



Mayor

#### CITY OF FLINT

April 7, 2008

Council President Carolyn Sims and Members of the Flint City Council City of Flint 1101 S. Saginaw Street, 3<sup>rd</sup> Floor

Flint, MI 48502

Dear Council President Sims and Members of the Flint City Council:

Attached you will find the fiscal year 2008-2009 Proposed Budget for the City of Flint. It is my personal and professional belief that in order to continue to insure a prosperous and safe future for the City of Flint, we must all strive for financial solvency. Through the attached Proposed Budget, I believe we can continue to provide superior services to the citizens of Flint while maintaining our present high level of governmental responsibility.

Presently, the state of the economy at all levels of government, i.e. city, county, state and nationally, are all facing the same situation – declining revenues and increased expenses. As you are aware, the City's revenue decreases stem from reductions in our income and property tax bases. Partnered with the tax reductions, the City faced major increases in healthcare for active and retired employees, pensions, rising fuel costs and union contract settlements. The resulting drain on the general fund was unavoidable and necessary to fulfill municipal obligations. Steps have already been taken to aid in forestalling revenue reductions and increased expenses, none of which resulted in loss of current services to the citizens of Flint. Recently, all departments within City government were asked to reduce their FY08 budget by 10%, in addition to numerous lay-offs.

Difficult times dictate difficult decisions, and the reality is we must change the way we provide services in this community. As a result, the FY09 Proposed Budget takes all of these factors into consideration, and proposes financial strategies that will lead the City in the direction of prosperity once again. It is important to note budget reductions impacted every city department.

This Proposed Budget is proposed at the department level, which allows us all to deliver effective governmental operations. The proposed budget is fiscally responsible. As we all continue to face declining revenues and rising expenses, I am committed to leading the City of Flint in the direction of prosperity. Together, the City's legislative and executive branches must work together to continue to provide the citizens of Flint with responsible leadership, management accountability, and quality services.

Respectfully submitted,

Donald J. Williamson

Mayor



FUNDS	Audited Fund balance June 30, 2007	2008 Due from Fund Balance	2008 Amended Budget Revenues (includes Due from Fund Balance)	2008 Amended Budget Expenditures	Projected Fund Balance June 30, 2008
General Fund (101)	6,351,694	3,909,901	76,249,777	76,228,347	2,463,223
Major Street Fund (202)	7,159,629	3,829,058	13,378,019	13,378,019	3,330,571
Local Street Fund (203)	3,748,622	1,342,345	4,080,017	4,080,017	2,406,277
Police Fund (207)	0	0	3,508,012	3,508,012	3,299
Parks and Recreation Fund (208)	512,996	766,894	1,680,097	1,680,097	(253,898)
Senior Citizen Center Fund (213)	0	0	874,939	874,939	0
Local Law Enforcement Fund (216)	0	0	0	0	0
Rubbish Collection Fund (226)	0	0	5,269,220	5,269,219	1
State Revolving Loan Fund (241)	0	0	735,500	735,500	0
Economic Development Corp Fund (244)	0	0	326,100	326,100	0
Drug Law Enforcement Fund (265)	403,297	63,552	343,652	378,510	304,887
Deficit Reduction Fund (353)	0	0	0	0	0
TIFA Refund Bond Fund (398)	547	0	0	0	547
Public Improvement Fund (402)	3,915,388	3,575,752	9,073,060	9,072,853	339,843
Drinking Water Revolving Fund (493)	0	0	3,780,114	3,780,114	0
Building Inspection Fund (542)	0	0	5,131,818	5,131,816	2
Oak Business Center (583)	0	0	150,000	150,000	0
Golf Fund (584)	3,688,114	0	1,885,265	1,885,264	3,688,115
Sewer Fund (590)	34,215,792	9,742,994	32,482,385	32,108,015	24,847,168
Water Fund (591)	18,183,661	8,65 <b>7</b> ,426	48,589,226	48,589,225	9,526,236
Fringe Benefits Fund (627)	0	0	27,340,153	27,181,996	158,157
Information Services Fund (636)	0	0	2,796,130	2,796,130	0
Fleet Central Garage Fund (661)	0	192,144	6,574,663	5,893,802	488,717
Self Insurance Fund (677)	0	0	4,715,122	4,715,122	0
CI/CO Revolving Loan Fund (719)	0	0	0	0	0
Retirement System Fund (731)	831,505,357	486,999	124,225,743	85,944,441	869,299,660
Excess Pension Trust Fund (733)	0	0	170,500	39,781	130,719
Retirees' Life Insurance Fund (735)	1,152,449	0	227,500	227,500	1,152,449
Employee Health Care Fund (736)	0	0	18,458,908	18,121,445	337,463

### **CITY OF FLINT**

#### FUND BALANCE

Unreserved Net Assets (Deficit)						
FUNDS	2009 Request from Fund Balance	2009 Estimated Revenues (includes Request from Fund Balance)	2009 Estimated Expenditures	Projected Fund Balance June 30, 2009		
General Fund (101)	0	66,461,878	66,461,878	2,463,223		
Major Street Fund (202)	1,634,394	10,042,686	10,042,686	1,696,177		
Local Street Fund (203)	1,032,629	3,691,615	3,691,615	1,373,648		
Police Fund (207)	0	3,264,347	3,264,347	3,299		
Parks and Recreation Fund (208)	_ 0	884,887	884,887	(253,898)		
Senior Citizen Center Fund (213)	0	400,000	400,000	0		
Local Law Enforcement Fund (216)	0	0	0	0		
Rubbish Collection Fund (226)	0	5,044,376	5,044,375	2		
State Revolving Loan Fund (241)	0	0	0	0		
Economic Development Corp Fund (244)	0	490,000	490,000	0		
Drug Law Enforcement Fund (265)	0	260,000	260,000	304,887		
Deficit Reduction Fund (353)	0	0	0	0		
TIFA Refund Bond Fund (398)	0	0	0	547		
Public Improvement Fund (402)	0	4,584,506	4,584,506	339,843		
Drinking Water Revolving Fund (493)	0	3,450,987	3,450,987	0		
Building Inspection Fund (542)	0	2,325,256	2,325,256	2		
Oak Business Center (583)	0	166,999	166,999	0		
Golf Fund (584)	0	1,100,420	1,100,420	3,688,115		
Sewer Fund (590)	11,815,865	31,382,865	31,382,865	13,031,303		
Water Fund (591)	8,615,101	46,250,896	46,250,896	911,135		
Fringe Benefits Fund (627)	0	27,016,787	27,016,787	158,157		
Information Services Fund (636)	0	2,868,167	2,868,167	0		
Fleet Central Garage Fund (661)	0	5,338,906	5,338,906	488,717		
Self Insurance Fund (677)	0	3,166,781	3,166,781	0		
CI/CO Revolving Loan Fund (719)	0	0	0	0		
Retirement System Fund (731)	0	88,649,084	70,997,656	886,951,088		
Excess Pension Trust Fund (733)	0	0	0	130,719		
Retirees' Life Insurance Fund (735)	0	104,500	104,500	1,152,449		
Employee Health Care Fund (736)	0	21,256,418	21,256,418	337,463		



	FY09	FY09	FY09
FY09 Estimated Revenue	Mayor's	Council's	Adopted
By All Funds	Recommended	Amendments	Budget
<b>2</b> , ,			
101 General Fund	66,461,878		
202 Major Street Fund	10,042,686		
203 Local Street Fund	3,691,615		
207 Police Fund	3,264,347	<u> </u>	
208 Parks & Recreation Fund	884,887		
213 Senior Citizens Centers Fund	400,000		
226 Garbage and Rubbish Fund	5,044,375		
241 State Revolving Loan Fund	0		
244 Economic Development Corp Fund	0		
265 Drug Law Enforcement Fund	260,000		
402 Public Improvement Fund	4,584,506		
493 Drinking Water Revolving Fund	3,450,987		
542 Building Inspection Fund	2,325,256		
583 Oak Business Center Fund	166,999		
584 Golf Fund	1,216,809		
590 Sewer Fund	31,382,865		
591 Water Fund	46,250,896		
627 Fringe Benefit Fund	<u>27,</u> 016,787		
636 Information Services Fund	2,868,167		
661 Fleet Central Garage Fund	5,338,906		
677 Self Insurance Fund	3,166,781		
731 Retirement System Fund	88,649,084		
736 Employee Health Care Fund	21,256,418		
TOTAL ESTIMATED REVENUE	\$327,724,249		



