves to foster any appreciable degree of security. The anticipated loan which will eliminate the accumulated General Fund deficit does not solve the City's financial problems but does enable beginning to establish adequate reserves.

### ***Financial Outlook***

The financial outlook for the City is improved in the short term from the outlook presented last year. With the financial impact of the changes to retiree health care, a lower than expected pension contribution for FY16 and FY17, and the cost reductions from the 911 consolidation and the district Court consolidation, the budgets for FY16 and FY17 are able to maintain the status quo in terms of staffing and programming. This improved condition, however, is not sufficient to significantly increase service levels in any area. It will, however, allow some advance time for considering how future revenue and expense challenges associated with a continuing structural deficit will be met within the context of the City's Master Plan and Strategic Plan priorities.

The spending plan for the City is still reliant upon financial and programmatic support from state, federal, and other sources. Operation of the City's lock up is assumed to be continued based on state financial support in excess of \$2.5 million, while state troopers will continue to assist the Flint Police Department. Activities related to blight management, and implementation of the City's Master Plan are still supported significantly with programmatic and financial support from grant sources.

### ***Staffing***

Current staffing for city services is 523 full time equivalents. That number is projected to be reduced to 502 in FY16 and to 470 in FY17. The staffing reductions reflect primarily the 911 consolidation in FY16 and the District Court consolidation in FY17. Other adjustments are also made, including the elimination of 1 fulltime position in Human Resources and Law, as a result of reorganization; the addition of a third position in the Council Office, the addition of an engineering position in Transportation, and the addition of one position in Development and Planning to assist in economic development and business case processing. Funds are also set aside for a contracted service for economic development, and funding for ten part-time police officers is included, seven of which will be paid for and assigned to Hurley Hospital.

### ***Costs, Fees and Assessments***

Costs to citizens will be reduced in FY16 as the waste collection fee is reduced by \$20, and property tax, water and sewer rates, remain unchanged. In addition, the \$350 water deposit fee for renters is reduced to \$250. The previously adopted FY16 budget anticipated a 6% increase in water and sewer rates, but that has been eliminated.

FY17 continues the status quo, with the exception of water and sewer rates. A 5% increase in water and utility rates is tentatively included in FY17, but will be reviewed next year prior to implementation. The City is in the process of reviewing the utility rate schedule, and will be using those results, as well as updated expectations associated with the move to KWA, and the results of current efforts to reduce water loss and improve operational efficiencies with the water and sewer systems.

In comparison to the projected total taxpayer impact for the current year, the collective impact in terms of taxes, fees, and charges, including water and sewer, is projected to be a total increase of approximately 1% over the next two years.

## ***Priority issues addressed***

Key actions in the FY16 and FY17 budgets which specifically address Council priorities include:

### ***Increasing Public Safety***

- Police staffing, which currently includes 99 sworn officers and 15 civilians, is increased by the addition of 10 part-time police officers, and a Telephone Response Unit is added as a result of the 911 consolidation. Even though a majority of the new positions in the Police Department will be assigned to Hurley Hospital under a contract for services, the addition will give the department more flexibility to deploy full time officers where needed. Fire Department staffing of 75 is maintained, and the current level of service will be continued.
- The foundation for increased efficiency in both Police and Fire is being laid with migration to the State Records Management System, and with implementation of appropriate recommendations from the ICMA.
- Reductions in health care and pension costs, and the cost reductions achieved through the 911 and court consolidations have allowed the continuation of current public safety staffing levels through FY16 and FY17, which is one year longer than predicted last year. Going forward, however, voters will need to renew both special millages, or even current low levels of staffing will be at significant risk.
- Over the next two years the Police Department will focus on emerging crime issues as they appear and on increasing community engagement, specifically increasing the number of community centers and building community trust. The Fire Department, in addition to maintaining its response time to alarms at improved levels, will continue to reach out to the community to promote fire protection education.

### ***Reducing Utility Rates and Costs***

- The Utilities Division of DPW is committed to providing dependable quality water with investments in both the treatment process in the form of a new filter media and in the distribution system with the first significant pipe replacement project in over a decade. These system improvements will afford a greater opportunity to have stable water and sewer rates while continuing to perform needed maintenance on the system.
- Unfortunately, the maintenance and quality needs of the utility system, coupled with the prior financial deficits in the Utility funds, does not permit a decrease in rates. However, the long term impacts of capital investments in the system, including the decision to participate in KWA, assures that future rate increases will be less than had the City continued to purchase its water from DWSD.
- With the timing of the capital projects, the restructuring of water related debt, the cost reductions gained from temporarily using the Flint River for supply, and reductions in staffing in the Utilities Division, the 6% water and sewer rate increase included in the original FY16 budget has been eliminated, and so water and sewer rates will be held constant in FY16. However, a 5% increase is tentatively included in the FY17 budget, but that will be reviewed prior to the beginning of the FY17 fiscal year.
- The City's action plan to improve water quality will continue, as will the process of reviewing rate schedules, deposit and turn-on/off fees, with the goal of assisting those who are truly unable to pay.

### ***Eliminating the General Fund Deficit***

- With the pending receipt of a \$7 million loan from the State of Michigan, the General Fund deficit will be eliminated by June 30, 2015. In accordance with the City Council's recently adopted financial stability ordinances, the FY16 and FY17 budgets will begin to build reserves at the rate of \$1 million annually. As the Mayor and Council continues this practice in future years, it is projected that the financial reserve in the General Fund will reach 10% of General Fund revenues by 2020. While the goal is 15%, these actions represent significant commitment and progress towards sustainable financial solvency.

### ***Increasing Capacity for Master Plan Implementation, Blight Management, and Economic Development***

- The newly merged Planning & Development Department (DPD) is focused on creating a vibrant and growing community with a high quality of life for residents, businesses, students, and visitors. Through comprehensive planning, building and safety, blight elimination and neighborhood stabilization, community and economic development, street lighting, and parks and recreation, DPD is actively working to address all of the Council priorities. In addition, DPD is charged with coordinating the implementation of the community's Master Plan adopted in late October of 2013.
- In FY 16 and FY 17, the DPD will prioritize blight elimination and neighborhood stabilization through proactive code enforcement, waste removal, demolition, and housing rehabilitation. Other priorities include: economic development through entrepreneurship and small businesses growth in underserved neighborhoods, construction of quality housing, creation of safe, healthy places for youth to learn and thrive, and enhanced partnerships to provide new resources to the City to carry out the Master Plan. The Department will also improve regulatory procedures like zoning and will develop a business friendly permitting counter to streamline the review and approval processes to facilitate redevelopment.
- Through creative use of grant funding, the City has been able to add much needed positions in code enforcement and blight elimination without impacting the General Fund budget. In total, the budget represents 27 full-time and 2 part-time positions. DPD will continue to pursue new partnerships and resources in order to grow our capacity to implement the Master Plan and improve services to Flint residents, businesses, students, and visitors.
- Additional resources are added to Planning and Development to assure staff is available to support and assist businesses in obtaining necessary approvals from the City, and funds are set aside for contracted services with the Flint Genesee Chamber of Commerce

### ***Improving Energy Efficiency***

- Addressing a significant goal of improving energy efficiency, a vendor has been identified to develop specifications to improve the carbon footprint of the City, including city facilities and utilities. In FY16 the DPW will identify an energy baseline to work from and prioritize a list of projects, based on anticipated savings. FY16 will also see the completion of converting methane gas from the digester at the Waste Water Plant into energy, which will be used to reduce energy costs. Further cost savings will be realized from securing a fixed rate for natural gas for the next two years

### ***Maintaining Streets and Sidewalks***

FY16 and FY17 budgets utilize available funds to address maintenance and improvement of priority needs for bridges, roads and sidewalks, while assuring adequate staff and equipment within budgetary limits to responds to weather events and emergency repairs.

A City Engineer position is added to facilitate engineering services and activities required to design and construct major projects and City performed infrastructure improvement projects. The engineer's work will include routine bridge inspections.

The Street Maintenance Operator/Maintainer Trainee Program will also be resurrected in FY16. Four new trainees will participate in a two-year training series to increase capacity of City crews to perform street maintenance and winter maintenance activities. Winter Maintenance activities will include an allocation to rent three Fendt tractors to supplement City equipment available to perform winter maintenance activities.

Ongoing department activities will include maintaining in-house traffic services, such as installations/repairs/replacement/ and routine maintenance of traffic signals, signs, pavement markings, barricading activities, and traffic control services. Additionally sign upgrades will be conducted in three areas of the City to conform with the Federal Highway Administration's sign reflectivity regulatory mandate. Traffic signals will also be modernized at the intersection of Averill @ Davison; traffic signal upgrades at Ballenger @ Welch, Lapeer @ Court, Lapeer @ Fifth St.; and traffic signals retrofitted at Grand Traverse @ Welch and Dayton @ Welch.

Routine street maintenance activities will continue, including pothole patching, guardrail repair, street sweeping, crack sealing, concrete sectional repairs and paving activities. Funds received from the special state appropriation in FY15 will be utilized in FY16/FY17 to provide supplemental funding for additional paving activities within the local street system (residential areas, approximately 6.5 miles), contracted grass cutting services within the public right-of-way areas (between the sidewalk and curb), in addition to the clearance of tall grass at intersections to maintain sight distance clear vision areas.

Specific projects contained in the FY16 and FY17 budgets include:

Bridge Projects: Preventative Maintenance

- Kearsley Park Blvd over Gilkey Creek
- Barton Street over Thread Creek
- Torrey Road (12<sup>th</sup> St.) over Carmen Creek
- Atherton Road over Carmen Creek
- Other minor bridges Identified in Annual Bridge Reports

Road Resurfacing Projects

- Fenton Road (Hemphill to I-69)
- Kearsley Street (Chevrolet Ave to Beach St)
- Harrison Street Enhancement

Road Diet Projects

- South Saginaw Street (Fourth to Hemphill)

Infrastructure Needs Assessment

- Analysis of Sidewalks/Street Network Needs as defined in the Master Plan

### Sidewalk repair

- Two Sidewalk Repair Programs will address trip and fall hazards and sidewalks that residents desire to repair. Approximately 250 trip and fall hazardous sidewalk squares will be repaired by City crews under the traditional Sidewalk Repair Program and approximately 295 sidewalk squares will be repaired by prequalified contractors under the 50/50 Sidewalk Repair Program.

### Tree Management

- Tree Management activities will be funded in partnership with Genesee Conservation District (GCD), including emergency hazardous tree and stump removals, tree trimming and tree plantings. Work with GSD will include the development of a Forestry Management Plan to guide future activities.

### Improving Customer Service

Department specific and city wide training needs are budgeted, and customer service training has been identified as a priority. Human Resources, as it did in FY15, is committed to continuing ongoing training for supervisors and will be extending these efforts to all employees. Information Services likewise is committed to providing ongoing training for employees. Finally, most departments are including funds for ongoing training for employees.

### Maintaining Parks

The Parks millage fund is being fully utilized to provide as much maintenance as possible. Vendor relationships and expectations are being reviewed and efforts continue to increase the number of partnerships for care and maintenance of Parks.

Parks and Recreation continues actively and aggressively peruse park partnerships with the community and funding for park capital improvements. Parks and Recreation currently has over \$2.17 million in on-going improvements and acquisition projects. Major projects include the construction of the Genesee Valley Trail, improvements to River Bank and McKinley Parks, and the acquisition of property for the Grand Traverse Greenway. Currently, 43 of the 63 parks, community centers and golf courses have formal partnership agreements to improve service, quality, and make minor improvements to the park facilities. Of those 43 formal partnerships, 12 are new for 2015.

In order to increase the level of service, improve maintenance, and leverage additional funding for parks, the City has entered into a number of formal partnerships. Currently 43 of the City's 63 parks, community centers, and golf courses have formal partnerships. 12 of these 43 partnerships were created in the last year. Parks and Recreation department is working to increase this number and the capacity of each partnership group.

Through the Keep Genesee County Beautiful Adopt-a-Park program, 32 community organizations have partnered in Flint parks. With City of Flint assistance, Adopt-a-Park provides organizational capacity, planning, and clean up supplies to all Park Adopters as well as funding for improvements through their Park Tender and Park Keeper programs. Since 2011, \$501,778 has been invested through the Adopt-a-Program. In 2015, KGCB agreed to be the \$25,000 match on a \$100,000 Department of Natural Resources grant for Longway Park Improvements. The 2015 Park Tender program currently has \$56,000 in funding to be spent in 4 City Parks.

Formal use agreements also exist with a magnitude of different community partners for the Berston Center, Haskell Center and Bassett Park, Mott Park Golf Course, Dewey Park, Mobley Park, and Kearsley Park. In July of 2015, Flint Parks and Recreation entered into an agreement with Genesee County Parks Commission to provide maintenance and program in Max Brandon, Flint Lake Park, Thread Lake Park and McKinley Park. At the cost of less than the City spent on mowing, the County provides Park Ranger patrols, mowing and forestry work, and free public programming.

#### **Increasing Community Partnerships**

Partnerships with Human Service organizations will be strengthened with the return of a staff position focused on fair housing and other citizen issues that will require outside assistance such as the Keep the Water Flowing fund with the United Way, Salvation Army and Catholic Charities.

#### **Ombudsman and Civil Service**

No funding is included for either the Ombudsman Office or Civil Service, pending final action by voters on any Charter changes. Legal complaints will be directed to the City Attorney's Office and employee issues will be handled through the Human Resources Department.

#### **Business licensing**

Business licensing will be retained in the Clerk's Office, utilizing B5&A systems, and operating in accordance with established performance standards.

# **CITY OF FLINT STRATEGIC PLAN**

**2016 - 2020**

*Setting a Sustainable Course for the City of Flint*

## **The Vision for the City Government of Flint**

A well-managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors and improve our quality of life

## **The Mission of the City Government**

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly, financially responsible, and equitable manner in order to insure equality of opportunity for all persons

## **The Goals**

In order to operate per our Mission and realize our Vision, residents, businesses, students and visitors can expect that the City of Flint will:

1. The City will operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position and eliminating accumulated deficits
2. The City will provide a highly trained and professional staff of elected leaders, appointed officials and employees
3. The City will provide for a safe, secure, healthy and clean environment in which to live, work, learn and play
4. The City will provide access to dependable, quality and sustainable water and sewer
5. The City will provide access to an adequate and well maintained transportation network for all modes of travel serving motorized, non-motorized, and pedestrian needs
6. The City will foster cooperation among business, non-profit, higher education, foundation partners, and residents to create a climate that supports economic development with a focus on small business and entrepreneurs in order to build local wealth and enhance the tax base
7. The City will seek partnerships with Local, State and Federal governmental partners, and other private entities in order to maximize efficiencies and resources in meeting its Mission
8. The City will promote the equal protection of the law for each person in accordance with fundamental human rights

