PROGRAM YEAR 2008

CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER)

DAYNE WALLING, MAYOR, CITY OF FLINT

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CITY OF FLINT CONSOLIDATED ANNUAL PERFORMANCE AND EVALUATION REPORT (CAPER)

2008 PROGRAM YEAR July 1, 2008 through June 30, 2009

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CAPER NARRATIVE



Fourth Program Year CAPER

The CPMP Fourth Consolidated Annual Performance and Evaluation Report includes Narrative Responses to CAPER questions that CDBG, HOME, HOPWA, and ESG grantees must respond to each

year in order to be compliant with the Consolidated Planning Regulations. The Executive Summary narratives are optional.

The grantee must submit an updated Financial Summary Report (PR26).

Executive Summary

This module is optional but encouraged. If you choose to complete it, provide a brief overview that includes major initiatives and highlights that were proposed and executed throughout the first year.

Program Year 4 CAPER Executive Summary response:

General Questions

- 1. Assessment of the one-year goals and objectives:
 - a. Describe the accomplishments in attaining the goals and objectives for the reporting period.
 - b. Provide a breakdown of the CPD formula grant funds spent on grant activities for each goal and objective.
 - c. If applicable, explain why progress was not made towards meeting the goals and objectives.
- 2. Describe the manner in which the recipient would change its program as a result of its experiences.
- 3. Affirmatively Furthering Fair Housing:
 - a. Provide a summary of impediments to fair housing choice.
 - b. Identify actions taken to overcome effects of impediments identified.
- 4. Describe Other Actions in Strategic Plan or Action Plan taken to address obstacles to meeting underserved needs.
- 5. Leveraging Resources
 - a. Identify progress in obtaining "other" public and private resources to address needs.
 - b. How Federal resources from HUD leveraged other public and private resources.
 - c. How matching requirements were satisfied.

Program Year 4 CAPER General Questions response:

1. Assessment of One-Year Goals and Objectives

The City of Flint received \$4,246,985 in Community Development Block Grant (CDBG) funds in FY 2008-09. City of Flint policy allows subrecipient agencies to retain program income generated from their CDBG funded activities for use as additional CDBG program funds. In 200-09 Flint NIPP received \$37,857.46 in CDBG program income. CDBG funds were made available to meet the goals of the Consolidated Plan and conform to the priorities established through the Consolidated Planning process. Eligible activities include planning/administration, economic development, housing rehabilitation, public service activities, clearance, and public facility improvements.

Through the Citizen Participation Plan, priority was given to funding agencies that provided services identified as priorities in the Consolidated Plan. These include housing (homeownership assistance, owner-occupied and rental rehabilitation, new construction, and energy efficiency improvements), economic development (business development, business attraction, business retention; and educational, training, and technical assistance programs to increase living wage), and activities that improve the appearance of the city (demolition, weed/trash abatement, neighborhood cleanups, and facility improvements).

Housing - Community Development Block Grant housing rehabilitation funding totaling \$1,050,000 (includes \$150,000 estimated program income that City allows agencies to keep to continue implementation of CDBG activities) was awarded to two nonprofit agencies. These agencies provided emergency housing rehabilitation, rental rehabilitation, and handicapped accessible housing repairs.

Economic Development -

Five agencies received a total of \$180,000 in CDBG funding to create jobs or provide services that improve the ability of Flint residents to earn a living wage. These agencies include Vet Biz, the Flint Area Enterprise Community's COLT and Tax Awareness programs, St. Luke's NEW Life Center, and the Metro Housing Partnership Housing Counseling program.

Twelve additional agencies received \$561,796 for public service activities. These services range from the Boys and Girls Club to the YWCA Safe House domestic violence program.

Eight public improvement activities were funded for a total of \$1,540,000. Projects include demolition, neighborhood cleanups, sidewalk replacement, street resurfacing, water and sewer line replacement for low- and moderate-income residents, sewer relining, and infrastructure improvements in the Smith Village redevelopment area.

The City received a HOME allocation in 2008-09 in the amount of \$1,173,131. Funds were allocated to four agencies for the following activities:

| Flint Housing Commission – Rental Rehab | \$410,000.00 |
|--|--------------|
| Flint NIPP – Full Code Rehabilitation | \$200,000.00 |
| Flint NIPP - Purchase/Rehab/Resale | \$250,000.00 |
| Genesee County Youth Corporation – Traverse Place | \$45,000.00 |
| Metro Housing Partnership - Tenant Based Rental Assistance | \$125,059.00 |

Other housing activities using reprogrammed funds are underway, including:

- Salem Housing Community Dev. Corporation Rental Rehabilitation \$440,000
- Salem Housing Community Dev. Corporation Purchase Rehab Resale -\$400,000
- Shelter of Flint Rental Housing Development \$175,000

Emergency Shelter Grant Funds provided the majority of the City's assistance to address homeless needs identified in the Consolidated Plan. In the 2008-09 program year ESG funds were used to address the priority areas of transitional and permanent housing for homeless people, food, counseling, training, health care, transportation, short-term rental and mortgage and utility payments assistance. The 2008-09 ESG grant allocation of \$190,218.00 was distributed as follows; essential services totaled \$56,000, homeless prevention programs were awarded \$57,000, and shelter operations grants totaling \$67,718 were awarded.

2. How Flint Would Change Program

Overall, the program year was successful. Contracts were executed timely, and the City met all of its federally mandated spending and commitment requirements. However, timing is still an issue as the City continues to struggle to spend and draw down funds consistently throughout the year, especially for the HOME program. The Department recognizes that shrinking funds, changing demographics, and economic realities will necessitate constant analysis and evaluation of the program to make required changes.

The City has improved, and continues to develop and implement new processes that will ultimately streamline service delivery. The payment management information system has been very effective in providing staff with the tools necessary to input and track payment requests submitted by organizations.

Several changes were identified as being necessary to fully maximize program effectiveness. These changes are currently underway and include the following:

- 1. Limit the number of agencies receiving CDBG contracts and continue education the public on the need for fewer contracts
- 2. Target maximum funding to targeted areas, for specific activities
- 3. Fund fewer public service agencies
- Continue to focus on programs/projects that leverage additional resources from public/private partners
- 5. Educate public about program parameters
- 6. Improve frequency of monitoring
- Institutionalize all policies and procedures for performance, compliance, and reporting purposes

The City does not believe that major changes to goals and objectives of the federal programs are necessary at this time.

3. Affirmatively Furthering Fair Housing

The 1997 Analysis of Impediments to Fair Housing in Genesee County (AI) was updated in 2007. The 2007 study used 2000 census data and was broader in range than the Darden Study. The study analyzed lending patterns, subsidized housing, governmental policies, and transportation. The results of the study indicate that the patterns of discrimination and segregation based on race have continued through the 2000 census. Genesee County is still one of the most segregated areas in Michigan. Many of recommendations from the 1997 Analysis of Impediments have been implemented. The 2007 Update provides additional corrective actions to further fair housing in the City and Genesee County, primarily continued testing, enforcement, research, and education. The City of Flint has a history of funding both the testing/enforcement component through Legal services of Eastern Michigan's Fair Housing Center, and education and outreach through the Human Relations Commission. In 2008-09, the City continued to fund the position of the Fair Housing Specialist in the Human Relations Commission (HRC). The HRC, in conjunction with other community partners, continues to address the fair housing issues outlined in the updated "Analysis of Impediments to Fair Housing in Genesee County". The results of the updated Analysis study demonstrate that there have been some improvements in fair housing, especially in the area of rental housing, however improvements are still needed.

The City of Flint's HRC, conducts quarterly informational meetings with officials from local units of government, HUD Fair Housing representatives, local civil rights agencies, and financial lending institutions. These meetings are held at various sites in the City of Flint, and out county. These meetings provide municipalities with the opportunity to address fair housing concerns in their jurisdiction and dialogue about methods to reduce impediments to fair housing. The City of Flint HRC also conducts an annual fair housing conference, makes presentations to groups and presents workshops and seminars on fair housing.

4. Other Actions

The City has taken other actions to address obstacles to meeting needs of the underserved. The federal renewal community is a major City initiative that helps meet the needs of the underserved. This plan identifies strategies to promote family economic success for underserved residents in low-income census tracts, within the HUD-designated renewal community area that was awarded in 2002. This program operates until 2009. The Flint Area Enterprise Community (FAEC) manages it, in partnership with Mt. Morris Township, Genesee County, and State of Michigan. City finances FAEC's operations with CDBG and other funds, at a cost of approximately \$200,000 annually. FAEC is off-site from cityhall, in the renewal community, and provides easy access to residents and businesses.

The renewal community program provides a variety of federal tax incentives to spur business growth and job creation for low-income residents. The strategic plan includes six courses of action to reduce poverty by promoting family economic success for underserved residents. The plan entails activities to support economic development to remove blight and stimulate business and housing growth, and create job opportunities within the zone. The plan also involves creating a land bank; reducing tax burdens, crime and government requirements; improving local services; soliciting in-kind donations and leveraging resources; and involving community partners. These strategies are implemented by the City, FAEC, and community partners, all working in tandem to better serve the community.

FAEC, as the Coordinating Responsible Authority, markets federal tax incentives, manages an information center, and coordinates the renewal community activities with partners. FAEC staff works closely with local economic and workforce development providers to connect businesses and residents to services. FAEC's marketing efforts also promotes earned income tax credits awareness to help underserved working families access their tax refunds. The attached Renewal community PERMS report defines accomplishments and other actions undertaken to meet needs of the underserved.

The City meets the needs of the underserved through a variety of other methods. Leveraging resources for neighborhood development in low-income areas is of primary importance. The city continues to target resources to urban renewal areas, created under the provisions of the Michigan Blighted Area Act, to improve livability of neighborhoods for underserved residents in these areas. The primary target is the Smith Village redevelopment area. This neighborhood is in the renewal community and NRSA designated areas, and is also part of the federally designated Homeownership Zone. Citizen district councils (CDCs) work with the city in all aspects of planning and implementing development activities needed to revitalize the NRSA distressed neighborhoods. In its application to HUD for Neighborhood Stabilization Program funds, the city targeted five areas in which to invest in abandoned and foreclosed houses in order to stabilize neighborhoods. These neighborhoods are all located in low to moderate income areas where there is a concentration of underserved citizens. These designated areas include the city's redevelopment areas of Smith Village, Northeast Village and Flint Park Lake.

Additionally, the Third Avenue Corridor/Carriage Town development area remains a priority area. This area, like the urban renewal areas, is marked by a demonstrated pattern of deterioration in physical, economic, or social conditions characterized by such conditions as functional or economic obsolescence of buildings.

However, the Third Avenue Corridor/Carriage Town area includes major medical and educational institutions that are stabilizing influences and will be the foundation of economic growth in the future. As neighborhood anchors, these institutions offer opportunity to leverage resources to address the substantial needs present in this low and moderate income neighborhood. Major investments have occurred in this target area, including new infrastructure, streets, lights, sidewalks, Atwood Stadium improvements, new residence dwellings at UM Flint. Hurley Medical Center has demolished many structures in this neighborhood, and new housing construction is proposed at several locations in the 3rd Avenue Corridor. Housing rehabilitation is also prioritized, and several rehabs are underway.

5. Leveraging Resources

Through the formation of strategic partnerships, the City maximizes its resources to provide expanded economic opportunities to better serve residents and businesses. The City utilizes its discreet component units, the Flint Economic Development Corporation (City EDC), City Brownfield Redevelopment Authority (City BRA), the Flint Area Enterprise Community, Inc. (FAEC), and Downtown Development Authority (DDA) to implement economic development programs. The City and its sub-unit staff work closely with other local partners to plan and implement economic development strategies. Key partners include the Genesee Regional Chamber of Commerce, Genesee County Land Bank, Genesee County BRA, Genesee County Metropolitan Planning Commission, United States Economic Development Administration, Michigan Economic Development Corporation, Local Initiative Support Corporation (LISC), Career Alliance, Mott Community College, Baker College, University of Michigan-Flint, the State of Michigan Cities of Promise Initiative, United States Environmental Protection Agency, Michigan Department of Environmental Quality, and the United States Department of Energy, as well as banks, medical institutions, universities, and local foundations.

During this reporting period the City of Flint, in partnership with Genesee County Metropolitan Planning Commission, secured funding through the United States Economic Development Administration and the State of Michigan to be used to develop a Comprehensive Economic Development Strategy that is needed to access economic development funding for economic assistance and public improvements. The goal of Flint's economic development strategy is to diversify the economic base through building on assets in the community. These assets are concentrated in the *educational, medical, energy, and advance* manufacturing sectors. Specific objectives include:

- □ Increase capital available for the application of innovative processes to manufacturing.
- □ Increase the capacity of educational institutions to provide the curriculum and training needed to support innovation.
- Provide capital to health related entrepreneurs to retain and expand employment while improving the quality of healthcare for residents.
- □ Invest in infrastructure improvements needed to support growth in targeted sectors.

The city's current economic development strategy targets investment into core economic sectors or clusters of sectors moving forward in the 21st Century. This strategy recognizes that the automotive industry will never regain the dominant position in the area's economy that it had in the early and mid 20th Century. Each of these economic sectors or clusters has assets which provide opportunities to build upon for the future. The strategy identifies four focus areas:

- Alternative Energy -
- Advance Manufacturing
- Health Care
- Construction Trade

In July 2009, Flint's interim mayor signed an operating and development agreement with the CEO of Swedish Biogas International to construct a biogas plant. The state of the art waste water digester and support system will allow the city to explore alternative energy sources through the conversion of the city's waste into methane. The methane will then be used to power the city's fleet of vehicles. There has also been talk of the Mass Transportation using methane to fuel its fleet of buses. Construction is expected to begin late summer.

The City applied for a \$1,147,900 United States Department of Energy Block Grant through the United States Recovery and Reinvestment Act to prepare a Energy Efficiency and Conservation Strategy that will reduce energy consumption and increase jobs.

The city relies on partners and several programs to implement economic development activities. The following describes programs, partners, and major accomplishments during this reporting:

□ EDC tax abatements were approved for Genesee Valley Windows and U.S. Fence. Genesee Valley Windows is a manufacturer of

vinyl windows and U.S. Fence is a plastic injection molding company producing of outdoor living storage products.

- □ Industrial bond financing, loans for small businesses, and affordable space at the Oak Business Center.
- □ EDC approved 5 EDA loans in this reporting period:
 - Steve Malone Triple S Supermarket for a total investment of \$302,609 and job creation of 4
 - Charles Young for Open Market for a total investment of \$222,000.
 - Robert Massey Oil Chem for a total investment of \$322,200 and job creation of 2
 - George Booker for Lucille's Grocery for a total investment of \$65,000 and job creation of 2.
 - Tony Trischler 3T Promotions for a total investment of \$280,847 and job creation of 4.
 - Ten applications are at different stages of the review process, totaling over \$1 million of loan requests.
 - Oak Business Center leases office and industrial space to fledgling and start-up businesses

EDA, CDBG and Enterprise Community funded revolving loan fund (RLF) programs, portfolios totaling over \$4,600,000. The following is a breakdown of available funds by loan pool:

- o EDA RLF 1 \$ 62,199
- o EDA RLF 2 \$ 56,571
- o EDA State RLF \$241,820
- o FAEC EC Loan \$697,750
- o FAEC CDBG RLF \$70,416
- o EDC CDBG RLF \$125,000

The City is working with the EDA to consolidate three EDA RLF's into one RLF Gap Financing Program. The consolidation will allow the city to streamline the loan process as well as to provide financing that addresses economic development strategy and local economic conditions. EDA issued revised rules and guidelines in October 2008, all of which have been incorporated into the administrative plan for the revolving loan funds. The City is awaiting EDA final approval for the consolidation to be completed. Also, a CDBG revolving loan fund plan was developed and the CDBG loan program reactivated.

□ CDBG funded activities including Section 108 Loan funds as well as Brownfields Economic Development Initiative (BEDI) and Economic Development Initiative (EDI) funds. The City has \$5,180,000 available in its Section 108 revolving loan fund that established to support businesses and job creation for low income individuals in the city. The City has identified two projects to use these funds in carring out economic development projects. The 500 Block LLC and Michigan Truss have been approved for loans in the amount of \$3.4M and \$1.5M, respectively. The city will continue to work with banks, the Genesee Regional Chamber, and other partners to identify projects for the remainder of these funds.

- Brownfields assessment and abatement funds, totaling over \$1,500,000. City BRA and County BRA work with Genesee County Land Bank to coordinate brownfield and other incentives available for business.
- Phase I Environmental Site Assessment have been completed by ASTI, Inc. for future economic development projects using MDEQ and EPA grant funds on the Citizen's Bank Parking Deck, Witherbee's Market, the Army Reserve Center on Kearsley Park Boulevard, and the future MESC site on W. Carpenter Road.
- □ The Land Bank has developed three downtown projects. Two projects are adaptive reuse of the old Berridge and Durant Hotels.
- □ Housing, near Hurley Medical Center and adjacent to the downtown.
- The Land Bank also owns Great Lake Technology Center, a business incubator that offers rental office spaces to commercial and retail businesses.
- □ Local Initiatives Support Corporation (LISC) provided capital and other resources to support development in Flint. LISC also provided technical support to:
 - the City on numerous housing and economic developments,
 - nonprofits to help build their capacity to operate housing programs,
 - Genesee County Land Bank to assist with redevelopment of foreclosed properties in Flint and Genesee County including: neighborhood planning, community organizing, land massing and acquisition for strategic development and residential brownfield activities on its properties. Two areas of particular interest are the Third Avenue Corridor and the Bryant School areas. Earlier, this year, the city awarded a contract to the Landbank to acquire and rehab 12 properties in the Third Avenue Corridor area to redevelopment as rental units. Rents on the units will be affordable for low – moderate income families. LISC is assisting with the Land Bank with development projects in this area, including Berridge and Durant Hotels.
- Foundation funds including the Charles Stewart Mott Foundation. C. S. Mott Foundation provides millions of grant dollars to support economic development in Flint. Their assistance has helped to generate over \$200 million of new investments to rebuild the downtown, expand Kettering University, and build the first dorms for the University of Michigan-Flint campus.
- Various state programs for development funds as well as tax

incentives, including the MEDC and its Michigan Strategic Fund and business retention programs as well as Cities of Promise initiatives that provide grant funds for demolition in targeted neighborhoods, clearing title for tax reverted properties, and economic development planning, over \$900,000. The City and Genesee County utilized the COP funds to leverage \$100,000 from EDA to finance a comprehensive economic development strategy plan (CEDS), over \$300,000.

Over the past eight (8) years, the city of Flint has received MEDC Core Community Funding (CCF) grants for economic development projects. The grants are as follow:

<u>Downtown Redevelopment</u> - \$904,000 to assist with the redevelopment of buildings located within downtown Flint. The amended ending date of this grant is September 30, 2009.

<u>Buick</u> <u>City</u> - \$500,000 to assist with the redevelopment of Buick City. The amended ending date of the grant is April 30, 2010.

<u>Kettering University Incubator Facility</u> - \$583,034 grant to provide funding to Kettering for the design and construction of Kettering University's Science and Technology Incubator Building. Along with the MEDC grant, the Federal Economic Development Administration has provided a \$1,620,000 grant along with Kettering's match of \$541,916. The revised ending date of this grant is December 31, 2009.

- □ Flint Area Enterprise Community manages the Renewal Community Program. This economic development and job creation program offers tax incentives to businesses within the Renewal Community, such as:
- a \$1,500 federal wage tax credit for every existing employee and new hire who lives and works in the RC.
- a \$2,400 federal wage tax credit for each new hire from groups that has high unemployment rates or other special employment needs.
- commercial revitalization tax deductions (CRD) of \$12 million of tax deductions annually for commercial business expansion.
- New market tax credits for developments creating jobs for lowincome communities.
- Tax incentives for capital gains, equipment purchases, environmental cleanup deductions, new market tax credit financing, low-income tax credit financing, and public funds for program services.

In this reporting period, FAEC staff:

 Approved CRD applications for seven businesses, totaling \$10,507,745. These businesses retained 79 jobs and will create 173 jobs; (River City Developments LLC, Baker Uptown LLC, Community 1st LLC, Tom Z's of Flint, TMD International, Sectorlink, Hoffman'sHoldings)

- Assisted thirty-seven business in applying for CRD and provided tax breaks;
- Provided technical assistance to twenty-seven micro-enterprises; and
- Marketed tax incentives to 1,792 businesses through mailings, workshops, public announcements, one-on-one meetings, and group presentations.
- □ City of Flint and Genesee County capital investments and services.
- Workforce development and job training services of providers, including Career Alliance and its Workfirst programs, Genesee Intermediate School District and Vocational Training, Flint Community Schools (career path and vocational training), and MSHDA's Cities of Promise Initiative CAP (contractor assistance program). Higher education institutions that also provide specialized skill development training, including University of Michigan Flint (business resource center for self-employment training); Mott Community College and its Regional Technology Center (customized job training for employers) and tech centers (basic skills, GED); and Baker College (vocational training in nursing and other medical jobs). Kettering University also provides education and job development through its fuel cell research and business incubator developments.

The City continues to target these resources, within a coordinated community investment plan and through strategic partnerships, to expand economic opportunities for Flint residents and businesses and leverage additional resources.

Managing the Process

1. Describe actions taken during the last year to ensure compliance with program and comprehensive planning requirements.

Program Year 4 CAPER Managing the Process response:

The Department of Community and Economic Development serves as the lead agency for coordination of the Federal entitlement resources listed in the FY2009 Annual Action Plan. The Department worked closely with all of the organizations and entities involved in the implementation of the community development strategies identified in the Consolidated Plan.

The City of Flint ensures compliance with HUD statutory and regulatory program and planning requirements through its review of all activities proposed to be funded with CDBG and HOME. DCED staff members participate in the Joint Review Committee. One of their primary functions during this process is to review proposals and to ensure that all meet a National Objective; are eligible program activities; address at least one of the priority areas stated in the current, HUD-approved community Consolidated Plan; and meet any other programmatic guidelines or priorities as identified by City leaders.

Once funded, the Department also ensures compliance by desk monitoring through the review of all reimbursement requests and financial and activity reports submitted by subrecipients. In addition, the Department provides comprehensive, regular technical assistance, and has a goal of annual monitoring of each subrecipient.

Citizen Participation

1. Provide a summary of citizen comments.

2. In addition, the performance report provided to citizens must identify the Federal funds made available for furthering the objectives of the Consolidated Plan. For each formula grant program, the grantee shall identify the total amount of funds available (including estimated program income), the total amount of funds committed during the reporting period, the total amount expended during the reporting period, and the geographic distribution and location of expenditures. Jurisdictions are encouraged to include maps in describing the geographic distribution and location of investment (including areas of minority concentration). The geographic distribution and expenditure requirement may also be satisfied by specifying the census tracts where expenditures were concentrated.

*Please note that Citizen Comments and Responses may be included as additional files within the CPMP Tool.

Program Year 4 CAPER Citizen Participation response:

On Thursday, August 27, 2009, the City of Flint published a notice in the Flint Journal announcing the availability of the 2008-09 Consolidated Annual Performance and Evaluation Report. The notice provided the exact date, time and location of the Public Hearing. The 2008 CAPER was available for public review and comment beginning on Thursday, August 27, 2009 and continuing through September 21, 2009. The 2008 CAPER contained the formula grant programs, the total funds available, including program income, the total amount expended during the reporting period, and the geographic distribution and location of expenditures by Census Tract and Block Group.

As advertised, on September 14, 2008, the City of Flint held a Public Hearing on the 2008 CAPER.

The actual ad documenting notification of the public hearing related to the CAPER is included in an Appendix to this CAPER.

Federal funds available for furthering the objectives of the Consolidated Plan

During Program Year 2008 CDBG funds in the amount of \$4,246,985, HOME funds in the amount of \$1,713,131.00, and ESG funds in the amount of \$190,218 were made available. Including unspent funds from previous years, CDBG funds totaling \$9,771,065.31 were available. Flint NIPP received \$37,857.46 in program income from housing rehabilitation loan repayments.

100% of CDBG and ESG funds were committed for eligible projects. During the program year, the City expended \$4,671,600.88 in CDBG funds. The majority of activities were available to residents city-wide, but some activities were prioritized

for target redevelopment areas such as Smith Village, Flint Park Lake, and Third Avenue Corridor. Low- and moderate-income activities accounted for 100% of expenditures.

In order to address the substantial need present in low and moderate- income neighborhoods, the geographic priority for low-mod area benefit activities encompasses all eligible low-mod areas. These include the following census tracts: 1 (block group 1), 2, 3, 4, 5 (block groups 3 and 4), 6, 7, 8, 9, 10, 11, 12 (block groups 3 - 5), 13 (block groups 3 and 4), 14, 15, 16 (block group 2), 17, 18, 19, 20, 22, 23, 24 (block group 1 and 2), 25, 26 (block groups 1 - 4), 27, 28, 29, 31 (block group 2), 32 (block groups 1, 2, and 4), 34, 36 (block groups 1-4), 37 (block groups 1-3), 38, 40 (block groups 1-3), and 41.

The priority to improve neighborhoods was addressed through a number of programs using CDBG, and ESG funds citywide. This approach utilized social service programs, emergency housing repairs, demolition of unsafe, blighted structures, increased homeownership opportunities, improvement to public facilities, and recreation and leisure activities to improve the quality of life in Flint neighborhoods.

CDBG funded public service activities were offered to residents citywide. Several agencies, located in the central business district (census tract 28) provide services to residents throughout the city. These agencies include the City of Flint Victim Advocacy and Human Relations Fair Housing programs, Genesee County Youth Corporation, YWCA SafeHouse, Flint NIPP, and Metro Housing Partnership. Several other agencies provide services to all city residents. These agencies are Child Advocacy Center (census tract 29), Shelter of Flint (census tract 23), St. Luke NEW Life center (census tract 9), Boys and Girls Club (census tract 24), Flint Area Enterprise Community COLT and Tax Awareness programs (census tract 12).

St. Agnes/St. John Vianney Food Pantry is located in census tract 9 and serves residents of census tracts 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 17, and 20.

Girl Scouts serve troop members citywide in after-school programs located in census tracts 3, 4, 8, 9, 10, 13, and 18.