	FY09	FY09	FY09
FY09 ESTIMATED EXPENDITURES	Mayor's	Council's	Adopted
BY ALL FUNDS	Recommended	Amendments	Budget
101 General Fund	66,461,878		
202 Major Street Fund	10,042,686		
203 Local Street Fund	3,691,615		
207 Police Fund	3,264,347		
208 Parks & Recreation Fund	884,887		
213 Senior Citizen Centers Fund	400,000		
226 Garbage and Rubbish Fund	5,044,375		
241 State Revolv Loan Fund	0	•	
244 Economic Develop Corp Fund	0		
265 Drug Law Enforcement Fund	260,000		
402 Public Improvement Fund	4,584,506		
493 Drinking Water Revolv Fund	3,450,987		
542 Building Inspection Fund	2,325,256		
583 Oak Business Center Fund	166,999		
584 Golf Fund	1,216,809		
590 Sewer Fund	31,382,865		
591 Water Fund	46,250,896		
627 Fringe Benefit Fund	27,016,787		
636 Information Services Fund	<u>2,8</u> 68,167		
661 Fleet Central Garage Fund	5,338,906		
677 Self Insurance Fund	3,166,781		
731 Retirement System Fund	70,997,656		
736 Employee Health Care Fund	21,256,418		
TOTAL ESTIMATED EXPENSES	<u>\$310,072,821</u>		



	FY09	FY09	FY09
EV00 Estimated Expanditura		Council's	
FY09 Estimated Expenditure	Mayor's		Adopted
By Departments	Recommended	Amendments	Budget
City Coursell (104)	1 000 201		
City Council (101)	1,000,291		
68th District Court (136)	5,410,269		
Office of Mayor (171)	324,393		
City Administrator (172)	784,785		
Labor Relations (173)	391,858		
Risk/Benefits Management (174)	304,004		
Human Relations Commissions (175)	224,975		
Finance Department (191)	2,143,383		
Budget Management (212)	122,863		
City Clerk (215)	531,245		
Information Services (228)	279,000		
Purchasing Department (233)	278,188		
Treasury/Customer Service/Income Tax (253)	1,770,960		
Assessment (257)	1,510,501		
City Clerk- Elections (262)	477,901		
Legal Department (266)	1,159,471		
Civil Service Commission (269)	158,913		
Human Resources (270)	644,521		
Ombudsman (290)	342,593		
Police Department (301)	24,540,985		
Emergency 911 (325)	2,522,175		
Fire Department (337)	14,036,806		
Transportation Development (371)	91,498		
Transportation Streets (443)	2,100,000		
Community & Economic Development (690)	576,511		
Community & Economic Development (748)	1,015,145		
Parks & Recreation (751)	3,145,899		
Fringe Benefit - Union Reps 1600/1799 (853)	361,356		
External Contributions (880)	0		
Transfers (966)	211,389		
TOTAL 101 GENERAL FUND	66,461,878		
202 MAJOR STREET FUND			
Central Stores Management (234)	29,287		
Administrative Service (299)			
Transportation (441)	10,013,399		
TOTAL 202 MAJOR STREET FUND	10,042,686		
203 LOCAL STREET FUND			
Central Stores Management (234)	28,580		
Administrative Service (299)	0		
Transportation (441)	3,663,035		
( )			
TOTAL 203 LOCAL STREET FUND	3,691,615		



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was.	FY09	FY09	FY09
FY09 Estimated Expenditure	Mayor's	Council's	Adopted
By Departments	Recommended	Amendments	Budget
207 POLICE FUND			
Administrative Service (299)	0		
Police Department (301)	3,264,347		
TOTAL 227 DOLLOS SUND	2 204 2 47		
TOTAL 207 POLICE FUND	3,264,347		
208 PARKS & RECREATION FUND			
Administrative Service (299)	0		
Parks & Recreation (751)	884,887		
(, , , ,			
TOTAL 208 FUND	884,887		
213 SENIOR CITIZEN CENTERS FUND			
Parks & Recreation (751)	400,000		
TOTAL 216 LOCAL LAW ENFORCE FUND	400,000		
TOTAL 210 LOCAL LAW ENFORCE FORD	400,000		A second
226 GARBAGE & RUBBISH FUND			
Risk/Benefits Management (174)	500		
Administrative Service (299)			
Waste Collection (528)	5,043,875		
TOTAL 226 GARBAGE & RUBBISH FUND	5,044,375	<del></del>	
241 STATE REVOLV LOAN FUND			
EDC (735)	0		
250 (100)			
TOTAL 241 STATE REVOLV LOAN FUND	0		
244 ECONOMIC DEVELOP CORP FUND			
EDC (735)	0		
TOTAL OUT FOOLIONIS DEVELOD CODD FUND	0		
TOTAL 265 ECONOMIC DEVELOP CORP FUND	0		
265 DRUG LAW ENFORCEMENT FUND			
Police Department (301)	260,000		
Tollog Department (501)	200,000		
TOTAL 265 DRUG LAW ENFORCEMENT FUND	260,000		
402 PUBLIC IMPROVEMENT FUND			
City Council (101)	30,000		
Finance (191)	25,000		
Information Services (228)	141,000		
City Clerk- Elections (262)	60,000		
Administrative Service (299)	105,407		
Police (301) Parks & Recreation Department (753)	98,000 2,096,794		
Debt Service Administration (906)	2,028,305		
Transfers (966)	2,028,303		
TOTAL 402 PUBLIC IMPROVEMENT FUND	4,584,506		



	FY09	FY09	FY09
FY09 Estimated Expenditure By Departments	Mayor's Recommended	Council's Amendments	Adopted Budget
493 DRINKING WATER REVOLV FUND Debt Service Administration (609)	3,450,987		
TOTAL 493 DRINKING WATER REVOLV FUND	3,450,987		
542 PULL DING INSPECTION FUND			
542 BUILDING INSPECTION FUND Administrative Service (299)	0		
Development (371)	2,325,256		
TOTAL 542 BUILDING INSPECTION FUND	2,325,256		
583 OAK BUSINESS CENTER FUND			
Oak Business Center (735)	166,999		
TOTAL 583 OAK BUSINESS CENTER FUND	166,999		
584 GOLF FUND			
Administrative Service (299)	347,925		
Golf Division (755)	868,884		·
TOTAL 584 GOLF FUND	1,216,809		
590 SEWER FUND			
Risk and Benefits Department (174)	500		
Central Stores Management (234)	207,615		
Customer Service (253) Administrative Service (299)	2,127,952 751,341		
Utilities Admin (536)	4,030,306		
Utilities WSC/Sewer (540)	9,851,856	<del></del>	
Utilities WPC (550)	14,413,295		
TOTAL 590 SEWER FUND	31,382,865		
591 WATER FUND			
Risk and Benefits Department (174)	500		
Central Stores Management (234)	122,988		
Customer Service (253)	2,128,953		
Administrative Service (299)	1,076,070		
Utilities Admin (536)	6,573,117		
Utilities WSC/Sewer (540)	7,847,257		
Utilities Water Plant (545) Transfers (966)	25,051,024 3,450,987		
Hansiels (300)	3,400,807		
TOTAL 591 WATER FUND	46,250,896		



A CONTRACTOR OF THE PARTY OF TH	FY09	FY09	FY09
FY09 Estimated Expenditure	Mayor's	Council's	Adopted
By Departments	Recommended	Amendments	Budget
<b>2,</b> 20pm			
627 FRINGE BENEFIT FUND			
Risk and Benefits Department (174)	3,326,126		
Administrative Service (299)	395,853		
Fringe Benefit (853) Pension Fund Contribution City (861)	11,728,521 9,266,401		
Fringe Benefit (862)	2,299,886		
Transfers (966)	0		
· ,			
TOTAL 627 FRINGE BENEFIT FUND	27,016,787		
636 INFORMATION SERVICE FUND			
Information Services (228)	2,774,428		
Administrative Service (299)	93,739		
636 INFORMATION SERVICE FUND	2,868,167		
661 FLEET CENTRAL GARAGE FUND			
Central Stores Management (234)	176,981		
Administrative Service (299)	311,997		
Fleet Management (451)	4,849,928		
TOTAL AND ELECT OF NEDAL CARACTERING	5 000 000		
TOTAL 661 FLEET CENTRAL GARAGE FUND	5,338,906		
677 SELF INSURANCE FUND			
Risk and Benefits Department (174)	995,467		
Law Department (266)	2,070,165		
Administrative Service (299)	101,149		
TOTAL 677 SELF INSURANCE FUND	3,166,781		
731 RETIREMENT SYSTEM FUND	70.007.050		
Retirement System (000)	70,997,656		
Transfers (966)	0		
TOTAL 731 RETIREMENT SYSTEM FUND	70,997,656		
736 EMPLOYEE HEALTH CARE FUND			
Retiree Health Insurance (000)	21,054,058		
Administrative Service (299)	202,360		
TOTAL 726 EMPLOYEE HEALTH CARE FIND	24 256 449		
TOTAL 736 EMPLOYEE HEALTH CARE FUND	21,256,418		
FY09 TOTAL ESTIMATED EXPENSES	\$310,072,821		
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## **CITY OF FLINT**