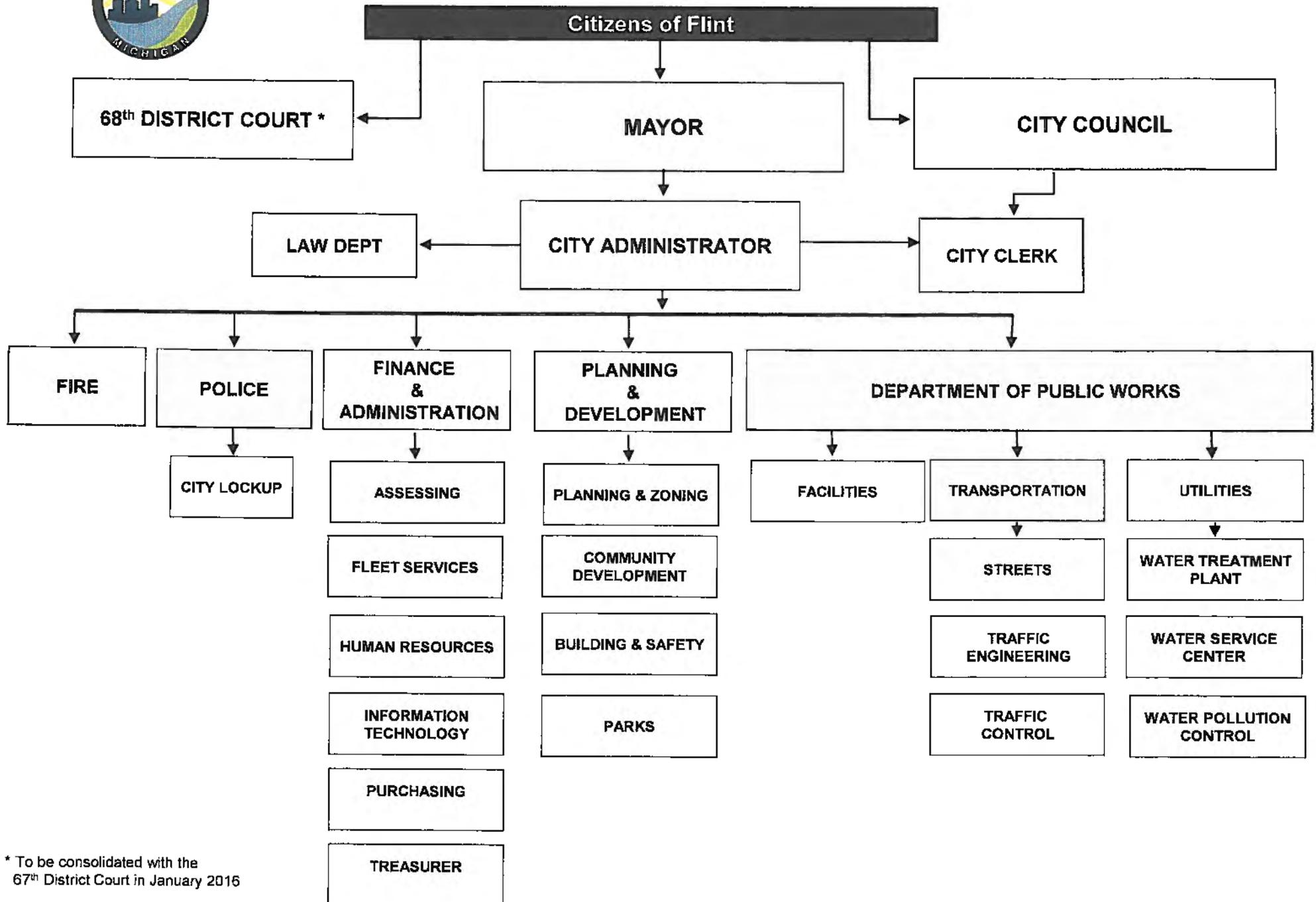
## **CITY COUNCIL PRIORITIES - 2016 and 2017**

- Increase Police and Fire staffing levels and increase starting pay for Firefighters
- Decrease water and sewer rates while increasing quality
- Reduce the General Fund deficit by at least \$2 million
- Increase capacity to reduce blight, including demolition
- Increase capacity to engage in economic development – including hiring Economic Development Director
- Reduce energy costs for the City by 25%
- Ensure the Department of Public Works has tools necessary to provide for street maintenance, sidewalk maintenance, snow removal, and right-of-way tree maintenance
- Improve customer service across all departments through training and technology
- Ensure parks are maintained to the greatest extent feasible, including mowing and tree maintenance
- Ensure capacity and partnerships to continue implementation of Master Plan and Capital Improvement Plan
- Create partnerships with Human Service organizations within the community
- Fund Ombudsman Office in accordance with vote of the public in 2014
- Fund Civil Service Office in accordance with the vote of the public in 2014
- Retain Licensing in the City Clerk's Office



# CITY OF FLINT – ORGANIZATIONAL CHART

FY16-17

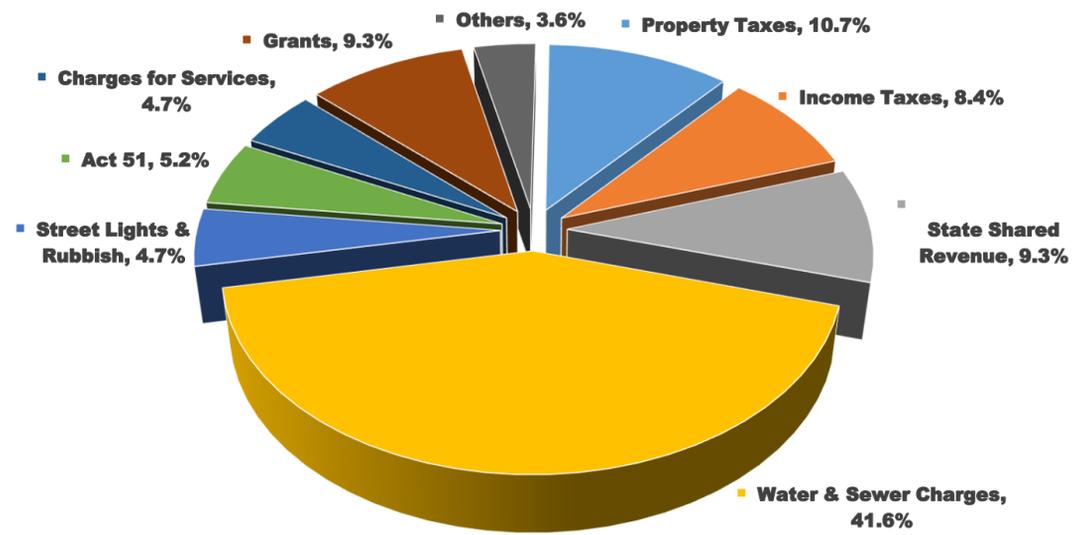


\* To be consolidated with the 67th District Court in January 2016

# ALL FUNDS REVENUE PROJECTIONS FY16 & FY17

**FY16**

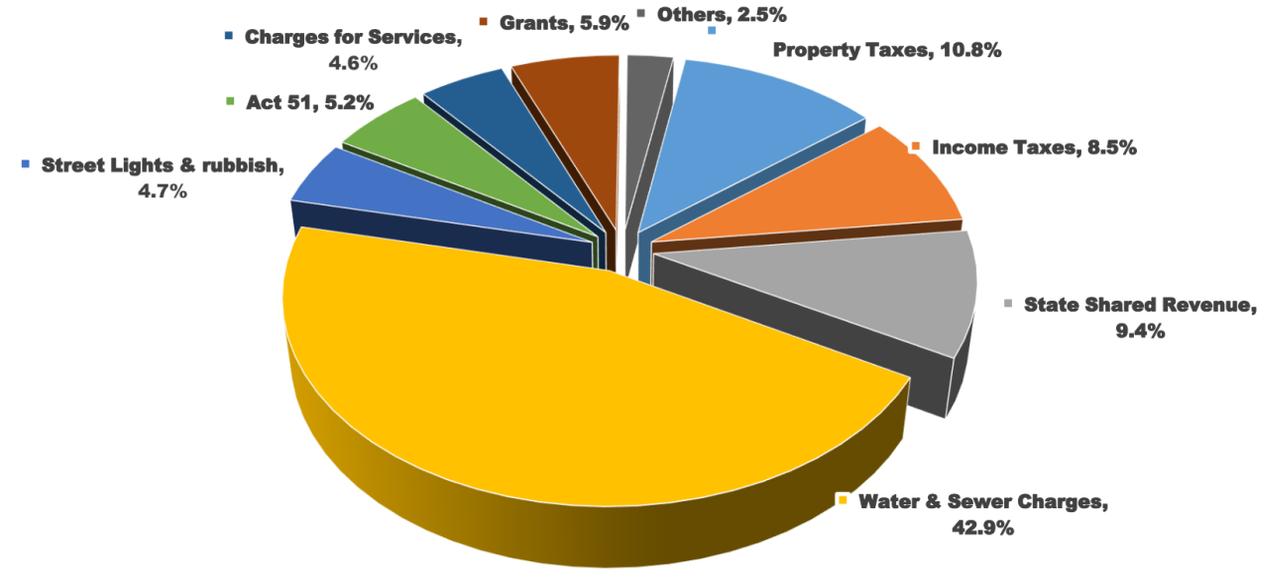
\$162,143,580



- Property Taxes
- Income Taxes
- State Shared Revenue
- Water & Sewer Charges
- Street Lights & Rubbish
- Act 51
- Charges for Services
- Grants
- Others

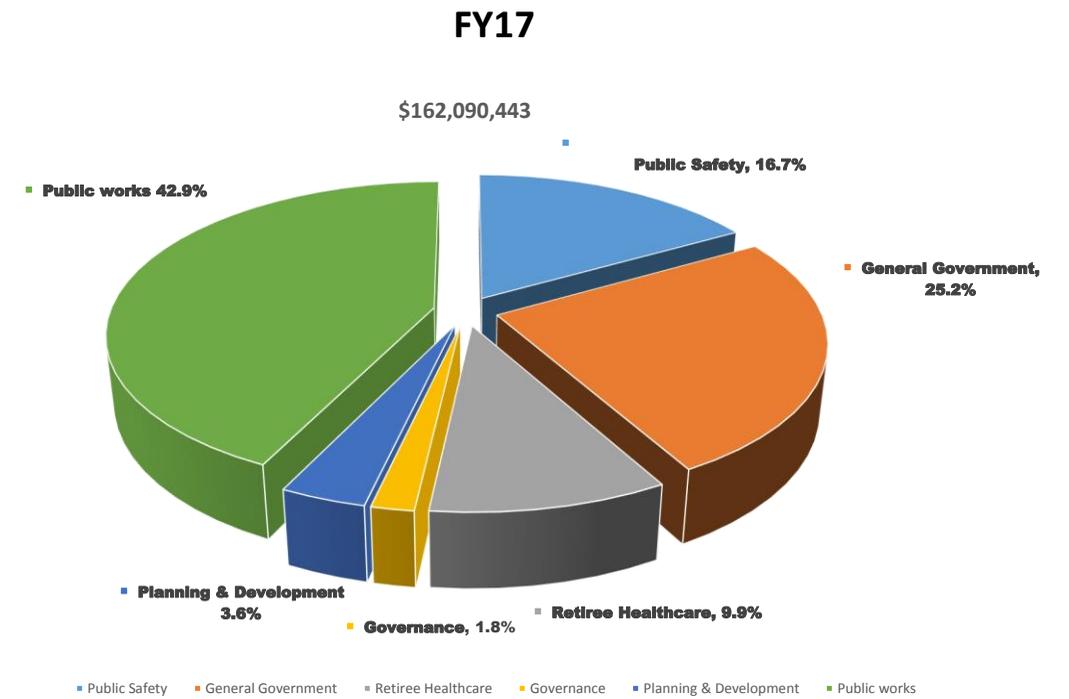
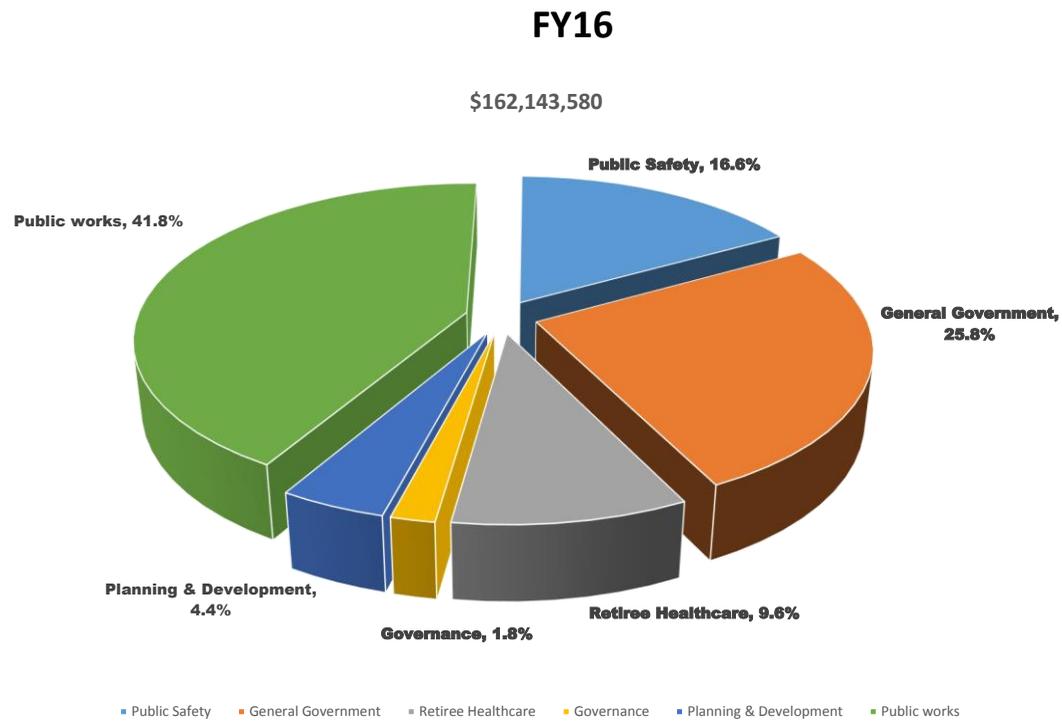
**FY17**

\$162,090,443



- Property Taxes
- Income Taxes
- State Shared Revenue
- Water & Sewer Charges
- Street Lights & rubbish
- Act 51
- Charges for Services
- Grants
- Others

# ALL FUNDS EXPENSE PROJECTIONS FY16 & FY17



## **BUDGETS & PROJECTIONS BY FUND**

**FY16 & FY17; FY18-FY20 PROJECTIONS  
General, Special Revenue and Enterprise Funds FY16-FY20**

### **Funds Supported by General Tax Dollars or Millages:**

**General Fund  
Police/Fire Millage  
Neighborhood Police Millage  
Parks  
Public Improvement**

### **Funds Supported by Dedicated Funds, Fees, or Assessments:**

**Major Streets  
Local Streets  
Street Light Assessment  
Waste Collection  
Drug Forfeiture  
Building Safety**

### **Special Revenue Grant Funds**

**CDBG, ESG, HOME  
Other Grants**

### **Enterprise Funds:**

**Sewer  
Water**

## Budgets and Projections by Fund

*(FY16;FY17 Budgets; FY18, FY19,FY20 are Projections Only)*

*(FY16;FY17 Budgets are adopted at expense level; Revenues plus Use of Fund Balance equal expenses)*

### Funds Supported by General Tax Dollars or Special Millages

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>General Fund (101)</b>					
Revenues	\$51,239,208	\$50,029,123	\$50,638,175	\$51,180,184	\$51,762,300
Expenses	<u>\$51,239,208</u>	<u>\$50,029,123</u>	<u>\$51,232,153</u>	<u>\$52,468,950</u>	<u>\$53,740,508</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	(\$593,978)	(\$1,288,766)	(\$1,978,208)
Budgeted Use of Fund Balance for Reserve Accumulation	<u>\$1,000,000</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>	<u>\$1,000,000</u>
Beginning Fund Balance*	\$0	\$1,000,000	\$2,000,000	\$2,406,022	\$2,117,256
Ending Fund Balance	\$1,000,000	\$2,000,000	\$2,406,022	\$2,117,256	\$1,139,048
Fund Balance as % of Revenues - Actual	2%	4%	5%	4%	2%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve Per Policy	\$7,685,881	\$7,504,368	\$7,595,726	\$7,677,028	\$7,764,345
Variance - Actual to Policy	(\$6,685,881)	(\$5,504,368)	(\$5,189,704)	(\$5,559,771)	(\$6,625,297)
*Assumes \$7 million loan eliminates deficit in 2016; \$1 million surplus committed annually for reserve accumulation/OPEB reduction per ordinance					
* Projections for FY18, FY19, FY20 do not show revenue expense gap eliminated annually; reserve accumulation will be greater when that gap is eliminated					

**Funds Supported by General Tax Dollars or Special Millages (cont)**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Police and Fire Millage (205)</b>					
Revenues	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000	\$3,700,000
Expenses	<u>6,181,948</u>	<u>6,866,102</u>	<u>\$7,147,612</u>	<u>\$7,440,664</u>	<u>\$7,745,732</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$2,481,948)	(\$3,166,102)	(\$3,447,612)	(\$3,740,664)	(\$4,045,732)
Beginning Fund Balance	\$5,787,280	\$3,305,332	\$139,230	(\$3,308,382)	(\$7,049,046)
Ending Fund balance	\$3,305,332	\$139,230	(\$3,308,382)	(\$7,049,046)	(\$11,094,778)
Fund Balance as % of Revenues - Actual	89%	4%	-89%	-191%	-300%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	\$370,000	\$370,000	\$370,000	\$370,000	\$370,000
Variance - Actual to Policy	\$2,935,332	(\$230,770)	(\$3,678,382)	(\$7,419,046)	(\$11,464,778)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Neighborhood Police Millage (207)</b>					
Revenues	\$1,255,000	\$1,275,000	\$1,275,000	\$1,275,000	\$1,275,000
Expenses	<u>\$1,323,944</u>	<u>\$1,264,753</u>	<u>\$1,295,166</u>	<u>\$1,326,433</u>	<u>\$1,358,678</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$68,944)	\$10,247	(\$20,166)	(\$51,433)	(\$83,578)
Beginning Fund Balance	\$215,514	\$146,570	\$156,817	\$136,651	\$85,218
Ending Fund balance	\$146,570	\$156,817	\$136,651	\$85,218	\$1,640
Fund Balance as % of Revenues - Actual	12%	12%	11%	7%	0%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	\$125,500	\$127,500	\$127,500	\$127,500	\$127,500
Variance - Actual to Policy	\$21,070	\$29,317	\$9,151	(\$42,282)	(\$125,860)