The Flint Area Enterprise/Renewal Community is located in census tract 12 and serves census tracts 2, 4, 5, 6, 8, 11, 14, 15, 17, 18, 19, 20, 21, 32, and 103.04. The Renewal Community has been expanded to include three additional census tracts.

VetBiz Central provided services to low-income veterans citywide from its office located in census tract 31.

The City of Flint Development Division demolition program demolishes vacant structures and boards unsecured structures across the city to solve health and safety situations and remove blighting influences. Although it is a citywide program, the Transportation Department prioritizes the City's three redevelopment areas.

The Disability Network implemented a home modification program for the disabled on a citywide basis. Flint NIPP implemented a citywide emergency repair program while targeting the City's three neighborhood redevelopment areas; Smith Village, Flint Park Lake, and 3rd Avenue Corridor in census tracts 5, 14, and 15. The Flint NIPP Rental Rehabilitation program targeted houses in the 3rd Avenue Corridor in census tract 15.

City of Flint Sanitation Division operated a Neighborhood Clean-Up program and served residents in 25 census tracts across the city. City of Flint Transportation Department replaced sidewalks in census tracts 38 and 40. City of Flint Department of Transportation crews resurfaced streets in census tracts 7, 10, 15, 24, 27, 28, 32, and 36. City of Flint Utilities Department replace water and sewer lines for low-and moderate residents in 20 census tracts citywide and sewer relining in census tracts 9, 15, 25, and 28. CDBG targeted for water main replacement are part of the Smith Village – Williams Street reconstruction project in census tract 14.

ESG-funded programs will serve clients citywide. Shelter of Flint provides citywide services at its facility in census tract 23. REACH operates a runaway shelter in census tract 28. The YWCA of Greater Flint operates a shelter for victims of domestic violence and sexual assault in census tract 28. Catholic Charities serves meals from the NorthEnd Soup Kitchen in census tract 20. Shelter of Flint operates a shelter for women and families in census tract 23. Legal Services provides assistance to residents citywide from its office in census tract 28. Genesee County Community Mental Health provides homeless prevention assistance to clients citywide from its offices in census tract 15. My Brothers Keeper shelter program is located in census tract 15.

Maps depicting these target areas and the Renewal Community are attached in the appendix. Also attached are charts illustrating the racial breakdown of the City, as described below:

The racial majorities in Flint are Black and White. The racial composition of the City of Flint, according to the 200 census, is as follows:

Black (either alone or in combination with some other race) – 55.3% White (either alone or in combination with some other race) – 43.7% American Indian and Alaska Native (alone or in combination) – 2.2% Asian (alone or in combination) – 0.7% Native Hawiaan and other Pacific Islander (alone or in comb.) – 0.1%

The charts included illustrate the breakdown of racial concentrations by census tract. Low and moderate income census tracts are highlighted on the chart. Out of the 36 low and moderate-income census tracts in Flint, 24 census tracts, or 67%, have a racial concentration of African Americans. These include census tracts 1-15, 17-18, 20, 25, 29, 31-32, 34, and 37. The other 12 census tracts, or 33%, are primarily comprised of White Americans. Depicted pictorially, the northeast and southwest quadrants of the City are areas of white concentration, while the southeast and northwest quadrants of the city are primarily African American.

Institutional Structure

1. Describe actions taken during the last year to overcome gaps in institutional structures and enhance coordination.

Program Year 4 CAPER Institutional Structure response:

To overcome gaps in institutional structures and enhance coordination, the Department of Community and Economic Development continues to strengthen its

relationships with its community partners. The City also works with HUD on programs in the area of community development, and partners with national organizations including the Federal Home Loan Bank, FNMA and Local Initiatives Support Corporation. Locally and statewide, the Department of Community and Economic Development collaborates with public institutions that provide housing, social and human services, academic, and economic services. Local non- profits that perform human, health, social, legal, vocational, and economic services, universities, senior housing and services, advocate for the disabled and minorities. Foundations and private institutions including banks, landlords, realtors, and developers contribute to and support programs established in the Consolidated Plan. The City continued to strengthen relationships with community partners during Program Year 2008, through its relationships with funded agencies, and outside entities collaborating with the City on programs and activities.

Several organizations work with the City of Flint on community development programs. Federal, state, and local partners include HUD, the Federal Home Loan Bank, Local Initiatives Support Corporation, and Michigan Cities of Promise Initiative. Local grassroots groups such as the Flint River Corridor Alliance actively support and supply input for unified and collaborative community and economic development ventures. The Department of Community and Economic Development works with public institution partners that provide housing, social and human services, academic, and economic services locally and statewide. Local non profits who perform human, health, social, legal, vocational, and economic services, universities, senior housing and services, advocates for the disabled and minorities. Foundations and private institutions including banks, landlords, realtors, and developers contribute to and support programs established in the Consolidated Plan.

The City actively participates in workshops, forums, and ongoing community planning efforts, including, but not limited to, the Continuum of Care, the Flint River Corridor Alliance, the Cities of Promise initiative, and Genesee County Brownfield Authority planning. During Program Year 2008, the City continued to strengthen its relationships with local lenders, through coordination of the down-payment assistance program, and through collaboration on several important development projects.

Monitoring

- 1. Describe how and the frequency with which you monitored your activities.
- 2. Describe the results of your monitoring including any improvements.
- 3. Self Evaluation
 - a. Describe the effect programs have in solving neighborhood and community problems.
 - b. Describe progress in meeting priority needs and specific objectives and help make community's vision of the future a reality.
 - c. Describe how you provided decent housing and a suitable living environment and expanded economic opportunity principally for low and moderate-income persons.
 - d. Indicate any activities falling behind schedule.
 - e. Describe how activities and strategies made an impact on identified needs.
 - f. Identify indicators that would best describe the results.

- g. Identify barriers that had a negative impact on fulfilling the strategies and overall vision.
- h. Identify whether major goals are on target and discuss reasons for those that are not on target.
- i. Identify any adjustments or improvements to strategies and activities that might meet your needs more effectively.

Program Year 4 CAPER Monitoring response:

MONITORING

The City of Flint uses monitoring as a tool to evaluate program performance and ensure that statutory and regulatory requirements are being met. The City utilizes its administrative staff to monitor subrecipients.

Desk monitoring is the primary tool utilized to identify potential monitoring issues. All subrecipients are required to submit monthly financial and activity reports that provide information on the status of the program. Throughout the program year, subrecipients are required to submit monthly reports that typically include a request for reimbursement. These reimbursement requests are reviewed by administrative staff to ensure compliance with the contractual agreement, including budget line items approved. Staff also verifies that all required backup documentation, including evidence of procurement and verification of expenses are included. Determinations are made as to whether additional technical assistance or program guidance is required. Follow-up is provided, usually in the form of a telephone call, and documented in writing. In most instances, requests for reimbursement are not processed until all program issues have been resolved satisfactorily. However, if the subject is minor, the payment request may be processed.

Results of monitoring

The majority of the monitoring reviews have demonstrated satisfactory compliance with the regulatory and programmatic requirements. Where there have been indications of difficulties, the City has provided technical assistance to the agency and verified that the problem is rectified. In most cases, deficiencies revealed as part of the monitoring process have been limited to documentation and recordkeeping issues.

Self Evaluation

The City of Flint did not make any changes in the program objectives. It pursued all resources as indicated in the Annual Action Plan. The City of Flint has developed a performance measurement per CDP notice number 0309 in which to evaluate the performance and effectiveness of programs funded with CDBG.

On a regular basis, the City reviews applications for specific project funding and identifies available funds to address the needs of projects in the pipeline. In addition, the City of Flint provides ongoing technical assistance, monitoring of programs, and the review of project feasibility.

On a monthly basis, the City of Flint reviews all sub-grantee operating expenses and project performance by examining payment requests and supporting documentation for monthly program expenditures, including administrative, and construction costs.

Property inspections are built into the City of Flint's service delivery system and are conducted as prescribed by HUD.

Lead-based Paint

1. Describe actions taken during the last year to evaluate and reduce lead-based paint hazards.

Program Year 4 CAPER Lead-based Paint response:

The Genesee County Health Department operates two lead-based paint programs; Primary Lead Poisoning Prevention and Secondary Follow-up Program. The Primary Lead Poisoning Prevention Program's main focus is to increase blood lead screening of young children. The current goal is to continue the increase of screening numbers in a variety of ways, including presentations to the Genesee County Medical Society, foster care programs, grandparents groups, Catholic Charities, local chapter AARP, primary care physicians, orientation of resident physicians at local hospitals, education to community schools and through community presentations.

Genesee County Health Department continues to send out lead poisoning prevention information for blood lead levels between 5ug/dL and 10ug/dL and provide home visits by public health nurse for blood lead levels between, 10ug/dL-19ug/dL. The Genesee County Health Department, Community Health Nursing Division continues to provide educational materials, referral services and home visits to those families that have a child that has been identified with an elevated blood lead level. Children identified with an elevated blood lead level are followed until the source of lead exposure has been reduced and the child's blood level returns to a safe level. In those cases where the child's blood lead level is 20 ugl/dl or above, an environmental investigation is performed at the child's primary and/or secondary residence to determine potential sources of lead exposure.

During Lead Week, the Genesee County Health Department provided lead testing/screening at Genesee Valley and Courtland Malls. A total of 72 children were tested. During one month testing at the Genesee County Health Department 313 children were tested. Health Plus offered families \$10.00 Target Cards for parents to get their children lead tested, and later increased it to \$20.00. Out of 2000 contacted, approximately 60 children were tested.

The City of Flint requires that subrecipients implementing housing rehabilitation activities follow federal Lead-Based Paint guidelines. All housing units must be inspected for lead-based paint as a component of the rehab. The inspections must be conducted by a certified lead-based paint inspector. Depending on the level of federal investment, the structure must be abated, or stabilized as necessary, and then receive a clearance inspection.

The City of Flint has a housing rehabilitation inspector on staff. This staff member monitors and coordinates CDBG and other federally funded rehabilitation projects. He also ensures compliance with local and state building codes. Proper lead-based paint procedures are verified during the monitoring process.

Housing Needs

*Please also refer to the Housing Needs Table in the Needs.xls workbook.

1. Describe Actions taken during the last year to foster and maintain affordable housing.

Program Year 4 CAPER Housing Needs response:

Affordable housing is a range of both subsidized and non-subsidized housing designed for those whose incomes generally deny them the opportunity to purchase or rent housing on the open market. It is also housing that is safe, appropriate, and accessible where rent or mortgage plus taxes are 30 percent or less of the household's gross annual income. CDBG funding has been used by the City to aid in the production of decent, safe and affordable housing for low to moderate income families.

Using CDBG funding, contracts were awarded to the following agencies to foster and maintain affordable housing: Flint NIPP –City Wide Emergency Program - \$600,000 and an additional, estimated program income amount of \$150,000; and The Disability Network Inc.- Ramps and Accessible Modification Program-\$100,000. These awards represent 17 percent of the City's 2008 CDBG allocation.

City-wide Emergency Repair Program

A city wide emergency repair program was administered by a local non-profit corporation to address housing code deficiencies that were a threat to the health and safety of the low income families. The financial assistance is provided in the form of a repayable deferred loan, and may finance up to \$10,000 per housing unit. Many of the families assisted needed roof replacements, furnaces and electrical work addressed in order to make the home safe. Loan repayments are returned to the program as program income to support additional families that need assistance. Due to the limited resources, there are not enough funds to address the emergency housing repair needs within our community.

Ramps and Accessible Modification Program

While affordable housing for persons with disabilities is always difficult to find, accessible housing for persons in wheelchairs is virtually non existent. The reality is that the majority of these persons who desire to return to the community in an independent living setting have only the undesirable nursing home option facing them. To address this problem, CDBG funds were awarded to a local non-profit corporation to finance a ramp and accessible modification program that allow disabled homeowners to remain in their home. This program has proven to be quite successful and continues to foster affordable housing for the disabled.

To expand efforts to maintain affordable housing, the City plans to be more proactive in the area of housing and housing related services in order to help residents remain in their home, locate additional partners that provide rehabilitation services specifically to the elderly and disabled population, build capacity of our CHDO's in the areas of new construction and explore energy efficient products and techniques that will make housing more affordable. For the period ending June 30, 2009, the City recertified three Community Development Organizations and certified Operation Unification, Inc., as a new Community Development Housing Organization.

The City of Flint received a 2008 HOME allocation in the amount of \$1,173,131. As of June 30, 2009, HOME funds were used to finance the following projects to expand the supply of decent, safe, and sanitary housing for low income families:

| Agency or Project Owner | Project Name | # of HOME Units | Funding Amount | |
|----------------------------|------------------------------|-----------------------|-------------------|--|
| Flint Housing Commission | Rental Rehabilitation | | 410,000.00 | |
| Flint NIPP | Full Code Rehabilitation | 3 | \$200,765.00 | |
| Flint NIPP | Purchase/Rehab/Resale | 2 | \$250,000.00 | |
| Genesee Co Youth Corp | Traverse Place | 1 | \$45,000.00 | |
| Metro Hsng Partnership | Tenant-Based Rent Assistance | 4 | \$125,059.00 | |
| Flint NIPP | CHDO Operation | 0 | \$25,000.00 | |
| City of Flint | HOME Program Administration | 0 | \$117,307.00 | |
| Total Project Funding | | | \$1,173,985.00 | |

The chart above constitutes the City's annual HOME allocation. All activities are in their initial stages of development to benefit low income families. These activities are included in the CAPER HOME section of this report.

Specific Housing Objectives

- 1. Evaluate progress in meeting specific objective of providing affordable housing, including the number of extremely low-income, low-income, and moderate-income renter and owner households comparing actual accomplishments with proposed goals during the reporting period.
- 2. Evaluate progress in providing affordable housing that meets the Section 215 definition of affordable housing for rental and owner households comparing actual accomplishments with proposed goals during the reporting period.
- 3. Describe efforts to address "worst-case" housing needs and housing needs of persons with disabilities.

Program Year 4 CAPER Specific Housing Objectives response:

The specific housing objectives in Flint are on-going, and include the following: 1. <u>Homeownership</u> Outcome: Increase homeownership Activity: Down payment assistance Programs - HIGH Activity: Homeownership counseling and home maintenance programs - HIGH Activity: Construction of affordable Single-Family Homes - HIGH Activity: Energy efficiency improvements - HIGH Activity: Operation of Fair Housing Center - HIGH

2. Improve Housing Conditions

Outcome: Improve housing conditions for homeowners and renters

Activity: Bring single and multi-family owner-occupied and rental residential structures into compliance with Housing Code - HIGH

- Activity: Demolition and Clearance activities HIGH
- Activity: Exteriors of owner-occupied housing brought up to Housing Code standards through code enforcement HIGH
- 3. Reduce Cost Burden

Outcome: Reduce cost burden for homeowners and renters Activity: Energy efficiency improvements - HIGH

To meet these housing objectives in Program Year 2008, the City used CDBG and HOME entitlement funds for the following activities:

| Agency or Project Owner | Project Name | # of Units | Funding Amount | |
|--------------------------|--|---------------|------------------------|--|
| The Disability Network | Ramps & Accessibility | 14 | \$100,000.00 | |
| Flint NIPP | City Wide Emergency Housing Repair Program 46 | | \$600,000.00 and PI | |
| Flint NIPP | Minor Home Repairs | 168 | \$41,796.00 | |
| City of Flint | Fair Housing Specialist | 224 | \$80,000.00 | |
| Flint Housing Commission | Rental Rehabilitation | 5 | \$410,000 | |
| Flint NIPP | CHDO Operating | 0 | \$25,000.00 | |
| Flint NIPP | Full Code Rehabilitation | 3 | \$225,765.00 | |
| Flint NIPP | Purchase/Rehab/Resale | 3 | \$250,000.00 | |
| Genesee Co Youth Corp | Traverse Place | 1 | \$45,000.00 | |
| Metro Hsng Partnership | Tenant-Based Rental Assistance | 4 | \$125,059.00 | |

The City of Flint continues to address "worst-case" housing needs and housing needs of persons with disabilities include the following:

*Aggressive education, outreach, and testing to ensure equal opportunities in housing.

The City's Affirmative Marketing policy requires the city and its agents to inform applicants, owners and the public about fair housing laws. The policy's objective is to provide information on the availability of rental units to eligible families from all racial, ethnic and gender groups. Components are on-going and include:

- Public awareness of fair housing laws through news releases to the Flint Journal, Genesee County Landlords Association, and a minority-owned newspaper.
- The City Of Flint Human Relations Commission sponsor fair housing workshops on an annual basis and partners with organizations like the Genesee County Landlords Association to educate the public regarding fair housing initiatives.
- Nonprofit agencies work with the city to make a responsible effort to inform
 potential tenants and owners about the rules and procedures that relate to
 rehabilitation.
- The Flint Housing Commission is required to inform applicants on its waiting list of the potential vacancies.
- Employment of a Fair Housing Specialist through the Human Relations Commission. This employee manages and implements the Fair Housing Program. This program protects the rights of people, educates the public regarding housing related issues and provides materials and information to complete housing related activities.
- Special outreach methods for people who are not likely to apply for housing is handled by The Disability Network Program. This organization provides education and outreach to disabled individuals and families as well as provide ramp and home modification assistance financed using Community Development Block Grant funding.

The Flint Housing Commission and nonprofit organizations are required to maintain records on of special outreach methods used to meet this objective. The City assesses the effectiveness of the affirmative marketing efforts periodically to ensure that they are effective. Failure to comply with the above rules can restrict the agency or investor from participation in the program.

Public Housing Strategy

1. Describe actions taken during the last year to improve public housing and resident initiatives.

Program Year 4 CAPER Public Housing Strategy response:

The Flint Housing Commission received a Capital Fund Grant for the 2007/2008 year in the amount of 1,982,405 and for the 2008/2009 year in the amount of \$2,013,551.00. Work projects are scheduled or are in progress for almost all of the Flint Housing Commission's complexes. Work items (in different complexes) include total renovations, siding and trim, ADA bathroom compliance work, Intercom system, furnaces and air conditioners, modernization of kitchens and bathrooms, trash compactor, parking lot replacement, and parking lot lights. New roofing and siding has now been installed at Atherton East and Aldridge Place complexes which is creating a new atmosphere for the residents and the renovation of the long term vacant units is creating more housing for low income individuals. After the

completion of the renovation of the long vacant units at Atherton East complex, the FHC will be continuing to create more handicap accessible units at all family complexes.

In 2009, FHC received additional funding through President Obama's American Reinvestment & Recovery Act (ARRA) initiative. Those funds will be used for several improvement projects. FHC received \$2,548,758.00 to use for other capital improvement projects. Currently, concrete work at Atherton East, River Park, and Richert Manor is underway. New complex signs are being designed for all of the sites. Other projects include painting the exteriors of the high rise buildings (Mince Manor & Richert Manor) and putting on new siding at Howard Estates.

The Flint Housing Commission's Housing Choice Voucher (Section 8) Program has received renewal funding from the Department of Housing and Urban Development for its tenant-based vouchers. New participants have been added from eligible applicants on the waiting list. Outreach for and education of landlords has resulted in higher quality and quantity of decent, safe and sanitary units for tenants to choose from. FHC has conducted and/or sponsored several homeownership seminars.

The FHC has obtained grants to support services in their complexes such as computer learning centers, summer youth enrichment, partnerships with the Boys and Girls Club, beautification projects and hope to have homeownership programs along with other new programs in the future.

FHC family complex activities include Computer labs with Internet access; weekly trips to the Boys and Girls club; Planned Parenthood Program; Summer Youth workers, Summer Beautification Program; Summer Food Program; Community Garden; Tax Assistance Program; Homeownership Program; Housekeeping Classes; Parenting classes; Book Mobile and more.

Activities continuing in the elderly/disabled buildings include Exercise Programs, Bingo, Visiting Nurses, Commodities, Senior Food Box Programs, Molina Health Care Monthly visits, Michigan State Extension Nutrition Programs, Disability Network Seminars, potlucks and trips and Holiday dinners and programs.

FHC objectives are to provide improved living conditions for very low and low income families; provide decent, safe and sanitary housing within a drug free, suitable living environment for residents and their families; avoid concentrations of economically and socially deprived families in any one housing development, provide opportunities for upward mobility for families who desire to achieve self-sufficiency and ensure compliance with Title VI of the Civil Rights Act of 1964 and all other applicable Federal laws and regulations so that the admissions and continued occupancy are conducted without regard to race, color, religion, creed, sex, national origin, handicap or familial status.

FHC policies and practices are designed to provide assurances that all persons with disabilities will be provided reasonable accommodations so that they may fully access and utilize the housing program and related services. A person with a disability may request a reasonable accommodation at any time during the application process, residency in public housing, or participation in the Housing Choice Voucher program.

Barriers to Affordable Housing

1. Describe actions taken during the last year to eliminate barriers to affordable housing.

Program Year 4 CAPER Barriers to Affordable Housing response:

The City of Flint is committed to allocate funds and resources necessary to reduce barriers to affordable housing. Over the last decade Flint has experienced a period of physical, economic, and social decline. During FY08-09 the City of Flint has worked to review and strengthen existing processes and develop new strategies that address barriers through effective use of available resources. The primary obstacle to meeting the needs of the under served is the availability of resources. A significant barrier to affordable housing is the ability to keep up with the deterioration level and population decline. Population and medium family income continue to decline. Over 50% of the available housing units are in disrepair. Given the income level and population decline a significant portion of occupants will need assistance to rehabilitate the homes. The city continued to struggle with job loss, economic disinvestment, and population decline, and high poverty rates.

HOME/ American Dream Down Payment Initiative (ADDI)

- 1. Assessment of Relationship of HOME Funds to Goals and Objectives
 - Evaluate progress made toward meeting goals for providing affordable housing using HOME funds, including the number and types of households served.
- 2. HOME Match Report
 - a. Use HOME Match Report HUD-40107-A to report on match contributions for the period covered by the Consolidated Plan program year.
- 3. HOME MBE and WBE Report
 - a. Use Part III of HUD Form 40107 to report contracts and subcontracts with Minority Business Enterprises (MBEs) and Women's Business Enterprises (WBEs).
- 4. Assessments
 - a. Detail results of on-site inspections of rental housing.
 - b. Describe the HOME jurisdiction's affirmative marketing actions.
 - c. Describe outreach to minority and women owned businesses.

Program Year 4 CAPER HOME/ADDI response:

1. Assessment of Relationship of HOME Funds to Goals and Objectives

Homeownership, new construction and rehabilitation are the priorities outlined in the 2005-2010 Consolidated Plan. Given that housing goals are primary financed using HOME funds, a combined total of 900 housing units are projected to be available by 2010. Beginning July 1, 2008- June 30, 2009, the City's HOME Investment Partnerships Funding award was \$ 1,173,131.00. These funds were awarded to four agencies for implementation of the following programs: tenant-based rental assistance, rental rehabilitation, full code rehabilitation, and a homebuyer program that involves acquisition of properties that are renovated and sold to low income

families. Using these funds, thirty-one rental units are being renovated, three housing units are being considered for acquisition and three owner-occupant units are underway at the end of the HOME program year.

Because of complexity concerning the use of HOME funds in relation to the CDBG funds, HOME contracts executed with subrecipient agencies and CHDO's are active for a 24-month period. This policy results in two program years running concurrently. An accurate account for the year ending June 30, 2008 results in the completion of six owner-occupant housing units. Activities are still underway are rental, owner-occupant and homebuyer units. These units will be completed within next fiscal year

Reprogramming efforts within this fiscal year awarded \$410,000 of HOME funds to Salem Housing Community Development Corporation for a rental development program known as the Metawananee Hills. This project will offer 4 HOME-assisted units to low income families using the lease to purchase model. Construction is complete and all units are occupied. Salem Housing Community Development Corporation was also awarded \$400,000 to acquire, rehabilitation and resale housing units within its target area. Funds were also awarded to Court Street Village (CSV) in the amount of \$226,000.02 for a homebuyer program. CSV is working with 3 properties in the Grand Traverse area that will be available for sale to low income homebuyers. Court Street Village did not complete any units by June 30, 2009.

Additional reprogrammed funds in the amount of \$1,375,000.00 completed 11 HOME-assisted units at Berridge Place, a condominium housing development located at 421 Garland. This \$6.2 million dollar homebuyer condominium project is a renovation of a former hotel that was constructed in 1928. All of the units average 1,000 square feet with one, two and three bedroom units located in historic Carriage Town. The project was completed Winter 2009. The project was a collaborative effort between the Genesee County Land Bank and Court Street Village Non-Profit Housing Corporation, a Community Development Housing Organization. Other partners include, the Charles Steward Mott and Ruth Mott foundations, the Community Foundation of Greater Flint, Genesee County and the Local Initiatives Support Corporation.

The City continues to implement its downpayment and closing costs program that was introduced on August 1, 2006. The program assists first time homebuyers with HOME funds up to \$7,500 to be used for down payment and closing costs for the purchase of a home. This assistance can be combined with other assistance as long as the level of assistance does not exceed Flint's threshold requirement. A City code enforcement inspection and completion of a MSHDA or HUD-approved homebuyer education course are components of the program to ensure that the borrower is educated on the home buying process and that the home is decent, safe and sanitary. Twenty-six families have been assisted since the beginning of this fiscal year.

The City does have work to do to meet its production goals as outlined in the Consolidated Plan. Many barriers prevent the City from increasing the supply of affordable, decent and safe housing. These are listed below:

- > Lack of state, local and private resources for housing programs
- The need for rehabilitation exceeds the financial resources available to preserve existing housing stock

- > Limited number of qualified trades people impacts rehab efforts
- Construction practices and methods (i. e. historic preservation) results in higher project costs
- Rehabilitation programs are inherently expensive, due to the challenges that must be overcome when implementing the complex programs

The City continues research viable solutions to address the barriers identified above in order to ensure that the City is increasing the supply of decent, safe and affordable housing on an annual basis and meeting its projected goal of 900 housing units by 2010.

2. HOME Match Report

HOME Match Report HUD-40107-A attached in the appendix

PJs are required to make contributions to housing that qualifies as affordable housing under the HOME Program. During a fiscal year, the contributions must total not less than 25 percent of the HOME funds drawn from the PJ's HOME Investment Trust Fund Treasury account in that fiscal year for project costs, unless the PJ has received a reduction in the match requirement. Eligible forms of matching contribution are listed at 24 CFR 92.220.