### 2008/2009 TOTAL CITY LEVY OF 16.10 MILLS:

	HOMESTEAD (in Mills)	NON-HOMESTEAD (in Mills)
Operating	7.5000	7.5000
Public Improvement	2.5000	2.5000
Neighborhood Police	2.000	2.000
Public Transportation	0.6000	0.6000
Parks & Recreation	0.5000	0.5000
Waste Collection	3.000	3.0000
TOTAL CITY LEVY	16.1000	16.100



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		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
CITY COUNCIL (101)	20,01	10.11.	116	10/111	1112	1 Cilli	1 11,
City Council Members	Elected	9		9		9	
Budget Officer	25D071	0		0		0	
Casual Skilled Laborer	V001	Ü		Ü		0	
Admin. Secretary to City Council	20C088	3		3		2	
TOTAL CITY COUNCIL (101)	20000	12	0	12	0	11	0
						_	
68TH DISTRICT COURT-JUDICIAL (1							
District Court Judge	Elected	5		5		5	
District Court Administrator	38CTADM	I		1		1	
Deputy District Court Administrator	CLKCRT	1		0		1	
Clerk of the Court	CLKCRT	0		0		0	
Office Manager	25OFFMGR	1		2		1	
District Court Officer Supervisor	23M024	1		I		1	
District Coun Supervisor	23M024	3		4		5	
Coord Specialty Courts and Project	22DC0SPPR	0		I		1	
Administrative Assistant	22DADMAST	1		l		0	
Exec Asst to the Court Administrator						l	
Court Recorder	22AREC	5		4		4	
Court Magistrate	22DLMGST	1		l		1	
District Court Account Analyst Assist.	19D043	2		2		2	
District Court Records Technician	18AM025	1		0		1	
Records Clerk Teller	18C049	4		4		5	
District Court Officer	16M012	4		4		5	
Magistrate Secretary	14M023	1		ı		1	
Deputy Court Clerk II	12M002	11		8		10	
Casual Skilled Laborers	V001					5	
District Court Clerk I Trainee	09M001	4		6		5	
TOTAL 68TH DISTRICT COURT-JUDICI.	AL (136)	46	0	45	0	55	0
68TH DISTRICT COURT-PROBATION Probation Supervisor	26C094	,				•	
Probation Officer	24C093	1		l ,		1	
		3		4		4	
Community Service Officer	16M026	I		I		1	
Deputy Court Clerk I Trainee	09M001					1	
Casual Skilled Laborers	V001					1	
Deputy Court Clerk II TOTAL 68TH DISTRICT COURT-PROBA	012M002	1		<u> </u>		0	
TOTAL 00111 DISTRICT COOKT-FROBA	.TION (136)	6	0	7	0	8	0
MAYOR'S OFFICE (171)							
Mayor	Elected	1		1		i	
Mayor's Aide	Appointed	1		I		0	
Administrative Aide	18AA016	0		0		l	
TOTAL MAYOR'S OFFICE (171)		2	0	2	0	2	0
CITY ADMINISTRATION (172)							
City Administrator	Appointed	l		1		1	
Utilities Liason	Appointed	I		0		0	
Governmental Policy Director	Appointed	1		1		1	
Public Relations Coordinator	Appointed	I		0		0	
Mayor's Aide	Appointed	4		5		1	
Administrative Services Aide	Appointed	1		1		1	
Assistant to City Administrator	24C070	0		0		0	
Secretary to City Administrator	20C077	11		I		1	
TOTAL CITY ADMINISTRATION (172)		10	0	9	0	5	0



		FY07		FY08		FY09	
Department	Level	Penn	FTE	Perm	FTE	Perm	FTE
LABOR RELATIONS (173)							
Labor Relations Director	Contractual	0		0		0	
Senior HR/LR Coordinator	28M018	1		1		I	
Labor Relations Specialist II	22BM018	0		0		0	
HR/LR Admin Support Technician	20C167	1		1		1	
TOTAL LABOR RELATIONS (173)		2	0	2	0	2	0
BENEFITS/RISK MANAGEMENT (174)							
Risk & Benefits Administrator	35C030	1		1		1	
Security/Fraud Manager	25D063	1		1		1	
Benefits & Retirement Manager	24C071	1		1		1	
Retirement Specialist	22EC071	1		1		J	
Wkrs Comp. Occupational Health Nurse	22ER142	1		1		1	
Safety Risk Specialist	22DC0A3	1		I		1	
Employee Risk/Benefits Technician	19D040	3		3		3	
Public Service Attendants	01H088	21		20		16	
TOTAL BENEFITS RISK MANAGEMENT		30	0	29	0	25	0
HUMAN RELATIONS (175)							
Director	HMNREL	1		1		I	
Human Relations Fair Hsg Specialist	19C095	1		ı		I	
Dein Clark Typict	16A010	0	1	1		0	
Prin.Clerk Typist TOTAL HUMAN RELATIONS (175) FINANCE DEPARTMENT (191)		2	1	3	0	2	0
TOTAL HUMAN RELATIONS (175)		2	1	3	0	1	0
TOTAL HUMAN RELATIONS (175)  FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191)	Appointed 35D031		1		0		0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director	Appointed	I	1	l	0	1	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director	Appointed 35D031	1 2	1	1 2	0	1 2	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant	Appointed 35D031 35D032 30D014	1 2	1	1 2	0	1 2	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor	Appointed 35D031 35D032 30D014 26D072	1 2 1	I	1 2	0	1 2	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant	Appointed 35D031 35D032 30D014	1 2 1	I	1 2	0	1 2	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor	Appointed 35D031 35D032 30D014 26D072 25D070	1 2 1 1 0	I	1 2 1 1 1	0	1 2	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011	1 2 1 1 0	I	1 2 1 1 1	0	1 2	0
TOTAL HUMAN RELATIONS (175)  FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097	1 2 1 1 0 1 4	I	1 2 1 1 1	0	1 2 1 ! 1 1 4	0
TOTAL HUMAN RELATIONS (175)  FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059	1 2 1 1 0 1 4	ı	1 2 1 1 1 1 4 1	0	1 2 1 ! 1 1 4	0
TOTAL HUMAN RELATIONS (175)  FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 Cechnician II Finance Administrative Assistant	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097	1 2 1 1 0 1 4	ı	1 2 1 1 1 1 4 1 1	0	1 2 1 ! 1 1 4	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 Cechnician II Finance Administrative Assistant Accounts Payables Systems Coordinator	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22BC097 22AC073 20D025	1 2 1 1 0 1 4	ı	1 2 1 1 1 1 4 1 1 0	0	1 2 1 1 1 1 0 1 1 0 0 0 0 0 0 0 0 0 0 0	0
TOTAL HUMAN RELATIONS (175)  FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 Cechnician II Finance Administrative Assistant	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073	1 2 1 1 0 1 4 1 0 1 1 1	ı	1 2 1 1 1 1 4 1 1 0 1	0	1 2 1 1 1 4 1 0	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 cehnician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22BC097 22AC073 20D025	1 2 1 1 0 1 4 1 0 1 1 1	ı	1 2 1 1 1 1 4 1 1 0 1 0	0	1 2 1 1 1 1 0 1 1 0 0 0 0 0 0	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 Cehnician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073 20D025 19C142	1 2 1 1 0 1 4 1 0 1 1 1 1 0 0	ı	1 2 1 1 1 1 4 1 1 0 1 0	0	1 2 1 1 1 1 0 1 1 0 0 0 0 0 0 0 0 0	0
FINANCE DEPARTMENT (191) FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll 1 cehnician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician 1 DCED Accting Coordinator	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22BC097 22AC073 20D025 19C142	1 2 1 1 0 1 4 1 0 1 1 1	0	1 2 1 1 1 1 4 1 1 0 1 0	0	1 2 1 1 1 1 0 1 1 0 0 0 0 0 0	0
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll Technician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk Finance Admin. Support Tech TOTAL FINANCE ADMINISTRATION (19	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22BC097 22AC073 20D025 19C142	1 2 1 1 0 1 4 1 0 1 1 1 1 0 0 2	·	1 2 1 1 1 1 4 1 0 1 0 1 0		1 2 1 1 1 4 1 0 1 0 0 0 0 0	
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll Technician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk Finance Admin. Support Tech TOTAL FINANCE ADMINISTRATION (19) BUDGET MANAGEMENT (212)	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073 20D025 19C142	1 2 1 1 0 1 4 1 0 1 1 1 1 0 0 2	·	1 2 1 1 1 1 4 1 1 0 1 0 1 0 1 0 3		1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll Technician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk Finance Admin. Support Tech TOTAL FINANCE ADMINISTRATION (19) BUDGET MANAGEMENT (212) Director	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073 20D025 19C142 21C168	1 2 1 1 0 1 4 1 0 1 1 1 1 0 0 2	·	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 2 1 1 1 1 1 0 0 0 0 0 0 3 1 1 7	
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll Technician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk Finance Admin. Support Tech TOTAL FINANCE ADMINISTRATION (19) BUDGET MANAGEMENT (212) Director Budget & Grants Officer	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073 20D025 19C142 21C168	1 2 1 0 1 4 1 0 0 1 1 1 0 0 2 17	·	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 2 1 1 1 1 1 0 0 0 0 0 0 3 1 1 7 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	
FINANCE DEPARTMENT (191) FINANCE ADMINISTRATION (191) Finance Director Deputy Finance Director Chief Accountant Chief Auditor Accountant Receivables Administrator Auditor Payroll Coordinator Payroll Pension Technician Payroll Technician II Finance Administrative Assistant Accounts Payables Systems Coordinator Payroll Technician I DCED Accting Coordinator Sr. Account Clerk Finance Admin. Support Tech TOTAL FINANCE ADMINISTRATION (19) BUDGET MANAGEMENT (212) Director	Appointed 35D031 35D032 30D014 26D072 25D070 22AD011 22C059 22BC097 22BC097 22AC073 20D025 19C142 21C168	1 2 1 1 0 1 4 1 0 1 1 1 1 0 0 2	·	1 2 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		1 2 1 1 1 1 1 0 0 0 0 0 0 3 1 1 7	