**Funds Supported by General Tax Dollars or Special Millages (cont)**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Parks Millage (208)</b>					
Revenues	\$319,825	\$400,801	\$400,801	\$400,801	\$400,801
Expenses	\$406,971	\$413,269	\$423,207	\$433,423	\$443,927
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$87,146)	(\$12,468)	(\$22,406)	(\$32,622)	(\$43,126)
Beginning Fund Balance	\$99,614	\$12,468	\$0	(\$22,406)	(\$55,028)
Ending Fund balance	\$12,468	\$0	(\$22,406)	(\$55,028)	(\$98,154)
Fund Balance as % of Revenues - Actual	4%	0%	-6%	-14%	-24%
Fund Balance as % of Revenues - Policy	10%	10%	10%	10%	10%
Designated Reserve per Policy	\$31,983	\$40,080	\$40,080	\$40,080	\$40,080
Variance - Actual to Policy	(\$19,515)	(\$40,080)	(\$62,486)	(\$95,108)	(\$138,234)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Public Improvement Fund (402)</b>					
Revenues	\$2,053,000	\$2,063,000	\$2,063,000	\$2,063,000	\$2,063,000
Expenses	\$2,828,967	\$2,831,429	\$2,899,515	\$2,999,512	\$3,041,477
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$775,967)	(\$768,429)	(\$836,515)	(\$906,512)	(\$978,477)
Budgeted for Reserve Accumulation*	\$800,000	\$800,000	\$800,000	\$800,000	\$800,000
Beginning Fund Balance	\$9,322,694	\$7,746,727	\$6,178,298	\$4,541,783	\$2,835,270
Ending Fund Balance	\$7,746,727	\$6,178,298	\$4,541,783	\$2,835,270	\$1,056,793
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance Minimum - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	\$2,928,267	\$2,928,267	\$2,928,267	\$2,928,267	\$2,928,267
Variance - Actual to Policy	\$4,818,460	\$3,250,031	\$1,613,516	(\$92,997)	(\$1,871,474)

**Funds Supported by Dedicated Funds, Fees, or Assessments**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Major Streets (202)</b>					
Revenues	\$7,146,380	\$6,856,801	\$7,062,505	\$7,274,380	\$7,492,612
Expenses	<u>\$8,622,713</u>	<u>\$8,366,764</u>	<u>\$8,566,932</u>	<u>\$8,773,747</u>	<u>\$8,986,374</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$1,476,333)	(\$1,508,963)	(\$1,504,427)	(\$1,499,366)	(\$1,493,762)
Beginning Fund Balance	\$4,076,176	\$2,599,843	\$1,090,880	(\$413,547)	(\$1,912,914)
Ending Fund balance	\$2,599,843	\$1,090,880	(\$413,547)	(\$1,912,914)	(\$3,406,676)
Fund Balance as % of Revenues - Actual	36%	16%	-5%	-26%	-45%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$1,190,567	\$1,147,130	\$1,177,986	\$1,209,767	\$1,242,502
Variance - Actual to Policy	\$1,409,276	(\$56,250)	(\$1,591,533)	(\$3,122,681)	(\$4,649,178)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Local Streets (203)</b>					
Revenues	\$3,215,894	\$3,181,143	\$3,251,128	\$3,322,653	\$3,395,751
Expenses	<u>\$3,637,757</u>	<u>\$3,791,052</u>	<u>\$3,912,366</u>	<u>\$4,037,561</u>	<u>\$4,166,763</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$421,863)	(\$609,909)	(\$661,238)	(\$714,908)	(\$771,012)
Beginning Fund Balance	\$1,345,485	\$923,622	\$313,713	(\$347,525)	(\$1,062,433)
Ending Fund balance	\$923,622	\$313,713	(\$347,525)	(\$1,062,433)	(\$1,833,445)
Fund Balance as % of Revenues - Actual	29%	10%	-11%	-32%	-54%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$482,384	\$477,171	\$487,669	\$498,398	\$509,363
Variance - Actual to Policy	\$441,238	(\$163,458)	(\$835,194)	(\$1,560,831)	(\$2,342,808)

**Funds Supported by Dedicated Funds, Fees, or Assessments (cont)**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Lighting Special Assessment (219)</b>					
Revenues	\$2,718,986	\$2,718,986	\$2,718,986	\$2,718,986	\$2,718,986
Expenses	<u>\$2,824,202</u>	<u>\$2,825,476</u>	<u>\$2,893,419</u>	<u>\$2,963,269</u>	<u>\$3,035,082</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$105,216)	(\$106,490)	(\$174,433)	(\$244,283)	(\$316,096)
Beginning Fund Balance	\$893,784	\$788,568	\$682,078	\$507,645	\$263,362
Ending Fund balance	\$788,568	\$682,078	\$507,645	\$263,362	(\$52,735)
Fund Balance as % of Revenues - Actual	29%	25%	19%	10%	-2%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$407,848	\$407,848	\$407,848	\$407,848	\$407,848
Variance - Actual to Policy	\$380,720	\$274,230	\$99,797	(\$144,486)	(\$460,583)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Waste Collection (226)</b>					
Revenues	\$4,829,502	\$4,930,499	\$4,930,499	\$4,930,499	\$4,930,499
Expenses	<u>\$4,829,502</u>	<u>\$4,930,499</u>	<u>\$5,049,061</u>	<u>\$5,170,950</u>	<u>\$5,296,266</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	(\$118,562)	(\$240,451)	(\$365,767)
Beginning Fund Balance	\$1,122,787	\$1,122,787	\$1,122,787	\$1,004,225	\$763,774
Ending Fund Balance	\$1,122,787	\$1,122,787	\$1,004,225	\$763,774	\$398,008
Fund Balance as % of Revenues - Actual	23%	23%	20%	15%	8%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$724,425	\$739,575	\$739,575	\$739,575	\$739,575
Variance - Actual to Policy	\$398,362	\$383,212	\$264,650	\$24,199	(\$341,567)

**Funds Supported by Dedicated Funds, Fees, or Assessments (cont)**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Drug Forfeiture (265)</b>					
Revenues	\$2,500	\$36,000	\$37,080	\$38,192	\$39,338
Expenses	<u>\$172,174</u>	<u>\$172,174</u>	<u>\$176,314</u>	<u>\$180,571</u>	<u>\$184,947</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$169,674)	(\$136,174)	(\$139,234)	(\$142,378)	(\$145,608)
Beginning Fund Balance	\$655,178	\$485,504	\$349,330	\$210,096	\$67,718
Ending Fund Balance	\$485,504	\$349,330	\$210,096	\$67,718	(\$77,891)
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	\$172,174	\$172,174	\$176,314	\$180,571	\$184,947
Variance - Actual to Policy	\$313,330	\$177,156	\$33,782	(\$112,853)	(\$262,838)

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Building Safety Fund (542)</b>					
Revenues	\$1,625,000	\$1,663,000	\$1,729,520	\$1,798,701	\$1,870,649
Expenses	<u>\$1,966,716</u>	<u>\$1,954,496</u>	<u>\$2,001,495</u>	<u>\$2,049,813</u>	<u>\$2,099,489</u>
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$341,716)	(\$291,496)	(\$271,975)	(\$251,112)	(\$228,840)
Beginning Fund Balance	\$1,056,062	\$714,346	\$422,850	\$150,875	(\$100,237)
Ending Fund Balance	\$714,346	\$422,850	\$150,875	(\$100,237)	(\$329,078)
Fund Balance as % of Revenues - Actual	44%	25%	9%	-6%	-18%
Fund Balance as % of Revenues - Policy	15%	15%	15%	15%	15%
Designated Reserve per Policy	\$243,750	\$249,450	\$259,428	\$269,805	\$280,597
Variance - Actual to Policy	\$470,596	\$173,400	(\$108,553)	(\$370,042)	(\$609,675)

**Grant Funds**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>CDBG, ESG, and HOME (274)</b>					
Revenues	\$4,277,624	\$4,260,651			
Expenses	<u>\$4,277,624</u>	<u>\$4,260,651</u>			
Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance	\$0				\$0
Ending Fund Balance					\$0
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Other Grants</b>					
Revenues	\$5,503,999	\$47,248			
Expenses	<u>\$5,503,999</u>	<u>\$47,248</u>			
Budgeted Use of Fund Balance (FY16 and FY17 only)	\$0	\$0	\$0	\$0	\$0
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0
Fund Balance as % of Revenues - Actual	n/a	n/a	n/a	n/a	n/a
Fund Balance as % of Revenues - Policy	n/a	n/a	n/a	n/a	n/a
Designated Reserve per Policy	n/a	n/a	n/a	n/a	n/a
Variance - Actual to Policy	n/a	n/a	n/a	n/a	n/a

**Total General City**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Revenues	\$87,886,918	\$81,162,252	\$77,806,694	\$78,702,396	\$79,648,936
Expenses	\$93,815,725	\$87,752,036	\$85,597,239	\$87,814,894	\$90,099,143
Budgeted Use of Fund Balance (net)	(\$5,928,807)	(\$6,589,784)	(\$7,790,545)	(\$9,112,498)	(\$10,450,207)

**Enterprise Funds**

	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Sewer Fund (590)</b>					
Revenues	\$31,245,895	\$32,750,000	\$33,732,500	\$34,744,475	\$35,786,809
Expenses	\$32,337,768	\$33,769,126	\$34,581,158	\$35,415,983	\$36,274,271
Budgeted Use of Fund Balance (FY16 and FY17 only)	(\$1,091,873)	(\$1,019,126)	(\$848,658)	(\$671,508)	(\$487,462)
Beginning Unreserved Fund Balance	\$13,702,201	\$12,610,328	\$11,591,202	\$10,742,544	\$10,071,036
Ending Unreserved Fund Balance	\$12,610,328	\$11,591,202	\$10,742,544	\$10,071,036	\$9,583,574
Fund Balance as % of Revenues - Actual	40%	35%	32%	29%	27%
Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
Designated Reserve per Policy	\$7,811,474	\$8,187,500	\$8,433,125	\$8,686,119	\$8,946,702
Variance - Actual to Policy	\$4,798,854	\$3,403,702	\$2,309,419	\$1,384,917	\$636,871

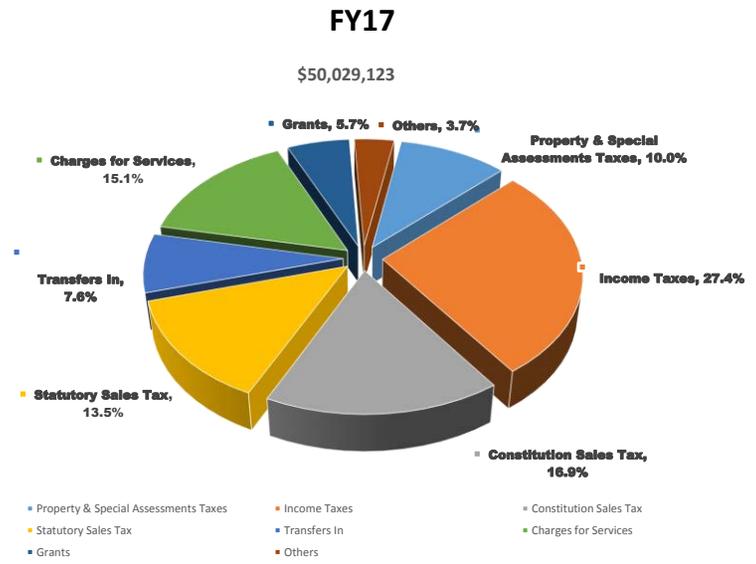
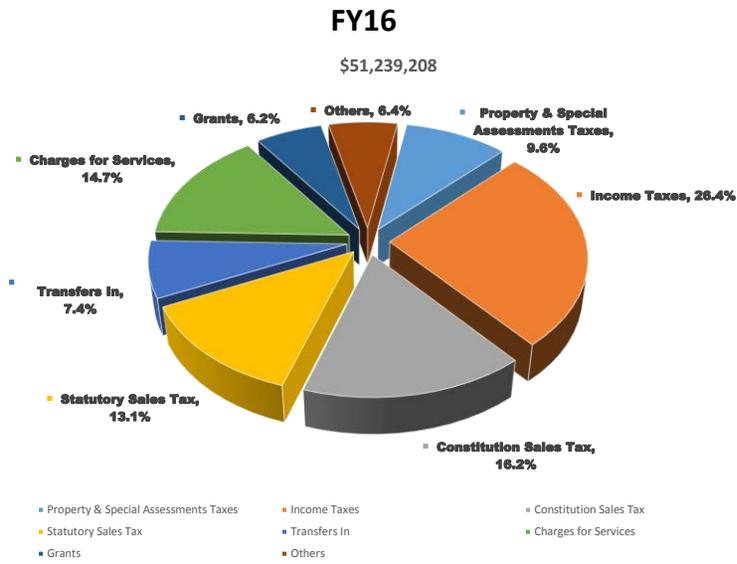
	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
<b>Water Fund (591)</b>					
Revenues	\$37,055,802	\$37,771,424	\$38,904,567	\$40,071,704	\$41,273,855
Expenses	\$35,990,087	\$40,569,281	\$41,544,834	\$42,547,769	\$43,578,892
Budgeted Use of Fund Balance (FY16 and FY17 only)	\$1,066,715	(\$2,797,857)	(\$2,640,267)	(\$2,476,065)	(\$2,305,037)
Beginning Unreserved Fund Balance	\$3,417,264	\$4,482,979	\$1,685,122	-\$955,145	-\$3,431,210
Ending Unreserved Fund Balance	\$4,482,979	\$1,685,122	(\$955,145)	(\$3,431,210)	(\$5,736,248)
Fund Balance as % of Revenues - Actual	12%	4%	-2%	-9%	-14%
Fund Balance as % of Revenues - Policy	25%	25%	25%	25%	25%
Designated Reserve per Policy	\$9,263,951	\$9,442,856	\$9,726,142	\$10,017,926	\$10,318,464
Variance - Actual to Policy	(\$4,780,972)	(\$7,757,734)	(\$10,681,287)	(\$13,449,136)	(\$16,054,711)

**Total City**

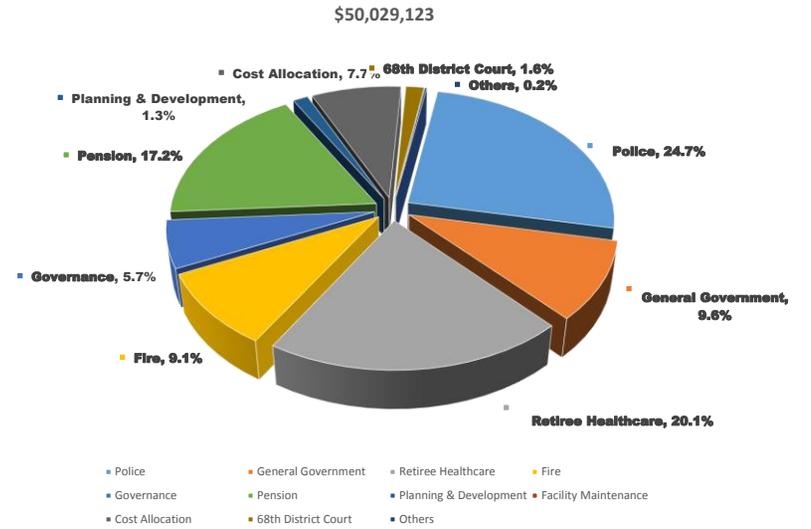
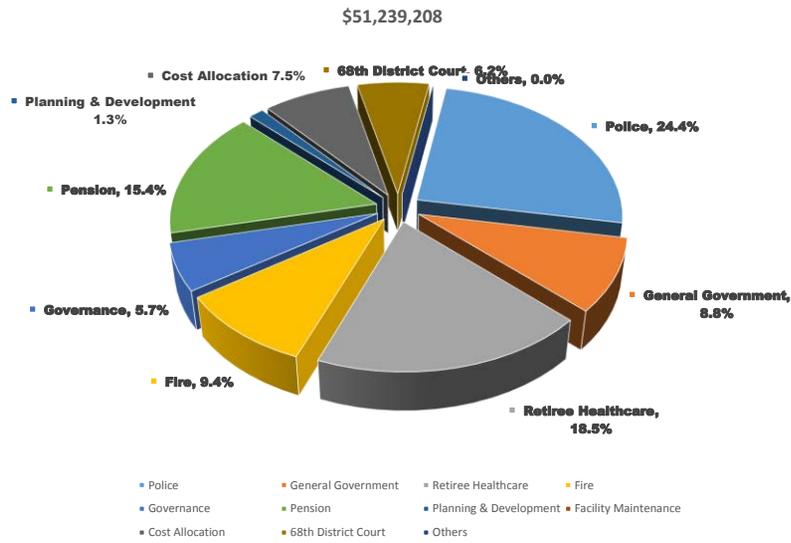
	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Revenues	\$156,188,615	\$151,683,676	\$150,443,761	\$153,518,575	\$156,709,600
Expenses	\$162,143,580	\$162,090,443	\$161,723,231	\$165,778,646	\$169,952,307
Budgeted Use of Fund Balance (net)	(\$5,954,965)	(\$10,406,767)	(\$11,279,470)	(\$12,260,071)	(\$13,242,707)