In addition to the above information, Section 92.222 of the HOME regulations indicates that HUD may grant a match reduction to PJs, if it finds that local government is in fiscal distress or severe fiscal distress. The match obligation for PJs in fiscal distress and severe fiscal distress may be reduced by 50 and 100 percents respectively, for the fiscal year in which the finding is made and the subsequent fiscal year.

The City's match obligation for the period beginning July 1, 2008 through June 30, 2009 is -0-.

3. HOME MBE and WBE Report

HOME MBE/WBE Report attached in the Appendix

4a. Results of on-site inspections of rental housing.

The City of Flint has and will continue to utilize HOME funds to create affordable rental housing for low to moderate-income families within the city. Since 1992, the city has contributed HOME funds to the following rental housing developments:

Avon Park, the first 56-unit family development constructed in the city in over 20 years, provides affordable housing for 17 low-income families. Of the 17 housing units, four are assisted using City of Flint HOME funds. The development was placed in service in February 1995. Annual inspections have been conducted for all four housing units, to ensure that units meet Housing Quality Standards.

Court Street Village West, a 106-unit elderly rental housing development near downtown, provides affordable rental housing for retirees and seniors within the City of Flint. This housing development, offering unique services and amenities, was constructed under MSHDA's 70/30 tax – exempt bond financing program. The city contributed HOME funds for 8 housing units that are being rented to low income individuals. The housing development was placed in service during November 1993. All eight housing units are being maintained in accordance with Housing Quality Standards.

Carriage Town Square, a multi-family rental housing development constructed during 1995 in the Carriage Town area, provides affordable housing to low income residents. Two of the units constructed were financed using Home Investment Partnership Funds. The housing complex was placed in service during December 1995. Both housing units have annual Housing Quality Standards inspections performed by a certified Housing Quality Standards inspector. All housing units have been inspected in accordance with Housing Quality Standards. Clio Woods, a substantial rehabilitation from 160 units to 84 HOME-assisted multifamily rental housing complex was completed and placed in service in 1999. The complex has continued experiencing great difficulty related to property management, restructuring of permanent financing and financial management. The City has completed approximately 90 percent of these inspections at this time

Shiloh Commons is a development of 125 rental housing units. Eleven of these units are HOME-assisted using city HOME funds. In prior years, a certified Housing Quality Standards inspector performed inspections on all HOME-assisted units. The City has completed inspections for all HOME assisted units at this time.

In 2006, the City provided HOME funds to the First Street Lofts project located downtown. The project is a \$5.3 million dollar conversion of the vacant seven-story Republic Bank office building for residential loft apartments. Four units were made available to persons of low to moderate income. The project was placed in service Fall of 2006. The City has completed all HQS inspections for the HOME-assisted units at this time.

Next program year, it is anticipated that 45 rental units will be available as decent, safe and sanitary housing. These rental units, financed using HOME funds will be available for the following projects: Begole Street Project, Flint Housing Commission's rental rehab, Shelter of Flint, Genesee County Land Bank, and Genesee County Youth Corporation.

4b. Affirmative marketing actions.

As in prior years, Flint continues to further its commitment to non-discriminatory and equal housing opportunities for low-income families. For HOME-assisted multi-family rental housing developments consisting of five or more units, each site is required to develop and maintain an Affirmative Marketing Plan. This plan entails special outreach efforts that are made to market rental housing units, when units are advertised to be filled. A copy of these plans and updates are maintained by the City. Affirmative marketing performance continues to be monitored throughout the HOME affordability period.

In addition, the City of Flint Human Relations Commission is committed to ensuring equal opportunities in housing. The Commission and its staff educate the public individually, and in group meetings. This education includes information related to landlord tenant rights, and fair housing and discrimination. Networking and provision of appropriate housing referrals to community agencies for housing within the city of Flint are coordinated. Shelter and home rehabilitation are facilitated by the Commission, on a regular basis. The Commission conducts general intake on applicants to affirm eligibility within HUD funded programs and assist or make referrals to the appropriate agency that can address their need.

4c. Outreach to minority and women owned businesses.

All non-profit organizations are sub-contracted with the City, and are required to notify minority and women owned businesses when bids are needed for services. Although the City does not maintain a minority and women-owned business contractor listing, bids are always solicited in a newspaper of general circulation that encourages minorities and women business owners to apply.

For the fiscal year beginning July 1, 2008, the City of Flint received \$1,173,131 in HOME funding allocation. Funding was utilized to further decent safe and sanitary housing in the Flint community. An assessment of the City's 2008-09 performance for the HOME program indicated that 2 contracts were awarded both of which are minority business enterprises. Neither of the businesses were women business enterprises. As of June 30, 2009, no minority business contracts were awarded.

HOME Program Income

For the period ending June 30, 2008, HOME Program totaling \$287.72 was received as a result of housing loan repayments.

Homeless Needs

*Please also refer to the Homeless Needs Table in the Needs.xls workbook.

- 1. Identify actions taken to address needs of homeless persons.
- 2. Identify actions to help homeless persons make the transition to permanent housing and independent living.
- 3. Identify new Federal resources obtained from Homeless SuperNOFA.

Program Year 4 CAPER Homeless Needs response:

The Flint/Genesee community has developed a comprehensive strategy to tackle the issues of homelessness by working with shelter and service providers. The City of Flint and Genesee County Continuum of Care (COC) was developed in cooperation with the Flint/Genesee Committee Concerned with Housing to address these issues. The committee has over 35 organizations representing most service, housing, lending and funding organizations in Genesee County.

Fundamental components of the Continuum of Care system are prevention, outreach/assessment, emergency shelter, transitional housing, permanent housing, permanent supportive housing, and supportive services.

To meet the needs of the homeless in Genesee County, the Flint/Genesee Continuum of Care, in partnership with United Way of Genesee County, Committee Concerned with Housing and with facilitation by Michigan State University developed the following CoC goals for the city and county:

□ Identify existing resources and gaps in the community;

Create affordable housing units, permanent supportive housing and group homes for the chronically homeless

Establish substance abuse treatment programs targeted to homeless population;

 $\hfill\square$ Establish job training programs that will provide opportunities for economic self-sufficiency;

 \Box Establish counseling programs that assist homeless persons in finding housing, managing finances;

□ Provide supportive services such as health care assistance that will permit homeless individuals to become productive members of society;

□ Provide service coordinators or one-stop assistance centers that will ensure that chronically homeless persons have access to a variety of social services

□ Eliminate duplication and develop a seamless provision of housing/homeless related services;

□ Ensure leveraging of mainstream and private sector resources;

□ Maximize development of community partnerships;

□ Increase the capacity of community support services;

□ Address barriers to affordable housing;

□ Increase permanent supportive housing stock; and

□ Plan, implement and maintain the HMIS

The group continues to work to achieve these goals.

Specific Homeless Prevention Elements

The City of Flint worked cooperatively with area homeless services providers to address needs and take necessary actions to assist homeless persons and families. Continuum of Care agencies provide both transitional and permanent supportive housing services to homeless and at risk persons and families, as they work towards independent living. Several agencies in the City of Flint, working through the Continuum of Care were awarded Shelter Plus Care funds and Supportive Housing Program funds for activities to assist the homeless population in Flint and Genesee County.

In addition, the City of Flint awarded Metro Housing Partnership HOME funds in the amount of \$125,059 to provide Tenant Based Rental Assistance (TBRA) for former clients of shelter providers.

Specific Homeless Prevention Elements

1. Identify actions taken to prevent homelessness.

Program Year 4 CAPER Specific Housing Prevention Elements response:

The following organizations received 2008-09 ESG funds:

REACH was awarded a total of \$49,750 for essential services (counseling) and operations. Operations included building rental, maintenance, utilities and fuel, furnishings and equipment, food, insurance, telephone/internet, office supplies, youth activities, supplies and other operational expenses.

GCCMH received \$29,467 for essential services and homeless prevention activities, including client moving costs, utilities arrearage, rent/mortgage arrearage, and security deposits/first month's rent.

Shelter of Flint was awarded \$6,069 for homeless prevention activities including client moving costs, utilities arrearage, rent/mortgage arrearage and deposits/first month's rent.

The YWCA was awarded \$53,750 for operations, homeless prevention and essential services to address the needs of victims of domestic violence and/or sexual assault, provide crisis intervention, individual counseling, and supportive services.

Legal Services of Eastern Michigan used \$22,464 in ESG funds for homeless prevention activities which included legal services to those in danger of losing homes due to foreclosure, eviction, or utilities arrearage.

My Brothers Keeper received \$6,718 for operations of its emergency shelter for men including building rent, utilities, insurance, office supplies, food and other operation expenses.

Emergency Shelter Grants (ESG)

- 1. Identify actions to address emergency shelter and transitional housing needs of homeless individuals and families (including significant subpopulations such as those living on the streets).
- 2. Assessment of Relationship of ESG Funds to Goals and Objectives
 - Evaluate progress made in using ESG funds to address homeless and homeless prevention needs, goals, and specific objectives established in the Consolidated Plan.
 - b. Detail how ESG projects are related to implementation of comprehensive homeless planning strategy, including the number and types of individuals and persons in households served with ESG funds.
- 3. Matching Resources
 - a. Provide specific sources and amounts of new funding used to meet match as required by 42 USC 11375(a)(1), including cash resources, grants, and staff salaries, as well as in-kind contributions such as the value of a building or lease, donated materials, or volunteer time.
- 4. State Method of Distribution
 - States must describe their method of distribution and how it rated and selected its local government agencies and private nonprofit organizations acting as subrecipients.
- 5. Activity and Beneficiary Data
 - a. Completion of attached Emergency Shelter Grant Program Performance Chart or other reports showing ESGP expenditures by type of activity. Also describe any problems in collecting, reporting, and evaluating the reliability of this information.
 - b. Homeless Discharge Coordination
 - i. As part of the government developing and implementing a homeless discharge coordination policy, ESG homeless prevention funds may be used to assist very-low income individuals and families at risk of becoming homeless after being released from publicly funded institutions such as health care facilities, foster care or other youth facilities, or corrections institutions or programs.

c. Explain how your government is instituting a homeless discharge coordination policy, and how ESG homeless prevention funds are being used in this effort.

Program Year 4 CAPER ESG response:

1. Actions to address emergency shelter and transitional housing needs of homeless individuals and families

The Flint/Genesee Continuum of Care (COC) is the primary method for addressing emergency shelter and transitional needs of homeless individuals and families in the City of Flint. The COC is a collaborative effort designed to identify existing resources in the community, eliminate duplication, develop seamless housing/homeless related services, insure leveraging of mainstream and private sector resources, and maximize community partnerships. Metro Housing Partnership is the lead agency for the Flint/Genesee Continuum of Care.

To address homelessness in Genesee County, the Flint/Genesee Continuum of Care developed a ten-year Plan, a collaborative effort underway to ameliorate homelessness in the next ten years. The plan defines the scope of the problem using national and local data and research based upon how people are impacted, systemic contributions to homelessness, infrastructure issues, historical response, and lack of coordination and resources. The approach is three fold: to promote community change related to the consciousness and perception of homelessness; to provide safe, secure, accessible and affordable housing to all persons in Genesee County regardless of age, race, gender, sexual preference, disability, or familial status; and to organize a comprehensive and interconnected network of advocacy, no wrong door, and wrap around services aimed at eliminated the cycle of homelessness.

Also in 2007/2008, a plan was instituted for a "One Stop Housing Resource Center". The center is located in downtown Flint and is designed to be a full-service destination for people who are homeless or at risk for becoming homeless to receive aid from various agencies. The center is open Monday through Thursday from 8:00 to 5:00 p.m. and allows a place for people to wash clothes and look for employment while receiving help from health agencies, shelters, food banks and government aid.

At current, the center is comprised of fourteen community agencies including Genesee County Community Mental Health, Genesee County Youth Corporation, Hamilton Community Health Network, Health Access, Intake Assessment and Referral Center and Legal Services of Eastern Michigan.

In addition to the Continuum of Care service delivery, the City of Flint provided Emergency Shelter Grant funding to organizations for essential services, operations and homeless prevention programs in Program Year 2008.

2. Assessment of Relationship of ESG Funds to Goals and Objectives

The homeless prevention needs, goals, and specific objectives were established through the Continuum of Care process.

The goal of ending chronic homelessness was approached through a dual approach of affordable housing and supportive services.

Outcome : Reduce the number of Homeless Individuals and Families

Activity:Support emergency shelters (High Priority)Activity:Support family transitional housing (High Priority)Activity:Support needed supportive services (High Priority)Activity:Support individual transitional housing (Medium Priority)

High priority was given to homeless activities that showed a gap between the number of beds and the number of individual and families competing for those beds. Genesee County Community Mental Health provided emergency shelter rent and utility subsidies to 13 households. Shelter of Flint provided emergency shelter and homeless prevention services to 584 men, women and children, and Genesee County Youth Corporation provided emergency shelter and support services to 231 at risk youth and their families. My Brothers Keeper provided emergency shelter to 230 men. The YWCA assisted 280victims of domestic violence and assisted 30 women and their families move from the shelter. Legal Services provided legal assistance to 223 persons using ESG funding. Catholic Charities fed hot meals to 18,023 individuals at the North End Soup Kitchen using ESG funding.

3. Match

The City required agencies receiving ESG funding in 2008 to provide a one-for one match. This requirement was met through a number of sources, including other Federal funds, state grants, and in-kind contributions, fundraising and charitable donations.

| | ESG Grant | | Federal Match | State Match | Other Match | |
|--------------------|-----------|-----------|---------------|--------------|-------------|------------|
| GCCMH | \$ | 29,467.00 | | | | 30,000.00 |
| Gen Co Youth Corp | \$ | 49,750.00 | \$ 80,000.00 | 123,000 | \$ | 423,820.00 |
| Legal Services | \$ | 22,464.00 | | | \$ | 66,101.00 |
| Shelter of Flint | \$ | 6,069.00 | 90,000.00 | \$ 96,563.00 | | 126,006.00 |
| My Brothers Keeper | | 6,718 | | | | 46,900.00 |
| Catholic Charities | \$ | 7,750.00 | 45,000 | | | 275,554.00 |
| YWCA | \$ | 53,750.00 | | | \$ | 144,985.25 |

The breakdown of match funding, by agency, is as follows:

All agencies submit match funds as part of the monthly reimbursement process, and the City verifies this information as part of its desk monitoring process.

4. Activity and Beneficiary Data

The activity and beneficiary data for ESG Program Year 2008 is attached to this report in the Appendix. In 2006, the Department modified its procedures to begin collecting match verification information with the submission of its monthly direct benefit information. This has allowed staff to confirm that match funds were actually received during the year. This method of collecting information continued in 2008. Staff did not experience problems in collecting, reporting or evaluating the reliability of data.

5. Discharge Policy

The City of Flint participates in the Continuum of Care, which identified the challenge of the discharge of persons from publicly funded institutions or systems of care. The most common problem is the release of prisoners from State prisons with mental health and/or substance abuse problems. Agencies that provide shelter or supportive services for the homeless are charged with assisting this population. To address these concerns the Continuum of Care has made an effort to include representatives from the Department of Corrections and health institutions as participants in the Continuum meetings. The Michigan Prisoner Reentry Program through the Department of Correction has established an office in Flint and works with the Continuum of Care and Local Initiative Support Corporation.

Local homeless service agencies require the completion of a survey for all clients at the time of completion/departure from the program. The Continuum of Care developed discharge policies that are currently being implemented by organizations. For the 2008 ESG PY, applicants were required to provide assurance of a Discharge Coordination Policy in order to be considered eligible for ESG Program funds. The City of Flint will work over the course of the next year to streamline these procedures into a consistent policy citywide.

Community Development

*Please also refer to the Community Development Table in the Needs.xls workbook.

- 1. Assessment of Relationship of CDBG Funds to Goals and Objectives
 - a. Assess use of CDBG funds in relation to the priorities, needs, goals, and specific objectives in the Consolidated Plan, particularly the highest priority activities.
 - b. Evaluate progress made toward meeting goals for providing affordable housing using CDBG funds, including the number and types of households served.
 - c. Indicate the extent to which CDBG funds were used for activities that benefited extremely low-income, low-income, and moderate-income persons.
- 2. Changes in Program Objectives
 - Identify the nature of and the reasons for any changes in program objectives and how the jurisdiction would change its program as a result of its experiences.
- 3. Assessment of Efforts in Carrying Out Planned Actions
 - a. Indicate how grantee pursued all resources indicated in the Consolidated Plan.
 - b. Indicate how grantee provided certifications of consistency in a fair and impartial manner.
 - c. Indicate how grantee did not hinder Consolidated Plan implementation by action or willful inaction.
- 4. For Funds Not Used for National Objectives
 - a. Indicate how use of CDBG funds did not meet national objectives.
 - b. Indicate how did not comply with overall benefit certification.
- Anti-displacement and Relocation for activities that involve acquisition, rehabilitation or demolition of occupied real property
 - a. Describe steps actually taken to minimize the amount of displacement resulting from the CDBG-assisted activities.
 - b. Describe steps taken to identify households, businesses, farms or nonprofit organizations who occupied properties subject to the Uniform Relocation Act

or Section 104(d) of the Housing and Community Development Act of 1974, as amended, and whether or not they were displaced, and the nature of their needs and preferences.

- c. Describe steps taken to ensure the timely issuance of information notices to displaced households, businesses, farms, or nonprofit organizations.
- 6. Low/Mod Job Activities for economic development activities undertaken where jobs were made available but not taken by low- or moderate-income persons
 - a. Describe actions taken by grantee and businesses to ensure first consideration was or will be given to low/mod persons.
 - b. List by job title of all the permanent jobs created/retained and those that were made available to low/mod persons.
 - c. If any of jobs claimed as being available to low/mod persons require special skill, work experience, or education, provide a description of steps being taken or that will be taken to provide such skills, experience, or education.
- 7. Low/Mod Limited Clientele Activities for activities not falling within one of the categories of presumed limited clientele low and moderate income benefit
 - a. Describe how the nature, location, or other information demonstrates the activities benefit a limited clientele at least 51% of whom are low- and moderate-income.
- 8. Program income received
 - a. Detail the amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.
 - b. Detail the amount repaid on each float-funded activity.
 - c. Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.
 - d. Detail the amount of income received from the sale of property by parcel.
- Prior period adjustments where reimbursement was made this reporting period for expenditures (made in previous reporting periods) that have been disallowed, provide the following information:
 - a. The activity name and number as shown in IDIS;
 - b. The program year(s) in which the expenditure(s) for the disallowed activity(ies) was reported;
 - c. The amount returned to line-of-credit or program account; and
 - d. Total amount to be reimbursed and the time period over which the reimbursement is to be made, if the reimbursement is made with multi-year payments.
- 10. Loans and other receivables
 - a. List the principal balance for each float-funded activity outstanding as of the end of the reporting period and the date(s) by which the funds are expected to be received.
 - b. List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.
 - c. List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness.

- d. Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.
- e. Provide a List of the parcels of property owned by the grantee or its subrecipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period.
- 11. Lump sum agreements
 - a. Provide the name of the financial institution.
 - b. Provide the date the funds were deposited.
 - c. Provide the date the use of funds commenced.
 - d. Provide the percentage of funds disbursed within 180 days of deposit in the institution.
- 12. Housing Rehabilitation for each type of rehabilitation program for which projects/units were reported as completed during the program year
 - Identify the type of program and number of projects/units completed for each program.
 - b. Provide the total CDBG funds involved in the program.
 - c. Detail other public and private funds involved in the project.
- 13. Neighborhood Revitalization Strategies for grantees that have HUD-approved neighborhood revitalization strategies
 - a. Describe progress against benchmarks for the program year. For grantees with Federally-designated EZs or ECs that received HUD approval for a neighborhood revitalization strategy, reports that are required as part of the EZ/EC process shall suffice for purposes of reporting progress.

Program Year 4 CAPER Community Development response:

1. Assessment of Relationship of CDBG Funds to Goals and Objectives

The three priorities identified in the 2005-20010 Consolidated Plan using CDBG, ESG and HOME funds were to advance the City's goal of developing a viable urban community that provides decent, safe and affordable housing, promotes a suitable living environment, and expands community economic development opportunities. The strategies to accomplish these general priorities are outlined below:

a. Housing

- i. Homeownership assistance
- ii. Rehabilitation (owner-occupied and rental)
- iii. New construction
- iv. Energy efficiency improvements

b. Economic Development

i. Business development, business attraction, business retention

ii. Educational, training, and technical assistance programs to increase living wage.

- c. Improve appearance of the City
 - i. Demolition (emergency and as part of larger housing planning)
 - ii. Code Enforcement
 - iii. Streets

Following are the activities undertaken in Program Year 2008 within the objective categories:

Provide Decent Affordable Housing

Flint NIPP City Wide Emergency Repair – 46 homes received rehab assistance Disability Network Ramps and Accessibility - assisted 14 households Northeast Village Rehabilitation (from reprogrammed funds) – no activity on this program

Create Economic Opportunities

Flint Area Enterprise Community – C.O.L.T. - 929 individuals in 2008 were served with counseling, training, curriculum development, case management, and master business planning.

Flint Area Enterprise Tax Awareness – provided 9,470 eligible low- and moderateincome residents with income tax assistance

St. Luke Northend Women's Life Center – 6 women participated in a program designed to provide life skills, education, computer training, and business skills Metro Housing Partnership – eligible households were provided with housing counseling, training and referrals to assist families obtain safe, decent affordable housing, and to increase financial literacy.

Vet Biz Central – low-and moderate-income veterans received services, including training in business plan writing and business financing.

Create Suitable Living Environments

Boys and Girls Club – served 946 youth with after-school and summer recreational activities including organized team sports, social recreation, and outside playfields. Child Advocacy Center – served 284 children and family members with forensic interviews in cases involving alleged sexual or severe physical abuse.

City of Flint Human Relations Commission - Fair Housing - assisted 490 persons with fair housing issues

City of Flint Victim Advocacy - 242 victims of crime received advocacy, information, and education and referral services

Flint NIPP – Minor Home Repairs for Seniors – provided 168 senior households with minor home repairs

Genesee County Youth Corporation REACH - 221 youth received shelter and counseling at the REACH facility.

Genesee County Youth Corporation Traverse Place - 19 youth received life skills training, education/ employment opportunities and resided at Traverse Place throughout the program year

Girl Scouts Urban Outreach – provided scouting opportunities to low- and moderateincome girls throughout the city

St. Agnes Food Pantry - 3,129 persons received foodstuff

Shelter of Flint - 571 homeless individuals were provided services and shelter YWCA - 108 victims of domestic violence received counseling

Vista Drop-In Center – provided daytime facilities for 634 homeless and/or challenged individuals

Demo/Boarding – 266 houses were demolished

Neighborhood Cleanups - 34 neighborhood groups participated in neighborhood cleanups. A total of 674 tons of trash was removed from neighborhoods and taken to landfills.

Sidewalks - a total of 251 sidewalk slabs were replaced

Street Resurfacing ~ Sections of 14 city streets were resurfaced

Sewer Relining – 10 sewer relining projects were completed

Water Main Replacement – the Williams Street reconstruction project was started in spring 2009

Low-Income Sewer Line Replacement – 16 housed had sewer lines replaced Low-Income Water Line Replacement - 27 houses had water lines replaced

100% of CDBG and ESG funds were committed for eligible projects. During the program year, the City expended \$4,671,600.88 in CDBG funds. The majority of activities were available to residents city-wide, but some activities were prioritized for target redevelopment areas such as Smith Village, Flint Park Lake, and Third Avenue Corridor. 100% of expenditures were expended on low- and moderate income activities.

2. Changes in Program Objectives

The City of Flint made no changes in program objectives during Program Year 2008 as the City's Consolidated Plan priorities are consistent with HUD's program objectives. Over the course of the next year, the City will continue implementation of the RFP process, focus on an investment strategy approach to allocating resources, continue targeting development areas to obtain maximum impact, and prioritize economic development activities.

3. Assessment of Efforts in Carrying Out Planned Actions

The primary resources indicated in the Consolidated Plan for 2005-2010 were federal entitlement funds in the form of Community Development Block Grant, HOME Investment Partnership, and Emergency Shelter Grant. The City also had some 1995 and 1996 American Dream Downpayment Assistance funds it expended in 2008. In 2008-09, the City applied for, and received Community Development Block Grant funds in the amount of \$4,246,985, \$1,173,131 in HOME Investment Partnership funds, and Emergency Shelter Grant funds in the amount of \$190,218. During the course of the year, the City continued to work with agencies to expend funds timely. The City reviewed all requested proposals and provided Certificates of Consistency to all agencies requesting them.

4. Funds Not Used for National Objectives

All CDBG funds expended met the National Objective of benefiting low- and moderate-income persons or areas.

5. Anti-displacement and Relocation

The Department undertook no activities that involved acquisition, rehabilitation or demolition of occupied real property during Program Year 2008.

6. Low/Mod Job Activities

The Department undertook no economic development activities that resulted in jobs that were made available but not taken by low- or moderate-income persons.

7. Low/Mod Limited Clientele Activities

All activities carried out by the Department of Community and Economic Development either verified income to certify that clients were low-mod, or fell within one of the categories of presumed benefit (by the nature of the activity, or the location of the activity).

8. Program income received

8a Amount of program income reported that was returned to each individual revolving fund, e.g., housing rehabilitation, economic development, or other type of revolving fund.

In the 2008 program year \$37,857.46 in CDBG program income was receipted and drawn for FY2008 Flint NIPP housing rehabilitation loan repayments.

8b. Amount repaid on each float-funded activity.

The City had no float funded activities.

8c Detail all other loan repayments broken down by the categories of housing rehabilitation, economic development, or other.

Housing Rehabilitation Loan Repayments \$37,857.46

8d. Amount of program income received from the sale of property by parcel

The Department did not sell any property in the program year.

9. Prior period adjustments

The Department had no disallowed costs during this reporting period

10. Loans and other receivables

10a. Float Funded Activities

The City has no float-funded activities

10b. List the total number of other loans outstanding and the principal balance owed as of the end of the reporting period.

