

CITY OF FLINT, MICHIGAN

Setting a Sustainable Course for the City of Flint

Strategic Plan

Five Year Financial Projections 2014-2018

Adopted FY14 Budget



Prepared by

Department of Finance

Gerald Ambrose, Finance Director

Antonio Brown, Deputy Finance Director

Setting a Sustainable Course for the City of Flint

Five Year Financial Plan

2014-2018

- A. Introduction
- B. Strategic Plan and Organizational Chart
- C. Five Year Projections
 - 1. FY14-18 Projections
 - a) Revenues
 - b) Expenses
 - c) Revenue and Expense Comparison
 - d) General Fund Revenue and Expense Projections
 - 2. Known Challenges
 - 3. Police and Fire Projections
 - 4. Deficit Elimination Projection
 - a) Elimination of Current 19.1 Million Deficit
 - b) Cumulative Deficit Projection
 - c) Annual Deficit Projection
- D. FY14 Budget
 - 1. Total Budget Summary
 - 2. General Fund Revenue and Expense
 - 3. Staffing
 - 4. Projected Taxpayer Impact
 - 5. Emergency Manager Orders and Resolutions
 - a) Order #4-Adoption of FY14 Budget
 - b) Order #3-Special Assessment District for Street Lighting
 - c) Resolution to Adopt 2013 Operating Millage of 1.9984 Mills
 - d) Resolution to Adopt 2013 Operating Millage of 19.10 Mills

Setting a Sustainable Course for the City of Flint: Five Year Financial Plan 2014 -2018

Introduction

The City of Flint is currently in a financial emergency, placed in receivership by Governor Snyder in December, 2011. The primary reasons for this action included a continuing structural deficit, continuing annual deficits, and unchecked legacy costs, all resulting in an accumulated deficit and marginal cash flow which placed the city in an inevitable position of financial insolvency. The details of the many reasons for this action are detailed by the report of the Financial Review Team which reviewed the City's finances and recommended the action ultimately undertaken by the Governor.

The environment in which Flint finds itself is not necessarily new or unique. For many years, Flint has faced the challenges of an older urban center – population loss; high rates of poverty and low rates of educational attainment; high crime, aged infrastructure; and high legacy costs. In addition, there are stagnant or declining revenue streams, including property and income tax revenue; state shared revenues; disappearing grant revenues; rapidly increasing health and pension costs; an increasing number of retirees; and a workforce already seriously reduced in response to previous financial challenges. This environment is not expected to significantly change in the foreseeable future.

Since the original appointment of an Emergency Manager, charged with addressing the situation, the statutes authorizing the Governor's action has changed three times. However, while the original Emergency Manager has changed as a result of the statute changes, the team in place at the beginning of 2012, including the original Emergency Manager, has remained largely intact. There has been much action focused on restoring the financial solvency of Flint and putting into place changes to assist the government to once again become a leader fostering the community of Flint to become an attractive place for residents, businesses, students, and visitors.

At the end of fiscal year 2012, (June 30, 2012), the City's General Fund faced an accumulated deficit of more than \$19.1 million. The initial projections for the fiscal year 2013 budget (which began July 1, 2012), indicated a gap between revenues and expenses of more than \$20 million, and as the budget preparation proceeded, it was clear that the actual gap was much larger. The consequences were hard decisions made to reduce the workforce by 20%, reduce employee compensation by 20% of wages, alter retiree health care, and both request and impose significant tax and fee increases on residents and businesses totaling nearly \$20 million.

The result of these actions was a balanced budget in place on July 1, 2012. Eight months into the fiscal year, revenues and expenses remain balanced. With voter approval of a public safety millage, assistance from the state, and funds from several grant sources, public safety staffing has been stabilized for the time being, and the City is in the midst of creating a new Master Plan to guide the future development of the City.

The goal now has been to formally establish a new direction for the city government, looking forward for the next several years. To this end, a five year Strategic Plan for the City, accompanied by a financial plan, is being developed. The plan defines the key goals and objectives that the City intends to accomplish, framed in the context of conservatively projected revenues and expenses. Key goals include maintaining public safety; reducing the blight conditions prevalent throughout much of the city, providing other essential city services, and eliminating the accumulated deficit.

The development of the financial plan underpinning the Strategic Plan is the crucial component of the City's future financial viability. If one cannot see a clear path to financial solvency over the next five years, then the future is dim. And while there is little doubt that expenses cannot be reduced to meet revenues, the real question is whether or not the result equates even minimally to a viable city able to provide even the most basic of city services, let alone provide the support and leadership necessary for the Flint community to survive.

There are currently three sections to the plan and budget. The first is the most current draft of the Strategic Plan developed internally to guide the actions of city leaders for the next several years. The second section provides a five year overview of revenues and expenses and identifies the challenges the city currently identifies as impacting its future directions and capabilities. The third section details the preliminary FY 14 budget. While the FY14 budget as a financial document is nearly final, it is still necessary to finalize the specific objectives and measurements necessary to guide and measure implementation of the budget.

Once the review of the five year overlook is complete and the FY 14 budget is nearly complete, attention will then focus on development of the FY15 budget. Once that is complete –within the next several weeks, attention will be given to formulating financial plans for succeeding years while at the same time moving forward with adopting and implementing the FY14 budget.

FLINT STRATEGIC PLAN

2014 -2018

Setting a Sustainable Course for the City of Flint

FLINT STRATEGIC PLAN
2014 -2018
Setting a Sustainable Course for the City of Flint

The Vision for the City Government of Flint:

A well managed, financially stable, and accountable government focused on creating and maintaining a vibrant and growing community which will attract and retain residents, businesses, students, and visitors

The Mission of the City Government:

To assure that residents, businesses, students and visitors in the City of Flint receive municipal services in a customer friendly and financially responsible manner.

The Goals:

In order to fulfill its Mission, the City government will assure that residents, businesses, students and visitors will:

- Have a safe, secure, and healthy environment in which to live, work, learn and play
- Have access to dependable and affordable water, sewer, and waste collection
- Have access to an adequate and well maintained transportation network serving motorized, non-motorized, and pedestrian needs
- Cooperate with business, non-profit, and foundation partners to create a climate that supports community and economic development

The City government will also:

- Provide municipal services consistent with the City's Master Plan and also work with residents, businesses, and others to foster development of the City and its infrastructure in a manner consistent with its Master Plan
- Encourage partnerships for recreation and access to open space across the City
- Enforce building and occupancy codes and to aggressively work with others to address blighted conditions
- Assure that City ordinances and regulatory activities are consistent with the Master plan and supportive of economic development
- Operate in an open and financially sustainable manner, including improving citizen access, focusing on measurable results, improving the City's financial position, and eliminating accumulated deficits

FLINT STRATEGIC PLAN

2014 -2018

Setting a Sustainable Course for the City of Flint

GOVERNANCE/ADMINISTRATION

6/3/2013

KEY OBJECTIVES

FUNCTIONS/GOALS

DIVISIONS/AREAS

DIVISIONS/AREAS	FUNCTIONS/GOALS	KEY OBJECTIVES
EMERGENCY FINANCIAL MANAGER	Directs and guides the City government in order to have a financially stable organization capable of assuring:	Assure Division Directors Achieve their goals
CITY ADMINISTRATOR	* A safe, secure, healthy environment to live, work, play	Finalize Contract for water services
MAYOR	*A dependable and affordable water, sewer and waste collection	Secure Continued Funding for the Lock-Up
COUNCIL	*An adequate and well maintained transportation network	Secure Replacement Funding for the SAFER Grant
HUMAN RELATIONS	* Support of community and economic development activities	Pursue 911 Consolidation
CIVIL SERVICE/OMBUDSMAN		Implement New Organizational Structure/Hire Fire Chief and Asst. Police Chief
		Establish link with FARO for grant assistance
		Support Economic Development
		Support Community Development
		Expand Communication efforts
		Assess Hospital Asset
		Pursue State Approval for Income Tax Increase
		Search for and Evaluate Shared Services
		Support State Level Changes to Municipal Financing
		Support consolidation of District Courts

DIVISIONS/AREAS	FUNCTIONS/GOALS	KEY OBJECTIVES
CITY ATTORNEY	Provides legal advice on matters relating to the conduct of city business; prosecutes violations of city ordinances; responds to FOIA requests; advises in labor relations	Comprehensive review of all ordinances, including Zoning and Business Licensing
		Handle 95% of litigation in-house
		Improve skill sets of all staff
		Improve processes of handling paper and digital files
		Improve standardization of procedures for common legal matters
		Improve appearance of City Attorney's Office

DIVISIONS/AREAS	FUNCTIONS/GOALS	KEY OBJECTIVES
CITY CLERK	Manages custody and retention of city records, including minutes of official bodies. Conducts elections in accordance with state law.	Become current on cataloging and filing records
RECORDS		Conduct regularly scheduled and special elections
ELECTIONS		

INFRASTRUCTURE

DIVISIONS/AREAS

FUNCTIONS/GOALS

KEY OBJECTIVES

<u>DIVISIONS/AREAS</u>	<u>FUNCTIONS/GOALS</u>	<u>KEY OBJECTIVES</u>
STREETS		
	Oversees the maintenance and repair of the City's street and sidewalk network within the constraints of state funding and in compliance with state law	Conduct preventative maintenance on 10% of streets Implement Sidewalk repair program targeting 1,000 repairs Initiate a 50/50 Sidewalk repair program Invest \$100,000 in non-motorized facilities Initiate Pot Hole repair within 48 hours Initiate Right of Way Enforcement Program

<u>DIVISIONS/AREAS</u>	<u>FUNCTIONS/GOALS</u>	<u>KEY OBJECTIVES</u>
TRAFFIC CONTROL		
	Oversees the maintenance and repair of traffic control signals and markings, including barricading and other temporary changes during repairs and events; provides safe access for the traveling public, both motorized and non-motorized	Initiate traffic signal preventive maintenance program Enforce state standards for traffic control devices Establish safe right of way environments for events Implement a long line pavement marking program

<u>DIVISIONS/AREAS</u>	<u>FUNCTIONS/GOALS</u>	<u>KEY OBJECTIVES</u>
SANITATION		
	Assures the reliable and efficient collection and disposal of residential waste	Develop and execute compost plan Monitor contractor's waste collection activities Participate in development of recycling program Monitor finances of waste collection fee

<u>DIVISIONS/AREAS</u>	<u>FUNCTIONS/GOALS</u>	<u>KEY OBJECTIVES</u>
UTILITIES		
	Assures the reliable and efficient provision of water and the disposal of sewage in compliance with local ordinances, state and federal laws	Comply with all MDEQ water quality standards Comply with all effluent quality standards Respond quickly and efficiently to water main breaks Continue implementing meter replacement program Design and implement pilot sewer back-up prevention program Implement Capital equipment/process upgrades Implement Storm Water Ordinance and fee Reduce storm water and groundwater infiltration into sanitary sewer Shut down incinerator as next step to reducing unit cost of solids disposal

<u>DIVISIONS/AREAS</u>	<u>FUNCTIONS/GOALS</u>	<u>KEY OBJECTIVES</u>
PARKS		
	Oversees the maintenance and use of park land; promotes the development of recreational programming	Implement "Mowing plan" developed by Ruth Mott Foundation Promote "Adopt a Park" program throughout the City Participate with Planning to develop a parks disposal plan Monitor mowing contractor performance

FLINT STRATEGIC PLAN

2014 -2018

Setting a Sustainable Course for the City of Flint

INFRASTRUCTURE (cont)

DIVISIONS/AREAS

FUNCTIONS/GOALS

KEY OBJECTIVES

<u>FORESTRY</u>		
	Oversees the care of trees within the jurisdiction of the City	Develop program giving property owners responsibility for trees in right of way Provide capacity for emergency removals Seek volunteer capacity for tree planting

<u>STREETLIGHTS</u>		
	Works with Consumers Energy and City Planning to plan and implement an appropriate and energy efficient system of streetlights	Initiate planning process with CE for upgrades Monitor CE progress in plan implementation Monitor finances of streetlight assessment

<u>FACILITIES</u>		
	Oversees the operations of all city buildings and grounds other than park land. Responsible for repair and maintenance of building systems, cleaning, and security. Provides professional and technical advice on departments facility needs and on most efficient use of facilities.	Resolve emergencies immediately Develop and Implement Property/Equipment Disposal Plan Assure proper ventilation, heating and cooling in occupied buildings Assure facilities are cleaned appropriately Assure buildings are safe and maintained for employees and visitors Define emergency saving opportunities

PLANNING AND DEVELOPMENT

KEY OBJECTIVES

FUNCTIONS/GOALS

DIVISIONS/AREAS

<u>CODE ENFORCEMENT</u>	Assures comprehensive and fair enforcement of compliance of the Michigan Construction Codes, City of Flint Ordinances, including rental registrations, and the International Property Maintenance Code	Register 100% of Rental Properties Review and update Building Fee Schedule Document timeliness of turnaround for Building Permits and Inspections Develop and implement a plan for code enforcement
<u>RENTAL REGISTRATIONS</u>		
<u>BUILDING PERMITS</u>		

<u>BUSINESS LICENSES</u>	Assures that all businesses within the City are registered in accordance with city ordinances and that appropriate inspections are completed in a professional and timely manner	Revise and simplify business licensing requirements License 100% of businesses, per ordinance Document timeliness of inspections done, per ordinance
---------------------------------	--	--

<u>PLANNING AND ZONING</u>	Provides professional and technical advice and assists policy makers and administrators in guiding development of the City in accordance with its Master Plan; develops collaborative partnerships to coordinate planning efforts throughout the City	Adopt Master Plan by October 2013 Amend Zoning Ordinance by June 2014 Redesign park plan to recognize city resource limitations Update Capital Improvement Plan Develop plan to assure that disposition of city property is consistent w MPlan Make available basic demographic information and GIS Services Complete NEPA Clearances Complete Blight Elimination Plan
-----------------------------------	---	---

<u>COMMUNITY DEVELOPMENT</u>	Provides professional and technical advice and assists residents, policy makers, and others in developing strong neighborhoods. Supports the Green and Healthy Homes Initiative (GHHI), youth initiatives, urban housing initiatives, and quality of life initiatives by leveraging current federal funding sources.	Develop plan for strengthening neighborhoods Improve HUD grant allocation process Improve Contractor capacity to administer grants Reduce # of HUD grant findings Reduce Unsold Housing Inventory Close contracts more than 2 years old
-------------------------------------	--	--

<u>ECONOMIC DEVELOPMENT</u>	Provides professional and technical advice and assists businesses, policy makers and others in developing a positive climate to attract and retain business	Assess potential of making Oak Business Center profitable Assess effectiveness of EDC Formalize relationships with GRCC and others
------------------------------------	---	--

FLINT STRATEGIC PLAN

2014 -2018

Setting a Sustainable Course for the City of Flint

BUSINESS SUPPORT

DIVISIONS/AREAS

FUNCTIONS/GOALS

KEY OBJECTIVES

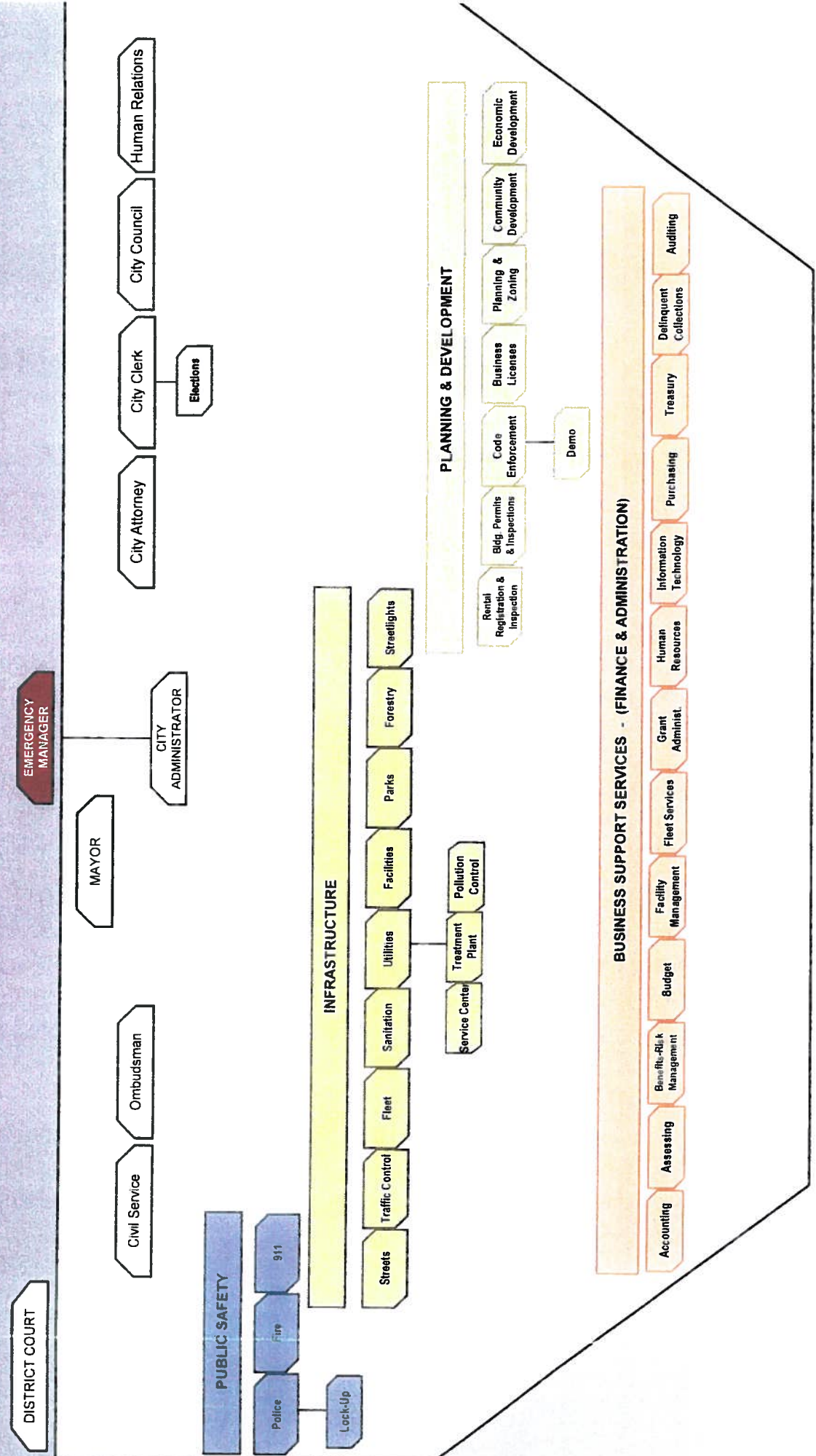
<u>FINANCE</u>		
ACCOUNTING	Provides for a financially secure organization with sound business practices providing for the purchase of goods and services and financial reporting. Provides professional and technical advice to departments regarding financial and purchasing needs and on grant administration processes.	Meet State reporting requirements
AUDITING		Eliminate Deficit per plan
BUDGETING		Fully implement BS&A
RISK/MANAGEMENT		Continue reorganization of department per P&M study
PURCHASING		Incorporate purchasing and risk management into Finance
GRANT ADMIN		Formalize a 5 year budget and planning process
		Complete and submit FY13 audit by November 30
		Design and implement formal budget monitoring process
		Implement new grant reporting process
		Fully implement P Card process, evaluate expansion
		Conduct ongoing training for all city accounting staff
		Develop and implement a city wide fixed asset policy
		Conduct ongoing training for all city purchasing staff
		Document turnaround time for purchasing goods and services
		Implement a vendor registration program
		Improve vendor payment turn around
		Develop formal internal audit process/procedures
		Issue RFP for FY14 audit
		Improve Cash position
		Review property and liability coverage's for adequacy
		Review health insurance coverages for cost savings