# GENERAL FUND

# GENERAL FUND REVENUE PROJECTIONS FY16-FY17



# GENERAL FUND EXPENDITURES FY16 & FY17



# GENERAL FUND

	2014-15 PROJECTED	2015-16 AMENDED BUDGET	2016-17 BUDGET	
<b>REVENUES:</b>				
Property Taxes	\$4,970,000	\$4,900,000	\$5,000,000	
Special assessment taxes	\$16,656	\$17,000	\$17,000	
Income taxes	\$13,000,000	\$13,541,000	\$13,700,000	
Interest and dividend income	\$491,500	\$470,000	\$606,500	
State revenues	\$18,663,177	\$18,253,013	\$18,194,275	
Charges for service rendered	\$7,585,465	\$7,544,967	\$7,571,759	
Other revenues	\$784,593	\$704,499	\$762,329	
Proceeds from sale of capital assets	\$500			
Fines and forfeitures	\$1,862,745	\$1,805,731	\$147,000	
Transfers in	\$3,777,998	\$3,777,998	\$3,795,260	
License and Permits	\$1,306,926	\$1,225,000	\$1,235,000	
Drawings from fund balance (deficit elimination/reserve accumulation)	(\$1,000,000)	(\$1,000,000)	(\$1,000,000)	
<b>TOTAL</b>	<b>\$51,459,560</b>	<b>\$51,239,208</b>	<b>\$50,029,123</b>	
<b>APPROPRIATIONS:</b>				
City Council	428,061	618,802	587,870	
District Court	3,943,646	4,031,207	1,636,547	
Charter Commission	\$10,000	\$48,800	\$0	
Mayor	\$246,491	248,662	265,528	
City Administrator	\$310,709	\$433,812	\$444,707	
Finance	\$1,090,364	\$1,254,850	\$1,298,621	
City Clerk				
	Records and Licensing	445,415	412,972	413,585
	<u>Elections</u>	<u>694,254</u>	<u>668,100</u>	<u>684,622</u>
	Total Clerk	\$1,139,669	\$1,081,072	\$1,098,207
Treasury	\$2,757,001	\$2,920,053	\$3,280,699	
Assessing	\$1,118,608	\$1,293,397	\$1,334,847	
Law	\$980,486	\$785,222	\$792,148	
Human Resources	\$598,874	\$613,782	\$599,481	
Police				
	Administration	1,693,655	1,627,590	1,605,536
	City Lock up	2,298,696	2,835,843	2,764,275
	Records & Identification	1,917,132	2,643,497	2,673,396
	Investigations	3,648,503	3,899,492	4,087,186
	<u>Patrol</u>	<u>3,261,531</u>	<u>4,610,783</u>	<u>4,572,035</u>
	Total Police	\$12,819,517	\$15,617,205	\$15,702,428
Public Safety - 911	\$2,489,900	\$0	\$0	
Fire				
	Administration	\$1,567,016	\$1,572,005	\$1,664,846
	Suppression	\$4,002,397	\$4,889,051	\$4,747,392
	<u>Inspection</u>	<u>\$286,596</u>	<u>\$296,490</u>	<u>\$302,976</u>
	Total Fire	\$5,856,009	\$6,757,546	\$6,715,214
Community Development-Planning & Facilities Maintenance	\$798,478	\$736,153	\$731,628	
Retiree Healthcare	\$1,384,458	\$1,462,452	\$1,521,904	
Indirect Cost Allocation	\$8,848,724	\$9,471,933	\$10,074,059	
Transfer out to Parks	\$3,490,810	\$3,864,259	\$3,864,259	
Transfer out to Building Safety	\$99,140	\$0	\$80,976	
	<u>\$313,561</u>	<u>\$0</u>	<u>\$0</u>	
<b>TOTAL APPROPRIATIONS</b>	<b>\$48,724,505</b>	<b>\$51,239,208</b>	<b>\$50,029,123</b>	
<b>NET REVENUES / APPROPRIATIONS</b>	<b>\$2,735,055</b>	<b>\$0</b>	<b>(\$0)</b>	
<b>BEGINNING FUND BALANCE</b>	<b>(\$8,961,424)</b>	<b>(\$6,034,378)</b>	<b>(\$5,034,378)</b>	
<b>ENDING FUND BALANCE</b>	<b>(\$6,226,369)</b>	<b>(\$5,034,378)</b>	<b>(\$4,034,378)</b>	

# **FY16 & FY17 STAFFING**

## AUTHORIZED POSITION LIST

	FY14 ACTUAL	FY15 ACTUAL	FY16 BUDGETED	FY17 BUDGETED
<b>GOVERNANCE AND ADMINISTRATION</b>				
City Administrator	2	3	2	2
City Council	2	2	3	3
Civil Service Commission	0	0	0	0
Clerk's Office	5	5	5	5
Law Department	8	8	7	7
Mayor's Office	2	3	3	3
Ombudsman's Office	0	0	0	0
	<u>19</u>	<u>21</u>	<u>20</u>	<u>20</u>
<b>PUBLIC SAFETY</b>				
<b>POLICE</b>				
Police Officers	129	100	100	100
Civilians	22	15	16	16
	<u>151</u>	<u>115</u>	<u>116</u>	<u>116</u>
<b>911</b>	<b>23</b>	<b>23</b>	<b>0</b>	<b>0</b>
<b>FIRE</b>	<b>94</b>	<b>75</b>	<b>75</b>	<b>75</b>
<b>DISTRICT COURT</b>	<b>31</b>	<b>32</b>	<b>32</b>	<b>0</b>
	<u>299</u>	<u>245</u>	<u>223</u>	<u>191</u>
<b>DEPARTMENT OF PUBLIC WORKS</b>				
DPW/Transportation Admin. (incl. Engineering)	4	5	7	7
Facilities Maintenance	2	2	2	2
Streets	16	17	22	22
Traffic Engineering	11	11	11	11
Utilities Admin.	3	3	3	3
Water Pollution Control	38	40	38	38
Water Treatment Plant	23	26	24	24
Water Service Center	63	68	66	66
Parks and Recreation	2	1	0	0
	<u>162</u>	<u>173</u>	<u>173</u>	<u>173</u>
<b>PLANNING AND DEVELOPMENT</b>				
Building & Safety (incl. Blight)	14	14	13	13
Community Development & Planning	10	12	14	14
	<u>24</u>	<u>26</u>	<u>27</u>	<u>27</u>
<b>FINANCE AND ADMINISTRATION</b>				
Assessing	9	9	9	9
Finance	11	10	10	10
Fleet Services	10	9	9	9
Human Resources	8	7	7	7
Information Technology	7	6	5	5
Treasurer	18	19	19	19
	<u>63</u>	<u>60</u>	<u>59</u>	<u>59</u>
<b>TOTAL</b>	<b>557</b>	<b>525</b>	<b>502</b>	<b>470</b>

# **CAPITAL IMPROVEMENTS**

## City of Flint Capital Improvement Fund

IMPROVEMENT	FY 15	STATUS	FY 16	FY 17
Parking Lot Lights	\$262,000.00	Completed		
Roof Repair - Main Fire Station	\$160,000.00	Scheduled		
City Hall Parking Lot	\$100,000.00	Scheduled		
Police Station - Bridge to 5th St.	\$30,000.00	Completed		
South Bldg - Bridge to 7th St.	\$30,000.00	Completed		
Assessing Renovations	\$65,000.00	Completed		
Legal Renovations	\$40,000.00	Completed		
Police Station - Climate Controls	\$22,000.00	Completed		
<b>Police Station Renovations</b>				
Identification Bureau			\$200,000.00	
Detective Bureau				
Juvenile Bureau				
Special Operations				
City Hall Elevators			\$150,000.00	
Roof Repair - North Building			\$140,000.00	
Fire Station Renovations			\$100,000.00	
Council Renovations			\$75,000.00	
Customer Service Renovations			\$60,000.00	
I.T. Water Leak Repairs			\$50,000.00	
<b>Building Façade - City Hall</b>				
Replace Chiller - City Hall				\$400,000.00
Council Chamber Renovations				\$155,000.00
<b>TOTAL</b>				
	\$709,000.00		\$775,000.00	\$775,000.00

### Utilities Capital Improvement Plan

Capital Improvement / Professional Service	FY 2016	FY 2107	FY 2018
<b>Water Plant</b>			
Electrical Upgrades	\$388,926.00		
Raw Water Line to Ozone	\$636,540.00		
Alum Feed System	\$39,253.00		
Post Filtration System	\$387,289.00		
Hamilton Dam Sheet Piling	\$1,060,900.00		
SCADA Upgrades	\$424,360.00		
Plant 2 Structural Repairs	\$700,000.00		
Security Camera's	\$10,927.00		
Electrical Upgrades		\$400,594.00	
Yard Valve Replacement 4		\$218,102.00	
Phosphoric Acid feed System		\$185,764.00	
Elevated tank Altitude Valve Rebuild		\$54,636.00	
New Fencing Around Plant		\$109,273.00	
Thread Lake Dam Replacement		\$655,700.00	
Yard Valve Replacement 4			\$225,102.00
Plant Roof Replacements			\$562,754.00
Replace Pump #1 @PS#4 w/VFD			\$250,000.00
Holloway Drum Gate Rehab			\$1,125,509.00
Replace Pump #2 @ PS#3 w/VFD			\$250,000.00
<b>Total Budgeted</b>	<b>\$3,648,195.00</b>	<b>\$1,624,069.00</b>	<b>\$2,413,365.00</b>

Capital Improvement / Professional Service	FY 2016	FY 2017	FY 2018
<b>Service Center (Distribution System)</b>			
Segment 2 of 24" Transmission Main	\$2,500,000.00		
GIS Work (Asset Management)	\$500,000.00		
Water Meter Replacement	\$2,500,000.00		
Segment 3 of 24" Transmission Main		\$2,500,000.00	
GIS Work (Asset Management)		\$500,000.00	
Water Meter Replacement		\$2,500,000.00	
Segment 4 of Transmission Main			\$2,500,000.00
GIS Work (Asset Management)			\$500,000.00
<b>Total Budgeted</b>	<b>\$5,500,000.00</b>	<b>\$5,500,000.00</b>	<b>\$3,000,000.00</b>

**Utilities Capital Improvement Plan**

Capital Improvement / Professional Service		FY 2016	FY 2017	FY 2018
<b>Pollution Control Plant</b>				
Replace (4) Final Tanks		\$400,000.00		
Final Tank Installation		\$300,000.00		
A-Grit Engineering		\$100,000.00		
NWPS / EPS Grinder Building		\$50,000.00		
Interior Lighting		\$400,000.00		
South Storage Tank Rehabilitation		\$150,000.00		
Replace Pump at EPS		\$100,000.00		
HVAC Overhaul		\$300,000.00		
EPS Switchgear Replacement			\$350,000.00	
EPS Switchgear Installation			\$75,000.00	
3rd Ave. B-Grit Piping Repair			\$300,000.00	
Disinfection Improvements			\$150,000.00	
A-Grit Digester Sludge Line Installation			\$150,000.00	
A-Grit, B-Grit, Primary Concrete Repairs			\$2,000,000.00	
Influent Box Repairs				\$300,000.00
Headworks Screening				\$1,000,000.00
Blower Replacement				\$2,500,000.00
<b>Total Budgeted</b>		<b>\$1,800,000.00</b>	<b>\$3,025,000.00</b>	<b>\$3,800,000.00</b>

Capital Improvement / Professional Service		FY 2016	FY 2017	FY 2018
<b>Service Center (Sewer System)</b>				
Sewer Relining		\$700,000.00		
NW Sanitary Intercept		\$500,000.00		
Sanitary Root Control		\$350,000.00		
Sewer Relining			\$1,200,000.00	
Sanitary Root Control			\$250,000.00	
Sewer Relining				\$1,200,000.00
Sanitary Root Control				\$250,000.00
<b>Total Budgeted</b>		<b>\$1,550,000.00</b>	<b>\$1,450,000.00</b>	<b>\$1,450,000.00</b>

<b>Total 3 yr CIP Budget</b>		<b>\$12,498,195.00</b>	<b>\$11,599,069.00</b>	<b>\$10,663,365.00</b>
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## Park Capital Improvements

Parks and Recreation Department currently has a number of active improvement projects, including \$1.8million in State grants for capital investment and acquisition.

- **Genesee Valley Trail \$730,000:** The City was awarded an MDOT grant to create to extend the Genesee Valley Trail from the Flint Township border to Chevrolet Avenue. Construction is projected to be complete by the fall of 2016.
- **Grand Traverse Greenway \$500,000:** The City is working on acquiring former CSX rail line for the eventual construction of a multi-use trail. Parks and Recreation is currently seeking an MDOT Administrative Settlement to close the \$95,000 gap in funding.
- **River Bank Park Improvements \$400,000:** The City was awarded a DNR grant to create an ADA accessible ramp to the amphitheater and stage in River Bank as well as the creation of a canoe launch on the Flint River. Construction is projected to be complete by the fall of 2016.
- **McKinley Park Improvements \$300,000:** The City was awarded a DNR grant for improvements to the pavilion, playscape, walking paths, and canoe launch. Construction is projected to be complete in the spring of 2016.
- **Max Brandon Park \$75,000:** The City was awarded a Ruth Mott Foundation grant for park and wet land improvements as well as public environmental education programs. Improvements are projected to be complete in the fall of 2016.
- **Brennan Park \$80,000:** The City has a combined \$80,000 project, which includes a \$50,000 grant from the Ruth Mott Foundation for new playscape equipment, park benches, and adult fitness equipment.
- **Park Tenders \$56,000:** Keep Genesee County Beautiful will be making approximately \$56,000 in improvements and repairs in 4 City parks this summer.
- **Berston Field House \$22,000:** The City has dedicated CDBG funding for energy efficiency and capital improvements to the 100 year old community center.
- **Haskell Center \$14,000:** The City has dedicated CDBG funding for improvements to the soccer and lacrosse fields at the community center.