- i. CDBG revolving loan funds cash balances:
 - (1) EDC CDBG RLF \$124,317.80
 - (2) FAEC CDBG RLF \$19,164.35
- ii. CDBG revolving loan funds outstanding were restructured by FAEC to protect assets and strengthen borrowers' ability to repay loans. Loans:
 - (1) Total Foot and Ankle Clinic Outstanding Balance \$52,064.26
 - (2) Unreel, Inc. Outstanding Balance \$32,781.34
 - (3) Sims Asphalt Seal Coating Outstanding Balance \$25,686.03
 - (4) Ford Vending Outstanding Balance \$455.77
 - (5) Mona's Cocktail Lounge Outstanding Balance \$53,731.96
 - (6) Soylas Inc. \$68,759

10c. List separately the total number of outstanding loans that are deferred or forgivable, the principal balance owed as of the end of the reporting period, and the terms of the deferral or forgiveness. None

10d. Detail the total number and amount of loans made with CDBG funds that have gone into default and for which the balance was forgiven or written off during the reporting period.

No loans made with CDBG funds were forgiven or written off during the reporting period.

10e. Provide a List of the parcels of property owned by the grantee or its subrecipients that have been acquired or improved using CDBG funds and that are available for sale as of the end of the reporting period. None

11. Lump sum agreements

The City had no float-funded activities, nor lump sum agreements.

12. Housing Rehabilitation

The following chart identifies CDBG rehabilitation programs with completed projects/units during the 08-09 program year, total CDBG funds involved in the project, and other public/private funds involved in the project:

| | Program Name | # Completed units | Total CDBG funds expended | Other public/ private investment |
|---------------------------|---------------------------------------|-------------------------|------------------------------------|---|
| The Disability Network | Ramps and Accessibility | 14 | 100,000.00 | 0 |
| Flint NIPP | Citywide Emergency Housing Repairs | 46 | 637,857.46 | 0 |

13. Neighborhood Revitalization Strategies

PERMS Report Attached in the appendix as part of the report for the City's Neighborhood Revitalization Strategy Area (NRSA).

Antipoverty Strategy

1. Describe actions taken during the last year to reduce the number of persons living below the poverty level.

Program Year 4 CAPER Antipoverty Strategy response:

Actions taken during the last year to reduce the number of persons living below the poverty level.

The City of Flint continued to play a role in providing funding assistance to poverty level persons and families. Reducing the number of persons and families whose incomes are at or below poverty level is an ongoing effort. The City of Flint is actively engaged in and encourages collaboration between public agencies, social services providers, and funding entities to coordinate strategies to reduce poverty. These strategies include access to economic opportunities, affordable and fair housing, job training, nutrition, and advocacy.

The City of Flint's business arm, the Flint Area Enterprise Community, administers the Federal Renewal Community Program as the Coordinating Responsible Authority (CoRA). This program, through collaborative partnerships, offers a wide-range of social support services, workforce development, job training, small business expansion and creation as well as federal tax incentives to improve family-selfsufficiency and create economic opportunities for residents and spur economic development in the renewal community area. The area's population is about 47,331 It has some of Flint's highest poverty census tracts, moving from an average of over 46.89% in 1990 to its current poverty rate of 35.5% poverty rate. This office provides information clearinghouse services to connect residents to community support services and other resources. The city provided additional funds to enable the FAEC to launch a highly visible public awareness campaign to educate individuals on the tax breaks and business opportunities available to them. Tax breaks include Earned Income Tax Credits (EITC), Childcare Tax Credits (CTC), telephone tax credits that puts extra cash into the pockets of the working poor. Other tax incentives include employer and employee tax credits brownfield and new market tax credits, and renaissance zone tax abatements, which support job retention and creation for residents.

FAEC marketing campaign includes promotional materials, community workshops, press conferences, advertising in local newspapers and community bulletins, presentations to neighborhood groups, professional associations, town hall forums, and one-on-one meetings with individuals.

The Flint Area Enterprise Community, was recognized by the Department of Housing and Urban Development HUD for its leadership role in promoting tax incentives and working with collaborative partners to spur development and create jobs for residents in the renewal community.

FAEC provides business counseling and gap financing to help capitalize business expansion activities that retain and create jobs for Flint's low-income residents. FAEC manages several revolving loan funds for the City. During Flint Area Enterprise Community was a major player in the coordination of business and economic development activities taking place in the City of Flint working along with the Flint Downtown Development Association, the Flint Economic Development Commission, the Brownfield Authority Board, Cities of Promise, and the Flint River Corridor Alliance.

The City of Flint is an active partner in the State of Michigan Cities of Promise Initiative and related subcommittees. The Cities of Promise Initiative is a whole cloth quality of life strategy that aims to reduce poverty and promote community and economic development.

FY2008-09 funding for economic development was awarded to Vet Biz and St. Luke's North End Business Center. Vet Biz provides counseling and job opportunities to veterans. The North End Women's Center provides literacy, vocational, occupational and life skill training to women living in poverty. Flint Area Enterprise Community's COLT program provides small business owners with counseling and business plan development training.

Non-homeless Special Needs

*Please also refer to the Non-homeless Special Needs Table in the Needs.xls workbook.

1. Identify actions taken to address special needs of persons that are not homeless

but require supportive housing, (including persons with HIV/AIDS and their families).

Program Year 4 CAPER Non-homeless Special Needs response:

The City of Flint continues to address the special needs for non-homeless persons who require supportive housing in a number of ways. The Continuum of Care agencies work together with residents of Flint and community partners to help them to access needed services to prevent people from falling through the cracks. These partners include: The Disability Network, Habitat for Humanity, Genesee County Community Action Resource Department, Genesee County Community Mental Health, YWCA of Greater Flint, Shelter of Flint, Legal Services of Eastern Michigan, Genesee County Youth Corporation, Carriage Town Shelter, Oak Street Mission, My Brothers Keeper, the Salvation Army, United Way, the City of Flint DCED, Genesee County Planning Commission, VISTA, New Paths, Genesee County Health Department, Catholic Charities, Valley Area Agency on Aging, Flint STRIVE, Flint Odyssey House, and Metro Housing Partnership. The Continuum of Care continues to address the needs of older adults and persons with disabilities by identifying the greatest and most unmet needs for community services. In response to study for a 10-year plan for services of individuals with special needs the Continuum of Care opened a one-stop shop for information and referral at the Genesee County Resource Center.

Housing available to, and accessed by, individuals with special needs come from GC CARD, Flint NIPP, and Genesee County Community Mental Health for Permanent Supportive Housing. Genesee County Youth Corporation provides transitional housing to young adults, ages 17 to 20, which would be otherwise homeless.

Services are provided by Continuum of Care agencies to special needs persons of all ages. Services include case management and counseling, life skills training, transportation, vocational and educational support, substance abuse prevention, intervention, and treatment, meals on wheels for seniors and the disabled, minor home repair, medical screenings, adult day care, caregiver support, crisis intervention, hearing impaired / vision services, health screenings, legal assistance, older worker employment programs, senior citizens and elder abuse prevention and education, and nursing home assistance.

The City of Flint played an integral role in efforts to reach under-served populations by providing funding designed to address special needs. Emergency Shelter Grants were awarded in FY2008-09 to Genesee County Youth Corporation, Genesee County Mental Health Services, YWCA of Greater Flint, Legal Services of Eastern Michigan, Catholic Charities, My Brothers Keeper, and Shelter of Flint to provide funding for essential services, the operation of emergency shelter, and homeless prevention activities. FY2008-09 public service funding was awarded to the YWCA of Greater Flint for its Domestic Violence Program, Shelter of Flint for staffing, Genesee County Youth Corporation who provides supportive housing for at-risk youth, City of Flint Law Department for victims advocacy, City of Flint Human Relations Department for fair housing assistance, and Vista Drop-In Center to assist homeless and developmentally/physically challenged residents. Vet Biz and St. Luke North End Women's Center assisted veterans and women living in poverty with economic development activities.

Specific HOPWA Objectives

*Please also refer to the HOPWA Table in the Needs.xls workbook.

- 1. Overall Assessment of Relationship of HOPWA Funds to Goals and Objectives Grantees should demonstrate through the CAPER and related IDIS reports the progress they are making at accomplishing identified goals and objectives with HOPWA funding. Grantees should demonstrate:
 - a. That progress is being made toward meeting the HOPWA goal for providing affordable housing using HOPWA funds and other resources for persons with HIV/AIDS and their families through a comprehensive community plan;
 - b. That community-wide HIV/AIDS housing strategies are meeting HUD's national goal of increasing the availability of decent, safe, and affordable housing for low-income persons living with HIV/AIDS;
 - c. That community partnerships between State and local governments and community-based non-profits are creating models and innovative strategies to serve the housing and related supportive service needs of persons living with HIV/AIDS and their families;
 - That through community-wide strategies Federal, State, local, and other resources are matched with HOPWA funding to create comprehensive housing strategies;
 - e. That community strategies produce and support actual units of housing for persons living with HIV/AIDS; and finally,
 - f. That community strategies identify and supply related supportive services in conjunction with housing to ensure the needs of persons living with HIV/AIDS and their families are met.
- 2. This should be accomplished by providing an executive summary (1-5 pages) that includes:
 - a. Grantee Narrative
 - i. Grantee and Community Overview
 - (1) A brief description of your organization, the area of service, the name of each project sponsor and a broad overview of the range/type of housing activities and related services
 - (2) How grant management oversight of project sponsor activities is conducted and how project sponsors are selected
 - (3) A description of the local jurisdiction, its need, and the estimated number of persons living with HIV/AIDS
 - (4) A brief description of the planning and public consultations involved in the use of HOPWA funds including reference to any appropriate planning document or advisory body
 - (5) What other resources were used in conjunction with HOPWA funded activities, including cash resources and in-kind contributions, such as the value of services or materials provided by volunteers or by other individuals or organizations
 - (6) Collaborative efforts with related programs including coordination and planning with clients, advocates, Ryan White CARE Act planning bodies, AIDS Drug Assistance Programs, homeless assistance programs, or other efforts that assist persons living with HIV/AIDS and their families.
 - ii. Project Accomplishment Overview

- (1) A brief summary of all housing activities broken down by three types: emergency or short-term rent, mortgage or utility payments to prevent homelessness; rental assistance; facility based housing, including development cost, operating cost for those facilities and community residences
- (2) The number of units of housing which have been created through acquisition, rehabilitation, or new construction since 1993 with any HOPWA funds
- (3) A brief description of any unique supportive service or other service delivery models or efforts
- (4) Any other accomplishments recognized in your community due to the use of HOPWA funds, including any projects in developmental stages that are not operational.
- iii. Barriers or Trends Overview
 - (1) Describe any barriers encountered, actions in response to barriers, and recommendations for program improvement
 - (2) Trends you expect your community to face in meeting the needs of persons with HIV/AIDS, and
 - (3) Any other information you feel may be important as you look at providing services to persons with HIV/AIDS in the next 5-10 years
- b. Accomplishment Data
 - i. Completion of CAPER Performance Chart 1 of Actual Performance in the provision of housing (Table II-1 to be submitted with CAPER).
 - ii. Completion of CAPER Performance Chart 2 of Comparison to Planned Housing Actions (Table II-2 to be submitted with CAPER).

Program Year 4 CAPER Specific HOPWA Objectives response:

Specific HOPWA Objectives

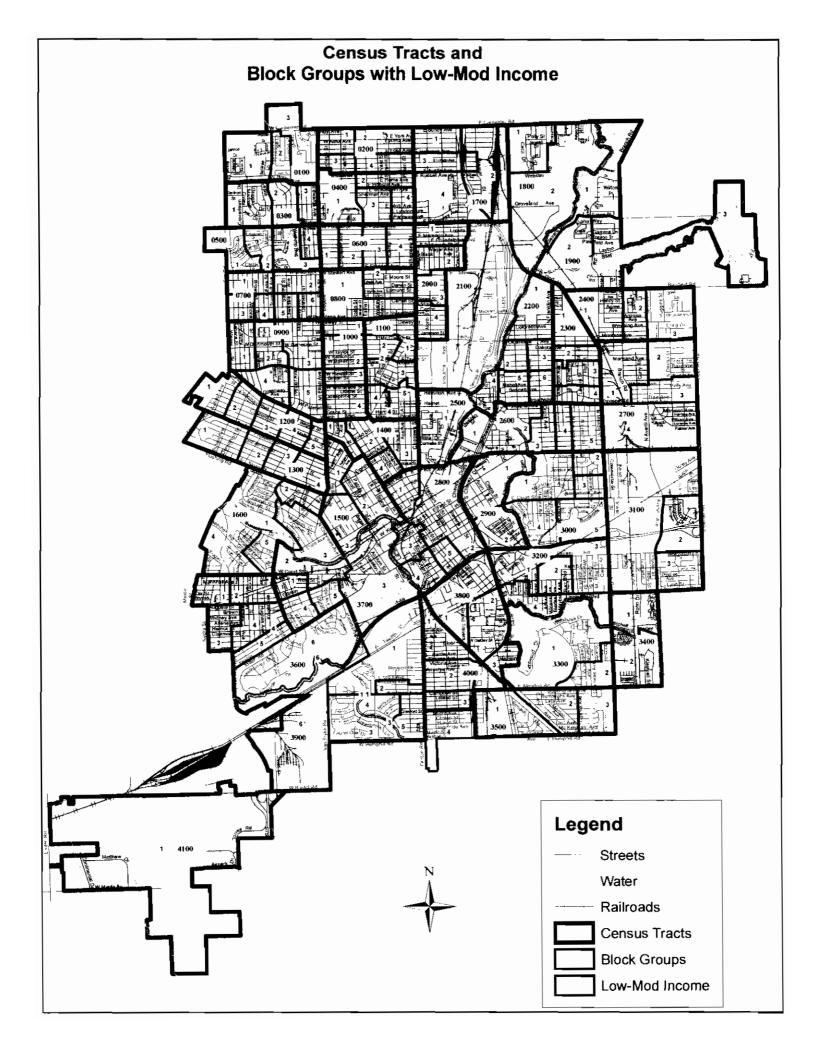
The City of Flint does not receive HOPWA funding. Sacred Heart Rehabilitation Center, dba Bay Area Social Intervention Services (BASIS), receives funding through Michigan Department of Health CLHS Housing Opportunities for Persons with Aids (HOPWA) to serve the mid-Michigan area. In FY 2008-09 BASIS, worked in collaboration with Wellness HIV-Aids Services expended \$23,996.04 in HOPWA funds to 46 eligible clients within Genesee County services including emergency /short term rent/mortgage payments, utility payments, and tenant based rental assistance.

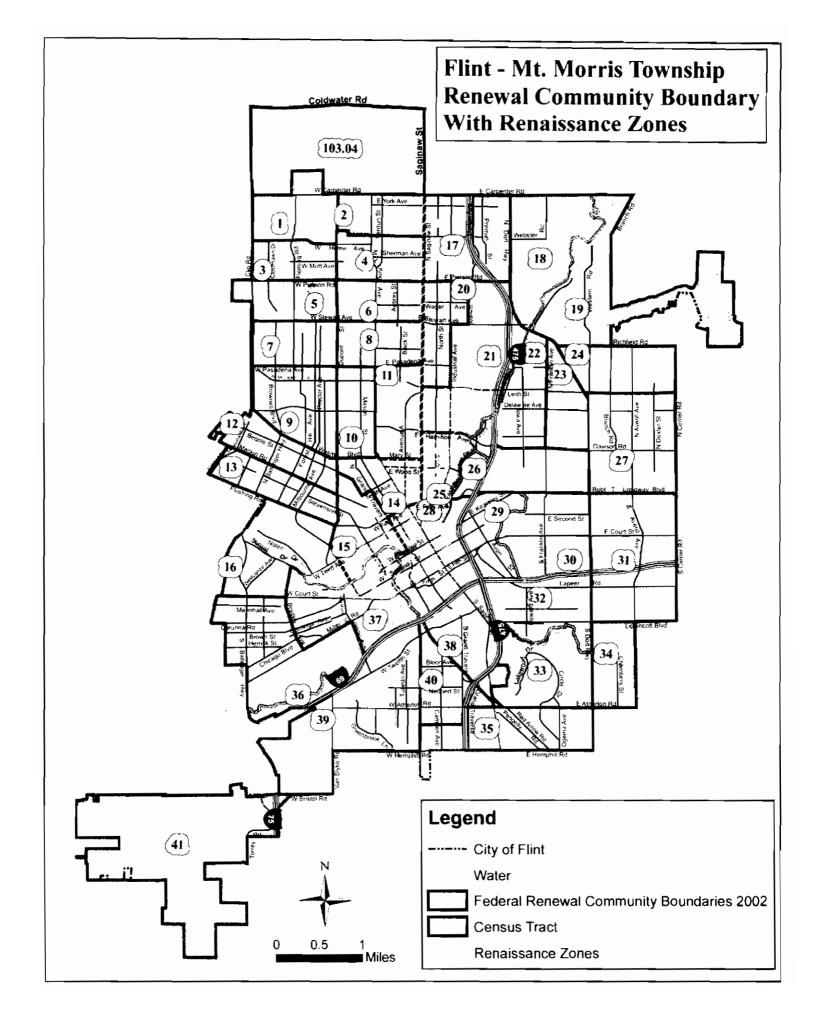
Include any CAPER information that was not covered by narratives in any other section.

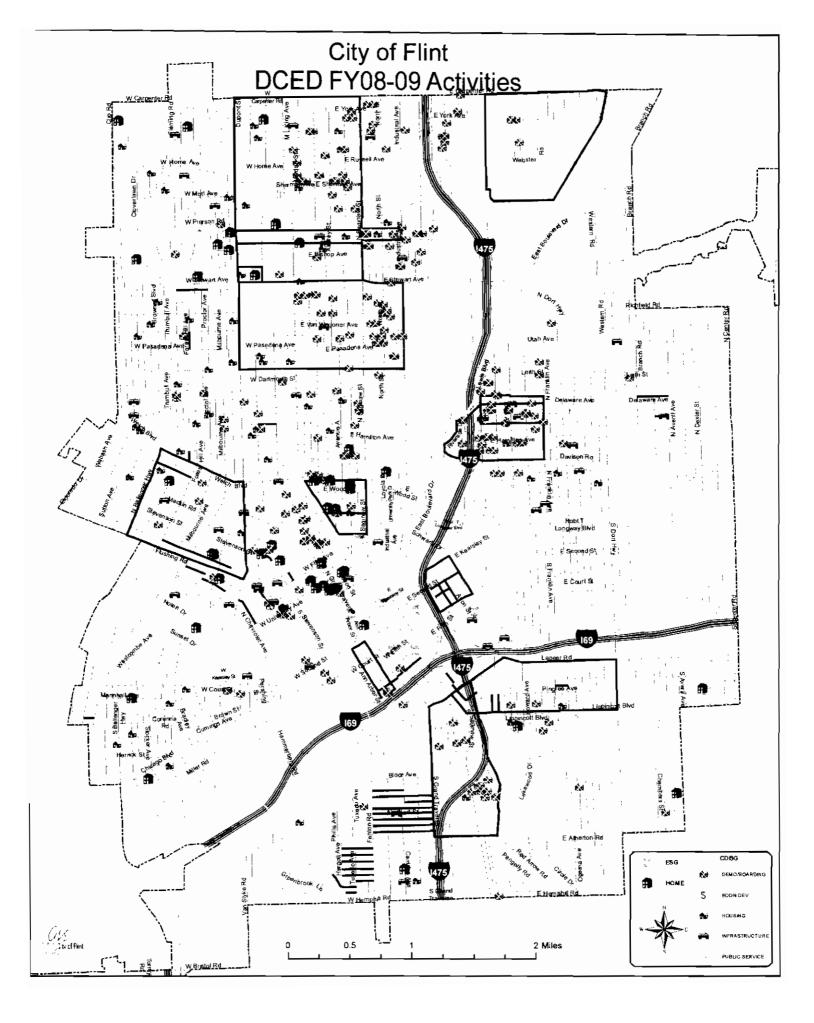
Program Year 4 CAPER Other Narrative response:

MAPS AND CHARTS

City of Flint Low- and Moderate-Income Census Tracts Flint – Mt Morris Township Renewal Community Boundary with Renaissance Zones City of Flint DCED FY08-09 CDBG, HOME, and ESG Activities U.S. Census Bureau Summary Tables for City of Flint, Michigan Areas of Racial and Ethnic Concentration in Low- and Moderate-Income Census Tracts – (Source: U.S. Census Bureau)







Areas of Racial and Ethnic Concentration

Areas of Racial and Ethnic Concentration

Summary Tables (Source: U.S. Census Bureau)

Summary Tables (Source: U.S. Census Bureau)

| | Total Population | White (%) | White (Actual) | African American (%) | American (Actual) | Alaska Native (%) | American Indian and Alaska Native (Actual) | Asian (%) | Asian (Actual) | Native Hawailan and Other Pacfic Islander (%) | Native Hawaiian and Other Pacfic Islander (Actual) | other race (%) | Some other race (Actual) | Two or more races (%) | Two or more races (Actual) | Latino (of any race) (%) | Hispanic or Latino (of any race) (Actual) | White alone; not Hispanic or Latino (%) | White alone; not Hispanic or Latino (Actual) |
|----------------------|----------------------|-------------------------|-------------------|----------------------------|----------------------|-------------------------|--|--------------|-------------------|--|---|-------------------|-----------------------------------|-----------------------------|-------------------------------------|--------------------------------|--|---|--|
| Genesee Co, MI | 436,141.00 | 75.30% | 328,414 | 20.40% | 88,973 | 0.60% | 2,617 | 0.80% | 3,489 | 0.00% | 0 | 0,00.10 | 3,489 | 2.20% | 9,595 | 2.30% | 10,031 | 74.10% | 323,180 |
| Flint, Michigan | 124,954.00 | 41.39% | 51,718 | 53.27% | 66,565 | 0.64% | 800 | 0.48% | 602 | 0.01% | 9 | 1.11% | 1,390 | 3.13% | 3,914 | 2.99% | 3,734 | 40.04% | 50,037 |
| Census Tract | 2 224 00 | 1.000/ | 61 | 95.90% | 3,101 | 0.10% | | 0.40% | 13 | 0.00% | 0 | 0.20% | 6 | 1.50% | 49 | 0.60% | 10 | 1.90% | 61 |
| Tract 1 | 3,234.00 | 1.90% | <u>61</u> 91 | 93.90% | 2,861 | 0.10% | | 0.00% | 13 | | 0 | | 28 | 4.90% | 154 | 1.90% | 19 60 | | 69 |
| Tract 2 | 3,140.00 3,490.00 | 2.90% | 91 84 | 91.10% | 3,336 | 0.20% | 2 | 0.10% | 3 | 0.00% | 0 | | 20 | 1.80% | 63 | 0.80% | 28 | | 80 |
| Tract 3 | 2,775.00 | 3.90% | 108 | 92.10% | 2,556 | 0.10% | | 0.00% | 0 | | 0 | * | 36 | 2.60% | 72 | 1.50% | 42 | | 108 |
| Tract 4 | 2,752.00 | 4.10% | 108 | 92.00% | 2,530 | 0.60% | 17 | 0.00% | 0 | 0.00% | 0 | | 14 | 2.80% | 77 | 1.00% | 28 | | 100 |
| Tract 5 Tract 6 | 3,708.00 | 3.00% | 111 | 94.80% | 3,515 | 0.30% | 11 | 0.00% | 0 | 0.00% | 0 | | 22 | 1.30% | 48 | 1.30% | 48 | | 89 |
| Tract 7 | 4,490.00 | 3.20% | 144 | 93.60% | 4,203 | 0.10% | 4 | 0.10% | 4 | 0.00% | 0 | ÷ | 13 | 2.70% | 121 | 1.00% | 45 | | 139 |
| Tract 8 | 2,135.00 | 2.80% | 60 | 94.80% | 2,024 | 0.20% | 4 | 0.00% | 0 | 0.00% | 0 | 0.00.00 | | 1.90% | 41 | | 19 | | 60 |
| Tract 9 | 5,992.00 | 8.40% | 503 | 87.30% | 5,231 | 0,50% | 30 | 0.10% | 6 | | 0 | | 36 | 3.00% | 180 | | 60 | | 491 |
| Tract 10 | 3,861.00 | 3.00% | 116 | 94.50% | 3,649 | 0.10% | 4 | 0.00% | 0 | 0.00% | 0 | | 19 | 1.90% | 73 | 0.60% | 23 | | 112 |
| Tract 11 | 3,419.00 | 1.60% | 55 | 95.60% | 3,269 | 0.30% | 10 | 0.00% | 0 | 0.00% | 0 | 1.00% | 34 | 1.50% | 51 | 1,40% | 48 | | 51 |
| Tract 12 | 4,108.00 | 10.00% | 411 | 86.10% | 3,537 | 0.10% | 4 | 0.10% | 4 | 0.00% | 0 | 0.90% | 37 | 2.70% | 111 | 1.40% | 58 | | 407 |
| Tract 13 | 3,723.00 | 21.80% | 812 | 73.00% | 2,718 | 0.30% | 11 | 0.60% | 22 | 0.00% | 0 | 0.70% | 26 | 3.50% | 130 | 1.70% | 63 | 21.20% | 789 |
| Tract 14 | 2,210.00 | 17.20% | 380 | 76.60% | 1,693 | 0.80% | 18 | 0.10% | 2 | 0.00% | 0 | 1.30% | 29 | 4.10% | 91 | 2.70% | 60 | 16.50% | 365 |
| Tract 15 | 2,515.00 | 32.20% | 810 | 61.60% | 1,549 | 0.70% | 18 | 0.50% | 13 | 0.00% | 0 | 1.20% | 30 | 3.80% | 96 | 2.90% | 73 | 31.00% | 780 |
| Tract 16 | 4,878.00 | 75.90% | 3,702 | 17.50% | 854 | 0.30% | 15 | 1.70% | 83 | 0.00% | 0 | 1.50% | 73 | 3.10% | 151 | 3.60% | 176 | 74.00% | 3,610 |
| Tract 17 | 2,104.00 | 6.70% | 141 | 89.60% | 1,885 | 0.50% | 11 | 0.00% | 0 | 0.00% | 0 | 0.00 /0 | 13 | 2.60% | 55 | 1.30% | 27 | Contraction of the second s | 135 |
| Tract 18 | 2,354.00 | 37.70% | 887 | 55.60% | 1,309 | 1.00% | 24 | 0.20% | 5 | 0.00% | 0 | | 16 | 4.90% | 115 | 2.90% | 68 | | 852 |
| Tract 19 | 2,513.00 | 71.40% | 1,794 | 21.80% | 548 | 0.80% | 20 | 0.50% | 13 | | 0 | 113070 | 48 | 3.50% | 88 | 6.20% | 156 | | 1,694 |
| Tract 20 | 2,072.00 | 2.70% | 56 | 94.60% | 1,960 | 0.30% | 6 | 0.10% | 2 | 0.00% | 0 | 0.10/0 | 8 | 1.80% | 37 | 1.40% | 29 | 2.50% | 52 |
| Tract 21 | 448.00 | 23.70% | 106 | 68.10% | 305 | 1.30% | 6 | 0.00% | 0 | 0.00% | 0 | 2.70,0 | 12 | 4.20% | 19 | 3.30% | 15 | | 106 |
| Tract 22 | 4,486.00 | 81.50% | 3,656 | 7.50% | 336 | 1.80% | 81 | 0.20% | 9 | 0.00% | 0 | 0110 /0 | 153 | 5.60% | 251 | 11.30% | 507 | 75.40% | 3,382 |
| Tract 23 | 2,799.00 | 83.20% | 2,329 | 7.30% | 204 | 1.10% | 31 | 1.30% | 36 | | | 2100.10 | 78 | 4.30% | 120 | 7.60% | 213 | | 2,225 |
| Tract 24 | 2,948.00 | 85.60% | 2,523 | 8.10% | 239 | 1.20% | 35 | 1.80% | 53 | | 0 | 1.20 /0 | 35 | 3.20% | 94 | 3.90% | 115 | | 2,465 |
| Tract 25 | 804.00 | 15.80% | 127 | 77.50% | 623 | 0.00% | 0 38 | 1.10% | 9 | 0.00% | 0 | 0.0070 | / | 4.60% | 37 120 | 1.20% | 10 267 | <u>15.30%</u> 83.10% | <u>123</u> 3,123 |
| Tract 26 | 3,758.00 3,757.00 | <u>85.80%</u> 90.20% | 3,224 | 5.10% 3.50% | 192 131 | 1.00% | 49 | 1.20% | 45 15 | 0.00% | 0 | 5.70 /01 | 139 79 | 3.20% | 98 | 7.10% 6.70% | 267 252 | 85.10% | 3,123 |
| Tract 27 Tract 28 | 2,595.00 | 47.70% | 1,238 | 44.20% | 1,147 | 1.50% | 39 | 1.00% | 26 | 0.00% | 0 | 2.10 /0 | 34 | 5.10% | 132 | 2.80% | 73 | 46.60% | 1,209 |
| Tract 28 | 1,959.00 | 40.80% | 799 | 53.30% | 1,044 | 0.60% | 12 | 1.30% | 25 | 0.00% | 0 | | 18 | 3.90% | 76 | 2.40% | 47 | | 786 |
| Tract 30 | 3,450.00 | 79.10% | 2,729 | 15.80% | 545 | 0.30% | 10 | 0.30% | 10 | 0.00% | 0 | | 38 | 2.60% | 90 | 3.20% | 110 | | 2,657 |
| Tract 31 | 2,477.00 | 10.30% | 255 | 86.60% | 2,145 | 0.20% | 5 | 0.20% | 5 | 0.00% | 0 | | 5 | 2.50% | 62 | 1.80% | 45 | | 230 |
| Tract 32 | 2,908.00 | 3.50% | 102 | 92.70% | 2,696 | 0,30% | 9 | 0.40% | 12 | | 0 | | 20 | 2.70% | 79 | 1,00% | 29 | | 99 |
| Tract 33 | 1,780.00 | 59.30% | 1,056 | 34.90% | 621 | 0.40% | 7 | 1.10% | 20 | | 0 | 0.70% | 12 | 3.50% | 62 | 3.40% | 61 | | 1,024 |
| Tract 34 | 2,674.00 | 32.30% | 864 | 62.80% | 1,679 | 0.50% | 13 | 0.00% | 0 | 0.00% | 0 | 0.60% | 16 | 3.60% | 96 | 3.00% | 80 | | 837 |
| Tract 35 | 3,109.00 | 85.10% | 2,646 | 10.20% | 317 | 0.50% | 16 | 0.50% | 16 | 0.00% | 0 | 1.10% | 34 | 2.60% | 81 | 3.40% | 106 | 83.00% | 2,580 |
| Tract 36 | 5,123.00 | 89.90% | 4,606 | 3.50% | 179 | 1.20% | 61 | 1.20% | 61 | 0.00% | 0 | 1.00% | 51 | 3.20% | 164 | 2.90% | 149 | 88.40% | 4,529 |
| Tract 37 | 3,240.00 | 82.20% | 2,663 | 10.80% | 350 | 0.90% | 29 | 1.10% | 36 | 0.00% | 0 | 0.90% | 29 | 4.10% | 133 | 4.50% | 146 | 79.30% | 2,569 |
| Tract 38 | 2,008.00 | 68.80% | 1,382 | 23.70% | 476 | 1.30% | 26 | 0.20% | 4 | 0.00% | 0 | 1.10 /0 | 22 | 4.80% | 96 | 3.60% | 72 | 67.10% | 1,347 |
| Tract 39 | 5,242.00 | 77.10% | 4,042 | 17.40% | 912 | 0.80% | 42 | 0.50% | 26 | 0.00% | 0 | 1.20% | 63 | 3.10% | 163 | 3.10% | 163 | 75.60% | 3,963 |
| Tract 40 | 3,892.00 | 90.70% | 3,530 | 2.40% | 93 | 1.80% | 70 | 0.50% | 19 | 0.10% | 4 | 1.10% | 43 | 3.50% | 136 | 3.80% | 148 | 89.10% | 3,468 |
| Tract 41 | 24.00 | 58.30% | 14 | 0.00% | 0 | 0.00% | 0 | 16.70% | 4 | 20.80% | 5 | 0.00% | 0 | 4.20% | 1 | 0.00% | Ó | 58.30% | 14 |