<u>TREASURY</u>		
CUSTOMER SERVICE	Provides for a customer friendly accountable entity managing receipts and collections. Monitors collections of property taxes, income taxes, water and sewer, and other receivables to assess budgetary compliance.	Increase income tax revenue thru compliance programs
DELINQUENT COLLECTIONS		Collect a larger percentage of the City's delinquent receivables
		Assist customers' needs timely
		Expand on electronic payment programs
		Implement e-file for income tax returns
		Set up training programs for Treasury staff

<u>ASSESSING</u>		
	Assures the assessment of properties within the City in a professional and equitable manner in conformance with state law and professional practices; addresses appeals of values to Board of Review; represents City at state level appeals	Migrate to BS&A.net; train staff
		Conduct tract revaluations
		Conduct personal property canvass of accounts less than \$40k
		Conduct personal property audits of accounts greater than \$40k
		Convert/transfer structure drawings from paper to APEX
		Establish and maintain parcel layer for City GIS

<u>HUMAN RESOURCES</u>		
	Oversees the recruitment and hiring of qualified employees in compliance with laws and ordinances, provides professional and technical advice in the development of personnel policies and contracts, and assists departments and employees in providing training and resolving disputes	Implement on-line application/screening (Applicant)
		Update testing protocols for recruitment/selection
		Update/improve layoff process
		Identify contract terms for modification/elimination
		Codify and finalize labor contracts and personnel policies
		Revise process of benefit administration
		Foster and maintain good labor relations
		Resolve management concerns & employee grievances
		Design and Implement ongoing training city wide
		Update personnel rules and procedures
		Update program and compliance for employee safety

CITY OF FLINT - ORGANIZATIONAL CHART



DISTRICT COURT

EMERGENCY MANAGER

MAYOR

CITY ADMINISTRATOR

Civil Service

Ombudsman

City Attorney

City Clerk

City Council

Elections

Human Relations

PUBLIC SAFETY

Police

Fire

911

Lock-Up

INFRASTRUCTURE

Streets

Traffic Control

Fleet

Sanitation

Utilities

Facilities

Parks

Forestry

Streetlights

Service Center
Treatment Plant
Pollution Control

PLANNING & DEVELOPMENT

Rental Registration & Inspection

Bldg Permits & Inspections

Code Enforcement

Business Licenses

Planning & Zoning

Community Development

Economic Development

Demo

BUSINESS SUPPORT SERVICES - (FINANCE & ADMINISTRATION)

Accounting

Assessing

Benefits-Risk Management

Budget

Facility Management

Fleet Services

Grant Administ.

Human Resources

Information Technology

Purchasing

Treasury

Delinquent Collections

Auditing

Five Year Financial Projections

Five Year Financial Projections and Challenges City of Flint, FY14-FY18

Year 1 of the five year financial projection starts with a balanced FY14 budget, made possible in large part by continuation of several major grants supporting police, fire, and the update of the City's Master Plan, as well as the cost reduction strategies related to employee compensation which were implemented in FY13. These, plus continued effort to restructure work processes and to reduce the size of the workforce make it possible to provide services in FY14 at generally the same level as FY13. It also reflects the initial steps necessary to begin to eliminate the accumulated \$19.1 million deficit. However, it affords little ability to improve services, reduce taxes or fees, or to address the monumental amount of unmet capital improvement needs.

Years 2–5 show the continuing challenge of the City's structural deficit, with property tax revenues continuing to fall through FY15, and then stabilizing but with no growth until FY18. At the same time however, legacy and compensation costs are projected to increase by 5% per year, and major grant sources will disappear. The City will be faced with a significant challenge of attempting to choose between reductions in public safety and other reductions; however, finding other reductions may not be possible, given the minimal level of resources available. Again, without additional new significant levels of revenue, there is little ability to improve services or address continually increasing capital improvement needs.

Core General Fund revenues and millage proceeds are projected to remain substantially unchanged at \$58 million from FY14 to FY18. Taking into account current grant levels supporting general city services, however, revenues are projected to drop from \$66.1 million in FY14 to \$58 million in FY18. If the services and service delivery mechanisms supported by the FY14 revenues were left untouched through FY18, it is projected that the gap between revenues and expenses would be more than \$19 million by FY18. That gap amount would be even greater if some reductions (such as fire operations with the end of the SAFER grant) were not already incorporated into projections. This gap coincidentally is virtually the same amount as the \$19.1 accumulated General Fund deficit as of June 30, 2012.

Balancing city expenditures with projected revenues will be an ongoing challenge for the next several years. While FY14 is balanced, there is a projected \$9.1 million gap between revenues and expenditures for the FY15 budget, which begins July 1, 2014. This large gap is due primarily to the anticipated loss of some major grant sources, including SAFER (which provides funding for 39 fire fighters); Master Planning (which provides resources for the revision of the City's Master Plan) state support for operation of the City's Lock-Up; and the Mott Foundation grant which has supported the cost of several police officers. While solutions to closing this gap have not yet been formulated, work to do so will begin once the FY14 budget is finalized.

Revenue and expense projections for FY16, FY17, and FY18 all show gaps which must be closed. Current projections for each of these years range between \$2.4 and \$3.6 million, and again will pose a significant challenge. The continuation of these gaps reinforces the fact that the City of Flint, like most municipalities in the state, faces a structural gap. With ongoing expense increases in the conduct of business, including legacy costs, on one side, and flat revenues with little opportunity for growth on the other, there will be a continuing challenge to manage the City's business in a financially solvent manner while still providing even the most basic of city services. It is becoming even more imperative that serious consideration be given to providing a more realistic funding mechanism for municipalities. In the City of Flint, state legislative approval to allow consideration of an increase in the income tax (as has been done for other municipalities) is an option that could address the city's plight in a substantial way.

These financial challenges show that it will be difficult for the City to maintain its police and fire departments at current levels. Were it not for the voter approved 6 mill increase in property taxes, as well as continuation of the Neighborhood Police millage, consideration of current levels would be impossible to consider. As it is, it is projected that with the end of the SAFER grant in FY15, staffing for the Fire Department will be reduced from 94 to 75, allowing for the operation of 3 stations. And while staffing for the Police Department may stay close to its current 150 level for a few years, it will likely reduce to 140 in FY18. And that scenario is only possible with continued COPS grant funding.

It will also be challenging to allocate City funds for Planning and Zoning as the grant funding for these activities ends in FY15. Without dedicated staff to pursue implementation of the soon to be adopted Master Plan and updated Zoning Ordinance, development goals of the City cannot be effectively pursued.

With current federal funding for community development and code enforcement significantly reducing over the next few years, city efforts to make even marginal progress in addressing blight and becoming more aggressive in enforcing building and safety codes is in jeopardy. If progress is to continue, it will be necessary that other sources of funding be found.

Finally, it will become increasingly difficult to address priority areas such as those mentioned above by further reducing or eliminating other areas of City services. Restructuring the city's workforce and compensation structures have been done and are ongoing, and city support of areas such as parks and recreation and human services have been reduced. These have resulted in efficiencies and a balanced budget for FY13 and FY14, and there are more decisions to be made. However, there may become a time when no further reductions of the magnitude necessary to balance budgets can be achieved.

CITY OF FLINT 5 YEAR PROJECTION

REVENUES	FY13		FY14		FY15		FY16		FY17		FY18	
	PROJECTED	ADOPTED	PROJECTED	ADOPTED	PROJECTED	ADOPTED	PROJECTED	ADOPTED	PROJECTED	ADOPTED	PROJECTED	ADOPTED
GENERAL FUND REVENUES (LESS MAJOR GRANTS)												
NEIGHBORHOOD POLICE MILLAGE	\$54,400,943	\$50,163,337	\$49,732,298	\$48,792,198	\$1,090,192	\$1,017,513	\$1,068,388	\$1,121,808	\$4,529,682	\$4,441,172	\$266,000	\$271,000
POLICE AND FIRE MILLAGE	\$1,962,180	\$1,549,180	\$1,059,000	\$609,064	\$2,319,880	\$1,875,000	\$1,827,657	\$1,961,324	\$1,827,657	\$1,827,657	\$1,827,657	\$1,827,657
PARKS AND RECREATION MILLAGES	\$386,400	\$386,400	\$386,400	\$386,400	\$2,319,880	\$1,875,000	\$1,827,657	\$1,961,324	\$1,827,657	\$1,827,657	\$1,827,657	\$1,827,657
PUBLIC IMPROVEMENT MILLAGE	\$5,258,203	\$2,318,627	\$1,586,457	\$57,647,840	\$1,702,957	\$1,702,957	\$1,702,957	\$1,702,957	\$1,702,957	\$1,702,957	\$1,702,957	\$1,702,957
BUILDING INSPECTION FUND	\$65,386,606	\$68,361,036	\$68,662,032	\$68,361,036	\$57,647,840	\$57,647,840	\$57,647,840	\$57,647,840	\$57,647,840	\$57,647,840	\$57,647,840	\$57,647,840
MAJOR GRANTS												
SAFER (Fire)	\$3,261,601	\$3,261,601	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Master Planning	\$516,227	\$1,166,611	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Lockup (GF)	\$1,330,000	\$1,300,001	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
COPS Hiring Grant (GF)	\$998,520	\$825,746	\$454,247	\$476,959	\$500,807	\$500,807	\$500,807	\$500,807	\$500,807	\$500,807	\$500,807	\$500,807
Drug Forfeiture Fund	\$296,473	\$435,042	\$181,699	\$63,595	\$66,774	\$66,774	\$66,774	\$66,774	\$66,774	\$66,774	\$66,774	\$66,774
MOTT (Police - GF)	\$1,485,520	\$135,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000
Other (Police - GF)	\$2,141,566	\$620,992	\$935,946	\$840,554	\$867,581	\$867,581	\$867,581	\$867,581	\$867,581	\$867,581	\$867,581	\$867,581
	\$10,029,907	\$7,744,993	\$59,597,978	\$59,388,394	\$59,309,827	\$59,309,827	\$59,309,827	\$59,309,827	\$59,309,827	\$59,309,827	\$59,309,827	\$59,309,827
NET REVENUES FOR GENERAL CITY SERVICES.	\$75,416,513	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028	\$66,106,028
CDBG AND OTHER RESTRICTED GRANTS												
CDBG/HUD (FY13 & prior years)	\$11,661,466	\$9,375,083	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191
CDBG	\$11,661,466	\$4,469,675	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191	\$4,246,191
STATE RESTRICTED REVENUES												
Major Streets	\$7,096,176	\$6,829,982	\$6,756,929	\$6,722,346	\$6,756,929	\$6,722,346	\$6,756,929	\$6,722,346	\$6,756,929	\$6,722,346	\$6,756,929	\$6,722,346
Local Streets	\$3,535,537	\$2,390,922	\$1,533,527	\$1,762,829	\$1,533,527	\$1,762,829	\$1,533,527	\$1,762,829	\$1,533,527	\$1,762,829	\$1,533,527	\$1,762,829
	\$10,631,713	\$9,220,904	\$8,290,456	\$8,506,175	\$8,290,456	\$8,506,175	\$8,290,456	\$8,506,175	\$8,290,456	\$8,506,175	\$8,290,456	\$8,506,175
ASSESSMENTS AND FEES												
Street Light Assessment	\$2,850,000	\$2,982,960	\$3,102,278	\$3,226,370	\$3,102,278	\$3,226,370	\$3,102,278	\$3,226,370	\$3,102,278	\$3,226,370	\$3,102,278	\$3,226,370
Garbage Collection Fee	\$5,000,000	\$5,132,490	\$5,337,790	\$5,551,301	\$5,337,790	\$5,551,301	\$5,337,790	\$5,551,301	\$5,337,790	\$5,551,301	\$5,337,790	\$5,551,301
	\$7,850,000	\$8,115,450	\$8,440,068	\$8,777,671	\$8,440,068	\$8,777,671	\$8,440,068	\$8,777,671	\$8,440,068	\$8,777,671	\$8,440,068	\$8,777,671
ENTERPRISE FUNDS												
Water Fund	\$50,846,604	\$50,964,182	\$53,002,749	\$55,122,859	\$53,002,749	\$55,122,859	\$53,002,749	\$55,122,859	\$53,002,749	\$55,122,859	\$53,002,749	\$55,122,859
Sewer Fund	\$32,093,816	\$31,918,397	\$33,195,133	\$34,522,938	\$33,195,133	\$34,522,938	\$33,195,133	\$34,522,938	\$33,195,133	\$34,522,938	\$33,195,133	\$34,522,938
	\$82,940,419	\$82,882,579	\$86,197,882	\$89,646,797	\$86,197,882	\$89,646,797	\$86,197,882	\$89,646,797	\$86,197,882	\$89,646,797	\$86,197,882	\$89,646,797
TOTAL REVENUES FOR ALL CITY SERVICES	\$188,600,111	\$180,169,719	\$166,772,575	\$169,350,919	\$166,772,575	\$169,350,919	\$166,772,575	\$169,350,919	\$166,772,575	\$169,350,919	\$166,772,575	\$169,350,919