**City of Flint  
Transportation - Scheduled Capital Improvement Plan**

IMPROVEMENT	FY 15	FY 16	FY 17
Hamilton St. (1st - 2nd)	\$119,000.00		
Dupont St. (Stewart - Carpenter)	\$1,642,144.00		
Stewart St. (Category A)	\$2,311,068.00		
Harrison St. Enhancement	\$310,000.00		
Fenton Rd. (Hemphill - I-69)	\$250,000.00		
Torry Rd. (12th St. / Carmen Creek)		\$80,000.00	
Atherton Rd. / Carmen Creek		\$100,000.00	
Kearsley St. (Chevy - Beach)		\$370,000.00	
Saginaw St. Bridge Maint (south Approach)		\$180,000.00	
Overall Bridge Maintenance (Master Plan Related)		\$150,000.00	
S. Saginaw St. Road Diet		\$85,000.00	
Leith St.		\$120,000.00	
12th Street Pedestrian Bridge			\$150,000.00
Bridge Maintenance (master Plan Related)			\$100,000.00
<b>TOTAL</b>	<b>\$4,632,212.00</b>	<b>\$1,085,000.00</b>	<b>\$250,000.00</b>

## **RESERVE ANALYSIS**

### **General, Special Revenue and Enterprise Funds Projection FY16-FY20**

*Policy Overview*  
*Reserve Requirements by Fund*

*Projections by Fund:*

**Funds Supported by General Tax Dollars or Millages:**

*General Fund*  
*Police/Fire Millage*  
*Neighborhood Police Millage*  
*Parks*  
*Public Improvement*

**Funds Supported by Dedicated Funds, Fees, or Assessments:**

*Major Streets*  
*Local Streets*  
*Street Light Assessment*  
*Waste Collection*  
*Drug Forfeiture*  
*Building Safety*

**Enterprise Funds:**

*Sewer*  
*Water*

**(Special Revenue Grant Funds not Included)**

## **Reserve Policy by Fund**

**Sustainable financial solvency requires that the City have the ability to address unexpected events affecting revenues and/or expenses in a manner which avoids immediate crisis oriented responses. One means of accomplishing this is to maintain adequate financial reserves which will enable the City, should it be faced with sudden unexpected and unavoidable revenue decreases or expenditure increases in the course of a fiscal year, to immediately address most such issues without requiring immediate decisions which seriously disrupt the provision of city services by providing access to a financial resource for a short time. This will allow the City to provide a more well thought out and considered response to the financial impact, preferably in the context of the annual planning and budget review process. Such reserves also have an impact on the City's ability to borrow funds if necessary, by assuring that the City has such capability.**

**Unexpected events can be such items as: unexpectedly high property tax chargebacks from the county; unanticipated decline in income tax revenues; reduction in constitutional revenue sharing payments; unexpected decrease in water and sewer revenues; unexpected number of water main breaks, road and sidewalk repairs; major equipment failure; unexpected need for major building repairs.**

**Consequently, reserve requirements are established for funds as shown on the following pages.**

**Reserve requirements for funds of the City of Flint**

**Funds supported by General Taxes and/or millages**

**Reserve requirement**

101	General Fund	15% of the current years adopted amount of General Fund revenues, of which any amount above 5% shall be transferred to the Budget Stabilization Fund
205	Police/Fire Millage	10% of the current years adopted revenue for the fund
207	Neighborhood Police Millage	10% of the current years adopted revenue for the fund
208	Parks	10% of the current years adopted revenue for the fund
402	Public Improvement	One years annual debt service for all debts budgeted to be paid from the fund plus \$800,000

**Funds supported by Dedicated Funds, Fees or Assessments**

202	Major Streets	15% of the current years adopted amount of Act 51 revenues for Major Streets plus one years annual debt service
203	Local Streets	15% of the current years adopted amount of Act 51 revenues for Local streets plus one years annual debt service
219	Street Light Assessment	15% of the current years adopted revenue for the fund
228	Waste Collection	15% of the current years adopted revenue for the fund
265	Drug Forfeiture	100% of the annual budgeted expense from the fund
542	Building Safety	15% of the current years adopted revenue for the fund

**Enterprise Funds**

590	Sewer Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.
591	Water Fund	25% of the current years adopted budget for operating expenses plus one years annual debt service for any debt paid for from the fund.

**Special Revenue Grant Funds**

Special Revenue Grant Funds 274,296,297. In which revenues and expenses are to be self supporting, do not have reserve policy requirement		
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## Projection Summary

**Purpose:** The purpose of a projection summary is to illustrate the degree to which current revenue and expense trends will affect the City's financial position, if left unaddressed. The amount of unreserved fund balances at the end of each year are compared to the amount established as necessary in the fund, according to the City's reserve policies.

**Comments and observations:** While a substantial number of the funds are in compliance for FY16, several funds will drop out of compliance in FY17 and nearly all funds will be out of compliance by FY19, if actions are not taken annually to address the excess of expenses over revenues, which is systematic of the City's structural deficit. Solvency of the water fund for all years is a clear concern, and while the anticipated loan to finance the GF accumulated deficit will eliminate its deficit, the fund still does not reach the desired level of reserves by FY20. In addition to concerns about the solvency of the water fund without more than a 3% rate increase in FY17, the status of the Police and Fire Millage Fund will be the most challenging to address. While the utilization of millage proceeds over the past few years and into FY16 and FY17 have enabled a continuation of current staffing levels through FY17, the fund will have a \$3.3 million deficit which will have to be addressed through additional sources of revenue (such as a SAFER grant) or reductions in staffing in FY18. Balancing other funds can likely be achieved by reducing proposed expenditures, such as road repair projects, but it will impact the already low level of maintenance. In short, maintaining the City on a path to sustainable financial solvency will require constant attention to the City's financial status, and difficult decisions every year. Without an additional sustainable revenue stream, the City will be challenged just to maintain its current low level of services, let alone increasing services.

## Compliance Summary

In Compliance with policy	Y
Not in Compliance with policy	N

Fund	Tentative FY16	Tentative FY17	Projected FY18	Projected FY19	Projected FY20
General Fund	N	N	N	N	N
Police and Fire Millage	Y	N	N	N	N
Neighborhood Police	Y	Y	Y	N	N
Parks	N	N	N	N	N
Public Improvement	Y	Y	Y	Y	Y
Major Streets	Y	N	N	N	N
Local Streets	Y	N	N	N	N
Street Lighting Assessment	Y	Y	Y	N	N
Waste Collection	Y	Y	Y	N	N
Drug Forfeiture	Y	Y	Y	N	N
Building Safety	Y	Y	N	N	N
Sewer	Y	Y	Y	Y	Y
Water	N	N	N	N	N

# **PENSION & RETIREE HEALTHCARE BY FUND**

**PENSION & RETIREE HEALTHCARE COSTS BY FUND  
FY16 & FY 17 BUDGES; FY18, FY19, and FY20 PROJECTIONS**

ACCOUNT	DESCRIPTION	Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
General fund							
	101						
	Employer Pension DB Plan	7,934,079	7,498,788	8,277,546	8,608,648	8,952,994	9,311,114
	Employer Pension DC Plan	191,473	412,650	325,075	338,078	351,601	365,665
	<b>Total Pension</b>	<b>8,125,552</b>	<b>7,911,438</b>	<b>8,602,621</b>	<b>8,946,725</b>	<b>9,304,594</b>	<b>9,676,778</b>
	Retiree Healthcare Benefit	8,848,724	9,471,933	10,074,059	10,577,762	11,106,650	11,661,982
	Other Expenses	31,813,250	33,855,837	31,352,444	32,104,902	32,875,420	33,664,430
	<b>Total Expenses</b>	<b>48,787,526</b>	<b>51,239,208</b>	<b>50,029,123</b>	<b>51,629,389</b>	<b>53,286,664</b>	<b>55,003,191</b>
	Retiree Healthcare as % of Total Expenses	18%	18%	20%	20%	21%	21%
	Pension as % of Total Expenses	17%	15%	17%	17%	17%	18%
Major Streets							
	202						
	Employer Pension DB Plan	579,106	653,070	735,613	765,038	795,639	827,465
	Employer Pension DC Plan	10,143	35,176	39,307	40,879	42,514	44,215
	<b>Total Pension</b>	<b>589,249</b>	<b>688,246</b>	<b>774,920</b>	<b>805,916</b>	<b>838,153</b>	<b>871,679</b>
	Retiree Healthcare Benefit	748,779	907,711	927,453	973,826	1,022,517	1,073,643
	Other Expenses	6,710,294	7,026,757	6,663,391	6,823,313	6,987,072	7,154,762
	<b>Total Expenses</b>	<b>8,048,322</b>	<b>8,622,714</b>	<b>8,365,764</b>	<b>8,603,055</b>	<b>8,847,742</b>	<b>9,100,084</b>
	Retiree Healthcare as % of Total Expenses	9%	11%	11%	11%	12%	12%
	Pension as % of Total Expenses	7%	8%	9%	9%	9%	10%
Local Streets							
	203						
	Employer Pension DB Plan	335,271	452,565	509,767	530,158	551,364	573,419
	Employer Pension DC Plan	5,606	21,821	26,488	27,548	28,649	29,795
	<b>Total Pension</b>	<b>340,877</b>	<b>474,386</b>	<b>536,255</b>	<b>557,705</b>	<b>580,013</b>	<b>603,214</b>
	Retiree Healthcare Benefit	126,174	172,593	319,811	335,802	352,592	370,221
	Other Expenses	2,365,722	2,990,778	2,934,986	3,005,426	3,077,556	3,151,417
	<b>Total Expenses</b>	<b>2,832,773</b>	<b>3,637,757</b>	<b>3,791,052</b>	<b>3,898,932</b>	<b>4,010,161</b>	<b>4,124,852</b>
	Retiree Healthcare as % of Total Expenses	4%	5%	8%	9%	9%	9%
	Pension as % of Total Expenses	12%	13%	14%	14%	14%	15%
Police & Fire Millage							
	205						
	Employer Pension DB Plan	2,145,447	2,188,694	2,552,234	2,654,323	2,760,496	2,870,916
	Employer Pension DC Plan	0	47,522	51,506	53,566	55,709	57,937
	<b>Total Pension</b>	<b>2,145,447</b>	<b>2,236,216</b>	<b>2,603,740</b>	<b>2,707,890</b>	<b>2,816,205</b>	<b>2,928,853</b>
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	4,212,827	3,945,732	4,262,362	4,364,659	4,469,410	4,576,676
	<b>Total Expenses</b>	<b>6,358,274</b>	<b>6,181,948</b>	<b>6,866,102</b>	<b>7,072,548</b>	<b>7,285,616</b>	<b>7,505,530</b>
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	34%	36%	38%	38%	39%	39%

ACCOUNT	DESCRIPTION	Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Neighborhood Police Millage							
	207						
	Employer Pension DB Plan	285,871	338,616	332,987	346,306	360,159	374,565
	Employer Pension DC Plan	0	10,221	10,665	11,092	11,535	11,997
	Total Pension	285,871	348,837	343,652	357,398	371,694	386,562
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	863,421	975,107	921,101	943,207	965,844	989,025
	Total Expenses	1,149,292	1,323,944	1,264,753	1,300,606	1,337,538	1,375,586
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	25%	26%	27%	27%	28%	28%
Parks Millage							
	208						
	Employer Pension DB Plan	44,195	4,774	5,377	5,592	5,816	6,048
	Employer Pension DC Plan	1,243	3,501	3,569	3,711	3,860	4,014
	Total Pension	45,438	8,275	8,946	9,303	9,676	10,063
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	468,506	398,696	404,324	414,028	423,964	434,139
	Total Expenses	513,944	406,971	413,269	423,331	433,640	444,202
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	9%	2%	2%	2%	2%	2%
Lighting Special Assessment							
	219						
	Employer Pension DB Plan	3,500	2,387	2,689	2,797	2,908	3,025
	Employer Pension DC Plan	345	1,657	1,710	1,778	1,850	1,924
	Total Pension	3,845	4,044	4,399	4,575	4,758	4,948
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	2,550,560	2,820,159	2,821,077	2,888,783	2,958,114	3,029,108
	Total Expenses	2,554,405	2,824,203	2,825,476	2,893,358	2,962,872	3,034,057
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	0%	0%	0%	0%	0%	0%
Waste collection							
	226						
	Employer Pension DB Plan	9,145	16,231	18,283	19,014	19,775	20,566
	Employer Pension DC Plan	0	476	476	495	515	535
	Total Pension	9,145	16,707	18,759	19,509	20,290	21,101
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	4,665,073	4,812,795	4,911,740	5,029,622	5,150,333	5,273,941
	Total Expenses	4,674,218	4,829,502	4,930,499	5,049,131	5,170,622	5,295,042
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	0%	0%	0%	0%	0%	0%
Drug forfeiture							
	265						
	Employer Pension DB Plan	79,408	0	0	0	0	0
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	34,388	172,174	172,174	176,306	180,538	184,870
	Total Expenses	113,796	172,174	172,174	176,306	180,538	184,870
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	70%	0%	0%	0%	0%	0%

ACCOUNT	DESCRIPTION	Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
HUD Grants CDBG, ESG & HOME	274						
	Employer Pension DB Plan	402,303	290,188	326,868	339,943	353,540	367,682
	Employer Pension DC Plan	17,611	26,260	26,839	27,913	29,029	30,190
	<b>Total Pension</b>	<b>419,914</b>	<b>316,448</b>	<b>353,707</b>	<b>367,855</b>	<b>382,569</b>	<b>397,872</b>
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	716,169	3,961,177	3,906,945	4,000,712	4,096,729	4,195,050
	<b>Total Expenses</b>	<b>1,136,083</b>	<b>4,277,625</b>	<b>4,260,652</b>	<b>4,368,567</b>	<b>4,479,298</b>	<b>4,592,923</b>
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	37%	7%	8%	8%	9%	9%
Other Grants	296						
	Employer Pension DB Plan	115,781	4,159	0	0	0	0
	Employer Pension DC Plan	2,643	0	0	0	0	0
	<b>Total Pension</b>	<b>118,424</b>	<b>4,159</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	2,192,553	5,499,840	47,248	48,382	49,543	50,732
	<b>Total Expenses</b>	<b>2,310,977</b>	<b>5,503,999</b>	<b>47,248</b>	<b>48,382</b>	<b>49,543</b>	<b>50,732</b>
	Retiree Healthcare as % of Total Expenses	0	0	0	0	0	0
	Pension as % of Total Expenses	5%	0%	0%	0%	0%	0%
Public Improvement	402						
	Employer Pension DB Plan	0	0	0	0	0	0
	Employer Pension DC Plan	0	0	0	0	0	0
	<b>Total Pension</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Retiree Healthcare Benefit	0	0	0	0	0	0
	Other Expenses	2,045,644	2,828,967	2,831,429	2,899,383	2,968,968	3,040,224
	<b>Total Expenses</b>	<b>2,045,644</b>	<b>2,828,967</b>	<b>2,831,429</b>	<b>2,899,383</b>	<b>2,968,968</b>	<b>3,040,224</b>
	Retiree Healthcare as % of Total Expenses	0%	0%	0%	0%	0%	0%
	Pension as % of Total Expenses	0%	0%	0%	0%	0%	0%
Building Safety Fund	542						
	Employer Pension DB Plan	335,272	183,795	207,026	215,307	223,919	232,876
	Employer Pension DC Plan	7,100	23,414	23,716	24,665	25,651	26,677
	<b>Total Pension</b>	<b>342,372</b>	<b>207,209</b>	<b>230,742</b>	<b>239,972</b>	<b>249,571</b>	<b>259,553</b>
	Retiree Healthcare Benefit	259,037	338,299	287,830	302,222	317,333	333,199
	Other Expenses	1,485,924	1,421,208	1,435,924	1,470,386	1,505,675	1,541,812
	<b>Total Expenses</b>	<b>2,087,333</b>	<b>1,966,716</b>	<b>1,954,496</b>	<b>2,012,579</b>	<b>2,072,579</b>	<b>2,134,564</b>
	Retiree Healthcare as % of Total Expenses	12%	17%	15%	15%	15%	16%
	Pension as % of Total Expenses	16%	11%	12%	12%	12%	12%

### TOTAL General City

Total Pension	12,505,542	12,215,964	13,477,740	14,016,849	14,577,523	15,160,624
Retiree Healthcare Benefit	9,982,714	10,890,536	11,609,153	12,189,611	12,799,091	13,439,046
Other Expenses	60,124,330	70,709,227	62,665,145	64,169,108	65,709,167	67,285,187
<b>Total Expenses</b>	<b>82,612,586</b>	<b>93,815,727</b>	<b>87,752,038</b>	<b>90,375,568</b>	<b>93,085,781</b>	<b>95,885,857</b>
Retiree Healthcare as % of Total Expenses	12%	12%	13%	13%	14%	14%
Pension as % of Total Expenses	15%	13%	15%	16%	16%	16%

ACCOUNT	DESCRIPTION	Current FY15	Budget FY16	Budget FY17	Projected FY18	Projected FY19	Projected FY20
Sewer fund	590						
	Employer Pension DB Plan	2,217,366	2,225,836	2,507,170	2,607,457	2,711,755	2,820,225
	Employer Pension DC Plan	34,055	121,134	115,357	119,971	124,770	129,751
	Total Pension	2,251,431	2,346,970	2,622,527	2,727,428	2,836,525	2,949,986
	Retiree Healthcare Benefit	1,679,605	2,103,507	2,126,746	2,233,083	2,344,737	2,461,974
	Other Expenses	26,773,588	27,887,291	29,019,853	29,716,329	30,429,521	31,159,830
	Total Expenses	30,704,624	32,337,768	33,769,126	34,676,841	35,610,784	36,571,790
	Retiree Healthcare as % of Total Expenses	5%	7%	6%	6%	7%	7%
	Pension as % of Total Expenses	7%	7%	8%	8%	8%	8%
Water fund	591						
	Employer Pension DB Plan	1,874,679	1,509,751	1,708,576	1,776,919	1,847,996	1,921,916
	Employer Pension DC Plan	72,149	130,063	130,208	135,416	140,833	146,466
	Total Pension	1,946,828	1,639,814	1,838,784	1,912,335	1,988,829	2,068,382
	Retiree Healthcare Benefit	2,100,938	2,546,991	2,254,670	2,367,404	2,485,774	2,610,062
	Other Expenses	29,629,215	31,803,282	36,475,827	37,351,247	38,247,677	39,165,621
	Total Expenses	33,676,981	35,990,087	40,569,281	41,630,986	42,722,279	43,844,065
	Retiree Healthcare as % of Total Expenses	6%	7%	6%	6%	6%	6%
	Pension as % of Total Expenses	6%	5%	5%	5%	5%	5%