| | | | | African | African | |
|---------------------------------|---------------------|----------------|-------------------|----------------|----------|-----------------------|
| | Total Population | White (%) | White (Actual) | American | American | BG if only partial |
| | | | | (%) | (Actual) | paraa |
| Flint, Michigan Census Tract | 124,954.00 | 41.39% | 51,718 | 53.27% | 66,565 | |
| Tract 1 | 3,234.00 | 1.90% | 61 | 95.90% | 3,101 | BG 1 |
| Tract 2 | 3,140.00 | 2.90% | 91 | 91.10% | 2,861 | |
| Tract 3 | 3,490.00 | 2.40% | 84 | <u>95.</u> 60% | 3,336 | |
| Tract 4 | 2,775.00 | 3.90% | 108 | 92.10% | 2,556 | |
| Tract 5 | 2,752.00 | 4.10% | 113 | 92.00% | | BG 3 and 4 |
| Tract 6 | 3,708.00 | 3.00% | 111 | 94.80% | 3,515 | |
| Tract 7 | 4,490.00 | 3.20% | 144 | 93.60% | 4,203 | |
| Tract 8 | 2,135.00 | 2.80% | 60 | 94.80% | 2,024 | |
| Tract 9 | 5,992.00 | 8.40% | 503 | 87.30% | 5,231 | |
| Tract 10 | 3,861.00 | 3.00% | 116 | 94.50% | 3,649 | |
| Tract 11 | 3,419.00 | 1.60% | 55 | 95.60% | 3,269 | |
| Tract 12 | 4,108.00 | 10.00% | 411 | 86.10% | 3,537 | BG 3, 4, 5 |
| Tract 13 | 3,723.00 | 21.80% | 812 | 73.00% | 2,718 | BG 3, 4 |
| Tract 14 | 2,210.00 | 17.20% | 380 | 76.60% | 1,693 | |
| Tract 15 | 2,515.00 | 32.20% | 810 | 61.60% | 1,549 | |
| Tract 16 | 4,878.00 | 75.90% | 3,702 | 17.50% | 854 | BG 2 |
| Tract 17 | 2,104.00 | 6.70% | 141 | 89.60% | 1,885 | |
| Tract 18 | 2,354.00 | 37.70% | 887 | 55.60% | 1,309 | |
| Tract 19 | 2,513.00 | 71.40% | 1,794 | 21.80% | 548 | |
| Tract 20 | 2,072.00 | 2.70% | 56 | 94.60% | 1,960 | |
| Tract 21 | 448.00 | 23.70% | 106 | 68.10% | 305 | |
| Tract 22 | 4,486.00 | 81.50% | 3,656 | 7.50% | 336 | |
| Tract 23 | 2,799.00 | 83.20% | 2,329 | 7.30% | 204 | |
| Tract 24 | 2,948.00 | 85.60% | 2,523 | 8.10% | 239 | |
| Tract 25 | 804.00 | 15.80% | 127 | 77.50% | 623 | |
| Tract 26 | 3,758.00 | <u>8</u> 5.80% | 3,224 | | 192 | |
| Tract 27 | 3,757.00 | 90.20% | 3,389 | 3.50% | 131 | BG 1, 4 |
| Tract 28 | 2,595.00 | 47.70% | 1,238 | <u>44.</u> 20% | | |
| Tract 29 | 1,959.00 | 40.80% | 799 | 53.30% | 1,044 | |
| Tract 30 | 3,450.00 | 79.10% | 2,729 | 15.80% | | |
| Tract 31 | 2,477.00 | | 255 | 86.60% | 2,145 | BG 2 |
| Tract 32 | 2,908.00 | | 102 | | | BG 1, 2, 4 |
| Tract 33 | 1,780.00 | | 1,056 | | | |
| Tract 34 | 2,674.00 | | 864 | | | |
| Tract 35 | 3,109.00 | | 2,646 | | | |
| Tract 36 | 5,123.00 | | 4,606 | | | |
| Tract 37 | 3,240.00 | 82.20% | 2,663 | | | |
| Tract 38 | 2,008.00 | | 1,382 | 23.70% | | |
| Tract 39 | 5,242.00 | 77.10% | 4,042 | | | |
| Tract 40 | 3,892.00 | | 3,530 | 2.40% | | BG 1, 2 |
| Tract 41 | 24.00 | 58.30% | 14 | 0.00% | 0 | |

Areas of Racial and Ethnic Concentration in Low and Moderate Income Census Tracts

(Source: U.S. Census Bureau)

= low and moderate income census tract

= area of racial concentration

NOTE: US DEPT OF HUD IDIS REPORTS ARE UNAVAILBLE AT THIS TIME. THEY WILL BE PROVIDED TO THIS LOCATION AS SOON AS POSSIBLE. 8/27/09

IDIS DATA REPORTS

PR26 -- FINANCIAL SUMMARY

PR 03 – ACTIVITY SUMMARY REPORT

PR06 – SUMMARY OF CONSOLIDATED PLAN PROJECTS

PR20 -- ESG GRANTEE ACTIVITY SUMMARY

PR33 – HOME MATCHING LIABILITY REPORT

HOME MINORITY AND WOMEN BUSINESS ENTERPRISE REPORT

NOTE: US DEPT OF HUD IDIS REPORTS ARE UNAVAILBLE AT THIS TIME. THEY WILL BE PROVIDED TO THIS LOCATION AS SOON AS POSSIBLE. 8/27/09

CITIZEN PARTICIPATION REQUIREMENTS

CITY OF FLINT PUBLIC NOTICE

Regarding Program Year 2008 Consolidated Annual Performance And Evaluation Report (CAPER)

In order to meet federal community planning and development requirements under 24 CFR 570, the City is required to report on the use of federal funds and provide interested citizens the opportunity to examine the report and to make comments on the use of these funds. The City of Flint Consolidated Annual Performance and Evaluation Report (CAPER) provides expenditure and programmatic information on activities undertaken with Community Development Block Grant (CDBG), HOME Investment Partnership (HOME), and Emergency Shelter Grant (ESG) funds during the period of July 1, 2008 – June 30, 2009.

The City of Flint Program Year 2008 CAPER is now available for public review at the following locations: City of Flint, Department of Community and Economic Development, Municipal North Building, 1101 S. Saginaw St., Room N102, Flint, MI 48502, City of Flint City Clerk's office, Genesee County Metropolitan Planning Commission, Flint Housing Commission, and the main branch of the Flint Public Library. The CAPER will also be made available on the City of Flint website at http://www.citvofflint.com

The comment period on the CAPER begins September 7, 2009 and ends September 21, 2009. A public hearing on the 2008 CAPER will be held on Monday, September 14, 2009 at 5:30 p.m. in the City Council Chambers, 1101 S. Saginaw Street, Flint, Michigan. Comments on the City's CAPER should be submitted in writing to the Department of Community and Economic Development no later than September 21, 2009.

DCED will furnish reasonable auxiliary aids to disabled or non-English speaking residents upon 48 hours notice prior to the public hearing. Those requesting such services should contact DCED at 810-766-7436.

mother, Maria Williams. Four teenagers - Coriell Tyquan Branch, 16; Tarrius Barksdale, 16; Reonta Deshon Hunter, 17; and Ammeleo Gerrell Wilson, 16 - were charged Wednesday with five felonies related to DonNesha's death, including first-degree murder, assault with intent to murder and weapons charges.

"We cannot wait till this happens again," said the Rev. Jeffrey Hawkins of Prince of Peace Missionary Baptist Church, whose 14year-old son was shot and killed two and a half years ago,

He was one of more than 300 people who attended a rally Sunday in memory of DonNesha and to call for an end to the violence. Another rally is planned for Friday.

Officials say they are working to curb the violence.

Flint Mayor Davne Walling pointed to plans to increase school security and a new anonymous crime tip line for residents. City **Councilman Sheldon Neeley** also has suggested reopening the City Jail.

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'I'm not suggesting any of these are enough, but I am taking note of the things we have done," Walling said. "We have to work even BIDIES Maria Williams DonNesha's mother

harder."

John Jennings, 49, remembers when things were different. When he was a kid, two people could fight one day and be friends the next.

"These days, you fight today, you die tonight," he said.

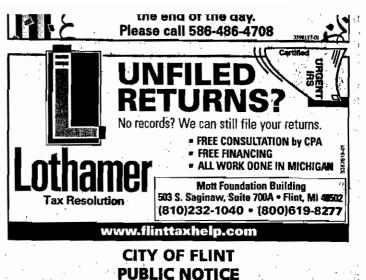
Narmeen Farah, 22. of Flint lost her brother in April after he was shot and killed during a robbery at Dayton Market. Peter Farah was 23.

"We want our voices heard to stop the violence in Flint," said Narmeen Farah, who walked joined other family members in walking the Crim last weekend in memory of Peter. "It's just getting so bad."

She said she never imagined this could happen to her family. Still, she tries to focus on the positive.

"We're trying to keep it positive because that's the only thing you can do," she said. "You just have to believe Peter's in a better place."

Kristin Longely and Jean Johnson contributed to this report.



Regarding Program Year 2008 **Consolidated Annual Performance** And Evaluation Report (CAPER)

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DEPARTMENT OF COMMUNITY ANO ECONOMIC DEVELOPMENT THE F. TE HAR 7. THE ST

TRACY B. ATKINSON Superintendent



DAYNE WALLING Mayor

Document Receipt

On August 27, 2009, the City of Flint Department of Community and Economic Development delivered the 2008-09 Consolidated Annual Performance and Evaluation Report (CAPER) to the following organization:

Organization: Genesee County Metropolitan Planning Commission

Date:

This document should remain on display and be available for public review beginning August 27, 2009 and remain available until a new document is received next year.

Signing this document certifies the organization named above has received the 2008-09 ACPER and will make it available to all constituents who request it for review.

2008-09 CAPER received by (please print name): <u><u>Alber</u> f_{G_1} </u>

Signature: Alterta Gundolf Countersigned by DCED staff: Cynthice Chestion



DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT LART - TANATES - TRANSPORT

TRACY B. ATKINSON Superintendent



DAYNE WALLING Mayor

Document Receipt

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Organization: City of Flint Clerk's Office

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Elizabeth Loc HONIC 2008-09 CAPER received by (please print name): Signature: Inthe Cheshier Countersigned by DCED staff: L 2005 AUC



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TRACY B. ATKINSON Superintendent



DAYNE WALLING Mayor

Document Receipt

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Organization: Flint Public Library

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DEPARTMENT OF COMMUNITY AND ECONOMIC DEVELOPMENT TALET - TRANSPORT TALES

TRACY B. ATKINSON Superintendent



DAYNE WALLING Mayor

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On August 27, 2009, the City of Flint Department of Community and Economic Development delivered the 2008-09 Consolidated Annual Performance and Evaluation Report (CAPER) to the following organization:

Organization: Flint Housing Commission

8-27-0

Date:

This document should remain on display and be available for public review beginning August 27, 2009 and remain available until a new document is received next year.

Signing this document certifies the organization named above has received the 2008-09 ACPER and will make it available to all constituents who request it for review.

Donnie Johnson 2008-09 CAPER received by (please print name): Cham Signature: mother Mestices Countersigned by DCED staff:

RENEWAL COMMUNITY PERFORMANCE MEASUREMENT SYSTEM REPORT (PERMS)

Office of Community Planning and Development RC/EZ/EC Performance Measurement System

August 25, 2009

Flint, MI Renewal Community

Renewal Community Annual Report

Flint, MI Renewal Community (2008)

The Renewal Community Summary

1990 Renewal Community Population: 48,297 1990 Renewal Community Poverty Rate: 46.89 1990 Renewal Community Unemployment Rate: 28.397 Identification of The Coordinating Responsible Authority (CoRA): Flint Area Enterprise Community, Inc.

Renewal Community Mission:

Mission is to leverage resources for residents and businesses in the renewal community of Flint and Mt. Morris Township.

Summary of Renewal Community successes to date in helping local businesses us@ Renewal Community Wage credits, Work Opportunity Tax Credits, Increased Section 179 deductions, Commercial Revitalization Deductions, and the Zero Percent Capital Gains Rate for RC assets:

Summary of Renewal Community successes to date in helping local businesses use Renewal Community Wage credits, Work Opportunity Tax Credits, Increased Section 179 deductions, Commercial Revitalization Deductions, and the Zero Percent Capital Gains Rate for RC assets:

Information regarding residents and businesses usage of federal tax incentives is only available from 2002, 2003, 2004, 2005, 2006, 2007 and income tax records filed with the Internal Revenue Service (IRS) of US Department of Treasury. This tax savings information will be included in RC PERMS report, once received from HUD and IRS.

CoRA retained a business marketing contract employee in November 2004 to contact RC businesses to educate and help them apply for CRD and other tax incentives. This marketing effort will continue throughout 2005, in order to help the CoRA expand business outreach efforts as well as to help collect tax incentive utilization data from businesses and conducted door-to-door canvassing in 10 business districts. The Flint RC CoRA continued to work with the City of Flint, in 2006, to identify grant funds for marketing activities. The City provided additional funds to the CoRA to support the renewal community program and increase marketing outreach efforts. In 2006, the CoRA hired two specialists to market tax incentives and provide loans to capitalize business expansions in RC. The CoRA also partnered with the Genesee Regional Chamber of Commerce to launch an aggressive marketing campaign through their business network.

In 2006, marketing efforts included a variety of approaches, using brochures, flyers, billboards, radio ads, newspaper ads, cable community calendar, City of Flint web site, e-mail blasts, banners, targeted mailings, postcards, letters, water bills and tax bills. Marketing also involved hosting several high profile press conferences with elected officials and business leaders to help inform the business community on available tax incentives. Additionally, staff presented marketing information and materials at business associations, town hall meetings, neighborhood meetings, churches, tax sites, door-to-door, press conferences and business fairs to promote the RC tax incentives. Specialty items, such as pens, note cubes, folders, tote bags, t-shirts, paper weights, calendars, labels, padfolios, manicure sets, and polo-style shirts with tax incentive messaging, were distributed at various locations. Flint RC CoRA and Detroit EZ/RC staff teamed up to share marketing resources and created a common marketing theme for the 2006 campaign. Detroit coined "Owe Less to the

IRS," which was used on all marketing materials and brochures for use by Flint and Detroit. Flint RC and Detroit EZ/RC also pooled resources to retain Linda Schakel, an IRS tax expert from Washington, DC, to present complex tax information at workshops in both cities.

Flint RC CoRA prepared a 2006 fact sheet of Flint marketing campaign, showing what worked and what did not work. This document and marketing materials were shared with other EZ/RC/EC cities to help them with their marketing efforts.

Staff resumed all of its marketing strategies throughout 2007 as the City provided the CoRA with funds to further support the renewal community program and continue its marketing outreach efforts. In addition, Flint's RC CoRA entered into a joint venture with Detroit EZ/RC to conduct a targeted, multi-county, mailing to 5,635 certified public accountants, accountants, and bookkeepers in eight counties. Flint RC and Detroit EZ/RC pooled resources to retain Linda Schakel, an IRS tax expert from Washington, DC, to present tax incentive information to the tax preparers at a workshop in Troy, Michigan. Continuing Professional Education credits were awarded to the attendees.

In 2008, Flint's RC and Detroit's EZ/RC staff continued its joint marketing efforts by participating in the Michigan Association of Certified Public Accountants' Management Show in Novi, Michigan on June 25-26, 2008. Certified Public Accountants earned continuing professional education credits by attending this two-day management seminar. EZ/RC staff was available to provide federal tax incentive information to 751 certified public accountants who attended.

The CoRA retained an entrepreneurial business consultant in 2007 to conduct starting-a business workshops, provide business counseling and conduct a master business planning series. Flint RC CoRA utilized a professional consultant to design a business brochure that featured the federal tax incentives available businesses in the RC. The brochure detailed business loan information and requirements as well as entrepreneurial services to business owners.

CoRA is located in one of the RC neighborhoods. Its 2008 marketing efforts included one (1) large mailing to 1,792 businesses. The total number of mailings for 2002/03/04/05/06/07/08 was 15,966. The CoRA also handled 1,065 walk-ins for 2008 for a total of 4,087 for 2004/05/06/07/08. The CoRA handled 6,119 telephone and email inquiries in 2008 for a total of 42,449 for 2003/04/05/06/07/08.; and presented tax incentives information to 88 community groups and associations in 2008 for a total of 291 for 2003/04/05/06/07/08.

Following a NO WRONG DOOR approach to market RC tax incentive information, the CoRA also relies on key partners that work with different sectors of the business community, in and outside the RC. The Genesee County Land Bank and the Genesee County Brownfield Redevelopment Authority (BRA) assists by distributing financial and tax credit packages to market RC credits to developers looking to reuse Brownfield sites.

In 2006, the Genesee Regional Chamber of Commerce (GRCC) formed a new organization that resulted from the merger of the Flint Chamber of Commerce, the Flint/Genesee Economic Growth Alliance, the Metropolitan Chamber of Commerce and the Genesee Area Focus Council. The GRCC outreaches to large commercial developments as well as manufacturing businesses as part of its city/county/statewide marketing efforts to attract and retain businesses for our community. The GRCC also assists with small minority business outreach. The University of Michigan-Flint provides RC information to businesses seeking site location, financing, tax information, technical assistance, or counseling.

The CoRA continued their partnership with Genesee Regional Chamber of Commerce in 2007, using their business network to market tax incentives. In 2007, the Genesee Regional Chamber of Commerce (GRCC) organized an entrepreneurial team known as the E-Team which is comprised of representatives from various agencies from businesses, training and educational institutions and non-profit agencies. This regional collaborative group provides comprehensive entrepreneurship services such as business start-up, business assistance, incubators, education and training and financing and incentives.

Michigan Economic Development Corporation continues to work with Flint and Detroit to market RC tax incentives and refers prospects to both cities. Career Alliance, our local workforce development lead entity, is also marketing tax incentives to its training partners and business clients. Mott Community College Regional Development Center, University Michigan-Flint, Michigan Small Business and Technology Development Center, the Michigan Minority Business District Council and Vet Biz Central markets tax incentives to their clients participating in business development activities, educational workshops and counseling services all of which are in the RC.

Summary of Renewal Community successes to date to help reduce business tax burdens, improve local services, reduce crime, reduce government requirements, involve community partners, and donate surplus property to neighborhood groups:

Summary of Renewal Community successes to date to help reduce business tax burdens, improve local services, reduce crime, reduce government requirements, involve community partners, and donate surplus property to neighborhood groups:

Fulfill Commitments

1. Reduce tax burdens:

Flint Brownfield Redevelopment Authority (created in 1998) and Genesee County Brownfield Development Authority (created in 2002) work together to leverage funds to finance assessment and cleanup costs and reduce costs for business developments on BRA sites. The county has identified 2,401 sites in the RC that need remediation.

In 2004, the Genesee County Land Bank Authority (GCLBA) and the Genesee County Brownfield Redevelopment Authority (GCBRA) developed a Brownfield Plan that originally included 1900 Land Bank owned properties. The LBA and the GCBRA amended the plan in 2006 to included 900 additional properties and are in the process of amending the plan to add 700 properties in Flint's RC. The City of Flint and Genesee County BRA were awarded \$2,907,000 of EPA grants in 2004, of which \$2,000,000 capitalized a joint city/county BRA revolving loan fund (RLF) for businesses expanding on Brownfield sites.

In 2005, the county BRA applied to EPA for another round of BRA loan funds. The county BRA is working with 10 businesses, of which 5 are in the RC, to conduct site assessments. Additionally, the county issued a \$5-million Brownfield bond to leverage funds for clean-up of Brownfield sites. In 2005, the Genesee County Land Bank spent about \$500,000 on property maintenance for tax reverted properties. "Seven Clean and Green" groups maintained over 800 Land Bank properties. The Genesee County Land Bank paid over \$90,000 to Clean and Green Groups. The Genesee County Land Bank demolished 159 houses; rehabilitated 7 houses; foreclosed on 705 houses; and 45 houses were placed back on the tax rolls.

In 2007, the Genesee County Land Bank was recognized for its urban renewal efforts as the winner of the 2007 Fannie Mae Foundation Innovations Award in Affordable Housing. The Land Bank was one of seven \$100,000 winners for the Innovations in American Government Awards which were created by the Ash Institute for Democratic Governance and Innovation at Harvard University. During 2007, they demolished 750 blighted structures in the RC and cleared titles on 107 properties under the Brownfield Plan; rehabilitated 32 single family homes; sold 351 side yards transferred to next-door neighbors of Land Bank properties for \$1 and 221 vacant lots were sold for taxable value. It removed 600 tons of debris from vacant lots.