TOTAL REVENUES FOR ALL CITY SERVICES

CITY OF FLINT 5 YEAR EXPENSE PROJECTIONS

	FY13	FY14	FY15	FY16	FY17	FY18
	PROJECTED	ADOPTED	PROJECTED	PROJECTED	PROJECTED	PROJECTED
GENERAL CITY SERVICES:						
City Council	\$352,899	\$333,449	\$343,452	\$360,625	\$378,656	\$397,589
District Court	\$5,358,479	\$5,194,307	\$5,454,022	\$5,726,723	\$6,013,059	\$6,313,712
Mayor	\$206,579	\$212,239	\$218,606	\$229,536	\$241,013	\$253,064
City Administrator	\$711,982	\$384,106	\$395,629	\$415,410	\$436,181	\$457,990
HRC	\$40,103	\$26,237	\$27,024	\$28,375	\$29,794	\$31,284
Finance	\$1,100,342	\$924,822	\$971,063	\$1,019,616	\$1,070,597	\$1,124,127
Clerk	\$423,065	\$321,995	\$338,095	\$355,000	\$372,750	\$391,387
Purchasing	\$155,204	\$130,229	\$136,740	\$143,577	\$150,756	\$158,294
Treasury	\$2,878,129	\$3,052,787	\$3,205,426	\$3,365,697	\$3,533,982	\$3,710,681
Assessing	\$1,109,773	\$1,084,221	\$1,138,432	\$1,195,354	\$1,255,121	\$1,317,877
Elections	\$572,525	\$541,837	\$668,929	\$702,375	\$737,494	\$774,369
Law	\$1,057,484	\$952,761	\$971,816	\$1,020,407	\$1,071,427	\$1,124,999
Human Resources	\$673,636	\$622,167	\$653,275	\$685,939	\$720,236	\$756,247
MISC Allocation	\$298,509	\$0	\$0	\$0	\$0	\$0
POLICE	\$20,927,168	\$19,266,211	\$22,344,734	\$23,461,971	\$24,635,069	\$25,866,823
911	\$3,314,413	\$3,745,525	\$3,932,801	\$4,129,441	\$4,335,913	\$4,552,709
Fire	\$10,953,319	\$11,699,796	\$12,284,786	\$12,899,025	\$13,543,977	\$14,221,175
Building Inspection (transfer)	\$986,519	\$539,170	\$556,129	\$583,935	\$613,132	\$643,789
Planning and Zoning	\$99,120	\$121,875	\$427,969	\$448,367	\$471,836	\$495,428
Community Development	\$2,058,900	\$186,293	\$190,019	\$199,520	\$208,496	\$219,971
Fire CDBG	\$407,524	\$0	\$0	\$0	\$0	\$0
Parks and Recreation	\$576,842	\$5,100	\$5,355	\$5,623	\$5,904	\$6,199
Facilities	\$1,263,526	\$1,207,382	\$1,392,751	\$1,462,389	\$1,535,508	\$1,612,283
Police Millage Fund (transfer)	\$0	\$0	\$0	\$0	\$0	\$0
Parks Fund (transfer)	\$0	\$0	\$0	\$0	\$0	\$0
Other transfers out	\$0	\$0	\$0	\$0	\$0	\$0
Transfers out	\$100,000	\$0	\$0	\$0	\$0	\$100,000
TOTAL GENERAL FUND EXPENDITURES (LESS MAJOR GRANTS)	\$55,666,040	\$50,552,509	\$55,657,053	\$58,439,906	\$61,361,901	\$64,828,996
NEIGHBORHOOD POLICE MILLAGE	\$1,962,181	\$1,549,180	\$1,090,192	\$1,017,513	\$1,068,388	\$1,121,808
POLICE AND FIRE MILLAGE	\$1,059,000	\$1,845,828	\$4,593,085	\$4,441,172	\$4,529,682	\$4,440,658
PARKS AND RECREATION MILLAGE	\$386,400	\$609,064	\$276,575	\$265,512	\$265,512	\$270,822
PUBLIC IMPROVEMENT MILLAGE	\$2,104,906	\$1,875,000	\$2,131,515	\$2,136,077	\$2,138,540	\$2,138,540
BUILDING INSPECTION FUND	\$5,036,426	\$2,318,626	\$1,183,340	\$1,207,242	\$1,230,603	\$1,253,388
	\$86,214,953	\$58,750,207	\$64,931,760	\$67,607,422	\$70,594,626	\$73,755,212
MAJOR GRANTS						
SAFER (Fire)	\$3,261,601	\$3,261,601	\$0	\$0	\$0	\$0
Master Planning	\$516,227	\$1,166,611	\$0	\$0	\$0	\$0
Lockup (GF)	\$1,330,000	\$1,300,001	\$0	\$0	\$0	\$0
COPS Hiring Grant (GF)	\$998,520	\$845,575	\$454,247	\$476,959	\$500,807	\$0
Drug Forfeiture Fund	\$296,473	\$435,042	\$181,699	\$63,595	\$66,774	\$0
MOTT (Police - GF)	\$1,485,520	\$1,355,000	\$0	\$0	\$0	\$0
Other (Police - GF)	\$916,473	\$211,991	\$300,000	\$300,000	\$300,000	\$300,000
	\$8,804,814	\$7,355,821	\$935,946	\$840,554	\$867,581	\$300,000
TOTAL EXPENSES FOR GENERAL CITY SERVICES	\$75,019,767	\$66,106,028	\$65,867,706	\$68,347,976	\$71,462,207	\$74,056,212

OTHER EXPENDITURES
CDBG AND OTHER RESTRICTED GRANTS

	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
	<u>PROJECTED</u>	<u>ADOPTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>
CDBG/HUD (FY13 & prior years)	\$11,661,466	\$9,375,083	\$4,246,191	\$4,033,882	\$3,832,188	\$3,640,578
CDBG	\$11,661,466	\$4,469,675	\$4,246,191	\$4,033,862	\$3,832,188	\$3,640,578
SUBTOTAL						
STATE RESTRICTED REVENUES						
MAJOR STREETS	\$7,096,176	\$5,991,700	\$4,392,747	\$4,183,345	\$5,094,628	\$4,276,494
LOCAL STREETS	\$3,534,631	\$2,322,073	\$1,533,527	\$1,782,829	\$1,616,745	\$1,892,679
SUBTOTAL	\$10,630,807	\$8,313,773	\$5,926,274	\$5,966,174	\$6,711,373	\$6,169,173
ASSESSMENTS AND FEES						
STREET LIGHT ASSESSMENT	\$2,850,000	\$2,982,960	\$3,023,565	\$3,114,272	\$3,207,700	\$3,303,931
GARBAGE COLLECTION FEE	\$4,901,202	\$5,132,490	\$5,775,000	\$6,063,750	\$6,366,938	\$6,685,284
SUBTOTAL	\$7,751,202	\$8,115,450	\$8,798,565	\$9,178,022	\$9,574,638	\$9,989,215
ENTERPRISE FUNDS						
WATER FUND	\$54,596,604	\$55,153,141	\$54,202,479	\$56,370,579	\$58,625,402	\$60,970,418
SEWER FUND	\$37,093,816	\$36,860,907	\$34,212,007	\$35,580,488	\$37,003,707	\$38,483,855
SUBTOTAL	\$91,690,419	\$92,014,048	\$88,414,487	\$91,951,066	\$95,629,109	\$99,454,273
TOTAL EXPENSES FOR OTHER EXPENDITURES	\$121,733,884	\$122,288,029	\$107,386,517	\$111,129,144	\$115,747,307	\$119,253,240
TOTAL EXPENSES FOR GENERAL CITY SERVICES	\$75,019,767	\$66,106,028	\$65,867,706	\$68,347,976	\$71,462,207	\$74,055,212
GRAND TOTAL EXPENSES	\$196,753,651	\$188,394,057	\$173,253,223	\$179,477,120	\$187,209,514	\$193,308,452

CITY OF FLINT 5 YEAR REVENUE/EXPENSE PROJECTION COMPARISON

GENERAL CITY SERVICES

	FY13	FY14	FY15	FY16	FY17	FY18
REVENUES	\$54,400,943	\$50,163,337	\$49,732,298	\$48,792,198	\$48,421,519	\$48,581,791
EXPENSES	\$55,666,040	\$50,552,509	\$55,657,053	\$58,439,906	\$61,361,901	\$64,529,986
DIFFERENCE \$	-\$1,265,097	-\$389,172	-\$5,924,755	-\$9,647,708	-\$12,940,382	-\$15,948,205
DIFFERENCE %		-1%	-11%	-17%	-21%	-25%

GENERAL CITY SERVICES

(MILLAGE/RESTRICTED FUNDS ONLY)						
REVENUES	\$10,985,663	\$8,197,698	\$8,929,734	\$8,755,642	\$9,019,727	\$9,149,790
EXPENSES	\$10,548,913	\$8,197,698	\$9,274,707	\$9,067,516	\$9,232,725	\$9,225,216
DIFFERENCE \$	\$436,750	\$0	-\$344,973	-\$311,874	-\$212,998	-\$75,426
DIFFERENCE %	4%	0%	-4%	-3%	-2%	-1%

GRANTS

REVENUES	\$10,029,907	\$7,744,993	\$935,946	\$840,554	\$867,581	\$300,000
EXPENSES	\$8,804,814	\$7,355,821	\$935,946	\$840,554	\$867,581	\$300,000
DIFFERENCE \$	\$1,225,093	\$389,172	\$0	\$0	\$0	\$0
DIFFERENCE %	14%	5%	0%	0%	0%	0%

TOTAL GF, MILLAGES, GRANTS

(GF/MILLAGES, GRANTS)						
REVENUES	\$75,416,513	\$66,106,028	\$59,597,978	\$58,388,394 #	\$58,308,827	\$58,031,581
EXPENSES	\$75,019,767	\$66,106,028	\$65,867,706	\$68,347,976	\$71,462,207	\$74,055,212
DIFFERENCE \$	\$396,746	\$0	-\$6,269,728	-\$9,959,582 #	-\$13,153,380	-\$16,023,631
DIFFERENCE %	1%	0%	-10%	-15%	-18%	-22%

TOTAL CITY SERVICES

(GF, MILLAGES, GRANTS, & OTHERS)						
REVENUES	\$188,500,111	\$180,169,719	\$166,772,575	\$169,350,919	\$172,918,668	\$177,080,980
EXPENSES	\$196,753,661	\$188,394,067	\$173,253,223	\$179,477,120	\$187,209,514	\$193,308,452
DIFFERENCE \$	-\$8,253,550	-\$8,224,338	-\$6,480,648	-\$10,126,201	-\$14,290,846	-\$16,227,472
DIFFERENCE %	-4%	-4%	-4%	-6%	-8%	-8%

GENERAL FUND REVENUE PROJECTIONS

Attachment C-1-d

	<u>FY13 PROJECTED</u>	<u>FY14 ADOPTED</u>	<u>FY15 PROJECTED</u>	<u>FY16 PROJECTED</u>	<u>FY17 PROJECTED</u>	<u>FY18 PROJECTED</u>
Property Taxes	5,720,000	4,522,000	4,179,000	4,012,000	4,012,000	4,088,000
Income Taxes	15,300,000	14,210,000	14,210,000	14,067,900	13,927,221	14,066,493
Special Assessments	5,000	8,000	8,000	8,000	8,000	8,000
State Shared Revenues	13,140,585	13,872,368	13,900,000	13,900,000	13,900,000	14,000,000
Charges for Services Rendered - Water/Sewer PILOT	1,958,450	1,958,450	1,958,450	1,958,450	1,958,450	1,958,450
Interest	114,400	150,000	175,000	175,000	200,000	200,000
Other	6,010	6,000	6,000	6,000	6,000	6,000
Fund Balance	-419,642	-1,000,000	-1,000,000	-1,450,000	-1,750,000	-1,900,000
District Court - State Grant	228,000	0	0	0	0	0
District Court - Fines and Forfeitures	1,164,611	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Finance - Charges for Services	1,150	2,200	2,000	2,000	2,000	2,000
Finance - Grant	57,000	0	0	0	0	0
Clerk - Charges for Services	350	350	350	350	350	350
Cable Franchise Fees	1,287,931	1,303,626	1,300,000	1,300,000	1,300,000	1,300,000
Sale of Equipment	130,007	75,000	50,000	75,000	75,000	75,000
Treasury Operations - Charges for Services	434,381	309,211	310,000	310,000	310,000	310,000
Treasury Operations - Other Revenues	27,000	27,000	25,000	25,000	25,000	25,000
Income Tax Operations - Other Charges	20,000	0	0	0	0	0
Treasury - Delinquent Collections	0	700,000	800,000	800,000	850,000	850,000
Assessing - Charges for Services	6,000	10,000	10,000	9,000	9,000	9,000
Clerk - Charges for Services	19,693	18,600	19,000	19,000	19,000	19,000
Clerk - Disabled Voter Grant	10,000	0	0	0	0	0
Law Department - Charges for Services	14,925	16,500	16,500	16,500	16,500	16,500
Personnel - Charges for Services	3,207	0	0	0	0	0
Cost Allocation Reimbursement	7,401,730	5,386,068	5,200,000	5,000,000	5,000,000	5,000,000
Police Department - Misc Grants	2,141,566	620,992	300,000	300,000	300,000	300,000
Police Department - COPS Grant	998,552	825,746	454,247	476,959	500,807	0
Police Department - Mott Grant	1,485,520	135,000	0	0	0	0
Police Department - Misc Revenues	313,148	396,250	400,000	400,000	400,000	400,000
Police Department - Impound Lot	654,000	554,020	555,000	555,000	555,000	555,000
Police Department - Lockup	1,330,000	1,300,001	0	0	0	0
Police Department - School Liaison Contract	384,061	361,196	360,000	360,000	360,000	360,000
Fire Department - Misc Revenues	143,200	220,500	200,000	200,000	200,000	200,000
911 - Surcharge and Grant	1,577,000	1,334,000	1,330,000	1,325,000	1,320,000	1,315,000
Planning and Zoning - Misc Revenues	29,250	25,000	25,000	25,000	25,000	25,000
Fire-CDBG	407,524	0	0	0	0	0
Parks - Misc Revenues	183,942	19,000	15,000	15,000	15,000	15,000
Transfers in - Water and Sewer (ROE)	2,990,000	2,990,000	2,990,000	2,990,000	2,990,000	2,990,000
Transfers in - Cost Allocation	1,087,998	1,087,998	1,087,998	1,087,998	1,087,998	1,087,998
TOTAL PROJECTED Revenues	60,356,549	53,045,076	50,486,545	49,569,157	49,222,326	48,881,791
Major Grants (separated)						
Lockup	1,330,000	1,300,001	0	0	0	0
Mott Grant	1,485,520	135,000	0	0	0	0
COPS Grant	998,552	825,746	454,247	476,959	500,807	0
Other Police Grants	2,141,566	620,992	300,000	300,000	300,000	300,000
	54,400,911	50,163,337	49,732,298	48,792,198	48,421,519	48,581,791

GENERAL FUND EXPENSE PROJECTIONS

Attachment C1-d

	FY13 PROJECTED	FY14 ADOPTED	FY15 PROJECTED	FY16 PROJECTED	FY17 PROJECTED	FY18 PROJECTED
City Council	\$352,899	\$333,449	\$343,452	\$360,625	\$378,656	\$397,589
District Court	\$5,358,479	\$5,194,307	\$5,454,022	\$5,726,723	\$6,013,060	\$6,313,713
Mayor	\$206,579	\$212,239	\$218,606	\$229,536	\$241,013	\$253,064
City Administrator	\$711,982	\$384,106	\$395,629	\$415,411	\$436,181	\$457,990
HRC	\$40,103	\$26,237	\$27,024	\$28,375	\$29,794	\$31,284
Finance	\$1,100,342	\$924,822	\$971,063	\$1,019,616	\$1,070,597	\$1,124,127
Clerk	\$423,065	\$321,985	\$338,095	\$354,999	\$372,749	\$391,387
Purchasing	\$155,204	\$130,229	\$136,740	\$143,577	\$150,756	\$158,294
Treasury	\$2,878,129	\$3,052,787	\$3,205,426	\$3,365,698	\$3,533,983	\$3,710,682
Assessing	\$1,109,773	\$1,084,221	\$1,138,432	\$1,195,354	\$1,255,121	\$1,317,877
Elections	\$572,525	\$541,837	\$668,929	\$702,375	\$837,494	\$879,369
Law	\$1,057,484	\$952,761	\$971,816	\$1,020,407	\$1,071,427	\$1,124,999
Human Resources	\$673,636	\$622,167	\$653,275	\$685,939	\$720,236	\$756,248
MISC Allocation	\$298,509	\$0	\$0	\$0	\$0	\$0
POLICE	\$25,657,681	\$21,758,778	\$23,088,981	\$24,243,430	\$25,455,601	\$26,728,382
911	\$3,314,413	\$3,745,525	\$3,932,801	\$4,129,441	\$4,335,913	\$4,552,709
Fire	\$10,953,319	\$11,699,796	\$12,284,786	\$12,899,025	\$13,543,976	\$14,221,175
Building Inspection (transfer)	\$986,519	\$539,170	\$566,129	\$594,435	\$624,157	\$655,365
Planning and Zoning	\$99,120	\$121,875	\$427,969	\$449,367	\$471,836	\$495,427
Community Development	\$2,058,900	\$186,293	\$190,019	\$199,520	\$209,496	\$219,971
Fire-CDBG	\$407,524					
Parks and Recreation	\$576,842	\$5,100	\$5,355	\$5,623	\$5,904	\$6,199
Facilities	\$1,263,526	\$1,207,382	\$1,392,751	\$1,462,389	\$1,535,508	\$1,612,283
Police Millage Fund (transfer)	\$0	\$0	\$0	\$0	\$0	\$0
Parks Fund (transfer)	\$40,000	\$0	\$0	\$0	\$0	\$0
Other transfers out	\$0	\$0	\$0	\$0	\$0	\$0
Transfers out	\$100,000	\$0	\$0	\$0	\$0	\$100,000
TOTAL GENERAL FUND EXPENDITURES	\$60,396,553	\$53,045,076	\$56,411,302	\$59,231,867	\$62,293,460	\$65,508,133
Major Grants (Separated)						
Lockup	\$1,330,000	\$1,300,001	\$0	\$0	\$0	\$0
Mott Grant	\$1,485,520	\$135,000	\$0	\$0	\$0	\$0
COPS Grant	\$998,552	\$445,575	\$454,247	\$476,959	\$500,807	\$0
Other Police Grants	\$2,141,566	\$611,991	\$300,000	\$300,000	\$300,000	\$300,000
	\$54,440,915	\$50,552,509	\$55,657,055	\$58,454,908	\$61,492,653	\$65,208,133

	FY15	FY16	FY17	FY18
Elections	\$100,000		\$100,000	
Police Officers	2	3	Elections	
	\$242,264	\$381,567		
Planning staff	\$300,000			
Facilities	\$125,000			

Not included: Lock up \$1,330,000

Significant Changes:
5% cost escalator PLUS:

PRO. ECTION: FIVE YEAR POLICE AND FIRE STAFFING

Attachment C-3a

<u>TOTAL</u>	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
<u>Police</u>						
General Fund	112.5	112.5	114.5	117.5	117.5	117.5
General Fund (Mott)	11	0	0	0	0	0
General Fund (COPS)	5	5	5	5	5	0
Police & Fire Millage	10	18	20	17	16	15
Neighborhood	12	10	9	8	8	8
Drug Fund	<u>0.5</u>	<u>5.5</u>	<u>1.5</u>	<u>0.5</u>	<u>0.5</u>	<u>0</u>
	151	151	150	148	147	140.5
<u>Fire</u>						
General Fund	55	55	55	55	55	55
SAFER	39	39	0	0	0	0
Police & Fire Millage	<u>0</u>	<u>0</u>	<u>20</u>	<u>20</u>	<u>20</u>	<u>20</u>
Total	94	94	75	75	75	75

SOURCES OF FUNDING: POLICE AND FIRE

PROJECTIONS: POLICE AND FIRE PROTECTION MILLAGE

	FY13	FY14	FY15	FY16	FY17	FY18
Revenues	\$4,386,000	\$3,589,000	\$3,320,000	\$3,187,032	\$3,187,032	\$3,250,773
Carry over	\$0	\$3,636,000	\$5,148,443	\$3,875,358	\$2,621,218	\$1,278,568
Expenses	\$750,000	\$2,076,557	\$4,593,085	\$4,441,172	\$4,529,682	\$4,440,658
Balance	\$3,636,000	\$5,148,443	\$3,875,358	\$2,621,218	\$1,278,568	\$88,684
Expense Detail						
	\$	\$165,000	\$2,076,557	\$2,422,649	\$2,162,214	\$2,136,777
Police		Police Officers	Police Officers	Police Officers	Police Officers	Police Officers
	#	10	18	20	17	16
						15
COP's Grant Match			\$151,416	\$158,986	\$166,936	0
	\$	\$585,000	\$0	\$2,019,020	\$2,119,971	\$2,225,970
Fire		Equipment	Fire Fighters	Fire Fighters	Fire Fighters	Fire Fighters
	#	0	0	20	20	20
Average Police Officer Cost		\$115,364	\$121,132	\$127,189	\$133,549	\$140,226
Average Fire Fighter		\$100,951	\$105,999	\$111,298	\$116,863	

PROJECTIONS: NEIGHBORHOOD POLICE MILLAGE

	FY13	FY14	FY15	FY16	FY17	FY18
Revenues	\$1,962,180	\$1,196,000	\$1,106,000	\$1,062,000	\$1,062,000	\$1,083,000
Carry over	\$0	\$0	\$0	\$15,808	\$60,295	\$53,907
Expenses	\$1,962,180	\$1,153,643	\$1,090,192	\$1,017,513	\$1,068,388	\$1,121,808
Balance	\$0	\$42,358	\$15,808	\$60,295	\$53,907	\$15,099
Expense Detail						
	\$	\$1,962,180	\$1,153,643	\$1,017,513	\$1,068,388	\$1,121,808
Police		Police Officers	Police Officers	Police Officers	Police Officers	Police Officers
	#	12	10	9	8	8
Average Police Officer Cost		\$115,364	\$121,132	\$127,189	\$133,549	\$140,226

PROJECTION: DRUG FORFEITURE FUND

	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
Revenues		\$0	\$0	\$0	\$0	\$0
Carry over		\$1,000,000	\$365,497	\$183,798	\$120,203	\$53,429
Expenses		\$634,503	\$181,699	\$63,595	\$66,774	\$0
Balance		\$1,000,000	\$183,798	\$120,203	\$53,429	\$53,429
<u>Expense Detail</u>						
	\$	\$1,962,180	\$634,503	\$181,699	\$63,595	\$66,774
Police:		Police Officers	Police Officers	Police Officers	Police Officers	Police Officers
	#	0.5	5.5	1.5	0.5	0.5
Average Police Officer Cost		\$115,364	\$121,132	\$127,189	\$133,549	\$140,226

PROJECTION: COPS GRANT

	<u>FY13</u>	<u>FY14</u>	<u>FY15</u>	<u>FY16</u>	<u>FY17</u>	<u>FY18</u>
Revenues			\$1,432,013	\$0	\$0	\$0
Carry over		\$0	\$0	\$977,766	\$500,807	\$0
Expenses		\$0	\$454,247	\$476,959	\$500,807	\$0
Balance		\$0	\$977,766	\$500,807	\$0	\$0
<u>Expense Detail</u>						
			\$454,247	\$476,959	\$500,807	\$0
			\$151,416	\$158,986	\$166,936	\$0
Police:		Police Officers	Police Officers	Police Officers	Police Officers	Police Officers
	#		5	5	5	
Average Police Officer Cost			\$121,132	\$127,189	\$133,549	\$140,226

City Plan to Eliminate \$19.1 Million FY 12 Accumulated Deficit

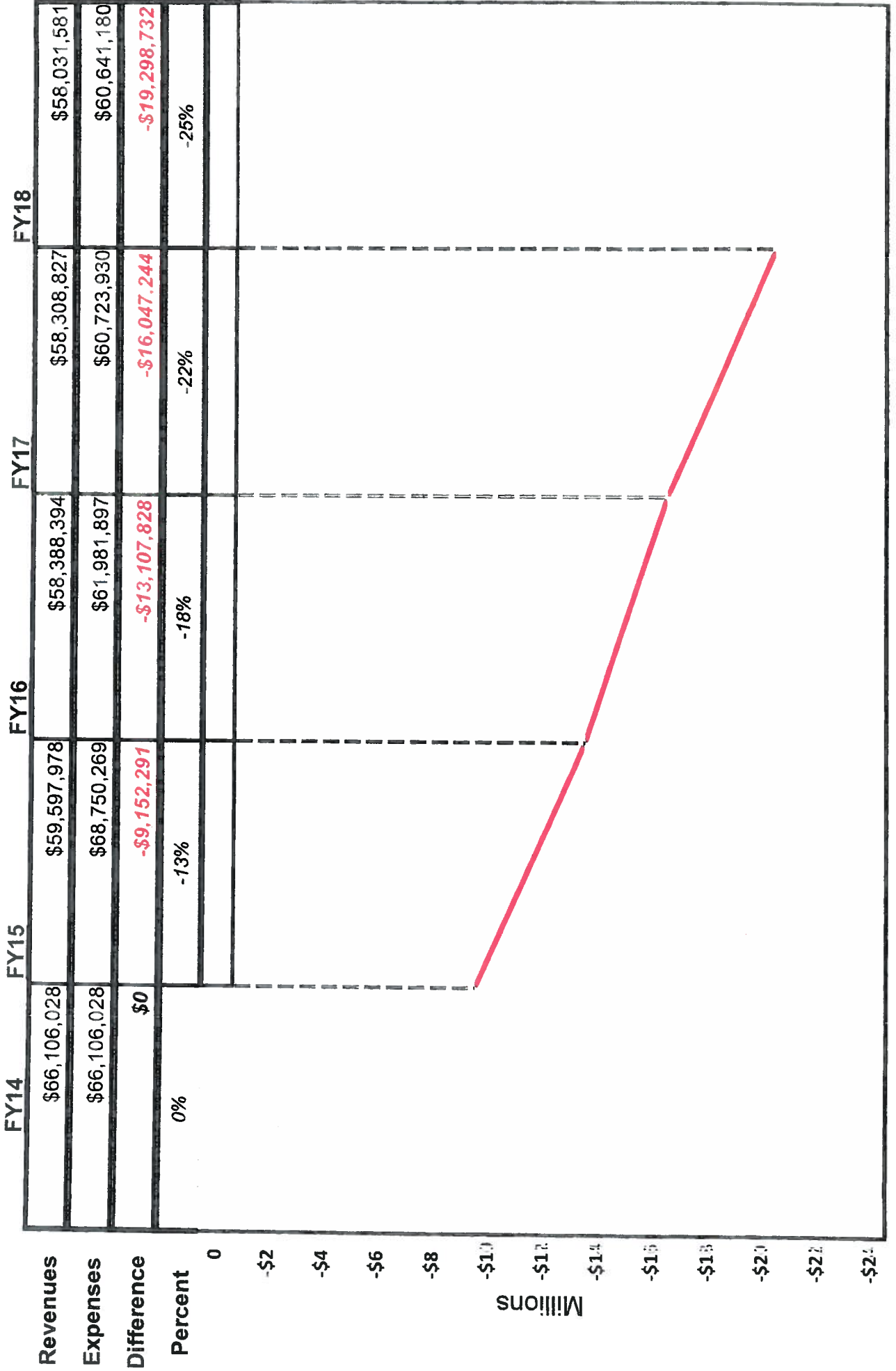
	Budget FY13	Projected				
		FY14	FY15	FY16	FY17	FY18
\$19.1 Million Accumulated Deficit FY12	-\$19.10	-\$19.10	-\$6.10	-\$5.10	-\$3.65	-\$1.90
<u>Borrowing to Eliminate \$12.0 million:</u>						
\$12 million Emergency Loan (Debt service paid from Capital Improvement Fund)		-\$12.00	\$0.00	\$0.00	\$0.00	\$0.00
<u>Budgeted Appropriations Eliminating \$8.1 million</u>						
General Fund		-\$1.00	-\$1.00	-\$1.45	-\$1.75	-\$1.90
<div style="border: 1px solid black; padding: 5px;"> <u>Other funds subsidized by the General Fund:</u> Neighborhood Policing (\$427,183) Parks & Recreation (\$425,000) Senior Citizens Center (\$51,000) Building Safety (\$1,100,000) Garbage Collection (\$1,875,000) DDA (Parking Debt) (\$286,198) </div>						
Total Budgeted Appropriations *	\$0.00	-\$1.00	-\$1.00	-\$1.45	-\$1.75	-\$1.90
<u>Remaining Deficit</u>	-\$19.10	-\$6.10	-\$5.10	-\$3.65	-\$1.90	\$0.00
Appropriations as Percent of Projected General Fund Revenues (millions)	0.0%	1.7%	1.7%	2.4%	2.9%	3.2%

* Projection shows total amount appropriated coming from the General Fund. It may be possible and appropriate to utilize other funds where there has been a General Fund subsidy.

CUMULATIVE DEFICIT PROJECTION FY15 - FY18

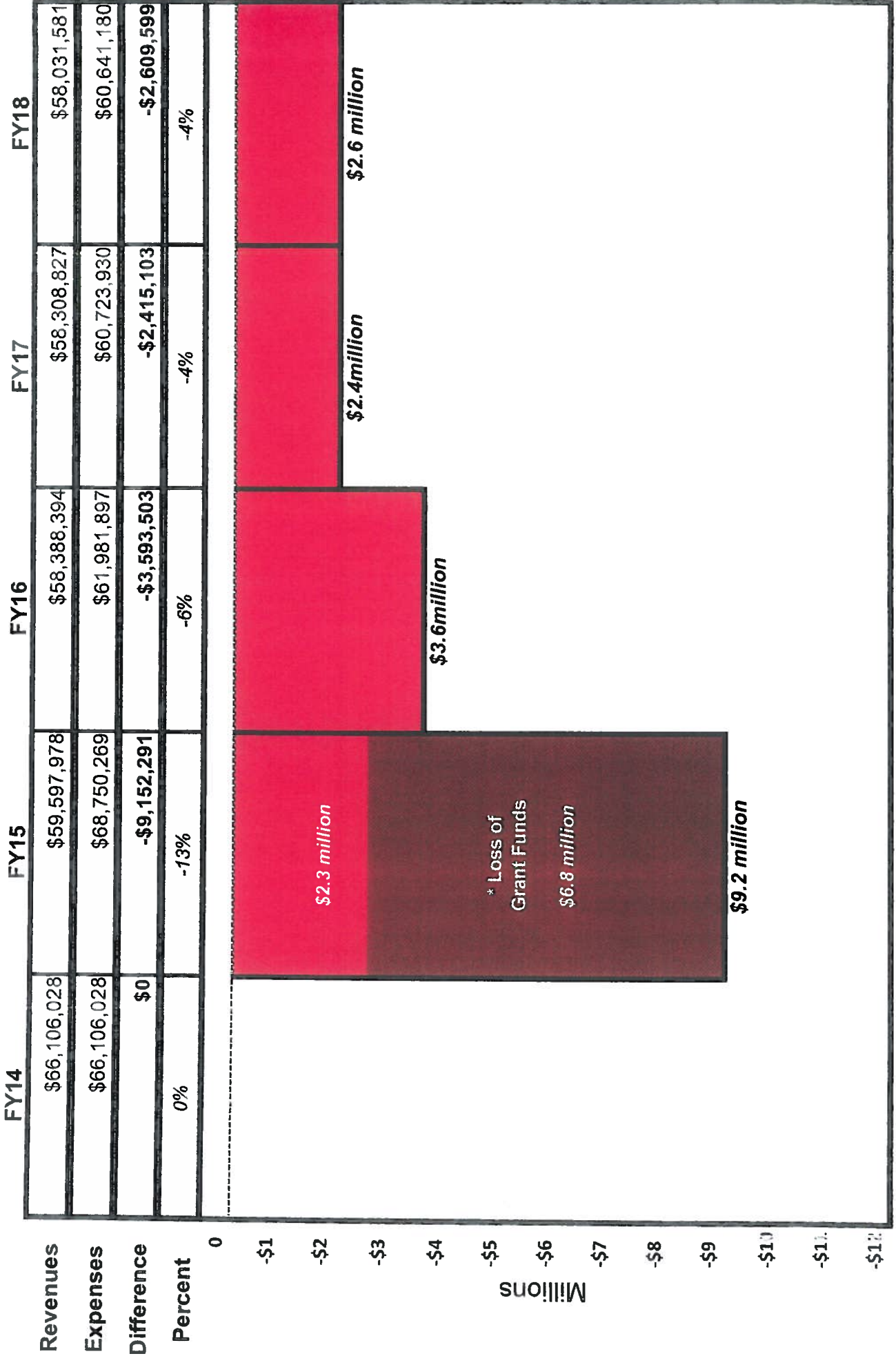
ILLUSTRATIVE CUMULATIVE GENERAL CITY SERVICE REVENUE/EXPENSE DEFICIT, BASED ON CONTINUATION OF FY 14 EXPENSE BASE WITH 4% ANNUAL INCREASE.

* NOTE: This does not include the current accumulated \$19.1 million deficit



ANNUAL DEFICIT PROJECTION FY15 - FY18

ILLUSTRATIVE ANNUAL GENERAL CITY SERVICE REVENUE/EXPENSE DEFICIT, ASSUMING PRIOR YEAR GAP ELIMINATED AND 4% ANNUAL INCREASE IN EXPENSES



* Loss of Grant Funds
\$6.8 million

FY14 Budget

Setting a Sustainable Course for the City of Flint

FY14 Budget

The FY14 Budget was prepared in the context of furthering the financial stability of the City of Flint and moving forward on meeting the prime objectives of the recently developed strategic plan. Once this plan is in place, attention will be given to finalizing the five year plan, including a detailed assessment of the likely budget for FY15, and more defined projections for the following three years.

If one could simplify the prime objectives of the Strategic Plan, it would be to state that budgetary actions must be consistent with operating in a financially sustainable manner; pursuing changes which increase efficiency while reducing costs; maintaining current levels of public safety; and organizing in a way that the City can best address the blighted conditions thorough the City. All of this to be done with the aim of making the City of Flint an attractive and affordable place to attract and retain residents, businesses, students, and visitors.

In light of decreasing property values, stagnant income tax and state shared revenue projections, plus a commitment to eliminating the accumulated General fund deficit, revenues are severely limited. For example, while funds available for general city services (those funded by the General Fund, major grants, and special voted millages) total \$73.5 million this year; only \$66.4 million is projected to be available for the FY14 budget. Property tax revenues are projected to decline by \$3.5 million or 22%, while major grant revenues are projected to decline by \$2.5 million, or 25%. \$1 million is also committed to reducing the City's accumulated \$19.3 million deficit. In addition, there is an increasing amount of tax delinquencies, as well as fees and special assessments for water, sewer, garbage and street lights.

Fortunately, the impact of many of the structural changes made last year has been to constrain growth in ongoing expenses, in particular those related to employee compensation. Even with a significant increase in the annual pension payments, made necessary to halt further decline in the funded status of the pension assets, pension and health care costs are slightly reduced from the current year. Salary costs are also slightly less as a result of changes in employee compensation structure.

However, the City is currently faced with a legal challenge to its decision to change retiree healthcare, and should the City not prevail, it will likely be faced with increased costs of between \$3.5 million and \$5 million. These potential costs are not included in this budget, and having to subsequently include them will be potentially disastrous for the financial solvency of the City.

All in all, with significant effort from department heads and others involved in building this budget, the level of services to be provided by the City in FY14 should be close to the level currently provided. This is due in large part to concerted effort to improve business processes and organization arrangements. These improvements and changes do, however, include the elimination of several positions within the workforce. FTE staffing in the FY14 budget is projected at 568, in comparison to 595 in the current budget.

With deployment of the police and fire protection millage funds, and the potential of additional federal funding for law enforcement, the current level of staffing in the Police Department (150 in total) is expected to be maintained – even as other grant funds end. This level includes the additional 10 positions authorized in December, 2012 when the millage was passed. In this budget, the General Fund appropriation for the Police and Fire budgets total \$33.5 million, or 63% of the General Fund.

Adding the costs of 911 and District Court to this bring the total General Fund appropriation for public safety to \$42.4 million, or 80% of the General Fund.

However, there are not the resources to address even some of the most critical unmet needs in the delivery of city services. For example, there are no additional resources to expand staffing in the Police Department if the goal is to attempt to stabilize staffing there and to be prepared to address the personnel loss expected in the Fire Department when the federal SAFER grant expires at the end of FY14.