### Water and Sewer

Total Pension	4,198,259	3,986,784	4,461,311	4,639,763	4,825,354	5,018,368
Retiree Healthcare Benefit	3,780,543	4,650,498	4,381,416	4,600,487	4,830,511	5,072,037
Other Expenses	56,402,802	59,690,573	65,495,680	67,067,576	68,677,198	70,325,451
Total Expenses	64,381,605	68,327,855	74,338,407	76,307,827	78,333,063	80,415,856
Retiree Healthcare as % of Total Expenses	6%	7%	6%	6%	6%	6%
Pension as % of Total Expenses	7%	6%	6%	6%	6%	6%

### Total City

Total Pension	16,703,801	16,202,748	17,939,051	18,656,613	19,402,877	20,178,993
Retiree Healthcare Benefit	13,763,257	15,541,034	15,990,569	16,790,097	17,629,602	18,511,082
Other Expenses	116,527,133	130,399,800	128,160,825	131,236,685	134,386,365	137,611,638
Total Expenses	146,994,191	162,143,582	162,090,445	166,683,395	171,418,845	176,301,713
Retiree Healthcare as % of Total Expenses	9%	10%	10%	10%	10%	10%
Pension as % of Total Expenses	11%	10%	11%	11%	11%	11%

# MASTER FEE SCHEDULE

City of Flint  
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
<b>TRANSPORTATION, DEVELOPMENT, and ZONING DEPARTMENT</b>			
Electrical	26-5	Registration Fee: Electrical Contractor	\$ 30.00
Plumbing	26-5	Registration Fee: Plumbing Contractor	\$ 15.00
Mechanical	26-5	Registration Fee: Mechanical Contractor	\$ 15.00
Engineering	26-5	Photocopies:	
		Letter/Legal	\$ 1.00
		Ledger	\$ 2.00
		Blueprints:	
		12" x 24"	\$ 2.00
		18" x 36"	\$ 4.00
		24" x 36"	\$ 6.00
		Large (per sq. ft.)	\$ 1.00
Permit Fees	26-5	Garbage Receptacles: Large Moveable	\$ 45.00
Permit Fees-Building: New Construction, Alterations, Renovations, Remodeling (based on cost of same)	26-5	Cost of Project:	Minimum \$140.00 per Inspection
		Up to \$2,000	\$ 140.00
		\$2,001 - \$50,000	\$ 140.00
		Plus, per \$1,000 or part thereof over \$2,000	\$ 20.00
		\$50,001 - \$500,000	\$ 1,100.00
		Plus, per \$1,000 or part thereof over \$50,000	\$ 15.00
		\$500,001 - \$1,000,000	\$ 7,850.00
		Plus, per \$1,000 or part thereof over \$500,000	\$ 10.00
\$1,000,001 and over	\$ 12,850.00		
Plus, per \$1,000 or part thereof over \$1,000,000	\$ 7.00		
		Re-inspection, if necessary	\$ 140.00
Permit Fees-Fence	26-5	<\$1,000 in cost, requiring only one inspection	\$140.00 (All fence permits requiring 1 inspection)
		>\$1,000 in cost, same as for new construction Plus, per \$1,000 or part thereof over \$2,000	
Permit Fees-Signs	26-5	All Types: \$1.00 to \$2,000	\$ 140.00
		\$2,001 to \$50,000	\$ 140.00
		Plus, per \$500 over \$2,000	\$ 27.00
		\$50,001 and over	\$ 1,623.00
		Plus, per \$500 over \$50,001	\$ 12.00
		Trailers or Temporary Signs: Over 6 square feet in area, per move or relocation between site.	\$ 155.00
Permit Fees-Signs (cont'd)	26.5	Signs erected over public property, additional fee per square foot of area (one side)	\$ 18.00
		Signs, Types 3 & 4 on public property (excluding charitable purposes):	
		Annual Privilege Fee	\$ 225.00
		Plus, per square foot of area	\$ 1.00
Permit Fees-Reroofing or Residing	26-5	Value <\$5,000 requiring one inspection	\$ 140.00
		Value >\$5,000, same as new construction	\$ 140.00
		Plus, per \$1,000 or part thereof over \$2,000	\$ 27.00
		Removal of Aluminum Siding	\$ 140.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Permit Fees-Certificate of Use & Occupancy	26-5	Issued w/Building Permit for:	
		Change in Use	\$ 140.00
		Same or Existing Prior Use	\$ 140.00
Permit Fees-Inspections	26-5	Fee per Hour (special requests & survey inspections, during regular working hours.)	\$ 200.00
Permit Fees-Demolition or Moving	26-5	Minimum Fee	\$ 140.00
		Plus, per 1,000 cubic of structure	\$ 9.00
		Special services or procedures-fee established by building official.	
		Residential Garages	\$ 140.00
Permit Fees-Miscellaneous	26-5	Temporary structures, per 6 months	\$ 270.00
Permit Fees-Parking Lot & Driveway Construction (all types)	26-5	1,000 square feet and over: Same Fee as for New Construction	same as new
Permit Fees-Swimming Pools	26-5	Same Fee as for New Construction	same as new
Permit Fees-Tank Removal	26-5	Above Ground & Underground Storage Tanks	\$ 140.00
Permit Fees-Trades	26-5	Hourly Rate for Technical Trades	\$ 200.00
Permit Fees-Appeals	26-5	Building Code Board of Appeals	\$ 350.00
Permit Fees-Plan Examination (based on cost of project)	26-5	\$0 - \$50,000	\$ 330.00
		\$50,001 - \$500,000	\$ 336.00
		Plus, per \$1,000 or part thereof over \$50,000	\$ 9.00
		Over \$500,000	\$ 4,386.00
		Plus, per \$1,000 or part thereof over \$500,000	\$ 2.00
		Plan examination, mechanical, plumbing, electrical or site work only, per hour	\$ 200.00
		Simple alteration and additions, per hour	\$ 200.00
		Plan examination done by outside agency, City Administrative Charge	N/A
Permit Fees-Refund Policy	26-5	Administrative Fee for all cancelled or transferred permits	\$ 75.00
		Additional work already performed, per hour.	\$ 200.00
Permit Fees-Re-Submissions	1/1/1993	Construction Projects/Approval of pre-manufactured units, per hour (1 hour minimum)	same as new
Permit Fees-Penalties	26-5	(for work begun prior to obtaining proper permit)	
		Up to \$5,000	\$ 412.00
		Over \$5,000	\$ 825.00
Permit Fees-Rentals	26-5	Rental License & Registration Fee (one-time)	\$ 112.00
		Inspection Fee (compliance w/PMC) (tri-annual)	
		Multi-Family Dwellings:	
		Base Fee	\$ 105.00
		Per Building (after one)	\$ 38.00
		Per Unit (after one, less than 5)	\$ 90.00
		Per Unit (five through fifty)	\$ 75.00
		Per Unit (51 & over)	\$ 45.00
		Single Family Dwellings	\$ 225.00
		Two-Family Dwellings	\$ 300.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Permit Fees-Rentals (cont'd)	26-5	Inspection Fee (compliance w/IPMC) (additional inspections after two or complaint inspection)	\$ 120.00
	26-5	Penalty fees for non-registration and inspection:	
		1 & 2 Family	\$ 450.00
		3-10 Units	\$ 600.00
		Over 10 Units	\$ 1,000.00
Permit Fees-Basic Building Code	26-5	Disconnect sanitary sewer service line & water service line:	
		Water svc line 2" or less in diameter	\$ 169.00
		Water svc line >2" in diameter	\$ 720.00
		Sanitary sewer svc line 12" or less in diam.	\$ 169.00
		Sanitary sewer svc line >12" in diam.	\$ 720.00
Permit Fees-Mechanical Fees	26-5	Minimum Fee	\$ 140 per inspection
		Permit Base Fee	\$ 75.00
		Water Heaters	\$ 15.00
Permit Fees-Mechanical: Heating Equipment	26-5	Furnaces & Boilers	\$ 60.00
		Central Air Conditioning & Heat Pump	\$ 57.00
		Duct System/Hydronic Piping	\$ 57.00
		Power Exhaust/Plus Base Fee	\$ 14.00
		Exhaust Fan (for Bathroom & Kitchen Hoods)	\$ 14.00
		Flue Damper/Vent Damper Plus Base Fee	\$ 14.00
		Humidifiers/Plus Base Fee	\$ 14.00
		Electronic Air Cleaner/Plus Base Fee	\$ 14.00
		Condensate Pumps/Plus Base Fee	\$ 14.00
		Gas Piping, New Installation, Each Outlet	\$ 14.00
		Chimney	\$ 39.00
Permit Fees-Mechanical: Solid Fuel	26-5	Complete Wood Stoves, Fireplace Inserts, Add-on Furnaces	\$ 52.00
Permit Fees-Mechanical: Solar Equipment	26-5	Solar Equipment System	\$ 57.00
		Additional Panels	\$ 14.00
		Solar Domestic Hot Water System	\$ 57.00
		Additional Panels	\$ 14.00
Permit Fees-LPC & Fuel Oil Tanks	26-5	LPC & Fuel Oil Tanks, Piping Fee Included	\$ 39.00
Permit Fees-Engineering	26-5	Sidewalk and Approach Permit	\$ 42.00
		Excavation Permit	\$ 28.00
		Curb Cut Permit / LFT	\$ 13.00
		Storm Sewer Tap Inspection (2)	\$ 236.00
		Sanitary Wye Connection	\$ 482.00
		Grade Stakes	Time and Material
		Pavement Break: (Per Sq. Ft. Area) Add additional \$100.00 for Major Roads	
		0-16	\$ 828.00
		17-49	\$ 1,243.00
		50-81	\$ 1,656.00
		82-100	\$ 2,208.00
101-144	\$ 2,611.00		
145 and over	\$ 3,036.00		

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Mechanical Fees-Incinerators	26-5	Incinerators	\$ 57.00
Mechanical Fees-Inspections	26-5	Hourly Rate	\$ 200.00
Mechanical Fees-Re-Inspections	26-5	Re-inspections or Final Inspection	\$ 140.00
Mechanical Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Bldg	\$ 200.00
Mechanical Fees-Insurance	26-5	Insurance Inspections	\$ 200.00
Mechanical Fees-Overtime	26-5	Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
Mechanical Fees-Equipment	26-5	inspected equipment...supplemental permit...minimum	\$ 140.00
Mechanical Fees-Refunds	26-5	Refunds/Transfers	\$ 75.00
Mechanical Fees-Refrigeration	26-5	Evaporator Coils under 5 h.p. (per cooler unit)	\$ 60.00
		Evaporator Coils 5 h.p. & over (per cooler unit)	\$ 84.00
Mechanical Fees-Compressor	26-5	15 h.p. to 50 h.p. (each compressor)	\$ 84.00
		Over 50 h.p. (each compressor)	\$ 114.00
Mechanical Fees-Chillers	26-5	Each Chiller	\$ 193.00
Mechanical Fees-Cooling Towers	26-5	Each Cooling Tower	\$ 110.00
Mechanical Fees-Duct System/Piping	26-5	Duct System/Hydronic Piping, Gaseous Hydrogen, Fire Suppression/Protection System:	
		Under \$3,000	\$ 60.00
		\$3,000 - \$7,999	\$ 93.00
		\$8,000 - \$10,999	\$ 130.00
		\$11,000 - \$15,000	\$ 151.00
	Each additional \$3,000 over \$15,000	\$ 25.00	
Mechanical Fees-Ventilation/Exhaust	26-5	Fans under 1,500 cfm	\$ 14.00
		1,500 cfm to 10,000 cfm	\$ 60.00
		Over 10,000 cfm	\$ 114.00
Mechanical Fees-Heat Recovery	26-5	Heat Recovery & Wall Fan Coils	\$ 22.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Mechanical Fees-Commercial Range	26-5	Commercial Range Hoods	\$ 57.00
Mechanical Fees-Other Hoods	26-5	Other Specified Hoods	\$ 51.00
Mechanical Fees-Barbecues	26-5	Commercial Barbecues	\$ 60.00
Mechanical Fees-Exhaust	26-5	Power Exhaust/Plus Base Fee	\$ 14.00
Mechanical Fees-Exhaust Fan	26-5	Exhaust Fan (for Bathroom)	\$ 14.00
Mechanical Fees-Flue/Vent Damper	26-5	Flue Damper/Vent Damper Plus Base Fee	\$ 14.00
Mechanical Fees-Humidifier	26-5	Humidifiers/Plus Base Fee	\$ 14.00
Mechanical Fees-Air Cleaners	26-5	Electronic Air Cleaner/Plus Base Fee	\$ 14.00
Mechanical Fees-Condensate Pump	26-5	Condensate Pumps/Plus Base Fee	\$ 14.00
Mechanical Fees-Gas Piping	26-5	New Installation, each outlet	\$ 14.00
Mechanical Fees-Chimney	26-5	Chimney, includes Breaching	\$ 39.00
Plumbing Fees-Minimum	26-5	Minimum Fee	\$ 140 per inspection
		Permit Base Fee	\$ 75.00
		Water Heaters	\$ 15.00
		Fixtures, each	\$ 19.00
		Stacks, Vents	\$ 28.00
		Reduced pressure zone backflow preventor (ea)	\$ 19.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
Plumbing Fees- Water Distribution System	26-5	Distance from meter:	
		<1 inch	\$ 54.00
		1 inch	\$ 84.00
		2 inches	\$ 126.00
		3 inches	\$ 168.00
		4 inches	\$ 213.00
		>4 inches	\$ 273.00
Plumbing Fees- Sewer (Sanitary & Storm)	26-5	Up to 150 ft lines:	
		6 inches or less	\$ 140.00
		8 inches	\$ 166.00
		10 inches	\$ 180.00
		12 inches	\$ 200.00
		14 inches	\$ 208.00
		16 inches	\$ 217.00
		18 inches	\$ 237.00
		Over 18 inches	\$ 247.00
		Per foot over 150 feet	\$ 1.00
Plumbing Fees- Sump Line	26-5	Sump line is special rate	\$ 140.00
Plumbing Fees- Residential Sewer	26-5	Residential sewer, repair only, no base fee	\$ 140.00
Plumbing Fees- Manhole	26-5	Manhole & Catch Basins	\$ 43.00
Plumbing Fees- Sewage Sumps	26-5	Sewage Sumps, Ejections	\$ 20.00
Plumbing Fees- Connections	26-5	Connection of building drains to building sewer	\$ 24.00
Plumbing Fees- Heat Recliner	26-5	For industrial/commercial water heater, no base fee	\$ 140.00
Plumbing Fees- Lawn Sprinkler	26-5	Lawn Sprinkler System, no base fee	\$ 140.00
Plumbing Fees- Water Softener	26-5	Water Softener & Water Conditioner, no base fee	\$ 140.00
Plumbing Fees	26-5	Medical Gas	\$75 plus \$7.50 per connection
Plumbing Fees- inspection	26-5	Hourly Rate	\$ 200.00
Plumbing Fees- Re-inspection	26-5	Re-inspections or Final Inspection	\$ 140.00

**City of Flint  
Master Fee Schedule**

<b>Division</b>	<b>CCO Ref</b>	<b>Service Name / Fee Type</b>	<b>Fee</b>
<b>Plumbing Fees-Special Inspection</b>	26-5	Special Inspection Pertaining to Sale of Bldg	\$ 200.00
<b>Plumbing Fees-Insurance</b>	26-5	Insurance Inspections	\$ 200.00
<b>Plumbing Fees-Overtime</b>	26-5	Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
<b>Plumbing Fees-Equipment</b>	26-5	Supplemental Permit, minimum	\$ 140.00
<b>Plumbing Fees-Refund</b>	26-5	Refunds/Transfers	\$ 75.00
<b>Electrical Fees</b>	26-5	Residential/Commercial: Minimum Fee	\$ 140 per inspection
		Permit Base Fee	
<b>Electrical-Circuits</b>	26-5	First & Second (each)	\$ 15.00
		Third & Over (each)	\$ 12.00
<b>Electrical-Service/Power</b>	26-5	Service for Light, Heat or Power: Up to 100 amp switch	\$ 22.00
		Over 100 to 200 amp switch	\$ 51.00
		Over 200 to 400 amp switch	\$ 87.00
		Over 400 to 1,000 amp switch	\$ 144.00
		Over 1,000 to 2,000 amp switch	\$ 226.00
		Over 2,000 amp switch	\$ 240.00
<b>Electrical-Signs</b>	26-5	Each Sign	\$ 22.00
		Each Additional Sign	\$ 11.00
<b>Electrical - Fixtures/Plugs</b>	26-5	Fixtures & Plugs, each	\$ 3.00
<b>Electrical-Power Units (hp)</b>	26-5	Over 1/4 hp to 1.0 hp	\$ 26.00
		Over 1.0 hp to 10 hp	\$ 63.00
		Over 10 hp to 20 hp	\$ 77.00
		Over 20 hp to 30 hp	\$ 87.00
		Over 30 hp to 40 hp	\$ 102.00
		Over 40 hp to 50 hp	\$ 114.00
		Over 50 hp to 75 hp	\$ 150.00
		Over 75 hp to 100 hp	\$ 177.00
		Over 100 hp 50 150 hp	\$ 202.00
Over 150 hp	\$ 226.00		