In 2008, the Land Bank sold 201 properties to private owners; of these, 32 were sold as side lots to adjacent property owners; 65 Land Bank properties were demolished; 12 Clean and Green groups maintained 431 Land Bank properties and planted 15 gardens.

The State of Michigan expanded the Brownfield Redevelopment Financing Act to PA 381 of 1966 to enable all properties of the Genesee County Land Bank Authority to be classified as Brownfield sites for bond financing purposes. The state instituted a Brownfield single business tax credit program. This program reduces the cost of businesses for expanding or building on BRA sites. This tax savings enables businesses to reduce the state single business tax obligation by up to 10% of eligible Brownfield investments.

The City of Flint amended its State Renaissance Zone (RZ) tax abatement program to add downtown business district in 2002. Residents and businesses in seven RZ sub-zones are accessing up to 100% abatements and tax relief for a 15-year period from city personal and corporate income tax, real and personnel property tax, and the state single business tax. Additionally, State adopted Public Act 328, which enables cities to offer 100% personal property tax relief to businesses for 12 years for personal property, to help reduce tax burdens and stimulate economic growth in distressed communities, like Flint. This tax abatement is personal property such as office furniture, equipment, etc. The State also offered enterprise zone (SEZ = 50% at 5 years) abatement applications approved for two businesses with improvements of \$80,000. This abatement terminated in 2004; little demand for SEZ program as businesses get larger tax breaks from the other

abatement programs that offer 50% to 100% reductions, for 10 to 15 years. State Public Act 198 offers 50% abatement, for 12 years, to reduce real and personal property tax burdens for manufacturing businesses.

2. Improve local services:

The City of Flint improved local services by consolidating building inspection, code enforcement, real estate services, site plan and zoning review into one department to centralize services in order to remove barriers and improve entrepreneurs, developers, and businesses access to city services. The city and township continues to work with partners to consolidate and streamline economic delivery services and assist businesses in processing tax abatements, bond financing, and loan applications as well as to improve marketing services for renewal community tax incentives and tax abatements. The Flint RC CoRA, operates a business loan program that provides capital to RC businesses. In 2008, five loans were issued totaling \$552,000 in capital investments which created 21 new jobs and retained 5 jobs. In 2007/08 capital investments totaled \$859,500 which created 31 new jobs and retained 5 jobs.

The City made major infrastructure improvements in 2006 to support business investments in the Renewal Community. It repaired three new bridges, paved 99 miles of streets. The city replaced sidewalks for thirty-seven homeowners.

In 2004/05, the City upgraded financial and data tracking software system which provides capital to RC businesses. The city clerk office instituted a new software system in 2003 that processes and tracks business license applications (new and renewals) more efficiently by reducing the turn around time for review and approval. In 2007, the City and the Township clerk's office worked with CoRA to identify and provide information about new businesses in the RC. The city information service office expanded GIS mapping system and property tax data base information to make information available on its website, which connects property to tax abatement programs that are available for RC businesses.

Workforce development coalition continues to coordinate job training services, assess employer's skill needs, and placements opportunities that will connect RC residents to local and regional market within 6 counties. This coalition spearheaded the development of the \$40-million Mctt Community College Regional Technology Center.

Additionally, Mott Community College offers remedial education, life-skills, and job training services in the RC. These locations have helped 15,261 residents in 2008. MCC Regional Technology Center is opened and operation with 39,542 people utilizing services in 2003/04/05/06/07/08. The college offers the following programs to RC residents:

Flint North Central Community Outreach Partnership Center (COPC)

The Community Outreach Partnership Center (COPC) initiative continued its' community outreach and involvement efforts. The intent of the COPC grant is to address community problems in the North Central area of Flint by increasing faculty and student participation both through focused academic service learning activities and by changing the nature of student community service from being random and non-specific to being focused on problems of the North Central neighborhood. In addition to this primary purpose of working with community organizations and members to solve these problems, the work plan is designed to create sustainable relationships and infrastructure that will go beyond the years of the grant. The grant focuses on four (4) areas: job training, housing, crime prevention and neighborhood beautification.

In November, 2006, COPC co-directors gave a presentation at the Phi Theta Kappa "Leadership Edge Conference: Building Social Capital" in Henderson, Nevada. The conference provided a forum for the codirectors to discuss the role of service learning to promote civic engagement and community development and highlight the COPC program at Mott Community College. It also was an opportunity to exchange innovative ideas and highlight best practices for implementing institutional programs in leadership and community development.

During the last six (6) months of 2006, the job training committee has had several positive outcomes. A preskill building construction (BCON) training has been integrated into the MCC curriculum. The first class is slated to begin in February, 2007 with the assistance of the funds made available through the recently awarded Workforce Innovation in Regional Economic Development (WIRED) initiative.

The Contractors' Assistance Program (CAP) graduated twenty-four (24) participants over the past year. This program outcome was omitted from previous reports.

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The housing survey efforts of COPC have been duplicated at the Northern Tier Campus through its' service learning course taught by COPC co-directors. Students in the Clio area are gathering housing data that will be utilized by Clio city planners to create a base for housing development and grant applications. Students had the opportunity to make formal presentations to the Clio City Commissioners and City Planning Commission. All data gathered was put into a final report for future reference.

The housing subcommittee has organized data from Salem Housing Community Development Corporation, Flint North Central Weed and Seed, Mott Community College and several community block clubs into a format that is readily accessible to area groups, this data has been merged into a useable, non-duplicate database and linked to an educational site. The committee was also responsible for the development of an assessment survey used in a door-to-door research project to identify specific exterior work that needed to be done for COPC area homeowners' homes, relevant data was collected on twenty-five (25) homes during the survey. Students also collected transportation data on COPC area residents. Three COPC area maps, including a geographic and demographic, were created for housing agencies and providers' use.

In June, 2006, the crime prevention subcommittee participated in the "One-Day, One-Block "event, the cleanup and beautification of Dewey Park. Students provide security and distributed information on crime prevention. In addition to meeting with are residents committee members helped distribute plants to residents. In October, 2006, students participated in a smaller "One-Day, One-Block" event on Damon Street, just north of the Broome Center. In addition to providing information about crime prevention, students assisted with the clean-up and painting of several homes.

As a community service project in November, 2006, students assisted at the North End Soup Kitchen, a faithbased agency that is a major provider of food and hot meals for those in need living in the COPC area. In December, 2006, students visited the county jail and provided a holiday celebration for inmates. They also raised funds to provide toys and gifts for the children of the inmates.

The neighborhood beautification subcommittee continues its' effort to identify and pursue new and innovative projects in the COPC area. In June, 2006, the committee hosted its' annual clean-up un Dewey Park located directly behind the Broome Center, over 130 volunteers participated in the event. They picked up trash, cut down overgrown bushes and shrubs and planted plants throughout the park. The COPC co-directors were able to get the city to trim trees in neighborhoods surrounding the park and cut the park grass. Over two hundred (200) bags of grass and trash was collected and disposed of. The event was covered by area media. The clean-up of the park has had a long-lasting effect on the community, throughout the year, the park has remained clean. This has lead to increased use of the park and increased pride among residents, motivating them to maintain the park long after the clean-up.

The committee continues its efforts in the "Austin Street Project," just north of the COPC area. After an initial clean-up of an abandoned street corner property, in June, 2006, residents began to create a corner park. With the assistance of the City of Flint, a nearby abandoned building was demolished and the surrounding asphalt was removed. The residents, through several clean-up projects, have revamped the eyesore property into a park with grass, gravel walkways and new plantings of flowers and shrubs. The park has been named "Unity Park," it is a true testament of what committed residents can do and achieve.

The committee also hosted a "Community Pride Day" in collaboration with the North East Village Citizens' Council. Several volunteers from area fraternities, church groups, the Mason Block Club and the MCC Gardening Association planted nearly \$1,000 of native plants in COPC area parks. Area residents also received plants and flowers for their personal homes. This initiative has motivated area property owners to clean up their lots.

Mott Community College Office of Workforce Development

1. Operation Fast Break

During the months of June-December 2006, twenty (20) graduates of Operation Fast Break obtained employment, ten (10) chose to pursue post secondary education and fourteen (14) enrolled in a G.E.D Preparation program. Those placed in the workforce obtained employment in the areas ranging from general labor and production, light industrial to healthcare. Participants were also placed in careers in welding, clerical and office occupations and the food industry.

2. Workforce Investment Act (WIA) Program

The WIA Program provides training and support services for those who are either unemployed or underemployed and are seeking employment. MCC Office of Workforce Development was responsible for the implementation of the WIA-Youth, Adult, Dislocated and Incumbent Worker programs. During the months of June-December 2006, eighty-six (86) WIA clients obtained employment. Clients were placed in a variety of workforce environments, ranging from general labor and production to healthcare and clerical. MCC Workforce department also provided in-kind services to hundreds of individuals over the past year.

3. Community Technology Centers (CTCs)

There are four (4) MCC community technology centers throughout the Flint area, of which two (2) are located in the renewal community: the Great Lakes Baptist CTC (GLB CTC) and the Hispanic Technology and Community Center (HTCC). The community technology centers continue to serve as sites for face-to-face groups and online mentoring, for instruction for hand-held computer (pocket PCs) and other K-12 and adult learning available from MCC and UM-Flint.

Each year, the CTCs host a variety of public events to raise awareness of the available services at the centers. In August, 2006, the HTCC hosted a "Community Fun Day" drawing over 150 residents participating in a variety of fun activities. It is also the site of the English as a Second Language (ESL) classes held throughout the year, approximately 8-10 area residents attend classes to learn English. Students from Central High and Washington Elementary schools come to the center during the school year for tutoring sessions.

The GLBCTC was the site of the Urban Community Youth Outreach (UCYO) summer camp; over 60 youth attended the computer camp. The CTCs also served as drop sites for clothing and winter coats for area residents in collaboration with area human service agencies. They also host 4-5 monthly meetings of area block clubs, religious and other community organizations.

In addition to the aforementioned activities, at the HTCC, approximately 520 residents per month utilize the available services; for the GLBCTC, approximately 400 residents per month utilize the services. Of those who utilize the services, twenty percent are first-time users. Hundreds of participants have taken advantage of the availability of the area community technology centers. The CTCs continuously work to bridge the digital divide between technology and underserved communities.

STRIVE, Inc., a nonprofit job trainer, conducted pre-employment and skill development classes for residents. In 2008, STRIVE recruited 161 residents for a total of 2,598 for 2002/03/04/05/06/07/08. In 2008, C.S. Mott Foundation awarded Strive \$150,000 for a total of \$370,000 for 04/05/06/07/08/.

In 2002/03, Environmental Employment Training, Inc., in partnership with the City of Flint and Urban League, trained 70 RC residents, as environmental technicians and 63 were placed in jobs, with 32 in ET positions.

The Genesee County Health Coalition operates a sector employment-training program for medical jobs at 3 hospitals and care provider facilities: classes started in January 2003. In 2008, the outreach and recruitment partner organization, Faith Access to Community Economic Development (F.A.C.E.D.) received 776 applicants for the Flint Healthcare Employment Opportunities Program for a total of 2,977 for 2002/03/04/05/06/07/08. FHEO Program did not conduct any entry-level training classes during 2008. As of December 31, 2008, there were 85 graduates in the program; 41 of the 85 FHEO graduates were employed in the healthcare field; 22 of the 85 graduates were employed in jobs that were not in the healthcare field; and 81 of the 85 completed Nurses Aide Training and/or have enrolled in higher education for other healthcare careers such as medical biller and health unit coordinator.

The Genesee Regional Chamber of Commerce manages the manufacturing sector employment-training component, with program designed completed in April 2003. In 2003/04, it sent marketing brochures to 1,130 residents to recruit students, of which 76 were trained and graduated and 33 placed in jobs.

Resource Genesee (formerly the Resource Center) continues to operate the Community Information & Technology Internet system to improve and expand organizations' access to human services available for residents. In 2008, Resource Genesee assisted 4,945 residents with housing/shelter, food assistance, legal assistance, material goods, utility assistance, health care, financial assistance, income support/employment and other community services. Resource Genesee served a total of 45,997 residents for 2003/2004/2005/2006/2007/2008.

Metro Housing Partnership, Urban League, Mission of Peace and Salem Housing provided a wide-range of homeownership and financial management counseling services to residents to help improve family economic

success and self-sufficiency. Agency services were at accessible locations in the RC. In 2008, 1,905 clients received services for a total of 7,905 clients served for 2004/05/06/07/08. Additionally, 577 residents received educational outreach services and 263 residents received homebuyer counseling

3. Reduce crime:

Flint North Central Weed and Seed area expanded to include neighborhoods in center of RC and I-475 Neighborhood Coalition in fall of 2002. Greater Eastside Weed and Seed, Inc. was designated a weed and seed area. Its service area is on the north, eastern side of RC. Both groups received federal funds, to partner with Flint Police Department and County Prosecutor's office, to conduct neighborhood beatification and trash and graffiti removal, crime watch and neighborhood education on crime prevention activities. In 2006, they were awarded \$225,000 from the US Department of Justice to continue to finance and to provide crime prevention services for a total of \$850,000 for 2004/05/06.

Genesee County Prosecutor's office established community prosecution coalition to law enforcement with neighborhood groups to help develop a countywide crime prevention plan for RC area, Flint, Mt. Morris Township and Genesee County. The planning process was completed at end of 2003, with two Project Trust sites opened at Howard Estates and River Park, public housing complexes, in the summer June 2004. Other efforts in 2006 that drastically contributed to the reduction of crime occurred with the opening of the Flint City Jail, a vast increase in patrol cars on the road creating an intensified police presence and the opening of the impound lot.

In November of 2007, the City of Flint partnered with Asset Protection Specialists to implement a state-of-theart crime fighting strategy known as PODSS (Portable Overt Digital Surveillance System). The cost per PODSS is approximately \$30,000. The police camera, PODSS, has been strategically placed in one of Flint's high crime neighborhood to record misdeeds. This smart new weapon utilizes the latest technology as a method of assisting officers who are in the first line defense against criminal activity.

4. Reduce government requirements:

Genesee County Treasurer's office spearheaded the County/City Abandon Property and Land Reutilization Program to establish intergovernmental policies to foreclose, acquire and plan the reuse of tax reverted properties. Property management, GIS, and demolition contracts are designed, data inputted for tax reverted parcels. The legal creation of the Genesee County Land Bank Authority was finalized in December 2004 to handle these matters for the Treasurer. The Land Bank acquired a total of 5,177 foreclosed properties in 2002/2003/2004/2005/2006/2007/2008 in the RC. Tax reverted properties acquired by Land bank are published in local paper; disposed at public auctions, or adjacent property owners can purchase lots, or held properties for city's targeted development projects in RC Zone.

Tax reverted properties acquired by the Land Bank are published in the local paper; disposed at public auctions, or adjacent property owners can purchase lots, or held properties for the city's targeted development projects in RC Zone. The county treasurer/Land Bank demolished structures starting in March 2003. In 2005, a total of 15 structures were demolished in the RC. In 2007, a total of 750 structures were demolished, 490 under the Brownfield Plan, in the RC.

This program has enabled the county and city to streamline and reduce government requirements on land reforms and instituted new tax laws and governmental procedures and practices for property acquisition, demolition, and disposition, which are critical actions for urban areas to employ in order to stabilize deteriorating neighborhoods and business districts.

Additionally, the tax-reverted land reutilization program was mentioned in Seizing City Assets: Ten Steps to Land Reform Report released in October 2002, by Brookings Institute. Our local land reform model has been and adopted by other states and national organizations for replication in their blighted communities. Furthermore, LISC, Fannie Mae Foundation and Frank S. Alexander Professor of Law at Emory University School of Law released a report in 2005 on how to create and operate local land banks. Mr. Alexander assisted the county in legally forming the Genesee County Land Bank Authority.

5. Involve community partners:

RC program has 106 community partners involved in a variety of economic, workforce, community, housing

and health care activities that expand business districts and provide job training, technical assistance to employers, employees, and residents.

The City of Flint targets a portion of its annual CDBG, ESG, and HOME allocation to support a wide-range of community services in the RC. In fiscal year 2002-03, it sub-granted \$1,931,712 fiscal year; 2003/04 it sub-granted \$4,924,807; in fiscal year 2004/05 it sub-granted \$5,574,829 in fiscal year 2005/2006 it sub-granted \$6,423,124; and in fiscal year 2006/2007 it sub-granted \$5,632,537; in fiscal year 2007/08 it sub-granted \$5,633,152; in fiscal year 2008/09 it sub-granted \$5,610,334 to six city departments and nonprofit agencies. Services ranged from street improvements, demolition, code enforcement, housing rehab and home-buying counseling, legal aide and fair housing, violent trauma intervention, business counseling, and renewal community marketing tax incentives.

6. Solicit in-kind donations:

Partners leveraged \$10,105,000 investment into the Renewal Community in 2008 for a total of \$31,517,661 for 2002/03/04/05/06/07/08. Mt. Morris Township provided technical staff to service its area for a total value of \$140,000 to date. These funds finance a variety of employment training and jobs, health care, housing, goods and services, all of which collectively help create economic success for families and businesses in the renewal community. Aside from developers and private investors, key funders of RC partnering activities are private foundations (C S. Mott Foundation, Ruth Mott Foundation, Community Foundation of Greater Flint), Greater Flint Arts Council, Genesee County Habitat, Local Initiative Support Center), State of Michigan Departments (MEDC, DEQ, MSHDA, FHS/FIA), local governments (Genesee County, City of Flint, Mt. Morris Township, and federal government departments (USHUD, USHHS, USDOL, USEPA, USDOE, USDOJ).

Hamilton Community Health Center leveraged over \$1,755,537 of federal, state, and private grants to provide primary health care and dental services for 17,216 RC residents in 2006. In 2004, The Flint Downtown Development leveraged \$2,369,454 for Streetscapes improvements in the downtown to augment its business facade program. In 2003, Ruth Mott Foundation awarded \$1,000,000 to the DDA to make facade grants to 34 businesses in the central business district. Additionally, the DDA received a RM foundation grant of \$74,435 to improve McFarlan Park in 2003.

The City provides Internet services and office building to support CoRA and RC activities, valued at \$15,000 annually and provides funds to operate. The city in-kind donation is \$630,000 for 2002/03/04/05/06/07/08.

Summary of Renewal Community successes to date to help reduce occupation licensing requirements, reduce home-based business zoning requirements, reduce street vendor permit requirements, reduce school & child care center zoning requirements, and reduce restrictions on businesses providing public services:

Summary of Renewal Community successes to date to help reduce occupation licensing requirements, reduce home-based business zoning requirements, reduce street vendor permit requirements, reduce school & child care center zoning requirements, and reduce restrictions on businesses providing public services:

The city and state provide several tax abatement programs to simulate economic development in the business districts of the RC. This information is reported in the tax credit implementation plans of this report.

In 2004, according to SBA Website, five RC businesses have been certified as eligible SBA Hubzone businesses. One of these was also certified as a SBA Small Disadvantage Business. However, in 2005, the SBA did not report any data on its SBA website.

Local Initiatives Support Corporation (LISC) was awarded a 2004, 2005 and 2006 New Market Tax Credit allocation for its national service area, which includes projects in Flint Renewal Community. LISC opened a local office in the RC zone to work with economic development in low-income neighborhoods. In 2004, LISC local office was established to process NMTC applications at its RC location, with \$20-million of credits available for business ventures in the RC area. Also, in 2004, the Great Lakes Capital Fund was awarded \$60,000,000 of NMTC for Michigan projects. LISC, the Great Lakes Capital Fund, the Michigan Economic Development Corporation, Flint partners and the CoRA are working together to garner these NMTC allocations for Flint projects. NMTC were not awarded for RC projects in 2005, however, several projects in the RC were approved for NMTC in 2006. In 2008, LISC assisted an RC business in obtaining over \$10 million in NMTC. Additionally, Kettering University, constructed a world-renowned science and engineering educational institution (formerly known as GMI), is constructing a 3.2-million dollar facility to expand its world-class fuel cell research center. This research center involves research and design, testing and evaluation for businesses and industries. The new center opened in summer of 2005. Kettering University will receive \$50,000.00 to support development of the Advanced Technology and Alternative Energy Research (ATAER). This program employs approximately 25 engineers and technicians. One of its first projects was the design of a fuel cell bus for the Mass Transportation Authority, a public service transportation agency. This agency partnered with the university to fund the cost of a 15-passenger hybrid electric van, which will be the state's first fuel cell bus on streets in Flint. MTA will use these vans to reduce cost of transporting low-income workforce to work

In January of 2005, Kettering University also began construction of the Crash Safety Center. This construction consisted of a control room, a deceleration sled, a product build-up area and associated storage. This project was funded totally by private donations. This \$500,000.00 project was funded totally by private donations. It provides a quality and state-of-the-art learning environment for businesses involved in research and development. Kettering University opened an incubator facility to assist start-up businesses in 2006.

1. Licensing requirements for occupations that do not ordinarily require a professional degree. Flint and Mt. Morris Township do not require licenses for occupations that do not require a professional degree. They have licensing requirements for health and safety issues to comply with state and local law. These cannot be repealed, as it would be a public safety threat for the community. Flint and Mt. Morris Township do not deny businesses licenses to applicants. Usually, business closes before completing applications. License fees are nominal amounts, ranging from \$15 to \$100.

A total of 333 RC businesses were licensed in 2002/2003/2004/2005/2006/20072008.

2. Zoning restrictions on home based-businesses that do not create a public nuisance. City/Mt.Morris Township do not require home-based businesses to apply for zoning permits. Home-based businesses do not apply for zoning permits. They are issued business licenses.

3. Permit requirements for street vendors who do to create a public nuisance. Flint permits street vendors in commercial zones. Mt. Morris Township allows vendors to obtain a temporary use permit to operate. Permits issued are counted in the licensing data above.

A total of 1,179 permits were issued in 2002/2003/2004/2005/2006/2007/2008.

4. Zoning or other restrictions that impede the formation of schools and daycare centers. Franchises or other restriction on competition for businesses providing public services, including taxicabs, jitneys, cable television and trash hauling. The city and township do not have zoning restrictions that impede the formation of these businesses. Home daycares can have 6 children. Day care centers of 6 or more need a state license and 15,000 square-foot parcel for use. Township day care centers require a state license for up to 12 children and zoning approval. Twelve or more children require a permit from the zoning Board of Appeals. City and township permit street vendors. Taxicabs, jitneys, cable television and trash hauling are not regulated by city or township, only need a business license to operate.

City and township do not regulate public service businesses, with the exception of cablevision.

There were 10 site plans approved for RC businesses in 2008 for a total of 21 site plans approved in 2004/2005/2006/2007/08.

Summary of Other Renewal Community Achievements:

Summary of Other Renewal Community Achievements:

Summary of Other Renewal Community Achievements:

Data collection methodology is based on client intake as well as letters and telephone calls to businesses and partners to get program information and data. We also use newspaper articles, newsletters, emails, and public records from state, county, city and township records.

RC/EZ/EC Performance Measurement System

The CoRA, located in the neighborhood, focused its limited resources on assisting partners in identifying grant funds for activities and providing an community education and outreach service center to connect residents and businesses to information and resources. The CoRA also manages a enterprise community loan program that serves RC residents and businesses. CoRA staff serves on several boards and committees to help connect residents to employment training and job placement, and affordable health care, and other community services.

Footnote Disclosures

This report does not include information regarding Flint and Mt. Morris Township residents and businesses usage of federal tax incentives. This information is only available from 2002, 2003, 2004, 2005, 2006, 2007 and 2008 income tax records filed with the Internal Revenue Service (IRS) of US Dept. of Treasury. The IRS data will be included in RC PERMS report, once received from HUD.

In 2008 PERMS report includes 2002/2003/2004/2005/2006/2007 data that was not previously reported, due to lag in availability of data and information caused by different reporting periods and fiscal year-ends of the state, city, county, township, businesses, and community partners. Reporting of tax savings for individual and corporations has up to-2 year lag in compiling data as well as wide-window of continuous adjustment of numbers due to filing of prior-year tax amendments and different year-ends of businesses. The 2008 report also includes cumulative grant and funding information that cover fiscal years as opposed to calendar years. Any adjustments to data a will be made to 2009 renewal community report, if needed.

The CoRA is working with several multi-million dollar renovations underway that are applying for CRD allocations. However, although these facilities are under construction 2007, the businesses could not use the CRD allocations, as their facilities will not be placed in service until 2008.

The CoRa had to overcome numerous obstacles throughout 2004, including no funds to operate for several months due to city budget deficits and funding delays as a result of political changes. The city was under state receivership and controlled by a state-appointed financial emergency manager for almost a year. The Mayor became fully empowered on July 1, 2004. This governance process delayed contract funding for CoRA operating costs. In 2006, the city provided \$160,330 to enable the CoRA to aggressively market tax incentives.

The Michigan economy continues to lag far behind the rest of the country, with the economy in the Flint area lagging farther behind other cities in the state. Business investments in the Flint are slow, with few in the RC. In 2007, business investments in the RC were still lagging and only \$590,000 were allocated. The lagging economy continued throughout the state in 2008, yet investments in the RC were at its highest, with \$11,403,745 allocated.