In addition, in light of the loss of federal dollars for demolition, the resources for addressing blight in any significant way are significantly less for FY14. Building Safety resources have been limited for many years, resulting in very limited ability to enforce compliance with city codes. This budget does include the creation of a separate Planning and Development Division of the City, whose efforts will include improving code compliance activities, including increasing compliance with rental registration requirements and business licensing requirements. The work of this division will be aided by the addition of Neighborhood Safety Officers, funded by the Mott Foundation and housed in the Police Department.

The Planning and Development Division also includes the current grant funded activities related to adoption and implementation of the City's Master Plan. While grant funds should be sufficient to finish the adoption of the Master Plan and the associated update to the Zoning Ordinance by the end of FY14, continuation into FY15 will require the identification of new sources of revenues.

Finally, there are nearly \$300 million in unmet capital needs for utilities, streets, facilities, parks, and technology. This budget does not contain the level of resources to be able to address these needs in any substantive way, with barely enough resources budgeted to meet the most critical emergency needs.

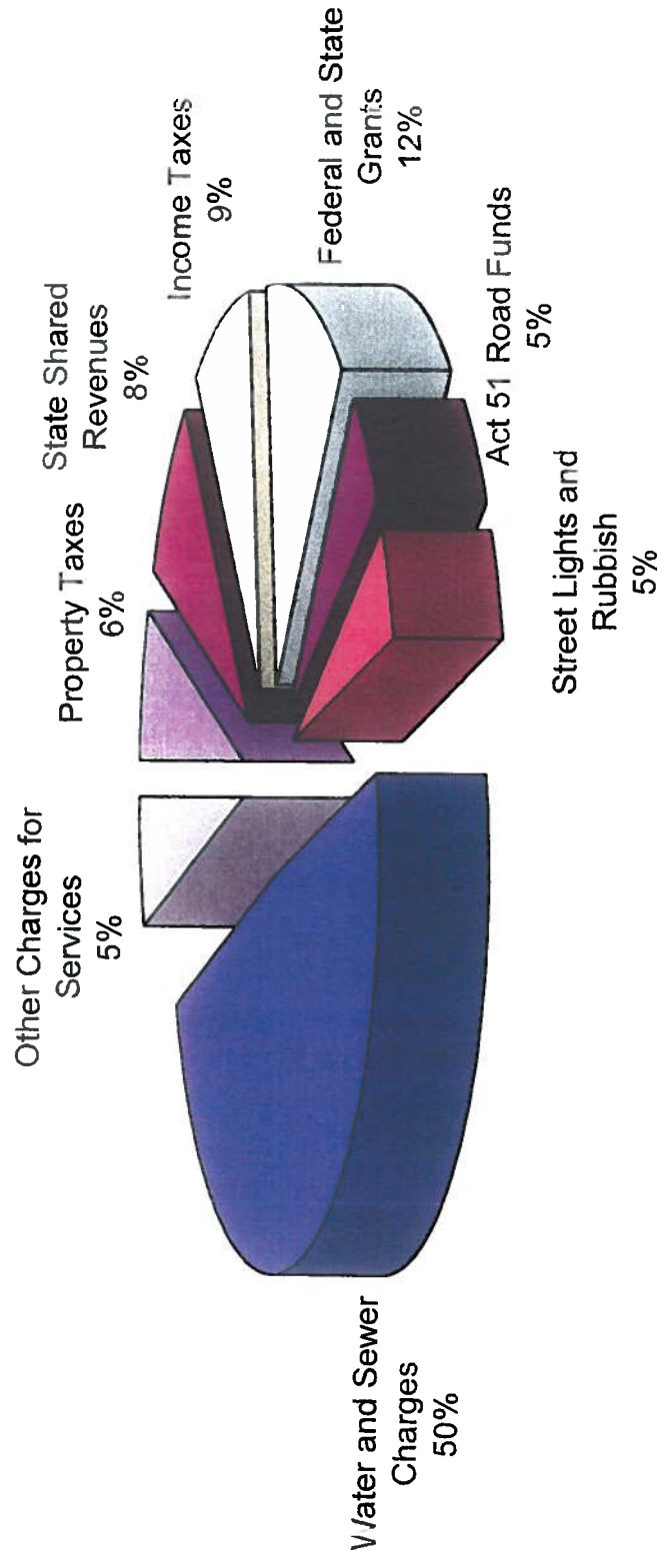
The limited resources will result in some changes noticeable to city residents and visitors. For example, there will be no repaving of city streets, with funding focused on crack sealing streets to prolong their longevity. While as much as one-third of city streets need repaving, doing so would cost more than \$20 million. Alternatively, nearly one-third of the city's streets can be crack sealed for approximately \$200,000 in materials. In addition however, the City is required by the state to participate financially in improvement to state determined street projects.

There will be minimal maintenance of parks, with the City's primary activity being related to mowing. There will, however, be increased efforts to form partnerships with interested groups, neighborhood associations and businesses to improve individual parks.

From a taxpayer perspective, payments for governmental services will generally decrease in total, by an average of 7% for FY14. Taxes based on the value of the property will decrease due to the continuing decline in value, while the annual assessment for streetlights and the fee for waste collection will increase in total by \$4. There will be no increase in water and sewer rates.

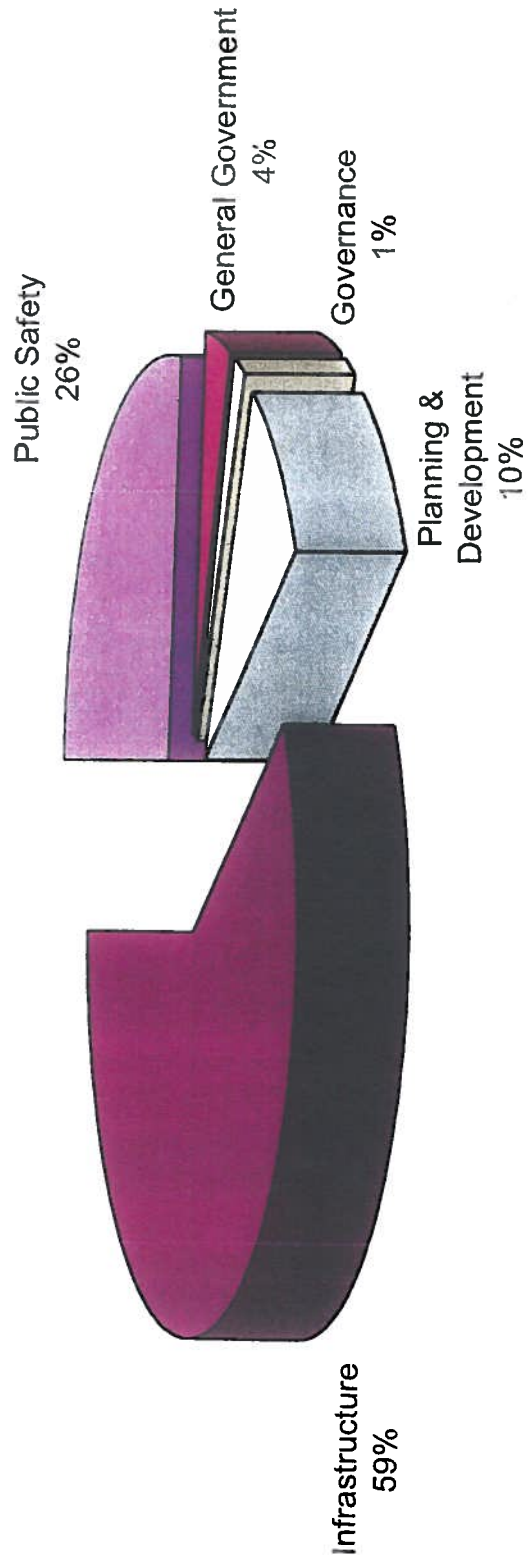
FY14 REVENUES-ALL FUNDS

\$169,747,203 *



* Excludes General Fund transfers and \$1 million deficit reduction included in total \$188,394,058

FY14 EXPENSES-ALL FUNDS
\$188,394,058



CITY OF FLINT FY14 PROPOSED BUDGET

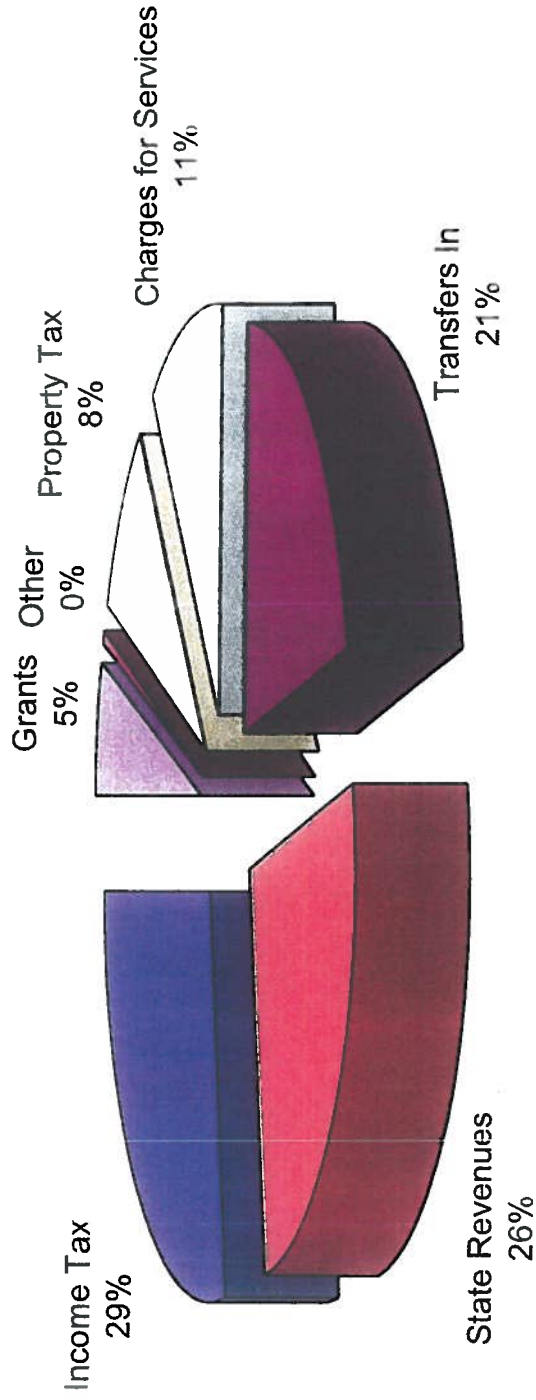
Major Funds

REVENUES	FY13		FY14		FY15		FY13-FY14 COMP	FY15-FY14 COMP		
	PROJECTED		ADOPTED		PROJECTED					
<u>General City Services</u>										
GENERAL FUND	\$60,356,549	\$53,045,076	\$50,032,298	\$50,032,298	\$50,032,298		-\$7,311,473	-12%	-\$3,012,778	-6%
NEIGHBORHOOD POLICE MILLAGE	\$1,962,180	\$1,549,180	\$1,090,192	\$1,090,192	\$1,090,192		-\$413,000	-21%	-\$458,988	-30%
POLICE AND FIRE MILLAGE	\$1,059,000	\$1,845,827	\$4,593,085	\$4,593,085	\$4,593,085		\$786,827	74%	\$2,747,258	149%
DRUG FORFEITURE	\$296,473	\$435,042	\$181,699	\$181,699	\$181,699		\$138,569	47%	-\$253,343	-58%
PARKS AND RECREATION MILLAGES	\$386,400	\$609,064	\$277,000	\$277,000	\$277,000		\$222,664	58%	-\$332,064	-55%
SAFER (Fire)	\$3,261,601	\$3,261,601	\$0	\$0	\$0		\$0	0%	-\$3,261,601	-100%
MASTER PLANNING	\$516,227	\$1,166,611	\$0	\$0	\$0		\$650,384	126%	-\$1,166,611	-100%
PUBLIC IMPROVEMENT MILLAGE	\$2,319,880	\$1,875,000	\$1,383,000	\$1,383,000	\$1,383,000		-\$444,880	-19%	-\$492,000	-26%
BUILDING INSPECTION FUND	\$5,258,203	\$2,318,627	\$1,586,457	\$1,586,457	\$1,586,457		-\$2,939,576	-56%	-\$732,170	-32%
<u>CDBG and Related Activities</u>										
CDBG/HUD (FY13 & prior years)	\$11,661,466	\$9,375,083	\$2,286,383	\$2,286,383	\$2,286,383		-\$2,286,383	-20%	-\$9,375,083	-100%
CDBG		\$4,469,676	\$4,469,676	\$4,469,676	\$4,469,676		\$4,469,675	0%	-\$223,484	-5%
<u>State Restricted Revenues</u>										
Major Streets	\$7,096,176	\$6,829,982	\$6,756,929	\$6,756,929	\$6,756,929		-\$266,194	-4%	-\$73,053	-1%
Local Streets	\$3,535,537	\$2,390,922	\$1,533,527	\$1,533,527	\$1,533,527		-\$1,144,615	-32%	-\$857,395	-36%
<u>Assessments and Fees</u>										
Street Light Assessment	\$2,850,000	\$2,982,960	\$3,102,278	\$3,102,278	\$3,102,278		\$132,960	5%	\$119,318	4%
Garbage Collection Fee	\$5,000,000	\$5,132,490	\$5,337,790	\$5,337,790	\$5,337,790		\$132,490	3%	\$205,300	4%
<u>Enterprise Funds</u>										
Water Fund	\$50,846,604	\$60,964,182	\$53,002,749	\$53,002,749	\$53,002,749		\$117,578	0%	\$2,038,567	4%
Sewer Fund	\$32,093,816	\$31,918,397	\$33,195,133	\$33,195,133	\$33,195,133		-\$175,419	-1%	\$1,276,736	4%
<u>GRAND TOTAL</u>	\$188,500,111	\$180,169,719	\$166,318,328	\$166,318,328	\$166,318,328		-\$9,119,345	-5%	-\$13,851,391	-8%

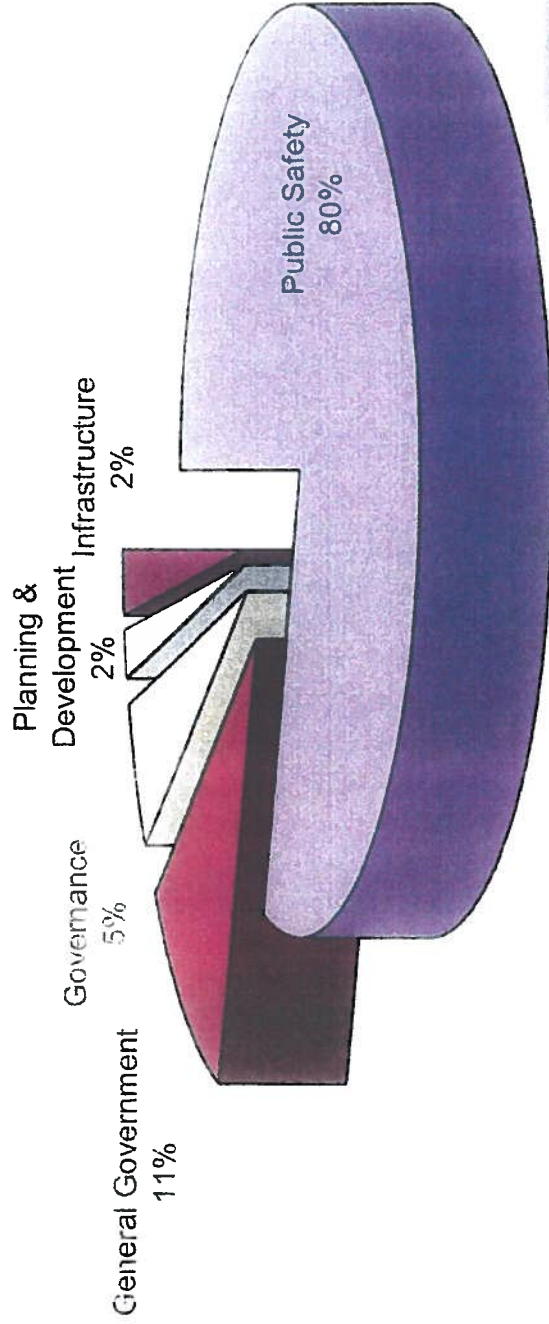
<u>EXPENSES</u>	FY14		FY15		FY13-FY14 COMP		FY15-FY14 COMP	
	PROJECTED	ADOPTED	PROJECTED	PROJECTED				
<u>General City Services</u>								
GENERAL FUND	\$60,356,549	\$63,045,076	\$56,411,302	\$56,411,302	-\$7,311,473	\$3,366,226	6%	
NEIGHBORHOOD POLICE MILLAGE	\$1,962,181	\$1,549,180	\$1,090,192	\$1,090,192	-\$413,001	-\$458,988	-30%	
DRUG FORFEITURE	\$296,473	\$435,042	\$181,699	\$181,699	\$138,568	-\$253,343	-58%	
POLICE AND FIRE MILLAGE	\$1,059,000	\$1,845,828	\$4,593,085	\$4,593,085	\$786,828	\$2,747,257	149%	
SAFER (Fire)	\$3,261,601	\$3,261,601	\$0	\$0	\$0	-\$3,261,601	-100%	
MASTER PLANNING	\$516,227	\$1,166,611	\$0	\$0	\$650,384	-\$1,166,611	-100%	
PARKS AND RECREATION MILLAGE	\$386,400	\$609,064	\$276,575	\$276,575	\$222,664	-\$332,489	-55%	
PUBLIC IMPROVEMENT MILLAGE	\$2,104,906	\$1,875,000	\$2,131,515	\$2,131,515	-\$229,906	\$256,515	14%	
BUILDING INSPECTION FUND	\$5,036,426	\$2,318,627	\$1,183,340	\$1,183,340	-\$2,717,799	-\$1,135,287	-49%	
<u>CDBG and Related Activities</u>								
CDBG/HUD (FY13 & prior years)	\$11,661,466	\$9,375,083	\$4,246,191	\$4,246,191	-\$2,286,383	-\$9,375,083	-100%	
CDBG		\$4,469,675			\$4,469,675	-\$223,484	-5%	
<u>State Restricted Revenues</u>								
Major Streets	\$7,096,176	\$6,991,700	\$4,392,747	\$4,392,747	-\$1,104,476	-\$1,598,953	-27%	
Local Streets	\$3,534,631	\$2,322,073	\$1,533,527	\$1,533,527	-\$1,212,558	-\$788,546	-34%	
<u>Assessments and Fees</u>								
Street Light Assessment	\$2,850,000	\$2,982,960	\$3,023,565	\$3,023,565	\$132,960	\$40,605	1%	
Garbage Collection Fee	\$4,901,202	\$6,132,490	\$5,775,000	\$5,775,000	\$231,288	\$642,510	13%	
<u>Enterprise Funds</u>								
Water Fund	\$54,696,604	\$55,153,141	\$54,202,479	\$54,202,479	\$456,537	-\$950,662	-2%	
Sewer Fund	\$37,034,807	\$36,860,907	\$34,212,007	\$34,212,007	-\$173,900	-\$2,648,900	-7%	
<u>GRAND TOTAL</u>	\$196,754,649	\$188,394,058	\$173,253,225	\$173,253,225	-\$8,360,591	-\$15,140,833	-8%	