TOTAL INVENTORY CONTROL (234)

		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
CITY CLERK'S (215/262)							
City Clerk	Appointed	1 .		:		I	
Deputy City Clerk	25C041	0		0		0	
Supervisor of License & Voting Operations	22AC056	1		I		1	
Election Info. & Oper, Supervisor	22AC087	l		ι		l	
Sr. Election License Records Clerk	18A	0		1		t	
License Investigator	17C057	2		2		I	
Election License Records Clerk	16C042	2		1		1	
Election License Records Clerk Trne	12C044	0		1		0	
Election Worker		0	7.8	0	7.8	0	7.8
TOTAL CITY CLERK'S (215:262)		7	7.8	8	7.8	6	7.8
INFORMATION SERVICES (228)							
Information Systems Administrator	318047	,				•	
Data Base Administrator		l I		1		0	
DP Data Base Programmer Analyst	30B046 27B032	•				1	
Nerwork/LAN Administrator	26B057	1		1		1	
IS Public Safety & Communication Admin		2		2		2	
•	26B061	1				1	
Help Desk Supervisor Telecommunications Specialist	26B058 24B034	1		]		ì	
GIS Technician	24B056	0		0		0	
		0		1		l .	
Network/LAN Specialist	24B037	2				I .	
Communications System Technician	23E056	I		l .		I	
IS Programmer III	22BB042	1		l -		1	
Nerwork Client Support Technician	21B043	2		2		1	
Internet/Web Specialist	21B059	1		1		1	
IS Public Safety Tech	21B062	1		I		0	
Batch Computer Operator	21B044	1		1		1	
Is Admin Support Tech	21B009	Į.		1		1	
Information Service Secretary	15B009	0		0		0	
TOTAL INFORMATION SERVICE (228)		17	0	17	0	14	0
PURCHASING (233)							
Purchasing Manager	33C028	1		1		0	
Chief Buyer/Purchasing Coordinator	24C125	i i		,		1	
Purchasing Admin Support Tech	21C156	i		i		1	
TOTAL PURCHASING (233)	2,0130	3	0	3	0	- 2	0
` '			-		-	-	<u>_</u> _
INVENTORY CONTROL (234)							
Inventory Control Coordinator	22BC085	1		1		I	
Stockkeeper	19C083	4		7		5	



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
TREASURY/CSC/INCOME TAX (253)					,		
City Treasurer	37D028	1		1		L	
Dir Con Svc Citz Affairs	20000	0		0		l .	
Deputy City Treasurer	30D027	1		1		0	
Asst. Customer Srv Operations Supervisor	25D190	0		1		0	
Asst. Cust Serv. Oper. Supervisor	25D036 22C123	4		3		4	
Receivables Enforcement Officer Income Tax Examiner	21D017	1		2		2 4	
Receivables Enforcement Officer Trainee	20C122	4		0		0	
Receivables Examiner	20D015	7		7		6	
Senior Customer Service Clerk	18D046	4		4		4	
Customer Service Admin, Clerk	18C010	0		0		0	
Assistant Income Tax Examiner	17D018	1		1		1	
Principal Clerk Typist	16A010	2		0		1	
Clerk Teller	15D021	5		5		5	
Customer Service Clerk	14D013	10		17		18	
Customer Service Clerk Trne/Clerk	12D047	9		5		0	
TOTAL TREASURY/CSC/INCOME TAX (2:	53)	50	0	51	0	47	0
ASSESSMENT (257)	<del></del>						
City Assessor	48C022	1		1		1	
Deputy City Assessor	29C021	1		1		1	
Assessment Supervisor	26C018	0		0		0	
Senior Appraiser	26C019	4		6		6	
Assessment Support Supervisor	26C017 22C014	1		1		1	
Appraiser (3rd Year) Appraiser (2nd Year)	20C015	2 0		0		0	
Sr. Abstract Clerk	18C001	1		1			
Principal Clerk Typist	16A010	0		ı			
Appraiser (Beginner)	15H010	0		0		0	
Abstract Clerk	15C002	1		1		0	
TOTAL ASSESSMENT (257)		11	0	13	0	12	0
L-							
LEGAL DEPARTMENT (266)							
Chief Legal Officer	Appointed	1		1		1	
Assistant City Attorney	Contractual	4		5		4	
Victim Advocate Director	Contractual	0	l	0	ì	0	1
Direct Service Provider-VAP	DSPVAP	0	l	0	1	0	1
Casework Advocate	CSWKAD	0	l	0	1	0	0
Senior Litigation Assistant	24C105	1		2		2	
Litigation Assistant	18AC053	1		0		0	
Legal Records Clerk TOTAL LEGAL DEPARTMENT (266)	14C054	1 8	3	9	3	1 8	
TOTAL LEGAL BEFARTMENT (200)			,	9	3		2
CIVIL SERVICE COMMISSION (269)							
Director	Appointed	1		0	0.5	1	
Principal Clerk Typist/Stenographer	16A010	i		0	0.5	0	
Principal Clerk Typist	16A010	0		0		0	
TOTAL CIVIL SERVICE (269)		2	0	0	0.5	1	0
HUMAN RESOURCES (270)							
	Appointed	. 1		1		1	
Human Resources Director	27C00 <b>7</b>	2		2		2	
HR.LR Coordinators				2		1	
HR.LR Coordinators HR.LR Admin Support Technician	20C145	2				-	
HR.LR Coordinators HR.LR Admin Support Technician HR.LR Assistant		0		0		0	1
HR.LR Coordinators HR.LR Admin Support Technician	20C145		0		0	-	1
HR. LR Coordinators HR. LR Admin Support Technician HR. LR Assistant TOTAL HUMAN RESOURCES (270)	20C145	0	0	0	0	0	1
HR.LR Coordinators HR.LR Admin Support Technician HR.LR Assistant	20C145	0	0	0	0	0	1
HR.LR Coordinators HR.LR Admin Support Technician HR.LR Assistant TOTAL HUMAN RESOURCES (270)  OMBUDSMAN'S OFFICE (290) Ombudsinan	20C145 14C165 Appointed	0	0	0	0	0	1
HR. LR Coordinators HR. LR Admin Support Technician HR. LR Assistant TOTAL HUMAN RESOURCES (270)  OMBUDSMAN'S OFFICE (290) Ombudsinan Ombudsman Office Manager	20C145 14C165	0 5	0	0 5	0	0 4	1
HR. LR Coordinators HR. LR Admin Support Technician HR. LR Assistant TOTAL HUMAN RESOURCES (270)  OMBUDSMAN'S OFFICE (290) Ombudsman Ombudsman Office Manager Investigators	20C145 14C165 Appointed Appointed	0 5 1 1 0	0	5	0	1 0 2	1
HR. LR Coordinators HR. LR Admin Support Technician HR. LR Assistant TOTAL HUMAN RESOURCES (270)  OMBUDSMAN'S OFFICE (290) Ombudsman Ombudsman Office Manager Investigators Ombudsman Intake	20C145 14C165 Appointed	0 5 1 1 0 0		0 5		0 4	1
HR. LR Coordinators HR. LR Admin Support Technician HR. LR Assistant TOTAL HUMAN RESOURCES (270)  OMBUDSMAN'S OFFICE (290)  Ombudsman Ombudsman Office Manager Investigators	20C145 14C165 Appointed Appointed	0 5 1 1 0	0	0 5	0	1 0 2	0