Implementation Plans

Plan G1.C1.P1 RC RC Wage Credits Business Development Program

Plan Source: 2008 Annual Report

- Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities
- Category 1: Renewal Community Wage credits
- Plan 1: RC Wage Credits Business Development Program

I. Summary

Proposed Outcome:1. Business and neighborhood districts will be improved with \$300,000,000 of
investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be
retained or created for residentsPlan Status:Active
Approved

II. Timetable for Actions

| | Proje | cted | % Complete as of |
|------------|-------|------|-----------------------|
| Milestones | Start | End | 01/01/2008 12/31/2008 |

| | Handle 2000 telephone inquiries and walk-ins to inform resident and businesses of tax incentives | 01/01/2002 12/31/2009 | 80 | 90 | |
|---|--|-----------------------|----|----|--|
| • | Present RC tax incentives at 400 community and agencies meetings | 01/01/2002 12/31/2009 | 70 | 80 | |
| • | Host 5 workshops for businesses, attorneys, accountants, real estate and financial professionals | 01/01/2004 12/31/2009 | 60 | 70 | |
| • | Conduct 10 mailings to RC business community to inform 1,300 businesses/entrepreneurs | 01/01/2004 12/31/2009 | 80 | 90 | |
| • | Conduct door-to-door canvassing 10 business districts to inform businesses of tax incentives | 11/01/2004 12/31/2009 | 80 | 90 | |
| | | | | | |

| Outputs | Outputs from Previous | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 |
|---|-----------------------------|---|----------------|---|
| A. Estimated number of businesses contacted by the RC regarding the availability of RC Wage credits | 6,725 | 1,792 | 1,792 | |
| B. Estimated number of businesses claiming RC Wage credits on IRS tax forms | 282 | 288 | 288 | |
| Estimated number of employees for which employers claimed wage credits on IRS tax forms | 326 | 333 | 333 | |
| Estimated number of jobs created in the RC due to the RC Wage credits | 242 | 247 | 247 | 1,019 |
| Estimated number of jobs retained in the RC due to the RC Wage credits | 121 | 123 | 123 | |
| Estimated savings to businesses due to the RC Wage credits | 543,375 | 554,243 | 554,243 | 2,095,118 |

Plan G1.C2.P1 RC WOTC Business Development Program

| Plan Source: | 2008 Annual Report |
|--------------|---|
| Goal 1: | Maximizing the use of Tax Incentives Available to Renewal Communities |

- Category 2: Work Opportunity Tax Credits
- Plan 1: WOTC Business Development Program

I. Summary

Α.

Β.

C.

D.

Ε.

Proposed Outcome:1. Business and neighborhood districts will be improved with \$300,000,000 of
investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be
retained or created for residentsPlan Status:Active
Approved

II. Timetable for Actions

| Milestones | Projected Start End | % Complete a 01/01/2008 12/3 | |
|--|------------------------|---------------------------------|----|
| Present RC tax incentives at 400 community and agencies meetings | 01/01/2002 12/31/200 | 9 70 | 80 |
| B. Handle 2000 telephone inquiries and walk-ins to inform residents and businesses of tax incentives | 01/01/2002 12/31/200 | 9 80 | 90 |
| C. Conduct 10 mailings to RC business community to inform 1,300 businesses/entrepreneurs | 01/01/2004 12/31/200 | 9 60 | 70 |
| D. Host 5 workshops for businesses, attorneys, accountants, real estate and financial professionals. | 01/01/2004 12/31/200 | 9 80 | 90 |
| E. Conduct door-to-door canvassing 10 business districts to inform businesses of tax incentives | 11/01/2004 12/31/200 | 9 80 | 90 |
| | Actual Proie | cted Actual | |

| Out | tputs | Outputs from Previous Reporting Period | Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 |
|-----|--|--|--|----------------|---|
| Α. | Estimated number of businesses contacted by the RC regarding the availability of Work Opportunity Tax Credits (WOTCs) for hiring qualifying RC residents | 6,725 | 1,792 | 1,792 | |
| В. | Estimated number of businesses claiming WOTCs for gualifying RC residents on IRS tax forms | 63 | 64 | 64 | |
| C. | Estimated number of jobs created for qualifying RC residents due to the WOTCs | 95 | 97 | 97 | 739 |
| D. | Estimated savings to businesses due to the WOTCs for hiring qualifying RC residents | 226,800 | 231,336 | 231,336 | 1,384,536 |

Plan G1.C3.P1 RC 179 Deductions Business Development Program

| Plan Source: | 2008 Annual Report |
|--------------|---|
| Goal 1: | Maximizing the use of Tax Incentives Available to Renewal Communities |
| Category 3: | Increased Section 179 Deductions |
| Plan 1: | 179 Deductions Business Development Program |

I. Summary

Proposed Outcome: 1. Business and neighborhood districts will be improved with \$300,000,000 of investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be retained or created for residents Plan Status: Active

Review Status: Approved

II. Timetable for Actions

Milestones

- A. Handle 2000 telephone inquiries and walk-ins to inform residents and businesses of tax incentives
- B. Present tax incentives at 400 community and agencies meetings
- C. Host 5 workshops for businesses, attorneys, accountants, real estate and financial professionals
- D. Conduct 10 mailings to RC business community to inform 1,300 businesses/entrepreneurs
- E. Conduct door-to-door canvassing in business districts to inform businesses of tax incentives

| Proje Start | cted End | % Comple 01/01/2008 | |
|----------------|-------------|------------------------|----|
| 01/01/2002 | 12/31/2009 | 80 | 90 |
| 01/01/2002 | 12/31/2009 | 70 | 30 |
| 01/01/2002 | 12/31/2009 | 60 | 70 |
| 01/01/2004 | 12/31/2009 | 80 | 90 |
| 11/01/2004 | 12/31/2009 | 80 | 90 |

| Outputs | Outputs from Previous | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 |
|---|-----------------------------|---|----------------|---|
| A. Estimated number of businesses contacted by the RC regarding Increased Section 179 deductions | 6,725 | 1,792 | 1,792 | |
| B. Estimated number of RC businesses claiming Increased Section 179 deductions on IRS tax forms | 121 | 123 | 123 | |
| Estimated savings to businesses due to the Increased Section 179 deductions | 422,625 | 431,076 | 431,076 | 1,956,201 |

Plan G1.C4.P1 RC CRD Business Development Program

| Plan Source: | 2008 Annual Report |
|--------------|--------------------|
|--------------|--------------------|

| Goal 1: | Maximizing the use of Tax Incentives Available to Renewal Communities |
|---------|---|
|---------|---|

- Category 4: Commercial Revitalization Deductions
- Plan 1: CRD Business Development Program

I. Summary

| Proposed Outcome: | Business and neighborhood districts will be improved with \$300,000,000 of |
|-------------------|--|
| | investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be |
| | retained or created for residents |
| Plan Status: | Active |
| Review Status: | Approved |

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|--|------------------------|--|
| Present RC tax incentives to 400 community and agencies meetings | 01/01/2002 12/31/2009 | 70 80 |
| B. Handle 2000 telephone inquiries and walk-ins from residents and businesses | 01/01/2002 12/31/2009 | 80 90 |
| C. Host 5 workshops for businesses, attorneys, accountants, real estate and financial professional | 01/01/2004 12/31/2009 | 80 90 |
| D. Conduct 10 mailings to RC business community | 01/01/2004 12/31/2009 | 60 70 |
| E. Conduct door-to-door canvasing 10 business districts to inform businesses/entrepreneurs | 11/01/2004 12/31/2009 | 80 90 |

| Ou | tputs | Outputs from Previous | Projected Outputs for Current Reporting Period | for | Cumulative Outputs since January 2002 |
|----|---|-----------------------------|---|------------|---|
| Α. | Total Qualified Revitalization Expenditures (QREs) allocated to businesses in the RC | 590,000 | 11,403,745 | 11,403,745 | 25,048,840 |
| В. | Estimated total square footage of property constructed in the RC due to the Commercial Revitalization Deduction | 0 | 0 | 0 | 129,407 |
| | Estimated total square footage of property rehabilitated in the RC due to the CRD | 14,500 | 216,880 | 216,880 | 415,577 |
| D. | Estimated increase in the appraised value of properties constructed and/or rehabilitated in the RC due to the CRD | 593,200 | 5,701,873 | 5,701,873 | 22,028,325 |
| Ε. | Estimated savings to businesses due to the CRD | 1,236,874 | 1,784,268 | 1,784,268 | 4,791,504 |
| F. | Estimated number of jobs created for RC residents due to CRD allocations | 12 | 303 | 303 | 699 |

Plan G1.C5.P1 RC Cap Gains Assets Business Development Program

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities

Category 5: Zero Percent Capital Gains Rate for RC Assets

Plan 1: Cap Gains Assets Business Development Program

I. Summary

 Proposed Outcome: 1. Business and neighborhood districts will be improved with \$300,000,000 of investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be retained or created for residents

 Plan Status:
 Active

 Review Status:
 Approved

II. Timetable for Actions

| | estones | Ргојес Start | | % Comple /01/2008 1 | te as of .2/31/2008 |
|----|---|--|-----------------------------------|--|--------------------------------|
| Α. | Handle 2000 telephone inquiries and walk-ins to inform residents and businesses of tax incentives | 01/01/2002 12 | /31/2009 | 80 | 90 |
| | Present RC tax incentives at 400 community and agencies meetings | 01/01/2002 12 | /31/2009 | 70 | 80 |
| C. | Conduct 10 mailings to RC business community to inform 1,300 businesses/entrepreneurs | 01/01/2004 12 | /31/2009 | 80 | 90 |
| | Host 5 workshops for businesses, attorneys, accountants, real estate and financial professional | 01/01/2004 12 | /31/2009 | 60 | 70 |
| E. | Conduct door-to-door canvasing in 10 business districts to inform businesses of tax incentives | 11/01/2004 12 | /31/2009 | 80 | 90 |
| - | tputs Estimated number of businesses contacted by the R | Output fror Previou Reportin Perio | n for s Current g Reporting | s Outputs r for t Current g Reporting | Cumulative Outputs since |
| Α. | regarding the Zero Percent Capital Gains Rate for R assets incentive | | 5 1,792 | 2 1,792 | |
| В. | Estimated savings to businesses due to the Zero Percent Capital Gains Rate for RC assets incentive | | 0 0 | o c | 0 |

Plan G1.C6.P1 RC OTI WelfaretoWork Credit, Earned Income Tax Credit, Individual Dev. Accounts

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities

Category 6: Other tax incentive

Plan 1: OTI WelfaretoWork Credit, Earned Income Tax Credit, Individual Dev. Accounts

I. Summary

 Proposed Outcome: 1. Business and neighborhood districts will be improved with \$300,000,000 of investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be retained or created for residents

 Plan Status:
 Active

 Review Status:
 Approved

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|---|------------------------|--|
| A. Handle 2000 inquiries and walk-ins from residents and businesses | 01/01/2002 12/31/2009 | 60 70 |
| Present RC tax incentives to 400 community and agencies meetings | 01/01/2002 12/31/2009 | 80 90 |
| C. Host 5 workshop for businesses, attorneys, accountants, real estate and financial professional | 01/01/2002 12/31/2009 | 70 80 |
| D. Conduct 10 mailings to RC business community | 01/01/2004 12/31/2009 | 80 90 |
| E. Conduct door-to-door canvasing 10 business districts to inform businesses/entrepreneurs | 11/01/2004 12/31/2009 | 80 90 |
| | | |

| Actual | Projected | Actual | |
|-----------|-----------|-----------|------------|
| Outputs | Outputs | Outputs | Cumulative |
| from | for | for | Outputs |
| Previous | Current | Current | since |
| Reporting | Reporting | Reporting | January |

| Out | tputs | Period | Period | Period | 2002 |
|-----|--|-----------|-----------|-----------|--------|
| Α. | Other: \$1,000,000 Earned Income Tax Credits & Child Tax Credits savings to residents | 1,042,692 | 1,179,503 | 1,179,503 | 700182 |
| | Other: 100 clients receiving business/financial/educational training & EITC/CTC | 1,899 | 1,953 | 1,953 | 226 |
| C. | Other: 100 Individual Development Accounts established for residents | 44 | 45 | 45 | 49 |
| D. | Other: 200 jobs created for WelfaretoWork RC residents | 282 | 288 | 288 | 107 |

Plan G1.C6.P2 RC OTI Housing Development Program

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal CommunitiesCategory 6: Other tax incentivePlan 2: OTI Housing Development Program

I. Summary

Proposed Outcome: 1. Neighborhoods will be improved with quality and affordable housing 2. Increase number of new and rehabilitated housing units Plan Status: Active Review Status: Approved

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|---|------------------------|--|
| A. 5 Developers invest \$5,000,000 private financing for housing | 01/01/2002 12/31/20(| 90 95 |
| B. 5 Developers use \$1,000,000 of Low Income Housing Tax Credits | 01/01/2002 12/31/200 | 9 80 90 |
| Provide homeownershp counseling to 5,000 residents | 01/01/2002 12/31/200 | 9 97 100 |
| D. Handle 2000 telephone inquiries and walk-ins to inform residents and businesses of tax incentives | 01/01/2002 12/31/200 | 9 80 90 |

| Ou | tputs | Outputs from Previous | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 |
|----|--|-----------------------------|---|----------------|---|
| Α. | Other: Assist 5 developers in accessing \$1,000,000 LIHTC & Historic Tax Credit | 0 | 0 | 0 | 5070593 |
| В. | Other: Construct or rehab or loans for 300 units | 69 | 15 | 15 | 1364 |
| C. | Other: Leverage \$5,000,000 private investment | 1,582,933 | 450,000 | 450,000 | 62024342 |
| D. | Other: Provide homeownership counseling to 5,000 residents | 0 | 0 | 0 | 8499 |

Plan G1.C6.P3 RC OTI Qualified Zone Academy Bonds Public School Facility Improvements

Plan Source: 2008 Annual Report

Goal 1:Maximizing the use of Tax Incentives Available to Renewal CommunitiesCategory 6:Other tax incentive

Plan 3: OTI Qualified Zone Academy Bonds Public School Facility Improvements

I. Summary

Proposed Outcome: Two school facilities will be improved

| Plan Status: | Complete |
|----------------|----------|
| Review Status: | Approved |

II. Timetable for Actions

| Milestones | Projecte Start E | | % Complet 01/2008 1 | e as of 2/31/2008 |
|--|--|---|------------------------|---|
| A. Issue \$5,000,000 of bond financing | 01/01/2002 12/3 | 1/2004 | 100 | 100 |
| Outputs | Actual Outputs from Previous Reporting Period | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 |
| Other: \$5,000,000 bonds issued and 2 schools improved | 0 | 0 | 0 | 5000000 |

Plan G1.C6.P4 RC OTI New Market Tax Credits

Plan Source:2008 Annual ReportGoal 1:Maximizing the use of Tax Incentives Available to Renewal CommunitiesCategory 6:Other tax incentivePlan 4:OTI New Market Tax Credits

I. Summary

Proposed Outcome:1. Business and neighborhood districts will be improved with \$300,000,000 of
investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be
retained or created for residentsPlan Status:Active
Review Status:Review Status:Approved

II. Timetable for Actions

| | Projected | % Complete as of |
|--|-----------------------|-----------------------|
| Milestones | Start End | 01/01/2008 12/31/2008 |
| A. CCDC apply for NMTC credits - 2002 | 01/01/2002 12/31/2003 | 100 100 |
| B. Michigan Econ. Dev. Corp (State MEDC) apply for NMTC -2003 | 01/01/2002 12/31/2003 | 100 100 |
| C. Great Lakes Capital Fund (GLCF) apply for NMTC allocation - 2004 | 01/01/2004 12/31/2004 | 100 100 |
| D. Partners leverage \$10,000,000 NMTC for RC projects | 01/01/2004 12/31/2009 | 80 100 |
| | | |

| | | Outputs from Previous | for | for Current | Cumulative Outputs since January |
|----|--|-----------------------------|------------|----------------|---|
| Ou | tputs | Period | Period | Period | 2002 |
| Α. | Other: 100 jobs created | 0 | 100 | 100 | 0 |
| В. | Other: Businesses receive NMTC allocations of \$5,000,000 | 0 | 10,000,000 | 1,000,000 | 6656600 |
| C. | Other: Michigan Magnet Fund, banks, LISC submit NMTC applications | 0 | 1 | 1 | 10 |
| D. | Other: State and Local (3) Partners awarded NMTC \$30,000,000 allocation | 3,000,000 | 30,000,000 | 3,000,000 | 10000000 |

Plan G1.C6.P5 RC OTI State/City Renaissance Zone Tax Abatements

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities

Category 6: Other tax incentive

Plan 5: OTI State/City Renaissance Zone Tax Abatements

I. Summary

Proposed Outcome:1. Business and neighborhood districts will be improved with \$300,000,000 2. 500
business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be retained or created
for residents 4. Neighborhoods will be improved with \$2,000,000Plan Status:Active
Review Status:Review Status:Approved

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|---|------------------------|---|
| Handle 2,000 intake inquiries and walk-ins from residents and businesses | 01/01/2002 12/31/200 | 90 80 90 |
| B. Conduct 10 mailings to RC business community | 01/01/2002 12/31/200 | 09 80 90 |
| Present RC tax incentives at 400 community and agencies meetings | 01/01/2002 12/31/200 | 90 80 90 |
| Conduct door-to-door canvassing to market tax incentives in 10 business districts | 01/01/2004 12/31/200 | 90 80 90 |
| E. Host 5 workshops for businesses, attorneys, accountants, real estate and financial professionals | 09/01/2005 12/31/200 | 70 80 |

| Out | tputs | Outputs from Previous | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January |
|-----|---|-----------------------------|---|----------------|---|
| Α. | Other: \$5,000,000 RZ city real and personal property tax savings to businesses | 1,367,078 | 1,394,420 | 1,394,420 | 6225652 |
| В. | Other: \$50,000 RZ city individual/corporate income tax savings | 215,861 | 220,179 | 220,179 | 795140 |
| C. | Other: \$50,000 RZ city real property tax savings for residents | 122,322 | 124,769 | 124,769 | 341798 |
| D. | Other: \$8,000,000 RZ state single business tax savings | 983,032 | 1,002,693 | 1,002,693 | 5396520 |

Plan G1.C6.P6 RC OTI State PA 328 Personal Property Tax Abatements

Plan Source:2008 Annual ReportGoal 1:Maximizing the use of Tax Incentives Available to Renewal CommunitiesCategory 6:Other tax incentivePlan 6:OTI State PA 328 Personal Property Tax Abatements

I. Summary

 Proposed Outcome: 1. Business and neighborhood districts will be improved with \$300,000,000 of investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be retained or created for residents

 Plan Status:
 Active

 Review Status:
 Approved

II. Timetable for Actions

Milestones

Projected Start End % Complete as of 01/01/2008 12/31/2008

A. Present tax incentives at 400 community and

| _ | agencies meetings | 01/01/2002 12/31/2009 | 70 | 80 |
|----|---|-----------------------|----|----|
| В. | Handle 2000 intake inquiries and walkins from residents and businesses | 01/01/2002 12/31/2009 | 80 | 90 |
| | Conduct 10 mailings to RC business commuinty | 01/01/2004 12/31/2009 | 80 | 90 |
| D. | . Conduct door-to-door canvassing to market tax incentives in 10 business district | 11/01/2004 12/31/2009 | 80 | 90 |
| E. | Host 5 workshops for businesses, attorneys, | | | |
| | accountants, real estate, and financial professionals | 01/01/2005 12/31/2009 | 60 | 70 |

| Outputs | Actual Outputs from Previous Reporting Period | Projected Outputs for Current Reporting Period | for Current | Cumulative Outputs since January 2002 | |
|----------|---|---|--------------------|---|-----------------|
| Α. | Other: 328 Personal Property tax savings of \$3,000,000 to businesses | 1,356,394 | 5,796,356 | 5,796,356 | 4256686 |
| В. С. | Other: Businesses investments of \$30,000,000 Other: Create or retain 200 jobs | 02 0 | 28,716,0002 400 | 28,716,000 400 | 64444801 944 |

Plan G1.C6.P7 RC OTI State PA 198 Industrial Tax Abatements

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities

Category 6: Other tax incentive

Plan 7: OTI State PA 198 Industrial Tax Abatements

I. Summary

Proposed Outcome:1. Business and neighborhood districts will be improved with \$300,000,000 of
investments 2. 500 business will use \$100,000,000 of tax incentives 3. 1,750 jobs will be
retained or created for residentsPlan Status:Active
Review Status:Review Status:Approved

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|--|-----------------------------------|--|
| Present tax incentives at 400 community and agencies meetings | 01/01/2002 12/31/2009 | 70 80 |
| B. Handle 2000 intake and walkins to inform residents and businesses of tax incentives C. Host 5 workshops for businesses, attorneys, | 01/01/2002 12/31/2009 | 80 90 |
| accountants, real estate, and financial professionals | 01/01/2004 12/31/2009 | 60 70 |
| D. Conduct 10 mailings to RC business community | 01/01/2004 12/31/2009 | 80 90 |
| E. Conduct door-to-door canvassing to market tax incentives in 10 business districts | 11/01/2004 12/31/2009 | 80 90 |
| | Previous Curr Reporting Report | uts Outputs Cumulative for for Outputs ent Current since |
| Outputs | Period Per | iod Period 2002 |

| А. | Other: Businesses receive PA 198 abatements for \$50,000,000 investments | 0 | 83,316,000 | 83,316,000 | 24542800 |
|----|---|--------|------------|------------|----------|
| В. | Other: Number of Jobs created and retained | 0 | 400 | 400 | 696 |
| C. | Other: Tax abatements savings (50%) for businesses | 81,192 | 3,946,255 | 3,946,255 | 9307672 |

2205896

5

123

3

321

Plan G1.C6.P8 RC OTI Brownfield Cleanup Cost Deductions

Plan Source: 2008 Annual Report

Goal 1: Maximizing the use of Tax Incentives Available to Renewal Communities

Category 6: Other tax incentive

Plan 8: OTI Brownfield Cleanup Cost Deductions

I. Summary

Proposed Outcome: Business and neighborhood districts will have improved sites for business attraction and expansion.

| | скранзюн |
|----------------|----------|
| Plan Status: | Active |
| Review Status: | Approved |

II. Timetable for Actions

| Milestones | Projected Start End | % Complete as of 01/01/2008 12/31/2008 |
|---|---------------------------------------|--|
| A. \$5,000,000 will be leveraged for site assessment and cleanup | 01/01/2002 12/31/200 | 99 95 97 |
| B. 20 sites will be environmentally remediated and returned to viable reuse | 01/01/2002 12/31/200 | 9 60 70 |
| C. 20 businesses will use \$2,500,000 brownfield tax deductions | 01/01/2002 12/31/200 | 9 70 80 |
| | from Previous Cu Reporting Repo | puts Outputs Cumulative for for Outputs rrent Current since rting Reporting January |
| Outputs | Period Pe | eriod Period 2002 |
| A. Other: Amount of funds leveraged for site | 7,705,000347,000 | 0,000347,000,000 8447000 |

4,480,000 22,921,350 22,921,350

3

321

3

88

assessments, cleanup, and business financing B. Other: Estimated State BSBT tax savings to

businesses C Other: Number of businesses Receiving State F

C. Other: Number of businesses Receiving State BSBT

D. Other: Number of jobs created/retained in RC due to State SBT/Federal BTD

2008 MINOR AMENDMENTS

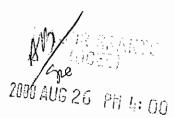
Source Proposed New Use and Amount

| CDBG | Comprehensive Economic Development Strategy-\$55,000.00 | #081167 8/20/08 |
|------|--|--------------------|
| HOME | City of Flint Downpayment Assistance Program - \$200,000 | #081387 10/27/08 |
| HOME | Professional Service Agreement - \$21,920 | #081371 10/17/08 |
| CDBG | Williams Street Reconstruction - \$1,136,012.05 | #081410.1 11/10/08 |
| CDBG | Portable Overt Digital Surveillance Systems - \$47,000 | #081588 12/17/08 |
| CDBG | Code Enforcement - \$130,181.90 | #081593 12/17/08 |
| CDBG | Demolition - \$141,728.08 | #081591 12/17/08 |
| CDBG | Professional Service Agreement - \$100,000 | #090135 02/23/09 |
| CDBG | Demolition - \$80,053.07 | #090247 03/23/09 |
| CDBG | Weed and Trash Abatement - \$607,410.33 | #090355 04/15/09 |
| CDBG | Weed and Trash Abatement - \$51,673.98 | #090466 05/20/09 |
| CDBG | Parks & Recreation Brennan Center - \$20,000 | #090467 05/20/09 |
| HOME | Salem Housing CHDO - \$25,000 | #090697 06/17/09 |
| CDBG | Oak Business Center - \$7,000 | #090690 06/22/09 |

Resolution/Date

2008 SUBSTANTIAL AMENDMENTS

| Source | Proposed New Use and Amount | Resolution/Date |
|--------|--|------------------|
| | | |
| HOME | Substantial Amendment - \$1,015,000 | #090310 04/13/09 |
| HOME | Shelter of Flint Acquisition - \$175,000 | #090313 04/13/09 |
| | Salem Housing, Homebuyer Program - \$400,000 | #090315 04/13/09 |
| HOME | Salem Housing, Metawananee Hills - \$440,000 | #090314 04/13/09 |



08116

Resolution: Presented: AUG 2 0 2008 Adopted: AUG 2 5 2008

Resolution to Accept a \$50,000 Grant Award from the Michigan State Housing Development Authority's Cities of Promise Program for the Planning and Development of a Comprehensive Economic Development Strategy

By the Mayor:

WHEREAS, The City of Flint is actively involved in the Cities of Promise program, a Michigan State Housing Development Authority initiative that is committed to investing dollars in communities to reduce poverty through a comprehensive economic development plan to create jobs and transform communities; and

WHEREAS, The City of Flint, in partnership with Genesee County Planning Commission, applied to the Michigan State Housing Development Authority for a Cities of Promise grant award to fund the planning and development of a Comprehensive Economic Development Strategy (CEDS). A Comprehensive Economic Strategy (CEDS) will serve as a bluepsint for economic development efforts. A CEDS plan is required for the City of Flint to secure the U.S. Economic Development Authority (EDA) funding that is necessary to carry out economic development activities; and

WHEREAS, The Michigan State Housing Development Authority (MHSDA) has awarded the City of Flint a Cities of Promise grant in the amount of \$50,000 for the planning and development of the Comprehensive Economic Development Strategy and to be made available in revenue account number 296-690.366-539.000 and expense account number 296 - 690.366 - 801.000. The grant award from MSHDA requires a commitment of funds from the City of Flint. Funds for the match of \$55,000 are available in account 278-748.100-805.502 (\$30,000) and account numbers 101-748.100-801.000 (\$25,000).

THEREFORE BE IT RESOLVED, That appropriate City officials are hereby authorized to do all things necessary to accept the Cities of Promise \$50,000 grant funds from the Michigan State Housing Development Authority to be administered by the Department of Community & Economic Development for the Comprehensive Economic Development Strategy Project.