FY14 GENERAL FUND REVENUES

\$53,045,076



FY14 GENERAL FUND EXPENSES \$53,045,076



District Court 10%
911 Center 7%
Fire Dept. 22%
Police Dept. 41%

FY14 GENERAL FUND REVENUE PROJECTIONS

Attachment D-2a

	FY13		FY14		FY15		FY13-FY14 COMP		FY15-FY14 COMP	
	<u>PROJECTED</u>	<u>ADOPTED</u>	<u>ADOPTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>	<u>PROJECTED</u>				
Property Taxes	5,720,000	4,522,000	4,522,000	4,179,000	-1,198,000	-21%	-343,000	-8%		
Income Taxes	15,300,000	14,210,000	14,210,000	14,210,000	-1,090,000	-7%	0	0%		
Special Assessments	5,000	8,000	8,000	8,000	3,000	60%	0	0%		
State Shared Revenues	13,140,585	13,872,368	13,872,368	13,900,000	731,783	6%	27,632	0%		
Charges for Services Rendered - Water/Sewer PILOT	1,958,450	1,958,450	1,958,450	1,958,450	0	0%	0	0%		
Interest	114,400	150,000	150,000	175,000	35,600	31%	25,000	17%		
Other	6,010	6,000	6,000	6,000	-10	0%	0	0%		
Fund Balance- Deficit Reduction	-419,642	-1,000,000	-1,000,000	-1,000,000	-580,358	138%	0	0%		
District Court - State Grant	228,000	0	0	0	-228,000	-100%	0	n/a		
District Court - Fines and Forfeitures	1,164,611	1,600,000	1,600,000	1,600,000	435,389	37%	0	0%		
Finance - Charges for Services	1,150	2,200	2,200	2,000	1,050	91%	-200	-9%		
Finance - Grant	57,000	0	0	0	-57,000	-100%	0	n/a		
Clerk - Charges for Services	350	350	350	350	0	0%	0	0%		
Cable Franchise Fees	1,287,931	1,303,626	1,303,626	1,300,000	15,695	1%	-3,626	0%		
Sale of Equipment	130,007	75,000	75,000	50,000	-55,007	-42%	-25,000	-33%		
Treasury Operations - Charges for Services	434,381	309,211	309,211	310,000	-125,170	-29%	789	0%		
Treasury Operations - Other Revenues	27,000	27,000	27,000	25,000	0	0%	-2,000	-7%		
Income Tax Operations - Other Charges	20,000	0	0	0	-20,000	-100%	0	n/a		
Treasury - Delinquent Collections	0	700,000	700,000	800,000	700,000	n/a	100,000	14%		
Assessing - Charges for Services	6,000	10,000	10,000	10,000	4,000	67%	0	0%		
Clerk - Charges for Services	19,693	18,600	18,600	19,000	-1,093	-6%	400	2%		
Clerk - Disabled Voter Grant	10,000	0	0	0	-10,000	-100%	0	n/a		
Law Department - Charges for Services	14,925	16,500	16,500	16,500	1,575	11%	0	0%		
Personnel - Charges for Services	3,207	0	0	0	-3,207	-100%	0	n/a		
Cost Allocation Reimbursement	7,401,730	5,386,068	5,386,068	5,200,000	-2,015,662	-27%	-186,068	-3%		
Police Department - Misc Grants	2,141,566	620,992	620,992	300,000	-1,520,574	-71%	-320,992	-52%		
Police Department - COPS Grant	998,552	825,746	825,746	454,247	-172,806	-17%	-371,499	-45%		
Police Department - Mott Grant	1,485,520	135,000	135,000	0	-1,350,520	-91%	-135,000	-100%		
Police Department - Misc Revenues	313,148	396,250	396,250	400,000	83,102	27%	3,750	1%		
Police Department - Impound Lot	654,000	554,020	554,020	555,000	-99,980	-15%	980	0%		
Police Department - Lockup	1,330,000	1,300,001	1,300,001	0	-29,999	-2%	-1,300,001	-100%		
Police Department - School Liaison Contract	384,061	361,196	361,196	360,000	-22,865	-6%	-1,196	0%		
Fire Department - Misc Revenues	143,200	220,500	220,500	200,000	77,300	54%	-20,500	-9%		
911 - Surcharge and Grant	1,577,000	1,334,000	1,334,000	1,330,000	-243,000	-15%	-4,000	0%		
Planning and Zoning - Misc Revenues	29,250	25,000	25,000	25,000	-4,250	-15%	0	0%		
Fire CDBG	407,524	0	0	0	-407,524	-100%	0	0%		
Parks - Misc Revenues	183,942	19,000	19,000	15,000	-164,942	-90%	-4,000	-21%		
Transfers in - Water and Sewer (ROE)	2,990,000	2,990,000	2,990,000	2,990,000	0	0%	0	0%		
Transfers in - Cost Allocation	1,087,998	1,087,998	1,087,998	1,087,998	0	0%	0	0%		
TOTAL PROJECTED Revenues	60,356,549	53,045,076	53,045,076	50,486,545	-7,311,473	-12%	-2,558,531	-5%		

FY14 GENERAL FUND EXPENSE PROJECTIONS

	FY14		FY15		FY13-FY14 COMP		FY15-FY14 COMP	
	PROJECTED	ADOPTED	PROJECTED	PROJECTED				
City Council	\$352,899	\$333,449	\$343,452	\$343,452	-\$19,450	-6%	\$10,003	3%
District Court	\$5,358,479	\$5,194,307	\$5,454,022	\$5,454,022	-\$164,172	-3%	\$259,715	5%
Mayor	\$206,579	\$212,239	\$218,606	\$218,606	\$5,660	3%	\$6,367	3%
City Administrator	\$711,982	\$384,106	\$395,629	\$395,629	-\$327,876	-46%	\$11,523	3%
HRC	\$40,103	\$26,237	\$27,024	\$27,024	-\$13,866	-35%	\$787	3%
Finance	\$1,100,342	\$924,822	\$971,063	\$971,063	-\$175,520	-16%	\$46,241	5%
Clerk	\$423,065	\$321,995	\$338,095	\$338,095	-\$101,070	-24%	\$16,100	5%
Purchasing	\$155,204	\$130,229	\$136,740	\$136,740	-\$24,975	-16%	\$6,511	5%
Treasury	\$2,878,129	\$3,052,787	\$3,205,426	\$3,205,426	\$174,658	6%	\$152,639	5%
Assessing	\$1,109,773	\$1,084,221	\$1,138,432	\$1,138,432	-\$25,552	-2%	\$54,211	5%
Elections	\$572,525	\$541,837	\$668,929	\$668,929	-\$30,688	-5%	\$127,092	23%
Law	\$1,057,484	\$952,761	\$971,816	\$971,816	-\$104,723	-10%	\$19,055	2%
Human Resources	\$673,636	\$622,167	\$653,275	\$653,275	-\$51,469	-8%	\$31,108	5%
MISC Allocation	\$298,509	\$0	\$0	\$0	-\$298,509	-100%	\$0	n/a
POLICE	\$25,657,681	\$21,758,778	\$23,088,981	\$23,088,981	-\$3,898,903	-15%	\$1,330,203	6%
911	\$3,314,413	\$3,745,525	\$3,932,801	\$3,932,801	\$431,112	13%	\$187,276	5%
Fire	\$10,953,319	\$11,699,796	\$12,284,786	\$12,284,786	\$746,477	7%	\$584,990	5%
Building Inspection (transfer)	\$986,519	\$539,170	\$566,129	\$566,129	-\$447,349	-45%	\$26,959	5%
Planning and Zoning	\$99,120	\$121,875	\$427,969	\$427,969	\$22,755	23%	\$306,094	251%
Community Development	\$2,058,900	\$186,293	\$190,019	\$190,019	-\$1,872,607	-91%	\$3,726	2%
Fire CDBG	\$407,524							
Parks and Recreation	\$576,842	\$5,100	\$5,355	\$5,355	-\$571,742	-99%	\$255	5%
Facilities	\$1,263,526	\$1,207,382	\$1,392,751	\$1,392,751	-\$56,144	-4%	\$185,369	15%
Police Millage Fund (transfer)	\$0	\$0	\$0	\$0	\$0	#DIV/0!	\$0	n/a
Parks Fund (transfer)	\$40,000	\$0	\$0	\$0	-\$40,000	-100%	\$0	n/a
Other transfers out	\$0	\$0	\$0	\$0	\$0	#DIV/0!	\$0	n/a
Transfers out	\$100,000	\$0	\$0	\$0	-\$100,000	-100%	\$0	n/a
TOTAL GENERAL FUND EXPENDITURES	\$60,396,553	\$53,045,076	\$56,411,302	\$56,411,302	-\$7,351,477	-12%	\$3,366,226	6%

CITY OF FLINT STAFFING PROJECTION

Attachment D-3

	<u>FY13 CURRENT</u>	<u>FY14 ADOPTED</u>
STAFFING FUNDED BY GENERAL FUND	297.1	295.9
STAFFING SUPPORTED BY MILLAGES/RESTRICTED FUNDS	35.2	34.3
STAFFING SUPPORTED BY GRANTS	67.6	61.6
STATE RESTRICTED REVENUES (Steets)	43.3	30.6
ENTERPRISE FUNDS (Water/Sewer)	129.5	129.6
INTERNAL SERVICE FUNDS	<u>23.0</u>	<u>15.0</u>
TOTAL STAFFING	595.0	567.0

PROJECTED TAXPAYER IMPACT

\$50,000 House, \$40,000 Income

	<u>Current</u>	<u>Proposed</u>
	<u>Winter & Summer</u>	<u>Winter & Summer</u>
House value:	\$50,000.00	\$41,000.00
Taxable value	\$25,000.00	\$20,500.00
Annual Income	\$40,000.00	\$40,000.00
Tax rate (mills)	\$65.88	\$65.88
Street Lights:	\$66.05	\$67.87
Garbage	\$143.00	\$146.00
Water Bill	\$1,800.00	\$1,800.00
Property taxes	\$1,647.00	\$1,350.54
Street lights	\$66.05	\$67.87
Garbage	\$143.00	\$146.00
Income tax	\$400.00	\$400.00
Water bill	\$1,800.00	\$1,800.00
Total Payments	\$4,056.05	\$3,764.41
		(\$292) -7.2%

Values

House value:
Taxable value
Annual Income
Tax rate (mills)
Street Lights:
Garbage
Water Bill

Payments

Property taxes
Street lights
Garbage
Income tax
Water bill
Total Payments

\$75,000 House, \$50,000 Income

	<u>Current</u>	<u>Proposed</u>
	<u>Winter & Summer</u>	<u>Winter & Summer</u>
House value:	\$75,000.00	\$61,500.00
Taxable value	\$37,500.00	\$30,750.00
Annual Income	\$50,000.00	\$50,000.00
Tax rate (mills)	\$65.88	\$65.88
Street Lights:	\$66.05	\$67.87
Garbage	\$143.00	\$146.00
Water Bill	\$1,800.00	\$1,800.00
Property taxes	\$2,470.50	\$2,025.81
Street lights	\$66.05	\$67.87
Garbage	\$143.00	\$146.00
Income tax	\$500.00	\$500.00
Water bill	\$1,800.00	\$1,800.00
Total Payments	\$4,979.55	\$4,539.68
		(\$440) -8.8%

Values

House value:
Taxable value
Annual Income
Tax rate (mills)
Street Lights:
Garbage
Water Bill

Payments

Property taxes
Street lights
Garbage
Income tax
Water bill
Total Payments

CITY OF FLINT

FY14 Waste Collection Fee & Street Lighting Assessment

Waste Collection

FY14 Proposed Budget	\$5,132,490
FY14 Projected # of Parcels to be billed	35,038
FY14 Fee	\$146
FY13 Fee	\$143

Street Light Assessment

FY14 Proposed Budget	\$2,982,960
FY14 Projected # of Parcels to be billed	43,950
FY14 Assessment	\$68
FY13 Assessment	\$68



**EMERGENCY MANAGER
CITY OF FLINT
GENESEE COUNTY MICHIGAN**

ORDER No. 4

ADOPTION OF FISCAL YEAR 2014 BUDGET

BY THE POWER AND AUTHORITY VESTED IN THE EMERGENCY MANAGER ("EMERGENCY MANAGER") FOR THE CITY OF FLINT, MICHIGAN ("CITY") PURSUANT TO MICHIGAN'S PUBLIC ACT 436 OF 2012, LOCAL FINANCIAL STABILITY AND CHOICE ACT, ("PA 436"); EDWARD J. KURTZ, THE EMERGENCY MANAGER, ISSUES THE FOLLOWING ORDER:

Pursuant to PA 436, the Emergency Manager has broad powers in receivership to rectify the financial emergency and to assure the fiscal accountability of the City and its capacity to provide or cause to be provided necessary services essential to the public health, safety and welfare; and

Pursuant to PA 436, the Emergency Manager acts in place of local officials, specifically the Mayor and City Council, unless the Emergency Manager delegates specific authority; and


Pursuant to PA 436, the Emergency Manager shall develop and may amend a written financial and operating plan for the City, which shall have the objectives of assuring that the City is able to provide or cause to be provided governmental services essential to the public health, safety and welfare and assuring the fiscal accountability of the local government; and

Based on the foregoing, it is hereby ordered that the attached Fiscal Year 2014 Budget is adopted and shall be effective July 1, 2013. Provided, however, that staffing reductions set forth in the Fiscal Year 2014 Budget shall immediately be implemented upon direction of the Emergency Manager.

This Order is effective immediately.

This Order may be amended, modified, repealed or terminated by any subsequent Order issued by the Emergency Manager.