Properties   Pro	
Police Chief	
Police Chief	FTE
SWORN OFFICERS	
Deputy Chief of Police   35P016	
Deputy Chief of Police	
Police Captain   28P015   3   3   1   2   7   7   1   2   7   7   7   7   7   7   7   7   7	
Police Sergeant   23PO0S   60   60   52     Police Major   P040   0   1   0     Police Inspector   P039   0   4   0     Police Inspector   18P012   190   183   145     TOTAL SWORN OFFICERS   265   0   265   0   206      CIVILIANS	
Police Major	
Police Major	
Police Inspector	
TOTAL SWORN OFFICERS   265 0 265 0 206	
TOTAL SWORN OFFICERS   265 0 265 0 206	
Police Financial Coordinator   26D068	0
Police Financial Coordinator   26D068	
Accountant   22AD004   0	
Identification Technician Supervisor   22AC035   3   3   3   3   3   3   3   3   3	
Identification Technician   18AC032   4   7   5     Jail Maintainer   18F013   0   1   0     Senior Jail Security Guard   18P034   0   6   0     Property Room Clerk   17C036   1   2   2     Police Records Clerk   15C034   2   2   2     Principal Clerk Typist   16A010   9   10   8     Principal Clerk Typist   16A010   9   9   9   7     Identification Technician Trainee   14C031   3   0   0     Jail Security Guard   12P032   0   21   0     Jail Administrator   0   1   0     TOTAL CIVILIANS   32   0   64   0   28    SCHOOL CROSSING GUARDS (315)   Sehool Crossing Guards   2P031   0   23.0   0.0   25.0   0.0     EMERGENCY 911 (325)	
Senior Jail Security Guard   18F013   0   1   0     Senior Jail Security Guard   18P034   0   6   0     Property Room Clerk   17C036   1   2   2     Police Records Clerk   15C034   2   2   2     Principal Clerk Typist   16A010   9   10   8     Police Terminal Operator   14P029   9   9   7     Identification Technician Trainee   14C031   3   0   0     Jail Security Guard   12P032   0   21   0     Jail Administrator   0   1   0     TOTAL CIVILIANS   32   0   64   0   28      SCHOOL CROSSING GUARDS (315)     Sehool Crossing Guards   2P031   0   23.0   0.0   25.0   0.0     TOTAL SCHOOL CROSSING GUARDS   0   23   0   25   0     EMERGENCY 911 (325)	
Senior Jail Security Guard   18P034   0	
Property Room Clerk	
Police Records Clerk   15C034   2   2   1     Principal Clerk Typist   16A010   9   10   8     Police Terminal Operator   14P029   9   9   7     Identification Technician Trainee   14C031   3   0   0     Jail Security Guard   12P032   0   21   0     Jail Administrator   0   1   0     TOTAL CIVILIANS   32   0   64   0   28     SCHOOL CROSSING GUARDS (315)     Sehool Crossing Guards   2P031   0   23.0   0.0   25.0   0.0     TOTAL SCHOOL CROSSING GUARDS   0   23   0   25   0     EMERGENCY 911 (325)	
Principal Clerk Typist         16A010         9         10         8           Police Terminal Operator         14P029         9         9         7           Identification Technician Trainee         14C031         3         0         0           Jail Security Guard         12P032         0         21         0           Jail Administrator         0         1         0         0           TOTAL CIVILIANS         32         0         64         0         28           SCHOOL CROSSING GUARDS (315)         Sehool Crossing Guards         2P031         0         23.0         0.0         25.0         0,0           TOTAL SCHOOL CROSSING GUARDS         0         23         0         25         0	
Police Terminal Operator   14P029   9   9   7     Identification Technician Trainee   14C031   3   0   0     Jail Security Guard   12P032   0   21   0     Jail Administrator   0   1   0     TOTAL CIVILIANS   32   0   64   0   28     SCHOOL CROSSING GUARDS (315)     Sehool Crossing Guards   2P031   0   23.0   0.0   25.0   0.0     TOTAL SCHOOL CROSSING GUARDS   0   23   0   25   0     EMERGENCY 911 (325)	
Identification Technician Trainee	
Jail Security Guard         12P032         0         21         0           Jail Administrator         0         1         0           TOTAL CIVILIANS         32         0         64         0         28           SCHOOL CROSSING GUARDS (315)           Sehool Crossing Guards         2P031         0         23.0         0.0         25.0         0,0           TOTAL SCHOOL CROSSING GUARDS         0         23         0         25         0           EMERGENCY 911 (325)	
Jail Administrator	
TOTAL CIVILIANS  32 0 64 0 28  SCHOOL CROSSING GUARDS (315) School Crossing Guards 2P031 0 23.0 0.0 25.0 0.0  TOTAL SCHOOL CROSSING GUARDS 0 23 0 25 0  EMERGENCY 911 (325)	
SCHOOL CROSSING GUARDS (315) School Crossing Guards 2P031 0 23.0 0.0 25.0 0.0  TOTAL SCHOOL CROSSING GUARDS 0 23 0 25 0  EMERGENCY 911 (325)	
School Crossing Guards         2P031         0         23.0         0.0         25.0         0,0           TOTAL SCHOOL CROSSING GUARDS         0         23         0         25         0             EMERGENCY 911 (325)	0
School Crossing Guards         2P031         0         23.0         0.0         25.0         0,0           TOTAL SCHOOL CROSSING GUARDS         0         23         0         25         0             EMERGENCY 911 (325)	
TOTAL SCHOOL CROSSING GUARDS         0         23         0         25         0           EMERGENCY 911 (325)	2.5
EMERGENCY 911 (325)	25
	25
Emergency 911 Administrator 30Q001 [ ]	
Deputy Emergency 911 Administrator 23Q031 1 1 0	
Emergency 911 Senior Supervisor 22BQ007 1 0	
911 Cad Supervisor 22BQ007 0 1	
Public Safety Accountant 19Q033 1 1 0	
Emergency 911 Supervisor 18Q004 6 6	
Emergency 911 Dispatcher 17AQ003 12 11 11	
Emergency 911 Dispatcher Trainee 13AQ008 0 1 0	
Emergency 911 Terminal Operator 11Q002 6 7	
TOTAL FIRE COMMUNICATIONS (325) 28 0 28 0 26	0