City of Flint  
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
Electrical-Trailer Parks	26-5	Per Site	\$ 26.00
Electrical-Feeders	26-5	Feeders, Mains, Bus Ducts 50 feet or fraction	\$ 15.00
Electrical Fees-Inspection	26-5	Hourly Rate	\$ 200.00
Electrical Fees-Re-Inspection	26-5	Re-inspections or Final Inspection	\$ 140.00
Electrical Fees-Special Inspection	26-5	Special Inspection Pertaining to Sale of Structure	\$ 200.00
Electrical Insurance	26-5	Insurance Inspections	\$ 200.00
Electrical Fees-Overtime Inspections	26-5	Per existing policy:	
		Overtime Inspection: 1st hour	\$ 300.00
		Overtime Inspection: each additional hour	\$ 150.00
Electrical Fees-Supplemental	26-5	Supplemental Permit, minimum fee	\$ 140.00
Electrical Fees-Refunds/Transfers	26-5	Minimum Fee	\$ 75.00
		Hourly Rate, work already performed	\$ 200.00
Building Inspections		Copies of Rental License	\$ 9.00
Building Inspections		Copies of V/N	\$ 9.00
Building Inspections		Copies, per sheet (over the counter)	\$ 9.00
Street Fees	26-5	Temporary Street Closure - Special Events	
		1-25 Barricades	\$ 25.00
		26-50 Barricades	\$ 50.00
		51-75 Barricades	\$ 75.00
		76-100	\$ 100.00
		100 Plus Barricades	\$ 150.00
Consumer Pavement Break	26-5	Concrete Driveways/Sidewalks (Sq. Ft.)	\$ 7.00
		Asphalt Driveways (Sq. Ft.)	\$ 12.00
		Saw Cutting (Lineal Ft.)	\$ 5.00
		Concrete Streets (Sq. Ft.)	\$ 17.00
		Concrete Streets (Majors)(Sq. Ft.)	\$ 20.00
		Asphalt Streets (Sq. Ft.)	\$ 15.00
		Asphalt Streets (Majors)(Sq. Ft.)	\$ 17.00
		Concrete/Asphalt Streets (Sq. Ft.)	\$ 16.00
		Concrete/Asphalt Streets (Majors)(Sq. Ft.)	\$ 18.00
		Concrete Curb (Lineal Ft.)	\$ 20.00

City of Flint  
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
<b>FIRE DEPARTMENT</b>			
n/a	n/a	Fire Incident or Ambulance Run Report	\$ 5.00
n/a	n/a	Code enforcement - per hour	\$ 70.00
n/a	n/a	CPR Training, 1-19 people	\$ 25.00
n/a	n/a	CPR Training, 20+ people	\$ 15.00
n/a	n/a	Hazardous Materials Cleanup	\$ 73.00
n/a	n/a	Vehicle Fire Response	\$ 500.00
n/a	n/a	Consumers Energy Standby	\$ 292.00
n/a	n/a	False Alarm Response, 1st	\$ -
n/a	n/a	False Alarm Response, 2nd	\$ 100.00
n/a	n/a	False Alarm Response, 3rd	\$ 250.00
n/a	n/a	False Alarm Response, 4th	\$ 500.00
n/a	n/a	False Alarm Response, 5th	\$ 1,000.00
n/a	n/a	Extrication	\$ 565.00
n/a	n/a	Candle Watch Fee	\$ 70.00
n/a	n/a	DHS Inspection	\$ 139.00
n/a	n/a	Fire Prev Insp - Assembly	\$ 104.00
n/a	n/a	Fire Prev Insp - Business	\$ 125.00
n/a	n/a	Fire Prev Insp - Education	\$ 150.00
n/a	n/a	Fire Prev Insp - Factory/Industry	\$ 150.00
n/a	n/a	Fire Prev Insp - High Hazard	\$ 215.00
n/a	n/a	Fire Prev Insp - Institutional	\$ 215.00
n/a	n/a	Fire Prev Insp - Mercantile	\$ 215.00
n/a	n/a	Fire Prev Insp - Mixed Use	\$ 215.00
n/a	n/a	Group Fire Prev Insp - Reinspections	\$ 35.00
n/a	n/a	Medical Asst.	\$ 45.00
n/a	n/a	Office Training Course	\$ 90.00
n/a	n/a	Structure Fires	\$ 500.00
n/a	n/a	Downed Power Line Security	\$ 200.00
n/a	n/a	Paramed Support for Private Amb.	\$ 100.00
n/a	n/a	Paramed Response for Vehicle Injury Accident	\$ 100.00
n/a	n/a	Classes - blood born pathogens, 1-19	\$ 9.00
n/a	n/a	Classes - blood born pathogens, 20+	\$ 5.00
n/a	n/a	EMS Classes	\$ 1,975.00
n/a	n/a	FF/EMT hourly rate	\$ 80.00
n/a	n/a	Sergeant hourly rate	\$ 69.00
n/a	n/a	Lieutenant hourly rate	\$ 69.00
n/a	n/a	Captain hourly rate	\$ 89.00
n/a	n/a	Battalion Chief hourly rate	\$ 93.00
n/a	n/a	Fire Apparatus Operator hourly rate	\$ 65.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>POLICE DEPARTMENT</b>			
Patrol	n/a	Preliminary Breath Test	\$ 13.00
Patrol	n/a	Prostitution Sting Fee (City Portion Only)	\$ 675.00
Patrol	n/a	False Alarm Response	\$ 79.00
Patrol	n/a	Drunk Driving OUID Arrest	\$ 471.00
Patrol	n/a	Drunk Driving OUID Arrest With Accident	\$ 236.00
Patrol	n/a	Drunk Driving Blood Test	\$ 314.00
Patrol	n/a	Drunk Driving SOS Hearing	\$ 353.00
Patrol	n/a	Drunk Driving Court Hearing	\$ 353.00
Patrol	n/a	Accident Fee (Non-Resident)	\$ 236.00
Patrol	n/a	Police Officer (Overtime)	\$ 104.00
Patrol	n/a	Sergeant (Overtime)	\$ 131.00
Patrol	n/a	Police Lieutenant (Overtime)	\$ 146.00
Records & Identification	n/a	Accident / Incident Reports	\$ 13.00
Records & Identification	n/a	Copies of Complaints	\$ 13.00
Records & Identification	n/a	Criminal Expungement	\$ 100.00
Records & Identification	n/a	Fingerprinting	\$ 31.00
Records & Identification	n/a	Notary Fee	\$ 13.00
Records & Identification	n/a	Sex Offender Registration (City Portion only)	\$ 50.00

City of Flint  
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
<b>CITY CLERK</b>			
n/a	n/a	Alcohol Liquor Sales	\$ 1,000.00
n/a	n/a	Ambulance Company - per Vehicle	\$ 150.00
n/a	n/a	Ambulance Attendant New License	\$ 60.00
n/a	n/a	Ambulance Attendant - Renewal	\$ 55.00
n/a	n/a	Amusement Arcade	\$ 407.00
n/a	n/a	Amusement Ride Bond (cash)	\$ 1,000.00
n/a	n/a	Amusement Rides 1st Day	\$ 190.00
n/a	n/a	Amusement Rides Additional Day	\$ 73.00
n/a	n/a	Auctioneer (Daily <90 Days)	\$ 40.00
n/a	n/a	Auctioneer (Yearly)	\$ 135.00
n/a	n/a	Bowling Alleys	\$ 300.00
n/a	n/a	Building Contractor	\$ 200.00
n/a	n/a	Bump Shop	\$ 425.00
n/a	n/a	Car Wash	\$ 282.00
n/a	n/a	Card Room 1st 3 Tables	\$ 65.00
n/a	n/a	Card Room Additional Tables	\$ 65.00
n/a	n/a	Christmas Tree Bond (cash)	\$ 125.00
n/a	n/a	Christmas Tree Sales	\$ 196.00
n/a	n/a	Cigarette Machines	\$ 8.00
n/a	n/a	Cigarette Machine Operator	\$ 110.00
n/a	n/a	Club	\$ 466.00
n/a	n/a	City Public Driver New	\$ 66.00
n/a	n/a	City Public Driver Renewal	\$ 55.00
n/a	n/a	Condom Machines	\$ 7.00
n/a	n/a	Dance Hall	\$ 305.00
n/a	n/a	Dance (Public/Teen)	\$ 305.00
n/a	n/a	Dance Permit (Liquor)	\$ 347.00
n/a	n/a	Extended Hours Permit	\$ 335.00
n/a	n/a	Fireworks Bond	\$ 500.00
n/a	n/a	Fireworks Sales Permit	\$ 700.00
n/a	n/a	Garage Sale (1st)	\$ 12.00
n/a	n/a	Garage Sale (2nd)	\$ 5.00
n/a	n/a	Gasoline Station (1st 2 Pumps)	\$ 75.00
n/a	n/a	Gasoline Station (additional pumps)	\$ 10.00
n/a	n/a	Going Out Of Business Sale (30 Days)	\$ 100.00
n/a	n/a	Hall For Hire	\$ 250.00
n/a	n/a	Hotel (1st 100 Rooms)	\$ 208.00
n/a	n/a	Hotel (each additional Room)	\$ 7.00
n/a	n/a	Ice Cream (Vehicle)	\$ 200.00
n/a	n/a	Ice Cream (Cart)	\$ 88.00
n/a	n/a	Initial Merchant	\$ 400.00
n/a	n/a	Initial Merchant (Renewal)	\$ 200.00
n/a	n/a	Junk Collector (per vehicle)	\$ 183.00
n/a	n/a	Junk (2nd hand) Dealer w/ Store	\$ 500.00
n/a	n/a	Junk Dealer Yard	\$ 400.00
n/a	n/a	Laundromat / Dry Cleaners	\$ 300.00
n/a	n/a	Mech Amusement Device Pinball/Video	\$ 22.00
n/a	n/a	Mech Device Operator	\$ 143.00
n/a	n/a	Motor Vehicle For Hire	\$ 165.00
n/a	n/a	Music Machine	\$ 33.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
n/a	n/a	Parking Lot 11-25 Spaces	\$ 147.00
n/a	n/a	Parking Lot 26-50 Spaces	\$ 147.00
n/a	n/a	Parking Lot 51-100 Spaces	\$ 147.00
n/a	n/a	Parking Lot 101-150 Spaces	\$ 147.00
n/a	n/a	Parking Lot 151-250 Spaces	\$ 154.00
n/a	n/a	Parking Lot 251-350 Spaces	\$ 164.00
n/a	n/a	Parking Lot >350 Spaces	\$ 370.00
n/a	n/a	Pawnbroker	\$ 400.00
n/a	n/a	Peddler Processing Fee	\$ 15.00
n/a	n/a	Peddler Yearly	\$ 191.00
n/a	n/a	Peddler 6 Months	\$ 191.00
n/a	n/a	Peddler 3 Months	\$ 191.00
n/a	n/a	Peddler 1 Month	\$ 191.00
n/a	n/a	Peddler Daily	\$ 191.00
n/a	n/a	Peddler w/Vehicle	\$ 246.00
n/a	n/a	Pool Room 1st 4 Tables	\$ 296.00
n/a	n/a	Pool Room Additional Tables	\$ 112.00
n/a	n/a	Precious Metal & Gem Dealer	\$ 229.00
n/a	n/a	Second Hand Dealer	\$ 350.00
n/a	n/a	Sidewalk Contractor	\$ 250.00
n/a	n/a	Sign Hanger	\$ 200.00
n/a	n/a	Skating Rink	\$ 279.00
n/a	n/a	Snow Removal Vehicle	\$ 175.00
n/a	n/a	Tag Day Permit Non-Profit	\$ 50.00
n/a	n/a	Taxi Cab Company	\$ 150.00
n/a	n/a	Taxi Cab Inspection By Police	\$ 29.00
n/a	n/a	Theater (per seat, \$300 max)	\$ 0.58
n/a	n/a	Tree Service	\$ 109.00
n/a	n/a	Use of Streets	\$ 242.00
n/a	n/a	Vehicle For Hire	\$ 75.00
n/a	n/a	Wrecker - First Vehicles	\$ 201.00
n/a	n/a	Wrecker - Additional Vehicles	\$ 108.00
n/a	n/a	Adult Entertainment Establishment	\$ 886.00
n/a	n/a	Copy of City Charter	\$ 10.00
n/a	n/a	City of Flint Code Book	\$ 300.00
n/a	n/a	Code Supplements	\$ 33.00
n/a	n/a	Voter Lists (per sheet)	\$ 0.25
n/a	n/a	Voter Labels (per page)	\$ 0.50
n/a	n/a	Voter Info On Disk	\$ 140.00
n/a	n/a	Precinct Guides	\$ 12.00
n/a	n/a	Ward Maps - Large	\$ 15.00
n/a	n/a	Ward Maps - Small (8x10)	\$ 2.00
n/a	n/a	Ward Maps - Small (11x17)	\$ 5.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>ASSESSMENT OFFICE</b>			
n/a	n/a	Record Reproduction (non FOIA)	\$ 3.00
n/a	n/a	Tax Maps	\$ 23.00
n/a	n/a	Tax Maps (Full Set)	\$ 1,590.00
n/a	n/a	Research Hourly Rate (1 hr minimum) (non FOIA)	\$ 91.00
n/a	n/a	Level 1: Creating or Combining ≤ 2 Platted Parcels	\$ 50.00
n/a	n/a	Level 2: Creating or Combining 3-4 Platted Parcels	\$ 100.00
n/a	n/a	Level 3: Creating or Combining ≤ 4 Un-Platted Parcels w/Survey	\$ 150.00
n/a	n/a	Level 4: Creating or Combining > 4 Platted/Un-Platted Parcels w/Survey	\$ 200.00
<b>FINANCE &amp; PAYROLL</b>			
n/a	n/a	Pension Verification Letter	\$ 18.00
n/a	n/a	Copies of Paychecks	\$ 4.00
n/a	n/a	Copies of Other (non-Paycheck) materials	\$ 1.00
n/a	n/a	Duplicate 1099s	\$ 12.00
n/a	n/a	Duplicate W2s	\$ 12.00
<b>LAW OFFICE</b>			
n/a	n/a	FOIA Copy Charge (1st page)	\$ 1.00
n/a	n/a	FOIA per page copy charge	\$ 0.25
n/a	n/a	Research Hourly Rate (Non FOIA)	\$ 70.00
n/a	n/a	Sundry Revenues	\$ 287.00
n/a	n/a	FOIA Labor Rates	\$ 15.66
n/a	n/a	Notary	\$ 10.00
<b>RISK &amp; BENEFIT MANAGEMENT</b>			
n/a	n/a	Insurance Form Completion	\$ 20.00
n/a	n/a	Mailing Fee	\$ 3.50
n/a	n/a	Insurance Fee for Auto Accidents Involving City Property	\$ 45.00
n/a	n/a	Copying Charges (first 10 pages) non FOIA	\$ 13.00
n/a	n/a	Copying Charges (additional pages) non FOIA	\$ 0.25
<b>TREASURER</b>			
n/a	n/a	Deed Certification	\$ 4.50
n/a	n/a	Research Fee (non FOIA)	\$ 53.00
n/a	n/a	Photocopies (first copy)	\$ -
n/a	n/a	Photocopies (additional - if same page only)	\$ -
n/a	n/a	Income Tax Admin Review Fee	\$ 28.00
n/a	n/a	School District Summer Tax Levy (GISD)	\$ 10,000.00
n/a	n/a	School District Summer Tax Levy (Other Districts)	\$ 250.00
n/a	n/a	Bounced Check Fee	\$ 50.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>PLANNING &amp; ZONING</b>			
n/a	n/a	Site Plan Review: Resid 3+ houses	\$ 1,002.00
n/a	n/a	Site Plan Review: Comm/Ind	\$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl: Preliminary	\$ 1,002.00
n/a	n/a	PUD or Mixed Use Dvl: Final	\$ 626.00
n/a	n/a	Revisions / Review	\$ 501.00
n/a	n/a	Special Approval / Conditional Use	\$ 1,002.00
n/a	n/a	Street or Alley Vacations	\$ 1,002.00
n/a	n/a	Street Name Change	\$ 1,002.00
n/a	n/a	Zoning Appeal/Variances/Interp: Comm.	\$ 1,002.00
n/a	n/a	Zoning Appeal/Variances/Interp: Resid.	\$ 626.00
n/a	n/a	Copies of Master Plan/ Zoning Ord/ Maps	\$ 22.00
n/a	n/a	Zoning Change	\$ 1,253.00
n/a	n/a	Zoning Certificate: Per Hour	\$ 125.00
n/a	n/a	Zoning- Written Confirmation, per parcel	\$ 125.00
n/a	n/a	Zoning Lots: Resid prin parcel+ 1 parcel	\$ 188.00
n/a	n/a	Zoning Lots: Resid: each add'l parcel	\$ 251.00
n/a	n/a	Zoning Lots: Comm. prin parcel+ 1 parcel	\$ 251.00
n/a	n/a	Zoning Lots: Comm.: each add'l parcel	\$ 376.00
n/a	n/a	Real Property Disp. Fee: Resid. Side Lot	\$ 501.00
n/a	n/a	Real Property Disp. Fee: Resid Non Side	\$ 501.00
n/a	n/a	Real Property Disp. Fee: Comm/ Ind.	\$ 1,002.00
n/a	n/a	Master Plan Update Surcharge	\$ -
n/a	n/a	Zoning Review of Bldg Permit	\$ 31.00
<b>PARKS &amp; RECREATION</b>			
n/a	n/a	Day Camps	\$ 25.00
n/a	n/a	Kearsley Park	\$ 100.00
n/a	n/a	Kearsley Park	\$ 50.00
n/a	n/a	All Other Parks	\$ 35.00
n/a	n/a	All Other Parks	\$ 35.00
n/a	n/a	Snowmobile	\$ 650.00
n/a	n/a	Snowmobile	\$ 200.00