Dated: 6-7-13

By: 

Edward J. Kurtz
Emergency Manager
City of Flint

xc: State of Michigan Department of Treasury
Mayor Dayne Walling
Flint City Council
Inez Brown, City Clerk

S:\P. Bade\EM2013\Orders\Order.No.3.FY14.Budget.doc

06/10/2013 BUDGET REPORT FOR CITY OF FLINT

2013-2014 FISCAL YEAR

ACCOUNT	DESCRIPTION	2013-14 ADOPTED BUDGET
Fund 101: General Fund		
ESTIMATED REVENUES		
403.000	Property Taxes	4,522,000
404.000	Special Assessment Taxes	8,000
438.000	Income Taxes	14,210,000
439.000	Enforcement Tax Revenue	700,000
445.000	Penalty & Interest On Taxes	150,000
451.000	Bus.Licences & Permits-City Clerk	107,000
452.000	Cable Tv Franchise Fee	1,196,626
454.000	Liquor License Transf From State - Polic	62,000
530.000	Federal Grants	1,375,746
538.000	State Grants Federal Pass Through	70,992
539.000	State Grants	1,326,001
540.000	State Payment For Fire Protection	85,000
576.000	Constitution Sales Tax	7,689,485
576.100	Statutory Sales Tax	6,182,879
580.000	Local Grants	135,000
580.200	Local grants- charges for service render	361,196
607.000	Fees	304,211
607.100	Impound lot-Towing fees	139,920
607.200	Impound lot-Storage fees	173,840
607.300	Impound lot-Admin cost fees	63,950
607.400	Impound lot-Statutory fee city portion	26,310
610.000	Fees - Development	25,000
616.000	Admin Fee -Pol Sting Operations	25,000
624.000	Special Events Fee	80,000
626.000	Charges For Services Rendered	133,700
626.300	Water & Sewer Pilot	1,958,450
626.900	Charges For Service Rendered - Intercity	5,386,068
629.000	911 Surcharge	1,308,000
630.000	False alarm fee	24,000
630.200	Accident non resident	28,000
645.000	Sale Of Printed Material	350
645.900	Sale Of Printed Material-Inte	600
648.000	Scrap Sales	1,000
649.000	Auction Rev - Forfeited & Others	225,000
662.000	Fines & Cost - Traffic/Criminal	1,600,000
668.000	Rents And Royalties	19,000
670.000	Rental - City Property	5,000
671.600	Sundry	126,750
671.800	Nsf Check Fs	5,000
677.000	Reimbursements	128,000
694.000	Cash Over And Short	(3,000)
699.900	Transfers In	4,077,998
699.998	Budgetary Fund Balance	(1,000,000)
	TOTAL ESTIMATED REVENUES	53,045,072
APPROPRIATIONS		
702.000	Wages & Salaries	16,844,977
702.100	Wages & salaries - Appointees	72,258
709.000	Overtime	1,534,926
719.100	Direct Fringes	9,663,135
719.200	Other Fringes	4,682,316
720.000	Expense Allowances	28,575
726.000	Supplies	196,000
726.100	Testing Materials	30,000
727.000	Law Library Supplies	10,000
728.000	Film Developing	100
728.000	Postage	245,935
730.000	Professional Dues And Publications	56,200
730.500	Compliance Permit Fees	7,523
731.000	Subscriptions, Publications And Newspape	10,500
751.900	Gas, Oil Fuel-Intracity	303,000
758.000	Uniforms	45,450
801.000	Professional Service	2,720,200
801.100	Professional Service-Bank Fees	71,700

814.000	Edp Service	47,000
814.900	Data Processing Services	205,635
823.000	Copying Services	60,074
825.000	Contractual Payments	100,000
850.000	Communications	405,983
860.262	Transportation - Election equipment	12,000
861.000	Mileage Reimbursement	1,700
863.900	Vehicle & Equipment Intracity	815,100
880.000	Community Promotion	1,400
900.000	Printing & Publishing	179,907
920.000	Utilities	584,900
920.900	Intracity Utilities-Wtr/Sewer	90,500
930.000	Repairs And Maintenance	640,850
930.262	Repairs & Maint - Election equipment	17,600
931.000	Maintenance Agreements	2,400
940.000	Rentals	805,300
940.100	Housing Assistance	1,000
956.000	Miscellaneous Expense	8,925
956.200	Bad Debts Expense	600,000
956.300	Litigations & Suits	3,500
956.600	Cash Shortage & Excasses	600
958.000	Education, Training, & Confer	148,975
958.500	Tuition Reimbursement	4,960
969.100	Indirect Cost Allocation	10,329,402
977.000	Equipment	781,400
977.500	Vehicle	130,000
999.900	Transfers Out	539,170
	TOTAL APPROPRIATIONS	53,045,076

NET OF REVENUES/APPROPRIATIONS - FUND 101

(4)

Fund 202: Major Street Fund

ESTIMATED REVENUES

539.100	State grants - charges for service rende	280,000
546.000	Gas & Weight Tax	6,326,855
624.000	Special Events Fee	31,506
677.000	Reimbursements	24,050
677.100	Reimbursements- operating contributions	92,571
677.900	Reimbursements-Intercity	75,000
699.999	Budgetary F.B. Reserved for Encumbrances	(836,282)
	TOTAL ESTIMATED REVENUES	5,991,700

APPROPRIATIONS

702.000	Wages & Salaries	1,013,737
709.000	Overtime	99,018
719.100	Direct Fringes	655,603
719.200	Other Fringes	255,309
726.000	Supplies	648,580
726.900	Supplies Intracity	2,500
729.000	Postage	800
730.000	Professional Dues And Publications	1,980
758.000	Uniforms	3,390
782.000	Asphalt-Outside	59,000
801.000	Professional Service	1,312,675
823.000	Copying Services	9,199
850.000	Communications	29,800
863.900	Vehicle & Equipment Intracity	330,920
900.000	Printing & Publishing	1,900
920.000	Utilities	232,299
930.000	Repairs And Maintenance	47,000
940.000	Rentals	74,900
957.000	Real Estate Taxes	374
958.000	Education, Training, & Confer	8,000
958.500	Tuition Reimbursement	1,500
969.100	Indirect Cost Allocation	1,074,613
977.000	Equipment	12,000
992.000	Principal	109,524
996.000	Interest	9,098
	TOTAL APPROPRIATIONS	5,991,699

NET OF REVENUES/APPROPRIATIONS - FUND 202

1

Fund 203: Local Street Fund

ESTIMATED REVENUES

546.000	Gas & Weight Tax	1,827,772
674.000	Contributions	390,000
677.000	Reimbursements	48,150
677.900	Reimbursements-Intercity	125,000
699.999	Budgetary F.B. Reserved for Encumbrances	(68,849)
	TOTAL ESTIMATED REVENUES	<u>2,322,073</u>

APPROPRIATIONS

702.000	Wages & Salaries	542,100
709.000	Overtime	22,000
719.100	Direct Fringes	365,187
719.200	Other Fringes	133,251
726.000	Supplies	372,984
782.000	Asphalt-Outside	123,064
863.900	Vehicle & Equipment Intracity	145,050
940.000	Rentals	6,500
969.100	Indirect Cost Allocation	611,938
	TOTAL APPROPRIATIONS	<u>2,322,072</u>

NET OF REVENUES/APPROPRIATIONS - FUND 203 1

Fund 205: Public Safety

ESTIMATED REVENUES

403.000	Property Taxes	3,589,000
699.998	Budgetary Fund Balance	(1,743,173)
	TOTAL ESTIMATED REVENUES	<u>1,845,827</u>

APPROPRIATIONS

702.000	Wages & Salaries	1,010,808
709.000	Overtime	80,000
719.100	Direct Fringes	494,482
719.200	Other Fringes	250,560
720.000	Expense Allowances	6,000
726.000	Supplies	3,000
758.000	Uniforms	15,000
977.000	Equipment	6,000
	TOTAL APPROPRIATIONS	<u>1,845,828</u>

NET OF REVENUES/APPROPRIATIONS - FUND 205 (1)

Fund 207: Police Fund

ESTIMATED REVENUES

403.000	Property Taxes	1,196,000
677.000	Reimbursements	353,180
	TOTAL ESTIMATED REVENUES	<u>1,549,180</u>

APPROPRIATIONS

702.000	Wages & Salaries	785,058
709.000	Overtime	120,000
719.100	Direct Fringes	418,763
719.200	Other Fringes	181,740
720.000	Expense Allowances	7,600
726.000	Supplies	4,000
801.000	Professional Service	500
823.000	Copying Services	3,200
850.000	Communications	16,219
920.000	Utilities	7,500
920.900	Intracity Utilities-Wtr/Sewer	3,500
930.000	Repairs And Maintenance	500
940.000	Rentals	600
	TOTAL APPROPRIATIONS	<u>1,549,180</u>

NET OF REVENUES/APPROPRIATIONS - FUND 207 0

Fund 213: Park & Recreation Senior Citizen Centers

ESTIMATED REVENUES

585.000	County Distribution - Senior Citizen Ctr	<u>200,000</u>
	TOTAL ESTIMATED REVENUES	200,000

APPROPRIATIONS

702.000	Wages & Salaries	47,501
719.100	Direct Fringes	4,983
726.000	Supplies	28,017
729.000	Postage	100
730.000	Professional Dues And Publications	400
751.900	Gas, Oil Fuel-Intracity	6,000
801.000	Professional Service	40,000
823.000	Copying Services	600
850.000	Communications	4,500
863.900	Vehicle & Equipment Intracity	5,000
900.000	Printing & Publishing	9,500
920.000	Utilities	40,000
920.900	Intracity Utilities-Wtr/Sewer	6,700
930.000	Repairs And Maintenance	6,700
	TOTAL APPROPRIATIONS	<u>200,001</u>

NET OF REVENUES/APPROPRIATIONS - FUND 213 (1)

Fund 219: Street Light

ESTIMATED REVENUES

404.100	Special assessments-Street Lights	<u>2,982,960</u>
	TOTAL ESTIMATED REVENUES	2,982,960

APPROPRIATIONS

920.000	Utilities	2,877,076
969.100	Indirect Cost Allocation	<u>105,884</u>
	TOTAL APPROPRIATIONS	2,982,960

NET OF REVENUES/APPROPRIATIONS - FUND 219 0

Fund 226: Rubbish Collection Fund

ESTIMATED REVENUES

403.000	Property Taxes	5,131,480
478.000	Non-Bus.Perm-Dumping Permits-Waste Coll	<u>1,000</u>
	TOTAL ESTIMATED REVENUES	5,132,480

APPROPRIATIONS

702.000	Wages & Salaries	54,000
719.100	Direct Fringes	31,000
729.000	Postage	300
801.000	Professional Service	4,426,000
969.100	Indirect Cost Allocation	<u>621,190</u>
	TOTAL APPROPRIATIONS	5,132,490

NET OF REVENUES/APPROPRIATIONS - FUND 226 0

Fund 238: Hud Grants - 2011 & prior

ESTIMATED REVENUES

502.748	Federal Grants Hud - Cdbg	1,284,477
502.749	Federal Grants Hud - Home	2,550,057
502.750	Federal Grants Hud - Esg	84,015
	TOTAL ESTIMATED REVENUES	<u>3,928,549</u>

APPROPRIATIONS

700.100	Unallocated budget appropriations	1,388,183
702.000	Wages & Salaries	2,089
729.000	Postage	28
801.000	Professional Service	900
805.001	01 Acquisition Of Real Property	13,243
805.066	03O Fire Stations/ Equipment	407,524
805.076	04 Clearance And Demolition	69,380
805.101	05 Public Services General	5,000
805.105	05D Youth Services	585
805.119	05R Homeownership Assistance	131,585
805.120	05S Rental Housing Subsidies	33,641
805.176	08 Relocation	1,541
805.276	12 Constuction Of Housing	757,591
805.301	13 Direct Home Ownership Assistance	70,569
805.327	14A Rehab Single Unit Residential	1,017,520
805.334	14H Rehabilitation Administration	10,000
805.453	19B Home Chdo Operating Costs	1,187
805.502	21A General Program Administration	7,765
863.900	Vehicle & Equipment Intracity	19
	TOTAL APPROPRIATIONS	<u>3,918,347</u>

NET OF REVENUES/APPROPRIATIONS - FUND 238	10,202
--	---------------

Fund 265: Drug Law Enforcement Fund

ESTIMATED REVENUES

655.000	Fines & Forfeitures - Cash/Cb -Police	130,000
677.000	Reimbursements	21,000
699.998	Budgetary Fund Balance	284,042
	TOTAL ESTIMATED REVENUES	<u>435,042</u>

APPROPRIATIONS

702.000	Wages & Salaries	154,676
709.000	Overtime	50,000
719.100	Direct Fringes	131,520
726.000	Supplies	3,458
801.000	Professional Service	30,000
801.500	Legal Services	8,000
823.000	Copying Services	2,388
850.000	Communications	10,000
977.500	Vehicle	45,000
	TOTAL APPROPRIATIONS	<u>435,042</u>

NET OF REVENUES/APPROPRIATIONS - FUND 265	0
--	----------

Fund 272: Hud Grant - 2012

ESTIMATED REVENUES

502.001	Prior yr revenue -Fed grant - HUD	33,516
502.748	Federal Grants Hud - Cdbg	1,393,479
502.750	Federal Grants Hud - Esg	20,869
	TOTAL ESTIMATED REVENUES	<u>1,447,864</u>

APPROPRIATIONS

700.100	Unallocated budget appropriations	17,200
709.000	Overtime	10,810
719.200	Other Fringes	3,309
726.000	Supplies	5,440
729.000	Postage	1,294
730.000	Professional Dues And Publications	2,100
731.000	Subscriptions, Publications And Newspape	2,332
801.000	Professional Service	8,937
805.063	03L Sidewalks	300,000
805.076	04 Clearance And Demolition	250,000
805.101	05 Public Services General	65,974
805.104	05C Legal Services	21,014
805.111	05J Fair Housing Activities	53,366
805.126	06 Interim Assistance	398,027
805.327	14A Rehab Single Unit Residential	275,000
805.458	19G Unplanned Repay Of Sec 108 Principal	161
814.800	Computer Software	600
823.000	Copying Services	123
825.000	Contractual Payments	3,500
861.000	Mileage Reimbursement	4
863.900	Vehicle & Equipment Intracity	2,983
900.000	Printing & Publishing	10,731
958.000	Education, Training, & Confer	1,832
	TOTAL APPROPRIATIONS	<u>1,434,737</u>

NET OF REVENUES/APPROPRIATIONS - FUND 272 13,127

Fund 273: Hud Grant - 2013

ESTIMATED REVENUES

502.748	Federal Grants Hud - Cdbg	2,930,206
502.749	Federal Grants Hud - Home	783,832
502.750	Federal Grants Hud - Esg	284,632
	TOTAL ESTIMATED REVENUES	<u>3,998,670</u>

APPROPRIATIONS

700.100	Unallocated budget appropriations	546,428
702.000	Wages & Salaries	186,799
709.000	Overtime	61,980
719.100	Direct Fringes	166,131
719.200	Other Fringes	106,774
726.000	Supplies	11,000
729.000	Postage	1,500
730.000	Professional Dues And Publications	500
731.000	Subscriptions, Publications And Newspape	500
801.000	Professional Service	69,047
805.061	03J Water & Sewer Improvements	142,500
805.062	03K Street Improvements	283,079
805.063	03L Sidewalks	190,000
805.076	04 Clearance And Demolition	281,650
805.101	05 Public Services General	346,538
805.104	05C Legal Services	5,480
805.105	05D Youth Services	194,754
805.111	05J Fair Housing Activities	42,749
805.276	12 Constuction Of Housing	575,449
805.327	14A Rehab Single Unit Residential	436,597
805.351	15 Code Enforcement	142,500
805.458	19G Unplanned Repay Of Sec 108 Principal	131,058
805.502	21A General Program Administration	14,000
805.510	21I Home Chdo Operate Cost 5% Admn Cap	10,000
814.800	Computer Software	6,000
823.000	Copying Services	5,000
861.000	Mileage Reimbursement	8
863.900	Vehicle & Equipment Intracity	8,148
900.000	Printing & Publishing	25,000
958.000	Education, Training, & Confer	7,500
	TOTAL APPROPRIATIONS	<u>3,998,669</u>

NET OF REVENUES/APPROPRIATIONS - FUND 273 1

Fund 274: Hud Grant - 2014

ESTIMATED REVENUES

502.748	Federal Grants Hud - Cdbg	3,400,364
502.749	Federal Grants Hud - Home	744,639
502.750	Federal Grants Hud - Esg	324,672
	TOTAL ESTIMATED REVENUES	<u>4,469,675</u>

APPROPRIATIONS

700.100	Unallocated budget appropriations	608,287
702.000	Wages & Salaries	384,645
709.000	Overtime	2,570
719.100	Direct Fringes	215,977
719.200	Other Fringes	76,019
726.000	Supplies	7,000
729.000	Postage	750
730.000	Professional Dues And Publications	320
731.000	Subscriptions, Publications And Newspape	500
801.000	Professional Service	53,923
805.057	03F Parks, Recreational Facilities	115,000
805.101	05 Public Services General	539,000
805.104	05C Legal Services	24,000
805.105	05D Youth Services	182,000
805.111	05J Fair Housing Activities	18,000
805.126	06 Interim Assistance	300,000
805.278	12 Constuction Of Housing	650,176
805.327	14A Rehab Single Unit Residential	235,000
805.351	15 Code Enforcement	704,491
805.458	19G Unplanned Repay Of Sec 108 Principal	320,000
805.502	21A General Program Administration	2,400
823.000	Copying Services	6,000
863.900	Vehicle & Equipment Intracity	4,506
900.000	Printing & Publishing	6,000
958.000	Education, Training, & Confer	3,000
	TOTAL APPROPRIATIONS	<u>4,469,674</u>

NET OF REVENUES/APPROPRIATIONS - FUND 274

1

Fund 296: Other Grants Fund

ESTIMATED REVENUES

530.000	Federal Grants	938,954
532.900	Cd Block Grant-Intracity	330,000
539.000	State Grants	73,200
580.000	Local Grants	227,657
607.000	Fees	625
664.100	Interest Earned	20,000
664.200	Interest Income/Loans	327,695
665.000	Interest Earned On Bank Ckg &	1,324
671.400	City Rlf-Principal Repayments	106,000
677.900	Reimbursements-Intercity	38,815
698.000	Procds From Loans	295,000
699.998	Budgetary Fund Balance	70,000
	TOTAL ESTIMATED REVENUES	<u>2,429,270</u>

APPROPRIATIONS

702.000	Wages & Salaries	228,284
709.000	Overtime	4,000
719.100	Direct Fringes	116,293
719.200	Other Fringes	48,231
726.000	Supplies	21,449
729.000	Postage	506
730.000	Professional Dues And Publications	2,200
731.000	Subscriptions, Publications And Newspape	425
801.000	Professional Service	735,057
814.600	Computer Software	9,368
831.900	Admin serv charges - Internal serv fds	38,815
850.000	Communications	4,000
861.000	Mileage Reimbursement	8,403
900.000	Printing & Publishing	19,273
956.000	Miscellaneous Expense	7,000
958.900	Investments - Loans	83,150
958.000	Education, Training, & Confer	12,291
992.000	Principal	639,000
996.000	Interest	422,336
997.000	Paying Agent Fees	400
	TOTAL APPROPRIATIONS	<u>2,400,489</u>