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
FIRE DEPARTMENT (337-339)							
FIRE CHIEF OFFICE (337)							
Fire Chief	Appointed	1		ı		ı	
Assistant Fire Chief	30Q020	1		1		0	
Fire Captain-Medical Coordinator	F4Q015	I		0		0	
Fire Prev. Insp Lieut.	F03AA018	0		2		1	
Fire Prev. Insp Sergeant	F02Q	0		0		2	
Assistant Training Officer	22AQ024	0		J		0	
Fire Apparatus Mechanic	19Q006	I		l		0	
Public Safety Budget Accountant	19Q032	0		0		0	
Fire Administrative Clerk	18AC098	I		i		ı	
Fire Admin Support Tech	18AC017	ι		0		1	
Fire Admin Aide		0		1		0	
Fire Safety Training Officer	05AQ10	1		l		1	
Quartermaster	03AQ023	1		ŀ		I	
Fire Marshall	05AQ019	1		1		1	
TOTAL FIRE CHIEF (337)		9	0	11	0	9	0
FIRE/SUPPRESSION (338)							
Fire Battalion Chief	F5Q016	3		3		3	
Fire Captain	F4Q015	8		8		8	
fire Suppression Lieutenant	F3Q014	21		21		17	
ire Suppression Sergeant	F02Q013	3		4		2	
Fire Apparatus Operator	F2Q009	25		25		30	
Firefighter 2nd Driver	F1BQ012	21		21		18	
Firefighter/EMT	F1Q011	44		41		36	
FF/EMT Trainee		0		0		0	
OTAL FIRE/SUPPRESSION (338)		125	0	123	0	114	0
TRANSPORTATION (371-528) DEVELOPMENT (371)							
Chief Development Official	32L035	1		ι		1	
Inspector Official	29L012	i		o		0	
Sr. Neighborhood Enforcement Offical		0		1		Ī	
Neighborhood Enforcement Offical	26E011	0		7		1	
Sr Code Enforcement Officer	25L007	ı		0		0	
Real Estate & Zoning Coordinator	24L036	i		1		l	
Plumbing & Mechanical Inspector	24L024	1		1		l	
Electrical Inspector	24L001	1		I		ı	
-				0		0	
Building Inspector	24E011	3		U		-	
	24E011 23E107	3 0		1		I	
Building Inspector Demolition Inspector Demolition & Boarding Foreman	24E011 23E107 23BG028	3 0 1				I I	
	23E107	3 0 1 0		1			
Demolition Inspector Demolition & Boarding Foreman	23E107 23BG028	1		1		I	
Demolition Inspector  Demolition & Boarding Foreman  Real Estate Coordinator (PT)	23E107 23BG028 22BC148	1		1 1 0		1	
Demolition Inspector  Demolition & Boarding Foreman  Real Estate Coordinator (PT)  Code Enforcement Inspector  Dual Crane Shovel Operator	23E107 23BG028 22BC148 22BL006 20H007	1 0 4		1 1 0 0		0 0	
Demolition Inspector  Demolition & Boarding Foreman  Real Estate Coordinator (PT)  Code Enforcement Inspector  Dual Crane Shovel Operator  Crane & Shovel Operator	23E107 23BG028 22BC148 22BL006 20H007 20H007	1 0 4 0		1 1 0 0		1 0 0 0	
Demolition Inspector  Demolition & Boarding Foreman  Real Estate Coordinator (PT)  Code Enforcement Inspector  Dual Crane Shovel Operator  Crane & Shovel Operator  Building Inspection Office Staff Supv.	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024	1 0 4 0 2 1		1 1 0 0 0		1 0 0 0 0	
Demolition Inspector  Demolition & Boarding Foreman  Real Estate Coordinator (PT)  Code Enforcement Inspector  Dual Crane Shovel Operator  Crane & Shovel Operator  Building Inspection Office Staff Supv.  Demo Heavy Const. & Mntr. Equip Opr	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024 18G015	1 0 4 0		0 0 0 1 1 2		1 0 0 0 0	
Demolition Inspector Demolition & Boarding Foreman Real Estate Coordinator (PT) Code Enforcement Inspector Dual Crane Shovel Operator Crane & Shovel Operator Building Inspection Office Staff Supv. Demo Heavy Const. & Mntr. Equip Oprocenior Building Inspections Clerk	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024	1 0 4 0 2 1 3		1 1 0 0 0 1 1 2		1 0 0 0 2 0	
Demolition Inspector Demolition & Boarding Foreman Real Estate Coordinator (PT) Code Enforcement Inspector Dual Crane Shovel Operator Crane & Shovel Operator Building Inspection Office Staff Supv. Demo Heavy Const. & Mntr. Equip Opr Senior Building Inspections Clerk Dev Admin Support Clerk	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024 18G015 18C052	1 0 4 0 2 1 3 1		1 1 0 0 0 1 1 1 2		1 0 0 0 2 0 1 1	
Demolition Inspector Demolition & Boarding Foreman Real Estate Coordinator (PT) Code Enforcement Inspector Dual Crane Shovel Operator Crane & Shovel Operator Building Inspection Office Staff Supv. Demo Heavy Const. & Mntr. Equip Opr Senior Building Inspections Clerk Dev Admin Support Clerk Principal Clerk Typist	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024 18G015 18C052	1 0 4 0 2 1 3 1 0 3		1 1 0 0 0 1 1 1 2 1 0 5		1 0 0 0 2 0 1 1 0	
Demolition Inspector Demolition & Boarding Foreman Real Estate Coordinator (PT) Code Enforcement Inspector Dual Crane Shovel Operator Grane & Shovel Operator Building Inspection Office Staff Supv. Demo Heavy Const. & Mntr. Equip Opr Senior Building Inspections Clerk Dev Admin Support Clerk Principal Clerk Typist Demolition Truck Operator	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024 18G015 18C052	1 0 4 0 2 1 3 1		1 1 0 0 0 1 1 1 2		1 0 0 0 2 0 1 1 0 1 2	
Demolition Inspector Demolition & Boarding Foreman Real Estate Coordinator (PT) Code Enforcement Inspector Dual Crane Shovel Operator Crane & Shovel Operator Building Inspection Office Staff Supv. Demo Heavy Const. & Mntr. Equip Opr Senior Building Inspections Clerk Dev Admin Support Clerk Principal Clerk Typist	23E107 23BG028 22BC148 22BL006 20H007 20H007 20C024 18G015 18C052	1 0 4 0 2 1 3 1 0 3		1 1 0 0 0 1 1 1 2 1 0 5		1 0 0 0 2 0 1 1 0	



		FY07		FY08		FY09	
Department	Level	Perm	ETTE		ETE		ETE
FRANSPORTATION (continued)	Level	rem	FTE	Perm	FTE	Perm	FTE
OFFICE OF THE DIRECTOR (441)	_						
Transportation Director	Appointed	1		1		0	
Deputy Transportation Director		0		0		1	
Senior Clerk Typist	11A012	Ĭ		1			
TOTAL OFFICE OF THE DIRECTOR (441)		2	0	2	0	2	0
ADMINISTRATION ACCOUNTING (441)							
Administrative Supervisor	28D044	1		1		1	
Accountant	22AD004	1		1		1	
Transportation Administrative Assistant	22C153	1		- :		1	
Senior Account Clerk	16D002	0		0		0	
TOTAL ADMIN. ACCTG. (441)	10000	3	0	3	0	3	0
				_		ı	
ENGINEERING (443)	27E025	_					
City Engineer	37E035	1		l		0	
Survey Party Chief	25E020	1		1		1	
Street Inspector	22G023	1		1		1	
Engineering Aide/Survey Inst. Tech	22E022	1		I		1	
PW Construction Material Teeh	22BE015	0	0.5	0		0	
Construction Inspector	22AE054	2		2		2	
Principal Civil Engineering Aide	21E040	1		1		0	
Engineering Drafting Technician	17E031	0		0		0	
Senior Engineering Aide	13E027	0		0		0	
CAD Technician						0	
Asset Management/ Records Ret Clerk	18AC161	0		1		1	
TOTAL ENGINEERING (443)		7	0.5	8	0	6	0
TRAFFIC ENGINEERING (443)							
Traffie Engineering Supervisor	26E043	1		1		1	
DPW Electrical Systems Foreman	25H016	I		1		1	
Eleetrician	23H017	4		4		3	
Traffic Sign & Paint Foreman	22AH064	1		1		1	
Apprentice (1st year)	18C016	2		2		,	
Traffic Sign Maintainer	17H019	5		5		4	
Parking Meter Technician	16H020	0		0		0	
Traffic Studies Tech	15E103	0		l		0	
Eleetrician Foreman						l	
Dual Sign Mnt Foreman						ı	
Principal Clerk Typist	16A010	1		1		0	
Utility Worker (Traffie)	13H077	2		2		2	
TOTAL TRAFFIC ENGINEERING (443)			0	18	0	15	0
		17		10	0		v
STREET MAINTENANCE (449)							
Street Maintenance & Construction Manager	29E106	1		I		0	
Street Maintenance Supervisor	27E018	0		0		0	
Street Maintainer & Const. Coord.	23G011	0		0		0	
Street Maintenance & Const. Foreman	22BG010	4		4		5	
Dual Forman/Operator Maintainer	22BG010/19G018	0		2		1	
St. Mnt Administrative Support Teeh	21C155	1		l		1	
Street Operator Maintainer	19G018	20		21		23	
Principal Clerk Typist	16A010	0		0		0	
Street Operator Maintainer II	14G020	6		4		I	
Street Operator/Maint Trainee I	12G019	6		5		5	
TOTAL STREET MAINTENANCE (449)		38	0	38	0	36	0