City of Flint  
Master Fee Schedule

Division	CCO Ref	Service Name / Fee Type	Fee
<b>WASTE COLLECTION FEES</b>			
n/a	n/a	Collection Fee - FY16	\$ 142.71
n/a	n/a	Collection Fee - FY17	\$ 145.70
<b>WATER SERVICE CENTER</b>			
n/a	n/a	Labor Rate	\$ 50.00
n/a	n/a	Meter Test Requested by Customer	\$ 50.00
n/a	n/a	Lost or Stolen Meter Charge	Cost of Meter + \$50.00
n/a	n/a	Affidavit Filing	\$ 25.00
n/a	n/a	Water Service Turn On or Off: Regular	\$ 50.00
n/a	n/a	<b>Water Service Turn Off: Emergency: Shop</b>	\$ 100.00
n/a	n/a	Water Service Turn-Off: Non Payment	\$ 75.00
n/a	n/a	Water Service Turn-On: Non Payment Same Day	\$ 100.00
n/a	n/a	Water Service Turn-On: Non Payment Next Day	\$ 75.00
n/a	n/a	<b>Water Service Turn On or Off: Regular: Shop</b>	\$ 65.00
n/a	n/a	Frozen Meter Charge	Cost of Meter + \$50.00
n/a	n/a	Hydrant Meter Charge 5/8"	Deposit + \$50 install fee + \$50 removal fee + Cost of Water
n/a	n/a	Hydrant Meter Charge 1"	
n/a	n/a	Hydrant Meter Charge 1½"	
n/a	n/a	Hydrant Meter Charge 2"	
n/a	n/a	Hydrant Meter Charge 3"	
n/a	n/a	No Show Appointment	\$ 50.00
n/a	n/a	Thaw Frozen Lines	\$ 325.00
n/a	n/a	Cut & Plug 2" Water	\$ 506.00
n/a	n/a	Main Taps & Tie Ins	T&M
n/a	n/a	New Service Main Inspection	T&M
n/a	n/a	Seasonal Meter Installation or Removal	\$ 50.00
n/a	n/a	Cut & Plug 3" Water 12" Sewer	T&M
n/a	n/a	Riser Repair 3/4" Water	\$ 126.00
n/a	n/a	Riser Repair 1" Water	\$ 126.00
n/a	n/a	Riser Repair 1.5"	T&M
n/a	n/a	Riser Repair 2.0"	T&M
n/a	n/a	Check and Waste Repair 3/4"	\$ 126.00
n/a	n/a	Check and Waste Repair 1"	\$ 126.00
n/a	n/a	Check and Waste Repair 1.5"	T&M
n/a	n/a	Check and Waste Repair 2.0"	T&M
n/a	n/a	Bacteriological Sample Test Non Customers	\$ 72.00
n/a	n/a	Make sure off meter room found on-turned off & stuffed curb box	\$ 75.00
n/a	n/a	<b>Blow Out for Turn On from MSO Stuffed Curb Box: Shop</b>	\$ 90.00
n/a	n/a	Make sure off shop stuffed	\$ 90.00
n/a	n/a	Excavation for Turn-On from Non-Pay Turn-off	T&M \$250 per hour
n/a	n/a	Bacteriological Sample Test Customers	No Fee
n/a	n/a	Water Deposit Fee for Renters	\$ 250.00

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>WATER - SEWER BILL RATES</b>			
<b>Metered Water-per 100 cubic feet (748 gallons)</b>			
n/a	n/a	City - 0 to 35 CCF (one CCF =748 gallons)	\$7.92 per CCF
n/a	n/a	City - 35 to 2,000 CCF (one CCF =748 gallons)	\$7.62 per CCF
n/a	n/a	City - Over 2,000 CCF (one CCF =748 gallons)	\$6.09 per CCF
n/a	n/a	NonCity - 0 to 35 CCF (one CCF =748 gallons)	\$11.88 per CCF
n/a	n/a	NonCity - 35 to 2,000 CCF (one CCF =748 gallons)	\$11.42 per CCF
n/a	n/a	NonCity - Over 2,000 CCF (one CCF =748 gallons)	\$9.14 per CCF
<b>Water "Readiness to Serve" Service Charges</b>			
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$ 22.90
n/a	n/a	Residential City - Meter Size 1"	\$ 58.15
n/a	n/a	Residential City - Meter Size 1 1/2"	\$ 58.15
n/a	n/a	Residential City - Meter Size 2"	\$ 58.15
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$ 34.17
n/a	n/a	Residential Non-City - Meter Size 1"	\$ 87.08
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$ 87.08
n/a	n/a	Residential Non-City - Meter Size 2"	\$ 87.08
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	\$ 55.79
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$ 78.48
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	\$ 112.60
n/a	n/a	Commercial-Indust. City - Meter Size 2"	\$ 157.40
n/a	n/a	Commercial-Indust. City - Meter Size 3"	\$ 310.83
n/a	n/a	Commercial-Indust. City - Meter Size 4"	\$ 547.05
n/a	n/a	Commercial-Indust. City - Meter Size 6"	\$ 1,075.75
n/a	n/a	Commercial-Indust. City - Meter Size 8"	\$ 1,580.05
n/a	n/a	Commercial-Indust. City - Meter Size 10"	\$ 2,153.48
n/a	n/a	Commercial-Indust. City - Meter Size 12"	\$ 2,605.31
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$ 3,242.25
n/a	n/a	Commercial-Indust. City - Meter Size 20"	\$ 3,501.98
n/a	n/a	Comm.-Indust. Non-City - Meter Size 5/8"x3/4"	\$ 83.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	\$ 117.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$ 169.06
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$ 236.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	\$ 488.65
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$ 820.71
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$ 1,613.34
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$ 2,340.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	\$ 3,247.30
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	\$ 3,907.77
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	\$ 4,863.28
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	\$ 5,709.67
<b>Sewage Flow per 100 cubic feet (748 gallons) - based on metered water</b>			
n/a	n/a	Residential City - per CCF (one CCF =748 gallons)	\$5.17 per CCF
n/a	n/a	Residential NonCity - per CCF	\$5.68 per CCF

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
		<b>Sewer "Readiness to Serve" Service Charges</b>	
n/a	n/a	Residential City - Meter Size 5/8"x3/4"	\$ 34.48
n/a	n/a	Residential City - Meter Size 1"	\$ 70.41
n/a	n/a	Residential City - Meter Size 1 1/2"	\$ 70.41
n/a	n/a	Residential City - Meter Size 2"	\$ 70.41
n/a	n/a	Residential Non-City - Meter Size 5/8"x3/4"	\$ 44.19
n/a	n/a	Residential Non-City - Meter Size 3/4"	\$ 60.35
n/a	n/a	Residential Non-City - Meter Size 1"	\$ 82.96
n/a	n/a	Residential Non-City - Meter Size 1 1/2"	\$ 82.96
n/a	n/a	Residential Non-City - Meter Size 2"	\$ 82.96
n/a	n/a	Commercial-Indust. City - Meter Size 5/8"x3/4"	\$ 55.90
n/a	n/a	Commercial-Indust. City - Meter Size 1"	\$ 91.20
n/a	n/a	Commercial-Indust. City - Meter Size 1 1/2"	\$ 148.40
n/a	n/a	Commercial-Indust. City - Meter Size 2"	\$ 211.19
n/a	n/a	Commercial-Indust. City - Meter Size 3"	\$ 471.62
n/a	n/a	Commercial-Indust. City - Meter Size 4"	\$ 777.14
n/a	n/a	Commercial-Indust. City - Meter Size 6"	\$ 1,571.80
n/a	n/a	Commercial-Indust. City - Meter Size 8"	\$ 2,312.79
n/a	n/a	Commercial-Indust. City - Meter Size 10"	\$ 3,141.97
n/a	n/a	Commercial-Indust. City - Meter Size 12"	\$ 3,688.72
n/a	n/a	Commercial-Indust. City - Meter Size 16"	\$ 4,870.53
n/a	n/a	Commercial-Indust. City - Meter Size 20"	\$ 5,734.96
n/a	n/a	Commercial-Indust. Non-City - Meter Size 5/8"	\$ 62.57
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3/4"	\$ 79.26
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1"	\$ 105.56
n/a	n/a	Commercial-Indust. Non-City - Meter Size 1 1/2"	\$ 177.43
n/a	n/a	Commercial-Indust. Non-City - Meter Size 2"	\$ 250.24
n/a	n/a	Commercial-Indust. Non-City - Meter Size 3"	\$ 562.93
n/a	n/a	Commercial-Indust. Non-City - Meter Size 4"	\$ 953.89
n/a	n/a	Commercial-Indust. Non-City - Meter Size 6"	\$ 1,905.74
n/a	n/a	Commercial-Indust. Non-City - Meter Size 8"	\$ 2,849.27
n/a	n/a	Commercial-Indust. Non-City - Meter Size 10"	\$ 3,792.41
n/a	n/a	Commercial-Indust. Non-City - Meter Size 12"	\$ 4,449.17
n/a	n/a	Commercial-Indust. Non-City - Meter Size 16"	\$ 5,919.11
n/a	n/a	Commercial-Indust. Non-City - Meter Size 20"	\$ 7,032.44
		<b>Back Billing Rate (can be adjusted by Consumers Energy readings for actual usage patterns)</b>	
n/a	n/a	All charges per rate schedule in effect at 7 units/mo.	
		Genesee Co. Drain Commission - Service Fee	\$40,000 per month
		Including fee for emergency back up.	

**City of Flint  
Master Fee Schedule**

Division	CCO Ref	Service Name / Fee Type	Fee
<b>WASTEWATER RATES - COMMERCIAL/INDUSTRIAL CUSTOMERS</b>			
<b>FY2015</b>		<b>INSIDE</b>	
n/a	n/a	Volume	\$ 1,930
n/a	n/a	Suspended Solids	\$ 0.591
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1.257
n/a	n/a	Phosphorous	\$ 1.781
n/a	n/a	Industrial Charge	\$ 0.032
<b>FY2015</b>		<b>OUTSIDE</b>	
n/a	n/a	Volume	\$ 2,189
n/a	n/a	Suspended Solids	\$ 0.589
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1,410
n/a	n/a	Phosphorous	\$ 1,809
n/a	n/a	Industrial Charge	\$ 0.032
<b>FY2016</b>		<b>INSIDE</b>	
n/a	n/a	Volume	\$ 2,065
n/a	n/a	Suspended Solids	\$ 0.632
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1,345
n/a	n/a	Phosphorous	\$ 1,906
n/a	n/a	Industrial Charge	\$ 0.034
<b>FY2016</b>		<b>OUTSIDE</b>	
n/a	n/a	Volume	\$ 2,342
n/a	n/a	Suspended Solids	\$ 0.630
n/a	n/a	Biological/Chemical Oxygen Demand	\$ 1,509
n/a	n/a	Phosphorous	\$ 1,936
n/a	n/a	Industrial Charge	\$ 0.034
<b>DCED</b>			
n/a	n/a	Brownfield Tax Credit Application - Fee calculated from total project investment and only assessed if the Flint Brownfield Redevelopment Authority approves the application. Application fee must be paid prior to bringing the Brownfield Plan before City Council for final approval.	
		Less than \$1 Million	\$ 500.00
		\$1 Million to \$10 Million	\$ 1,000.00
		\$10 Million and Over	\$ 2,000.00
n/a	n/a	Tax Abatement Applications	\$ 1,000.00
n/a	n/a	Section 108 Loan Application	\$ 2,000.00
n/a	n/a	Specification Writing for Residential Rehabilitation	\$ 300.00

# **PROJECTED TAXPAYER IMPACT**

## PROJECTED TAXPAYER IMPACT

### \$41,000 House, \$40,000 Income

	<b>FY15 Current</b>	<b>FY16 Budget</b>	<b>FY17 Budget</b>	<b>Increase from FY15 over 2 years</b>
<u>Values</u>	<u>Winter &amp; Summer</u>	<u>Winter &amp; Summer</u>	<u>Winter &amp; Summer</u>	
House value	\$41,000.00	\$41,000.00	\$41,000.00	
Taxable value	\$20,500.00	\$20,500.00	\$20,500.00	
Annual Income	\$40,000.00	\$40,000.00	\$40,000.00	
Tax rate (mills)	65.88	65.88	65.88	
Street Lights	\$70.94	\$70.94	\$70.94	
Garbage	\$162.63	\$162.63	\$162.63	
Water/Sewer Bill	\$1,800.00	\$1,800.00	\$1,890.00	
<u>Payments</u>				
Property taxes	\$1,351.00	\$1,351.00	\$1,351.00	
Street lights	\$70.94	\$70.94	\$70.94	
Garbage	\$162.63	\$142.71	\$145.70	
Income tax	\$400.00	\$400.00	\$400.00	
Water bill	\$1,800.00	\$1,800.00	\$1,854.00	
<b>Total Payments</b>	<b>\$3,784.57</b>	<b>\$3,764.65</b>	<b>\$3,821.64</b>	
		(\$20) -0.5%	\$57 1.5%	\$37 1.0%

### \$61,500 House, \$50,000 Income

	<b>FY15 Current</b>	<b>FY16 Budget</b>	<b>FY17 Budget</b>	<b>Increase from FY15 over 2 years</b>
<u>Values</u>	<u>Winter &amp; Summer</u>	<u>Winter &amp; Summer</u>	<u>Winter &amp; Summer</u>	
House value	\$61,500.00	\$61,500.00	\$61,500.00	
Taxable value	\$30,750.00	\$30,750.00	\$30,750.00	
Annual Income	\$50,000.00	\$50,000.00	\$50,000.00	
Tax rate (mills)	65.88	65.88	65.88	
Street Lights	\$70.94	\$70.94	\$70.94	
Garbage	\$162.63	\$162.63	\$162.63	
Water/Sewer Bill	\$1,800.00	\$1,800.00	\$1,890.00	
<u>Payments</u>				
Property taxes	\$2,026.00	\$2,026.00	\$2,026.00	
Street lights	\$70.94	\$70.94	\$70.94	
Garbage	\$162.63	\$142.71	\$145.70	
Income tax	\$500.00	\$500.00	\$500.00	
Water bill	\$1,800.00	\$1,800.00	\$1,854.00	
<b>Total Payments</b>	<b>\$4,559.57</b>	<b>\$4,539.65</b>	<b>\$4,596.64</b>	
		(\$20) -0.4%	\$57 1.3%	\$37 0.8%