NET OF REVENUES/APPROPRIATIONS - FUND 296

28,781

Fund 297: Federal Stimulus Fund

ESTIMATED REVENUES

502.741	HUD grant NSP3	1,582,879
530.000	Federal Grants	3,261,601
	TOTAL ESTIMATED REVENUES	<u>4,844,480</u>

APPROPRIATIONS

702.000	Wages & Salaries	1,900,000
719.100	Direct Fringes	1,361,601
805.076	04 Clearance And Demolition	813,748
805.276	12 Constuction Of Housing	769,131
	TOTAL APPROPRIATIONS	<u>4,844,480</u>

NET OF REVENUES/APPROPRIATIONS - FUND 297 0

Fund 301: General Debt Serv(Voted Bonds)

ESTIMATED REVENUES

699.000	Transfers In	726,953
	TOTAL ESTIMATED REVENUES	<u>726,953</u>

APPROPRIATIONS

992.000	Principal	466,953
996.000	Interest	260,000
	TOTAL APPROPRIATIONS	<u>726,953</u>

NET OF REVENUES/APPROPRIATIONS - FUND 301 0

Fund 402: Public Improvement Fund

ESTIMATED REVENUES

403.000	Property Taxes	1,495,000
978.000	Reimbursement from DDA-Parking Debt Bond	380,000
	TOTAL ESTIMATED REVENUES	<u>1,875,000</u>

APPROPRIATIONS

976.000	Building Additions & Improve	545,943
992.000	Principal	195,000
996.000	Interest	407,104
999.900	Transfers Out	726,953
	TOTAL APPROPRIATIONS	<u>1,875,000</u>

NET OF REVENUES/APPROPRIATIONS - FUND 402 0

Fund 590: Sewer Fund

ESTIMATED REVENUES

455.000	Bus.Licences & Permits - Utilities	23,872
627.000	Sewage Charges	31,512,525
648.000	Scrap Sales	20,000
657.100	Forfeited Discount - Utilities	350,000
664.000	Interest	10,000
696.000	Bond or insurance recoveries	2,000
	TOTAL ESTIMATED REVENUES	31,918,397

APPROPRIATIONS

702.000	Wages & Salaries	3,457,331
709.000	Overtime	604,146
719.100	Direct Fringes	2,322,497
719.200	Other Fringes	986,075
719.350	Retiree Healthcare Benefit	5,000,000
726.000	Supplies	525,500
729.000	Postage	2,200
730.000	Professional Dues And Publications	1,800
730.500	Compliance Permit Fees	108,100
731.000	Subscriptions, Publications And Newspape	500
740.200	Laboratory Supplies	28,750
740.500	Treatment Chemicals	261,000
751.000	Gas, Oil, Fuel	33,500
751.900	Gas, Oil Fuel-Intracity	105,500
758.000	Uniforms	44,600
775.000	Repair & Maint Supplies	592,800
782.000	Asphalt-Outside	40,000
801.000	Professional Service	3,075,903
808.900	Street Division Service	4,000
814.600	Computer Software	20,200
823.000	Copying Services	6,700
850.000	Communications	115,100
881.000	Mileage Reimbursement	2,000
883.000	Vehicle & Equipment Charges	31,000
883.900	Vehicle & Equipment Intracity	376,500
900.000	Printing & Publishing	3,100
920.200	Gas	485,000
920.300	Power	1,425,000
920.400	Power - Swedish bio-gas payment	100,000
920.900	Intracity Utilities-Wtr/Sewer	293,000
930.000	Repairs And Maintenance	1,586,600
940.000	Rentals	18,000
957.100	Charges In Lieu Of Tax	1,218,300
958.000	Education, Training, & Confer	53,800
958.500	Tuition Reimbursement	800
988.000	Equip/Deplic Equip Replace	4,000,000
989.100	Indirect Cost Allocation	5,038,744
974.000	Land Improvements	45,000
976.000	Building Additions & Improve	202,700
977.000	Equipment	2,210,500
977.500	Vehicle	580,000
992.000	Principal	5,763
996.000	Interest	898
999.900	Transfers Out	1,860,000
	TOTAL APPROPRIATIONS	36,860,907

NET OF REVENUES/APPROPRIATIONS - FUND 590

(4,942,510)

Fund 591: Water Fund

ESTIMATED REVENUES

601.000	Mrchnd & Job Charge Service	150,000
601.900	Mrchnd & Job Charge Service - Intercity	236,000
642.000	Charges For Sale	64,000
643.000	Meter Water Sales	50,464,182
648.000	Scrap Sales	5,000
657.000	Fines - Turn- On Fees - Utilities	120,000
657.100	Forfeited Discount - Utilities	350,000
673.400	Sale Of Fixed Assels	25,000
	TOTAL ESTIMATED REVENUES	<u>51,414,182</u>

APPROPRIATIONS

702.000	Wages & Salaries	2,531,028
709.000	Overtime	772,849
719.100	Direct Fringes	1,701,349
719.200	Other Fringes	947,145
719.350	Retiree Healthcare Benefit	3,750,000
726.000	Supplies	1,172,500
729.000	Postage	1,625
730.000	Professional Dues And Publications	8,500
740.000	Operating Supplies	70,200
751.900	Gas, Oil Fuel-Intracity	160,000
758.000	Uniforms	24,000
759.000	Purchase Of Materials For Res	24,468,072
782.000	Asphalt-Outside	15,000
801.000	Professional Service	5,124,850
806.900	Street Division Service	180,000
814.600	Computer Software	53,000
823.000	Copying Services	4,600
850.000	Communications	177,000
861.000	Mileage Reimbursement	5,900
863.000	Vehicle & Equipment Charges	9,500
863.900	Vehicle & Equipment Intracity	290,000
900.000	Printing & Publishing	9,000
920.000	Utilities	60,000
920.200	Gas	200,000
920.300	Power	354,000
920.900	Intracity Utilities-Wtr/Sewer	5,000
930.000	Repairs And Maintenance	168,200
940.000	Rentals	15,000
956.000	Miscellaneous Expense	600
957.100	Charges In Lieu Of Tax	740,150
958.000	Education, Training, & Confer	17,000
958.500	Tuition Reimbursement	2,000
968.000	Deprec/Deplic Equip Replace	1,500,000
969.100	Indirect Cost Allocation	4,040,600
974.000	Land Improvements	50,000
976.000	Building Additions & Improve	677,402
977.000	Equipment	1,570,500
977.500	Vehicle	506,000
977.600	Micro Hardware Equipment	2,500
999.900	Transfers Out	3,768,071
	TOTAL APPROPRIATIONS	<u>55,153,141</u>

NET OF REVENUES/APPROPRIATIONS - FUND 591 (3,738,959)

ESTIMATED REVENUES - ALL FUNDS 180,557,384
 APPROPRIATIONS - ALL FUNDS 189,186,745
 NET OF REVENUES/APPROPRIATIONS - ALL FUNDS (8,629,361)



**EMERGENCY MANAGER
CITY OF FLINT
GENESEE COUNTY MICHIGAN**

ORDER No. 3

SPECIAL ASSESSMENT DISTRICT FOR STREET LIGHTING

BY THE POWER AND AUTHORITY VESTED IN THE EMERGENCY MANAGER
("EMERGENCY MANAGER) FOR THE CITY OF FLINT, MICHIGAN ("CITY")
PURSUANT TO MICHIGAN'S PUBLIC ACT 436 OF 2012, LOCAL FINANCIAL
STABILITY AND CHOICE ACT, ("PA 436"); EDWARD L. KURTZ, THE EMERGENCY
MANAGER, ISSUES THE FOLLOWING ORDER:

Pursuant to Public Act 436, the Emergency Manager has broad powers in receivership to rectify the financial emergency and to assure the fiscal accountability of the City of Flint and its capacity to provide or cause to be provided necessary services essential to the public health, safety and welfare; and

Pursuant to Public Act 436, the Emergency Manager acts in place of local officials, specifically the Mayor and City Council, unless the Emergency Manager delegates specific authority; and

The City's General Fund cannot support the cost of operating, maintaining, and improving street lighting. The provision of street lighting provides essential benefits with respect to the public safety and general welfare of the City, its residents, and property owners. If the City stopped providing street lighting, it follows that crime would increase; the fear of crime would increase; there would be more accidents; and the quality of life and value of property would suffer; and

The City has authority to specially assess for the cost of operating, maintaining, and improving street lighting under the Home Rule City Act, Act 279, Michigan Public Acts of 1909, as amended, MCL 117.1 *et seq.*; and

The Emergency Manager has caused to be prepared plans and cost estimates for the continued provision of streetlight and desires to proceed to establish a city-wide special assessment district against which at least part of the cost of providing said service is to be assessed.

A city-wide special assessment district was established for the current year for the same purposes, and an assessment of \$66.05 per parcel was enacted.

It is hereby ordered:

The Emergency Manager hereby proposes that a city-wide special assessment district shall be established against which, effective July 1, 2013, the cost of operating, maintaining, and improving street lighting, as contemplated by MCL 117.4d, shall be assessed. The special assessment district will provide for the operational costs of the current system, and will enable upgrades and improvements to street lighting throughout the City. The assessment will be collected through the property tax bill for all property owners. The amount to be assessed will be adjusted annually to reflect the projected cost for the operational, maintenance and improvement costs, and the number of property owners.

The FY14 budget contains an appropriation of \$2,982,960 for street lighting expenses. There are estimated to be 43,950 parcels in the City subject to this assessment. There were 11,292 streetlights, according to the most recent audit conducted by the City in collaboration with Consumers Energy. The cost of operating, maintaining, and improving street lighting will be spread equally to all parcels in the City, since all property owners benefit from a well lighted city. Therefore, the cost per parcel for the July tax bill will tentatively be set at \$67.87 per parcel.

The proposed annual cost of \$67.87 per parcel is an annual increase of \$1.82 per parcel in comparison to the current assessment.

All funds will be used exclusively for the purpose intended – for the payment of costs permitted under MCL 117.4d(2)(b), including engineering, financial, legal, administrative services, and operation and maintenance of the lighting system.

The Emergency Manager shall hold a public hearing on Tuesday, June 11, 2013, in the Dome at the City of Flint Municipal Center, 1101 S. Saginaw Street, Flint, Michigan, beginning at 5:30 pm, at which time and place the Emergency Manager shall hear suggestions and objections to the proposed city-wide special assessment district for street lighting and to the proposed special assessment therefore. Following receipt of public commentary regarding the proposed street lighting assessment district, the Emergency Manager will consider comments received and make a final determination regarding the creation of a street lighting special assessment district.

This Order shall have immediate effect.

This Order may be amended, modified, repealed or terminated by any subsequent order issued by the Emergency Manager.

Dated: May 30, 2013

By:



Edward L. Kurtz
Emergency Manager
City of Flint

xc: State of Michigan Department of Treasury
Mayor Dayne Walling
Flint City Council
Inez Brown, City Clerk

S:\JP\Miscellaneous\Order.No.3.Street Lighting.doc

EM SUBMISSION NO.: 2013EM133

PRESENTED: 6/20/13

ADOPTED: 6-20-13

RESOLUTION TO ADOPT THE 2013 OPERATING MILLAGE RATE OF 1.9984 MILLS FOR THE CITY OF FLINT DOWNTOWN DEVELOPMENT AUTHORITY TO BE LEVIED ON THE TAXABLE VALUATION OF ALL REAL AND PERSONAL PROPERTY LOCATED IN THE CITY OF FLINT

BY THE EMERGENCY MANAGER:

The General Property Tax Act, Public Act 206 of 1893, as amended, MCL §211.24e, provides that a public hearing be held by a local taxing unit which proposes to increase operating revenues over the maximum amount allowed to be levied without a hearing; and


The proposed millage rate must be established by a resolution enacted before a hearing is conducted; and

Based on the decrease in the Taxable Valuation of all taxable real and personal property located in the Downtown Development Authority in the City of Flint, the levy of ad valorem taxes will not generate any increase in revenues which would exceed the maximum level allowed by MCL §211.24e(2), as amended.


IT IS RESOLVED, that the Emergency Manager, on behalf of the City of Flint, enacts a levy of 1.9984 mills for the ensuing (FY2013-2014) Downtown Development Authority operating budget.

APPROVED AS TO FORM:

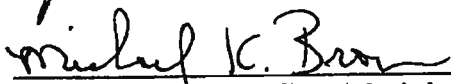
APPROVED AS TO FINANCE:



Peter M. Bade, City Attorney



Gerald Ambrose, Finance Director

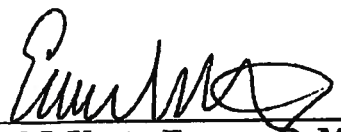


Michael K. Brown, City Administrator

EM DISPOSITION:

ENACT _____

FAIL _____



Edward J. Kurtz, Emergency Manager

EM SUBMISSION NO.: 2013 Em134PRESENTED: 6/20/13ADOPTED: 6-20-13

**RESOLUTION TO ADOPT THE 2013 OPERATING MILLAGE RATE OF 19.10 MILLS TO
BE LEVIED ON THE TAXABLE VALUATION OF ALL REAL AND PERSONAL
PROPERTY LOCATED IN THE CITY OF FLINT**

BY THE EMERGENCY MANAGER:

On May 30, 2013, Emergency Manager Edward J. Kurtz enacted Order No. 3, Adoption of Fiscal Year 2014 Budget, pursuant to powers vested in the Emergency Manager for the City of Flint by the Local Financial Stability and Choice Act, Public Act 436 of 2012; and

The Emergency Manager has determined pursuant to the Flint City Charter, §7-201, the Local Financial Stability and Choice Act, MCL §141.1541 *et seq.*, and the Home Rules Cities Act, MCL §117.3(g), to levy Nineteen and Ten Hundredths (19.10) mills against the Taxable Valuation on all real and personal property appearing on the 2013 Assessment Roll of the City of Flint for the year 2013, as approved by the Board of Review and equalized through the constitutional and statutory processes of County and State Equalization; and

Section 7-201(A) of the Flint City Charter authorizes the levy of Ten and Zero Hundredths (10.00) mills on each dollar of Taxable Valuation of all real and personal property in the City, and further provides that Seven and Fifty Hundredths (7.50) mills of the 10.00 mills levied shall be for municipal purposes; and

Section 7-201(B) of the Flint City Charter provides that the remaining Two and Fifty Hundredths (2.50) mills of the 10.00 mills shall be utilized for the payment of bond obligations and/or public capital improvements; and

Section 7-201(A)(2) authorizes a levy of Fifty Hundredths (0.50) mill on the Taxable Valuation of all real and personal property in the City, with all revenues received being dedicated solely for the purpose of improvements and maintenance of City parks, forestry and recreation services; and

Section 7-201(A)(3) authorizes a levy of Sixty Hundredths (0.60) mill on the Taxable Valuation of all real and personal property in the City, with all revenues received being dedicated to fund public transportation services in the City by the Flint Mass Transportation Authority; and

Section 7-201(A)(4) authorizes a levy of Two and Zero Hundredths (2.00) mills on the Taxable Valuation of all real and personal property in the City, with all revenues received being dedicated solely for the purpose of providing police services; and

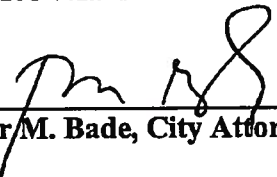
Section 7-201(A)(5) authorizes a levy of Six and Zero Hundredths (6.00) mills on the Taxable Valuation of all real and personal property in the City, with all revenues received being used solely for the purpose of providing police and fire protection.

IT IS RESOLVED, that there be levied against every dollar of all taxable property appearing on the 2013 Assessment Roll of the City of Flint, through the constitutional and statutory processes of County and State Equalization, a total of Nineteen and Ten Hundredths (19.10) mills, of which Seven and Fifth Hundredths (7.50) mills shall be for General City Operating purposes; Two and Fifty Hundredths (2.50) mills shall be for retirement of debt, improvements and other purposes as provided in §7-201 of the Flint City Charter, as amended; Fifty Hundredths (0.50) mill shall be for the purpose of improvements and maintenance of City parks, forestry and recreation services; Sixty Hundredths (0.60) mill shall be for the purpose of funding public transportation services in the City by the Flint Mass Transportation Authority; Two and Zero Hundredths (2.00) mills shall be for the purpose of providing police services; and Six and Zero Hundredths (6.00) mills shall be for the purpose of providing police and fire protection.


IT IS FURTHER RESOLVED, that the City Assessor be and is hereby authorized to prepare the City of Flint 2013 Tax Roll by spreading said taxes authorized and levied for City of Flint purposes, for school purposes, and for special authority purposes in one column of said tax roll and the provisional parts of said rate; namely, General City Operating purposes, Debt Services and Capital Improvement Programs, Schools purposes, and Special Authority purposes, be shown on the Tax Statement as follows:

Operating Millage Name	Millage Rate
General Operating	7.50 mills
Public Improvement	2.50 mills
Parks and Recreation	0.50 mill
Public Transportation	0.60 mill
Police Services	2.00 mills
Police and Fire Protection	6.00 mills
TOTAL	19.10 mills

APPROVED AS TO FORM:


 Peter M. Bade, City Attorney

APPROVED AS TO FINANCE:


 Gerald Ambrose, Finance Director


 Michael K. Brown, City Administrator

EM DISPOSITION:

ENACT

FAIL


 Edward J. Kurtz, Emergency Manager