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
TRANSPORTATION (continued)	_						
FLEET MANAGEMENT (451)	251005						
Fleet & Yards Superintendent	25E095	l		I		1	
Garage Foreman	22BH028	2		2		2	
Truck & Heavy Equipment Mechanic	22H015	6		7		4	
Fleet Administrative Snpport Teehnician	21C100	1		1		1	
Antomotive Equipment Maintainer	17H040	0		0		0	
Antomotive Equipment & Mech Helper	14H008	2		2		1	
TOTAL CENTRAL GARAGE (451)		12	0	13	0	9	0
WASTE COLLECTION (528)							
Waste & Fleet Superintendent	28H084	1		1		1	
Waste Collection Foreman	22H083	2		2		2	
Waste Collector	18H081	37		38		33	
Principal Clerk Typist	16A010	1		1		1	
Casual Skilled Laborer	10V001	1		1		0	
TOTAL WASTE COLLECTION (528)		42	0	43	0	37	0
UTILITIES (536-550)							
UTILITIES (330-330) UTILITIES ADMINISTRATION (536)	-						
Utilities Director	Appointed	1		1		1	
Utility Superintendent	30N041	1		0		0	
Utilities Accounting Coordinator	26D073	1		1		1	
Plumbing?Meehanieal Inspector	24L024	1		1		1	
Utilities Communications Coordinator		o		0		1	
Accountant	22AD004	ō		0		0	
Principal Clerk Typist	16A010	1		1		1	
TOTAL UTILITIES ADMINISTRATION (536)		5	0	4	0	5	0
WATER SERVICE CENTER (540)							
Utitlities Administrator	35N012	0		1		1	
Water Dist. & Sewer Maint, Supervisor	30N012	1		1		0	
Asst Water Dist & Sewer Maint Supv	27N086	1		0		0	
Water Distribution Foreman	22AN013	3		4		4	
Water Meter Tech Foreman	22AN004	2		2		2	
WPC Data Technieian	22BN074	0		0		0	
Water Const. Equipment Operator	21N063	3		5		5	
WSC/Facility Coordinator	27N091	0		1		1	
WSC Admin Support Tech	21C157	0		1		1	
Duel Water Dist. Maint./Water Constr.Equip Open		0		3		0	
Water Distribution Maintainer	20N036	18		16		18	
Water Meter Teehnician	17N016	7		7		7	
WPC Office Automation Clerk	15N076	í		1		1	
Water Meter Reader	15N034	3		3		3	
Sr. Clerk Typist	151405.	3		3		J I	
Water Service Center Supervisor						-	
Laborer						1	
Principal Clerk Typist	16A010	1		0		0	
Water Distribution Maint. Trainee	12N035	2		7		6	
Account Clerk	16D001	2		2		2	
TOTAL WATER SERVICE CENTER (540)		44	0	54	0	54	0



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
UTILITIES (continued)							
SEWER MAINTENANCE (540)							
Sewer Maintenance & Const. Foreman	22BE019	I		2		2	
Sewer Cleaning Foreman	22AH049	l		1		l	
Utilities Data Technician	20N085	1		1		l	
Sewer Construct. Equipment Operator	19N062	2		3		3	
Sewer Systems Maintainer	18N060	2		9		5	
Sewer Mainteuance Equipment Oper.	17G026	8		9		8	
Principal Clerk Typist	16 <b>A</b> 010	I		1		0	
Sewer Cleaner	13H047	8		6		7	
Sewer Systems Maintainer Trainee	12N061	6		0		3	
Building & Grounds Custodian	12F010	1		2		1	
TOTAL SEWER MAINTENANCE (540)		31	0	34	0	31	0
WATER PLANT (545)				2			
Water Plant Operations Teeb Supplement	28N022	1		1		1	
Water Plant Operations Tech Supv	25N077	l		1		1	
Water Plant Maintenauce Supervisor	24N045	2		2		2	
WP Laboratory & Water Quality Supv	24N087	l .		1		1	
Electriciau	23H017	1		i		l	
Utilities Instrumental Technician	23N073	1		l		1	
Senior /Building Maintainer	22F012	1		I		1	
WPC Data Teehnician	22BN074	1		0		1	
Water Plaut Operations Foremau	21N037	5		4		5	
Senior Water Plant Maintainer	19N049	2		2		2	
Utilities Instrumental Trainee	18N079	1		1		1	
Water Plant Laboratory Asst.	18N066	2		2		2	
Water Plant Operator	18N002	0		4		0	
Water Plant Maintainer	16N033	4		4		3	
Building Maintainer	16F011	2		2		2	
WPC Office Automatiou Clerk	16N076	1		1		1	
Utility Maintainer	14H078	1		1		0	
Casual Skilled Laborer	V001					1	
Building & Grounds Custodiau	12F010	1		1		1	
TOTAL WATER PLANT (545)		28	0	30	0	27	0



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Репп	FTE
UTILITIES (continued)							
WATER POLLUTION CONTROL (550)							
WPC Coordinator Facilities Lingineer	30N092	0		1		l	
Water Pollution Control Supervisor	29N008	1		0		l	
Environmental Compliance Chemist	26E018	1		1		1	
WPC Facilities Engineer	25N040	1		1		l	
Water Quality Supervisor	25N021	1		1		1	
WPC Operations Supervisor	25N009	1		1		0	
WPC SCADA Syst. & Auto. Supv.	24N084	!		!		1	
WPC Electrical Foreman	2411022	l		1		1	
WPC Senior Maint Foreman	24	0		1		1	
Environmental Compliance Inspector	231.033	1		1		1	
HVAC Preventative Mainten, Coord,	23N068	1		1		1	
Utilities Instrumentation Technician	2311073	2		2		2	
Electrician	2311017	2		l .		1	
Sewage Pumping Stat. Operator Foreman	22N027	1		1		1	
WPC SCADA Sys & Automation Specialist	22BN070	0		1		0	
WPC Prog. Log Cont.; Analyst	22BN070	1		0		1	
WPC Operator Foreman	22BN007	4		4		4	
WPC Maintenance Foreman  Sr. Environmental Compliance Analyst	22AN057 22AN051	2		1		1	
WPC Senior Maintainer	21N014	3		3		-	
WPC Senior Operator	21N006	6		6		6	
WPC Admin Support Tech,	21C160	14 0		13		13	
Sr. Sewage Pumping Station Operator	19N025	3		3		4	
Environmental Compliance Analysi	18N053	3		3		3	
Sewage Pumping Station Operator	17N026	1		1		2	
WPC Maintainer	16N064	5		5		4	
WPC Maintenance Support Technician	16N048	0		0		0	
WPC Operator	16N011	1		ı		0	
WPC Office Automation Clerk	15N076	2		1		1	
WPC Operator Trainee	13N005	0		0		0	
WPC Maintainer Trainee	12N065	0		1		0	
Building and Grounds Custodian	12F010	0		2		2	
TOTAL WATER POLLUTION CONTROL PI		59	0	60	0	59	0
						37	
COMMUNITY & ECONOMIC DEVELOP	MENT (690-750)						
CNS Director	Appointed	0		0		0	ı
Program Manager	28E102	0		3		2	
Major Grants Specialist	28E097	l		0		0	
Monitoring & Evaluating Coordinator	28C129	1		0		0	
CNS Program Supervisor	27E102	1		0		0	
Commercial Asset Manager		0		i		0	
Grants Writer	26D069	0		0		0	
Grant Development Coordinator	26	0		Ĭ		Ī	
Oak Business Center Manager	25	0		1		0	
Major Grants Administrator	23D072	1		0		0	
Rehab Monitoring & Evaluation Specialist	23C143	0		0		0	
Program Specialist	22C127	0		3		1	
Financial Analyst	21C111	0		0		0	
Monitoring & Evaluation Specialist	20C127	3		0		0	
Code Enforcement Inspector		0		1		1	
Senior Account Clerk	18AD002	0		1		i	
Clerk		v		•		0	
IDIS Analysi						1	
Senior Clerk Typist	14A012	2		1		1	
TOTAL COMMUNITY & ECONOMIC DEVI		9	0	12	0	8	1
The Best of the Be	(0,0,0,0)		<u> </u>	12	U		,



PARKS A BECREATION (752-755)   Parks A BECREATION (752-755)   Parks A BECREATION (752-755)   Parks A Reverandon Director   Appointed   1		_						
Department			FV07		FY09		FV00	
PARKS ANANGEMENT	Department	Level		FTE		FTE		FTE
Pirk's AR Recreation Director   Appointed   1	PARKS & RECREATION (752-755)							
Pinks and Res Superinteneder	PARKS MANAGEMENT							
Commany Program Coordinator   1000   0   0   0   0   0   0   0   0	Parks & Recreation Director	Appointed	1		1		1	
Parks & Recreation Manager   31002	Parks and Rec Superintendent		0		0		0	
Accounted   19061   0	Community Program Coordinator		0		0		0	
Senior P. & R. Pacility Maintainer   197061   0   0   0   0   0   0   0   0   0	Parks & Recreation Manager	31J062	1		0		0	
Senior Recreation Attendant   18/060   0   0   0   0   0   0   0   0   0	Accountant	22AD004	1		l		1	
P. & R. Facilities Maintainer	Senior P & R Facility Maintainer	19J061	0		0		0	
Principal Clerk Typist	Senior Recreation Attendant	18J060	0		0		0	
Deboter   10H046   0	P & R Facilities Maintainer	16J052	0		0		0	
Casual Skilled Laborer	Principal Clerk Typist	16A010	1		1		1	
Community Center Leaders	Laborer	10H046	0	2	0	I	0	3
Recreation Bidg Attendant	Casual Skilled Laborer	10V001	1		0	9	0	2
PARKS & FORESTRY (752)	Community Center Leaders	12V066	0		0		3	
PARK & FORESTRY (752) Park & Forestry Foreman 22AJ012 1 1 1 1 1 Senior Bulding Maintainer 27F012 0 0 0 0 0 0 PART & Froestry Foreman 22F012 0 0 0 0 0 0 PART Realities Maintainer 17F016 1 1 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 4 1 1 0 0 PART Realities Maintainer 16J052 4 4 1 1 0 0 PART Realities Maintainer 16J052 5 1 1 0 0 0 0 0 0 0 PART Realities Maintainer 17Ininee 12J051 0 0 0 0 0 0 0 0 0 PART Realities Maintainer 17Ininee 12J051 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Recreation Bldg Attendant	06J058	4	3	3	0	0	
Park & Forestry Foreman         22A012         1         0	TOTAL PARKS MANAGEMENT (752)		9		6	10	6	5
Park & Forestry Foreman         22A012         1         0	DARVE & FORESTRY (752)							
Senior Building Maintainer   22F012   0   0   0   0   0   0   1   1   1   1		22 4 10 12	,		1		,	
Tree Trimmer	-							
P & R Facilities Maintainer							0	
Forestry Caretaker			•		•		ı.	
Building & Grounds Custodian   12F010			·		-		ı	
P & R Facilities Maintainer Trainee         12/051         0         0         0           Casual Skilled Laborer         10V001         4         1         0           Laborer         10H046         0         2         0           TOTAL PARKS & FORESTRY (752)         12         0         10         0         3         0           FACILITY MAINTENANCE (753)           FACILITY MAINTENANCE (753)           FORESTRY (752)         3         1			1					
Casual Skilled Laborer   10V001   4	_		l					
Laborer   10H046   0								
TOTAL PARKS & FORESTRY (752)			-					
FACILITY MAINTENANCE (753)  City Facilities Maintenance Foreman   26F038   1		1011046						0
City Facilities Maintenance Foreman         26F038         1         1         1         1           Properties Manager         25         0         0         0         0           Building & Elec System Maintainer         23H024         1         1         1         1           Building & Plumbing System Maintainer         23H024         1         1         1         1           Building Maintainer         23H043         1         1         1         1           Sr. Building Maintainer         19         0         0         0         0           Senior Greenskeeper         18J003         2         0         0         0           Senior Greenskeeper         18J003         2         0         0         0           Landscape Gardner         17K021         1         1         1         1         1           Building Maintainer         16F011         2         3         3         1         3 <td>TOTAL TIMES &amp; TOKESTAT (152)</td> <td></td> <td>12</td> <td></td> <td>10</td> <td></td> <td>3</td> <td></td>	TOTAL TIMES & TOKESTAT (152)		12		10		3	
Properties Manager   25	FACILITY MAINTENANCE (753)							
Building & Elec System Maintainer   23H024   1	City Facilities Maintenance Foreman	26F038	1		I		1	
Building & Plumbing System Maintainer   23H043	Properties Manager	25	0		0		0	
Sr. Building Maintainer         22F012         2         3         3           Grounds Maintenance Foreman         19         0         0         0           Senior Greenskeeper         18J003         2         0         0           Landscape Gardner         17K021         1         1         1           Building Maintainer         16F011         2         2         2           Greenskeeper         12J001         0         12         0         0           Greenskeeper Trainee         10J015         0         1         0         0           Janitor         07JH036         4         4         4         4           TOTAL FACILITY MAINTENANCE (753)         14         13         13         0         13         0           GOLF (755)           Golf Operations Specialist         21J004         3         2         2         2           Sr. Greenskeeper         18J003         0         3         1         1           Senior Golf Clubhouse Worker         14J059         0         1         0         0         0           Greenskeeper Trainee         12J001         0         0         1         0 </td <td>Building &amp; Elec System Maintainer</td> <td>23H024</td> <td>l</td> <td></td> <td>l</td> <td></td> <td>1</td> <td></td>	Building & Elec System Maintainer	23H024	l		l		1	
Grounds Maintenance Forernan         19         0         0         0           Senior Greenskeeper         18J003         2         0         0           Landscape Gardner         17K021         1         1         1           Building Maintainer         16F011         2         2         2           Greenskeeper         12J001         0         12         0         0           Greenskeeper Trainee         10J015         0         1         0         0           Janitor         07JH036         4         4         4         4           TOTAL FACILITY MAINTENANCE (753)         14         13         13         0         13         0           GOIF (755)           Golf Operations Specialist         21J004         3         2         2         2           Senior Golf Clubhouse Worker         14J059         0         1         0         0         0           Greenskeeper         12J001         0         0         7         0         1           Greenskeeper Trainee         12J001         0         0         7         0         1           Greenskeeper Trainee         12J015         0         0<	Building & Plumbing System Maintainer	23H043	1		t		l	
Senior Greenskeeper   181003   2	Sr. Building Maintainer	22F012	2		3		3	
Landscape Gardner	Grounds Maintenance Foreman	19	0		0		0	
Building Maintainer	Senior Greenskeeper	18J003	2		0		0	
Greenskeeper         12J001         0         12         0         0           Greenskeeper Trainee         10J015         0         1         0         0           Janitor         07JH036         4         4         4           TOTAL FACILITY MAINTENANCE (753)         14         13         13         0         13         0           GOLF (755)           Golf Operations Specialist         21J004         3         2         2         2           Sr. Greenskeeper         18J003         0         3         1         0         0           Senior Golf Clubhouse Worker         14J059         0         1         0         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0         1         0         0	Landscape Gardner	17K021	1		1		:	
Greenskeeper Trainee	Building Maintainer	16F011	2		2		2	
TOTAL FACILITY MAINTENANCE (753)	Greenskeeper	12J001	0	12	0		0	
TOTAL FACILITY MAINTENANCE (753)	Greenskeeper Trainee	10J015	0	1	0		0	
GOLF (755) Golf Operations Specialist 21,004 3 2 2 Sr. Greenskeeper 18,003 0 3 1 Senior Golf Clubhouse Worker 14,059 0 1 0 0 Greenskeeper 12,001 0 0 7 0 1 Greenskeeper Trainee 12,015 0 0 1.1 0 Casual Skilled laborers Laborer 10,046 0 0 0 7.5 0 2 Golf Clubhouse Worker 07,022 0 11 0 7.5 0 2 Golf Course Clubhouse Aide 00,005 0 7 0 5.1 0 1		07JH036						
Golf Operations Specialist   21,004   3   2   2   2   Sr. Greenskeeper   18,003   0   3   1   5   5   5   5   5   5   5   5   5	TOTAL FACILITY MAINTENANCE (753)		14	13	13	0	13	
Golf Operations Specialist   21,004   3   2   2   2   Sr. Greenskeeper   18,003   0   3   1   5   5   5   5   5   5   5   5   5	GOLF (755)							
Sr. Greenskeeper         18J003         0         3         1           Senior Golf Clubhouse Worker         14J059         0         1         0         0           Greenskeeper         12J001         0         0         7         0         1           Greenskeeper Trainee         12J015         0         0         1.1         0		21J004	3		2		2	
Senior Golf Clubhouse Worker         14J059         0         1         0         0           Greenskeeper         12J001         0         0         7         0         1           Greenskeeper Trainee         12J015         0         0         1.1         0           Casual Skilled laborers         0         0         0         0         0           Laborer         10H046         0         0         7.5         0         2           Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1	Sr. Greenskeeper	18J003					1	
Greenskeeper         12J001         0         0         7         0         1           Greenskeeper Trainee         12J015         0         0         1.1         0           Casual Skilled laborers         0         0         0         0         0           Laborer         10H046         0         0         0         0         0           Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1	Senior Golf Clubhouse Worker	14J059	0	1			0	
Greenskeeper Trainee         12J015         0         0         1.1         0           Casual Skilled laborers         0         0         0         0           Laborer         10H046         0         0         0         0           Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1	Greenskeeper	12J001				7	0	1
Casual Skilled laborers         0           Laborer         10H046         0         0         0           Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1	Greenskeeper Trainee							
Laborer         10H046         0         0         0           Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1	Casual Skilled laborers							
Golf Clubhouse Worker         07J022         0         11         0         7.5         0         2           Golf Course Clubhouse Aide         00J005         0         7         0         5.1         0         1		10H046	0		0			
Golf Course Clubhouse Aide 000005 0 7 0 5.1 0 1				П		7.5		2
				_				

# Personnel Summary



		FY07		FY08		FY09	
Department	Level	Perm	FTE	Perm	FTE	Perm	FTE
UNION REPRESENTATIVES (853)						•	
AFSCME 1600 Representative		2		2		2	
AFSCME 1799 Representative		1		1		1	
TOTAL UNION REPRESENTATIVES (853)		3	0	3	0	3	0

TOTAL STAFFING	1064	72	1123	67	949	46
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