Trachelle Young Chief Legal Officer

Williamson

Mayor

Michael Townsen **Budget Director**

Peter Dobrzenieck Finance Director

APPROVED BY CITY COUNCIL

AUG 2 5 2008

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| Resolution | # | 81. | 3 |
|-------------|-----|-----|---|
| Presented:_ | | | |
| Adopted: | UCT | 27 | 2 |

Resolution to Authorize HOME funds of \$200,000.00 as a Project Budget for the continuation of The City of Flint's Downpayment and Closing Costs Assistance Program

WHEREAS, The City of Flint, through its Department of Community and Economic Development re HOME Investment Partnership Funds from the U.S. Department of Housing and Urban Development f implementation of housing development activities to improve existing housing stock and expand the sup safe and affordable housing; and

WHEREAS, City Council authorized a program budget of \$288,461.00 for the City of Flint's Downpay and Closing Costs program using HOME and ADDI funding in Spring 2006; and

WHEREAS; The Department of Community and Economic Development since August 1, 2006 implemented Flint's Downpayment and Closing Costs Program that provides financial assistance t \$7,500.00 to low to moderate income families for the purchase of a home within the city of Flint; and

WHEREAS, The program has provided assistance to 42 families and leveraged over \$2 million dolla mortgages as private investment from lending institutions within our community; and

.VHEREAS, Flint's Downpayment and Closing Costs program has been determined to be a model program state of Michigan; and

WHEREAS, Funds to continue this program are being reprogrammed from the following accord \$123,927.54 located in account 237-749.114-805.327 and in the 237 fund labeled as CCDC hour rehabilitation, \$11,130.01 located in account 272-749.331-805.327 and in the 272 fund labeled as Flint Nowner-occupant rehabilitation program and \$64,942.45 located in account 238-749.590-805.119 and in 238 fund labeled as Uncommitted HOME CHDO Operating funds; and

3E IT RESOLVED, That appropriate City Officials are authorized to do all things necessary to establish project account within the Department of Community and Economic Development in the amount 200,000.00 for City of Flint's Downpayment and Closing Costs Assistance Program, a program that prov up to \$7,500.00 toward downpayment and closing costs to low and moderate income families interested surchasing a home.

APPROVED AS TO FORM:

OTAN Hachelle C. Young Chief Legal Officer

APPROVED BY BUDGET:

Michael A. Townsend

Director of Budget Mgmt. and Info. Serv.

APPROVED BY FINANC

Peter Dobrzeniecki Director of Finance

APPROVED BY THE MAYOR:

0813

Presented:

Adopted: OCT |

Resolution to enter into a Professional Services Agreement with Harrall-Michalowski Associates in an amount not to exceed \$21,92(for preparation of a Neighborhood Stabilization Program Amendment to the U.S. Department of Housing and Urban Development

BY THE MAYOR:

WHEREAS, On September 26, 2008, the U.S. Department of Housing and Urban Development allocated a total of \$3.92 billion to all states and particularly hardhit areas trying to respond to the effects of high foreclosures; and

WHEREAS, The City of Flint was allocated \$4,224,621 in NSP funds to be used for establishing financing mechanisms for purchase and redevelopment of foreclosed upon homes and residential properties, purchasing and rehabilitating abandoned and foreclosed homes and residential properties, establishing land banks for homes that have been foreclosed upon, demolishing blighted structures, and redeveloping demolished or vacant properties; and

WHEREAS, In order to be eligible to receive its allocation, the City of Flint must submit an amendment to its Consolidated Plan to the U.S. Department of Housing and Urban Development by December 1, 2008, which must include a 15day public comment period; and

WHEREAS, The City of Flint's deadline to complete the draft amendment is October 31, 2008; and

WHEREAS, The City requested quotes from four firms to provide consulting assistance to prepare and submit its Consolidated Plan amendment and three firms submitted bids. Harrall-Michalowski Associates (HMA) submitted the lowest bid, and DCED selected HMA to complete the work outlined in the RFP; and

WHEREAS, The City has identified \$21,920 in unspent prior year HOME Investment Partnership (HOME) administration funds, account #273-749.100-805.502; and

THEREFORE BE IT RESOLVED, That City officials are authorized to do all think necessary to enter into an agreement with Harrall-Michalowski Associates in an amount not to exceed \$21,920, for the period of October 17, 2008 - October 16 2009 to prepare and submit a Neighborhood Stabilization Program amendment t the U.S. Department of Housing and Urban Development, with funds to be made available from the unspent HOME Investment Partnership administration funds.

Approved as to Form:

Approved by Budget:

Approved by Finance:

Trachelle Young Chief Legal Office

Michael Townserld Budget Director

fr Peter Dobrzeniecki Finance Director

Approved by the Mayor:

Mayor

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081410

(Purchasing No. 80000154)



RESOLUTION:

PRESENTED: NOV - 11 LIVE

ADOPTED: NOV LO 2008 .

BY THE MAYOR

RESOLUTION

WHEREAS, The Department of Purchases & Supplies has solicited bids for the Smith Village/Williams Street site reconstruction project as requested by Transportation and the Department of Community and Economic Development; and

WHEREAS, Ron Bretz Excavating, Inc., 36 Turrill Rd., Lapeer, Michigan was the low bidder from thirteen solicitations for said requirements. Funding will come from CDBG accounts, 278-748.181-805.101 (\$300,000.00), 279-748.252-801.000 (\$400,000.00), and Water Fund, fund balance for utilities related costs (\$200,000); and

WHEREAS, Contractor may not obligate any funds, incur any costs, nor implement any physical activities until the Department of Community and Economic Development has completed the Environmental Review Record and/or received a release of funds from the U.S. Department of HUD and has issued a written notice to proceed.

RESOLVED, That the Proper City Officials, upon City Council's approval, are hereby authorized to enter into a contract with Ron Bretz Excavating, Inc. for the Smith Village/Williams Street site reconstruction project, in an amount not to exceed \$1,336,012.05. (CDBG Fund, Water Fund). Funding to be made available from CDBG accounts 238-/48.117-805.327 (\$86,011.17), 274-748.357-805.327 (\$32,991.17), 277-748.252-805.061 (\$207,300.46), 277-748.253-805.061 (\$100,000.00), 270-748.280-805.327 (\$1,020.62), 271-748.280-805.327 (\$179.49), 273-748.360-805.327 (\$8,509.14), 278-748.181-805.101 (\$300,000.00), 279-748.252-801.000 (\$400,000.00), and utilities related costs (\$200,000) from funds transferred from the 591 Fund, fund balance.

Approved-Purchasing Department

Purchasing Manager

Approved as to Form

7 Trachelle C. Young City Attorney

100708 - KRN

Approved as to Funds

Finance Department

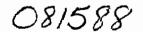
Approved as to Budget

Michael A: Townsend Budget Department

Approved by the Mayor Williamson Mavor

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WAY 1'D 7085



Presented:

Adopted: DEC 1

Resolution to Reprogram Unspent Community Development Block Grant Funds in a total Amount of \$47,000.00, To Purchase Two Portable Overt Digital Surveillance Systems

BY THE MAYOR:

WHEREAS, The City of Flint has determined that \$47,000.00 in unspent Community Development Block Grant (CDBG) funds is available for reprogramming; and

WHEREAS, DCED would like to reprogram these funds to purchase two Portable Overt Digital Surveillance Systems (PODSS);

WHEREAS, the budget lines associated with those accounts have been canceled; and;

THEREFORE BE IT RESOLVED, That City officials are authorized to do all things necessary to reprogram \$47,000.00 for the purchase of two Portable Overt Digital Surveillance Systems (PODSS) and establish the corresponding expense and revenue line items.

Approved as to Form:

Trachelle Young Chief Legal Officer

Approved by the Mayor: Williamson

Donald J. Williamson Mayor

Approved by Budget:

Approved by Finance:

Michael Townsend Budget Director (1)

Finance

3. 1. 18 Oak

and the state

08/593

RESOLUTION:

PRESENTED:

ADOPTED: 220

1.5. 19

RESOLUTION TO REPROGRAM UNSPENT COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS TO THE CITY OF FLINT DEVELOPMENT DIVISION FOR A NEIGHBORHOOD REVITALIZATION AND IMPROVEMENT PROGRAM

BY THE MAYOR:

WHEREAS, The City of Flint, through its Department of Community and Economic Development, receives Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development for Code Enforcement Activities to reduce slum and blight; and

WHEREAS, The City of Flint Development Division has requested matching CDBG funds for a grant from the Michigan State Housing Development Authority Cities of Promise for its Neighborhood Revitalization and Improvement Code Enforcement; and

WHEREAS, The City of Flint has determined that \$130,181.90 of unspent Community Development Block Grant funds is available for reprogramming; and

WHEREAS, The Department of Community and Economic Development has identified the funds available for reprogramming and requests revenue recognition and spending authority be established in the amount of \$15,487.53 in accounts 273 - 748.140 - 502.748 and 273 - 748.140 - 805.351, \$98,500.63 in accounts 274 - 748.140 - 502.748 and 274 - 748.140 - 805.351, and \$16,193.74 in accounts 275 - 748.140 - 502.748 and 275 - 748.140 - 805.351; and

WHEREAS, The City of Flint Development Division will not obligate any funds, incur any costs, nor implement any physical activities until the Department of Community and Economic Development has completed the Environmental Review Record and/or received a release of funds from the U.S. Department of Housing and Urban Development and issues a written notice to proceed to the Development Division; and

THEREFORE BE IT RESOLVED, That City Officials are authorized to do all things necessary to reprogram \$130,181.90 of unspent Community Development Block Grant funds to enter into a contract with the City of Flint's Development

140.51

Presented: APR 2003

| Adopted: | APR | ì | 3 | 2009 | |
|----------|-----|---|---|------|--|
|----------|-----|---|---|------|--|

Resolution to Cancel Spending Authority and Revenue Recognition in Various HOME Investment Partnership Program Accounts in the amount of \$1,015,000 for Reprogramming Availability

By the Mayor:

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WHEREAS, HOME Investment Partnership Program funds were previously reserved for projects and awarded to agencies to carry out programs and projects that benefit low to moderate income individuals and families; and

WHEREAS, HOME funds in the amount of \$1,015,000 have been identified as available to reprogram for a variety of housing projects; and

WHEREAS, The HOME funds available for reprogramming are in the following accounts 237-749.471-805.327 (\$29,178.02), 238-749.363-805.276 (\$320,000), 272-749.393-805.327 (\$18,180.52), 273-749.331-805.327 (\$2,210.33), 273-749.332-805.327 (\$67,563.84), 274-749.443-805.119 (\$58,866.79), 271-749.181-805.327 (\$394,688.00), 273-749.331-805.327 (\$5,312), 275-749.338-805.327 (\$119,000.50); and

WHEREAS, To reprogram the funds, spending authority and revenue recognition needs to be cancelled for expense and revenue accounts associated with the existing contracts.

THEREFORE BE IT RESOLVED, That the appropriate City Officials are hereby authorized do all things necessary to cancel spending authority and revenue recognition in the expense and revenue accounts previously established and listed herein for reprogramming to another HOME eligible activity.

Approved as to Form:

anthos

Angela Watkins Acting City Attorney

Approved by Budget:

Approved by Finance:

Michael Townsend(Budget Director

APPROVED BY CITY COUNCIL

APR 13 2009

J. Leonard D. Smorch Finance Director

Presented:

Adopted: APR

Resolution to Reprogram Unspent HOME Investment Partnership (HOME) Funds in a total Amount of \$175,000.00, And Enter Into a Contract with Shelter of Flint for the Acquisition of Three Properties to be used in their Transitional Living Program

BY THE MAYOR:

WHEREAS, The City of Flint has determined that \$175,000.00 in unspent HOME Investment Partnership (HOME) funds is available for reprogramming; and

WHEREAS, The budget lines associated with those accounts have been canceled; and

WHEREAS, DCED would like to reprogram these funds to Shelter of Flint to acquire three properties for use in their Transitional Living program; and

WHEREAS, Shelter of Flint will not obligate any funds, incur any costs, nor implement any physical activities until the Flint Department of Community and Economic Development has completed the Environmental Review Record, and the substantial amendment comment period, received a release of funds from the U.S. Department of HUD and has issued a written notice to proceed; and

THEREFORE BE IT RESOLVED, That City officials are hereby authorized to do a things necessary to reprogram \$175,000.00 and enter into a HOME agreement wit Shelter of Flint for the acquisition of three properties for use in their Transitiona Living program.

Approved as to Form:

Gullar

Angela Watkins Acting City Attorney

Approved by Budget:

Approved by Finance:

Michael Townsend Budget Director

APPROVED BY

APR 13 2009

090315

PRESENTED: APR 8 2009

ADOPTED: APR 1 3 2009

Resolution authorizing change order #1 that reprograms \$400,000 of HOME Investment Partnership Funds to Salem Housing Community Development Corporation for the purpose of implementing a homebuyer program within its target area for low income families > .

BY THE MAYOR:

WHEREAS, Salem Housing Community Development Corporation was a recipient of FY02-04 HOME Investment Partnership Funds during fiscal year 2002 for the purpose of implementing a homebuyer program; and

WHEREAS, Salem Housing Community Development Corporation has expended \$206,890.22 and have been reimbursed for these costs by the City against its \$400,000 HOME contract; and

WHEREAS, The City reprogrammed the balance remaining on the contract of \$193,109.78 during March 2006 as part of a HOME substantial amendment to the Consolidated Plan which reprogrammed these funds for a different purpose; and

WHEREAS, Salem Housing Community Development Corporation has been owed approximately \$45,000.00 since 2004 for eligible HOME expenditures for rehabilitation work conducted on 2 homes involved in the homebuyer program; and

WHEREAS, Rehabilitation must be completed for the 2 homes located on Hamilton to comply with HOME Investment Partnership Program requirements to avoid repayment obligations to HUD; and

WHEREAS, The City wishes to restore the funds in the amount of \$193,109.78 to complete the 2 homes and provide additional funding to undertake additional housing activities within Salem's target area; and

WHEREAS, The City also wishes to reimburse Salem Housing Community Development Corporation for the \$45,000.00 of eligible expenditures owed to the organization; and

WHEREAS, The \$400,000 of HOME funds subject to approval of this resolution will amend the FY02-04 HOME contract with Salem Housing Community Development Corporation to \$606, 890.22 of which \$206, 890.22 was expended by the organization prior to July, 2004; and

WHEREAS, Funding for this reprogramming effort is being reprogrammed from the following accounts: 271-749.181-805.327 labeled as City of Flint – Smith Village project account located in the 271 fund in the amount of \$394,688.00 and 273-749.331-805.327 labeled as Flint NIPP Owner Occupied Rehabilitation Program account located in the 273 fund in the amount of \$5,312.00; and

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WHEREAS, Salem Housing Community Development Corporation will not obligate any funds, incu any costs, nor implement any physical activities until the Flint Department of Community and Economic Development has completed the Environmental Review Record, the substantial amendment comment period, received a release of funds from the U.S. Department of HUD and has issued a written notice to proceed to the Community Housing Development Organization.

THEREFORE BE IT RESOLVED, that City Council authorize City Officials to do all things necessary the execute change order #1 that reprograms HOME funds in the amount of \$400,000 (for a revised contract amount of \$606,890.22) to Salem Housing Community Development Corporation to continue implementation of a homebuyer program within their target area.

APPROVED AS TO FORM:

Angela Watkins

Angela Watkins Acting City Attorney

APPROVED AS TO FINANCE:

Leonard Smorch Finance Director

APPROVED AS TO BUDGET:

Michael A. Townsend (Budget Director

APPROVED BY CITY COUNCIL

APR 13 2009

090314

Resolution:

Presented: APR 8 2009

Adopted: APR 1 \$ 2009

Resolution Authorizing the Reprogramming of \$440,000 in HOME Investment Partnership Funds to Salem Housing Community Development Corporation for Permanent Financing for its Metawananee Hills Housing Project

By the Mayor:

WHEREAS, As part of the redevelopment of one of its target areas, Salem Housing Community Development Corporation obtained interim financing for the construction phase of its Metawananee housing development on Garland St.; and

WHEREAS, Once the construction phase of the project was complete, Salem had hoped to replace the interim financing with permanent financing. Due to the tightening of the credit market, the financial institution from which Salem had secured the permanent financing, cancelled the commitment and Salem was left without a replacement for its interim loan; and

WHEREAS, The use of funds for permanent financing of the Metawananee Hills project is an eligible HOME activity as the project consists of 24 lease to purchase units that are affordable to low to moderate income individuals; and

WHEREAS, Funds available for reprogramming to the project have been identified in the following HOME accounts:

| 1997 | 237-749.471-805.327 | \$19,178.02 | Salem Purchase Rehab Resale |
|--------|---------------------|--------------|----------------------------------|
| 2005 | 275-749.338-805.327 | \$ 500.25 | Homeownership Zone |
| 2002 | 272-749.393-805.327 | \$18,180.52 | Gen. Cty Youth Corp TLP |
| 2003 | 273-749.331-805.327 | \$ 2,210.33 | Flint NIPP Owner Occupied Reha |
| 2003 | 273-749.332-805.327 | \$67,563.84 | Flint NIPP Purchase Rehab Resal |
| 2004 | 274-749.443-805.119 | \$12,367.04 | Metro Housing DPA |
| 1998-9 | 238-749.363-805.276 | \$320,000.00 | Gen. County Landbank - Stone St. |
| TOTAL | • | \$440,000.00 | |

WHEREAS, Salem will not obligate any funds, incur any costs, nor implement any physical activities until the Flint Department of Community and Economic Development has completed the Environmental Review Record, and the

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substantial amendment comment period is over, received a release of funds from the U.S. Department of HUD and has issued a written notice to proceed to the Community Housing Development Organization, Salem Housing.

THEREFORE BE IT RESOLVED, That the appropriate City Officials are hereby authorized do all things necessary to reprogram \$440,000 in available HOME funds and to enter into a contract with Salem Housing Community Development Corporation to provide financing and housing for the low to moderate income individuals and families.

Approved as to Budget

Approved as to Form:

Angela Watkins Acting City Attorney

Michael A. Townsend Budget Director Leonard D. Smorch Finance Director

Approved as to Finances

APPROVED BY CITY COUNCIL

APR 13 2009

09046L

Presented:

Adopted:

MAY 2 -

Resolution to Reprogram Unspent Community Development Block Grant (CDBG) Funds in the Amount of \$51,673.98 And Enter into a Contract with the City of Flint Department of Transportation to Implement A Weed and Trash Abatement Program in Low- and Moderate- Income Areas Citywide

BY THE MAYOR:

WHEREAS, The City of Flint has determined that \$51,673.98 in unspent Community Development Block Grant (CDBG) funds is available for reprogramming; and

WHEREAS, The budget lines associated with those accounts have been canceled; and

WHEREAS, DCED would like to reprogram these funds to the Department of Transportation to implement a Weed and Trash Abatement Program in lowand moderate- income areas citywide;

THEREFORE BE IT RESOLVED, That City officials are hereby authorized to do all things necessary to reprogram \$51,673.98 and enter into a CDBG contract with the Department of Transportation for weed and trash abatement in low- and moderate- income areas citywide.

Approved as to Form:

Approved by Budget:

Angela Watkins Acting City Attorney

Michael Townsend

Michael Townsend Budget Director Approved by Finance:

Leónard D. Smorch

Leónard D. Smol Finance Director APPROVED BY CITY COUNCIL

MAY 2 0 2009



Presented:

Adopted:

HAY 2

Resolution to Reprogram Unspent Community Development Block Grant (CDBG) Funds in the Amount of \$20,000.00 And Enter into a Contract with the City of Flint Department of Parks and Recreation for Repairs at the Brennan Center

BY THE MAYOR:

WHEREAS, The City of Flint has determined that \$20,000.00 in unspent Community Development Block Grant (CDBG) funds is available for reprogramming; and

WHEREAS, The budget lines associated with those accounts have been canceled; and

WHEREAS, DCED would like to reprogram these funds to the Department of Parks and Recreation for renovations at the Brennan Senior Center and Stewart School;

THEREFORE BE IT RESOLVED, That City officials are hereby authorized to do all things necessary to reprogram \$20,000.00 and enter into a CDBG contract with the Department of Parks and Recreation for renovations at the Brennan Senior Center and Stewart School.

Approved as to Form:

Approved by Budget:

Angela Watkins Acting City Attorney

/Michael Townsend Budget Director Approved by Finance:

Leonard D. Smorch Finance Director

APPROVED BY CITY COUNCIL

MAY 2 0 2009

Presented: JUN 1 7 2009

Adopted: JUN 2 2 2009

Resolution Authorizing the Department of Community and Economic Development to Reprog HOME CHDO Operating Funds in the amount of twenty-five thousand dollars (\$25,000) to Sa Housing Community Development Corporation for Operating Costs

BY THE MAYOR:

`

RESOLUTION

WHEREAS, Salem Housing Community Development Corporation has engaged in providing affnousing for persons of low and moderate income for over twenty (20) years; and

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WHEREAS, Salem Housing Community Development Corporation has identified homes that can be ac ehabilitated and sold to low income families for homeownership opportunities; and

WHEREAS, The financing of operating costs to a Community Housing Development Organization (CH a HOME eligible expenditure and will assist the City in meeting its 2009 HOME commitment and exper equirements; and

WHEREAS, HOME Investment Partnership Program Funds for this program is available in HOME evenue in the 238 fund and City revenue account #238-749.590-502.749 and expenditure account 49.590-805.119 labeled as FY98-99 HOME Uncommitted CHDO Operating Funds; and

RESOLVED, That appropriate City officials are authorized to do all things necessary to execute a co ising HOME CHDO Operating Funds to Salem Housing Community Development Corporation in the a f twenty-five thousand (\$25,000) dollars for operating expenses associated with the delivery of affo ousing.

APPROVED AS TO FORM:

ngela/Watkins **.cting Chief Legal Officer**

APPROVED BY BUDGET:

Michael A. Townsend

Budget Director

APPROVED BY FINANCE:

Leonard/Smorch **Finance Director**

APPROVED BY CITY COUNCIL

JUN 22 2009

| Presented: | JUN 1 7 2009 |
|------------|--------------|
| Adopted: | JUN 2 2 2009 |

Resolution Authorizing \$7,000 in Community Development Block Grant Funds to Oak Business Center (OBC) for Replacement of Vandalized Windows

By the Mayor:

WHEREAS, The Oak Business Center is an incubator facility owned and operated by the City's Economic Development Corporation. The facility leases low cost industrial and commercial space to start-up and fledgling businesses and is located at 2712 N. Saginaw St.; and

WHEREAS, A cost estimate for window replacement was obtained and determined to be \$6,600. No funds are available within the current Oak Business Center budget. However, \$7,000 of CDBG funds have been identified in account number 279-748.109-805.458 for reprogramming for the purchase of the windows; and

WHEREAS, The current condition of the windows poses grave danger to the occupants and general public and serious liability for the City.

THEREFORE BE IT RESOLVED, That the appropriate City officials are hereby authorized to do all things necessary, to reprogram the \$7,000 available from the aforementioned account for expenditure on the replacement of the broken windows at the Oak Business Center, and to establish the appropriate expense and revenue accounts.

| APPROVED AS TO FORM: | APPROVED BY BUDGET: | APPROVED BY |
|--------------------------------|---------------------|------------------|
| FINANCE: | 1/15.0 | |
| Angela Watkins APP | MonegayTownsend | Leonard Smorch |
| Acting Chief Legal Officer CIT | Budget Director | Finance Director |
| JL | JN 22 2009 | |

Division for its Neighborhood Revitalization and Improvement Code Enforcement Program through December 31, 2009.

Michael Townsend

Finance Director

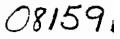
Trachelle C. Young Chief Legal Officer

Budget Director

Donald lilliands Mayor

1896 B. C. C. S. S. S. 5. S.H. .

DEC 1 7 2008



RESOLUTION:

PRESENTED:

ADOPTED: DEC

RESOLUTION TO REPROGRAM UNSPENT COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS TO THE CITY OF FLINT DEVELOPMENT DIVISION AND AUTHORIZE CHANGE ORDER #1 TO INCREASE THE FY2008-09 CDBG DEMOLITION CONTRACT BY \$141,728.08

BY THE MAYOR:

WHEREAS, The City of Flint, through its Department of Community and Economic Development, received a total of \$400,000.00 of Community Development Block Grant (CDBG) funds from the U.S. Department of Housing and Urban Development for Demolition in FY2008-09; and

WHEREAS, The City of Flint Development Division has requested Change Order Number One for a \$141,728.08 increase to its FY2008-09 \$400,000.00 demolition contract by; and

WHEREAS, The City of Flint has determined that \$141,728.08 of unspent Community Development Block Grant funds is available for reprogramming; and

WHEREAS, The Department of Community and Economic Development has identified the funds available for reprogramming and requests revenue recognition and spending authority be established in the amount of \$11,387.36 in accounts 272 - 748.150 - 502.748 and 272 - 748.150 - 805.076, \$45,293.89 in accounts 274 - 748.150 - 502.748 and 274 - 748.150 - 805.076, \$9,789.25 in accounts 275 - 748.150 - 502.748 and 275-748.150-805.076, \$38,194.58 in accounts 276-748.150-502.748 and 276-748.150-805.076, \$37,063.00 in accounts 277-748.150-502.748 and 277-748.150-805.076; and

WHEREAS, The City of Flint Development Division will not obligate any funds, incur any costs, nor implement any physical activities until the Department of Community and Economic Development has completed the Environmental Review Record and/or received a release of funds from the U.S. Department of Housing and Urban Development and issues a written notice to proceed to the Development Division; and

THEREFORE BE IT RESOLVED, That City Officials are authorized to do all things necessary to reprogram \$141,728.08 of unspent Community Development Block Grant funds and authorize Change Order Number One to increase the City of Flint's Development Division FY2008-09 CDBG Demolition Contract for a total contract of \$541,728.08 through June 30, 2009.

Trackelle C. Young

Chief Legal Officer

Michael Townsend **Budget Director**

Finance Director

Donald J. Williamson Mayok

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Presented:

Adopted: FEB 2 3 2009

Resolution Authorizing a Professional Services Agreement with Rowe Incorporated to Provide Engineering Services for the Williams Street Reconstruction Project for a Contract Amount not to Exceed \$100,000

By the Mayor:

WHEREAS, As part of a neighborhood redevelopment project, Flint City Council adopted resolution No. 081410 dated November 10, 2008 authorizing a contract with Ron Bretz Excavating to undertake the total reconstruction of Williams Street between Martin Luther King and Saginaw Street in the Smith Village Homeownership Zone; and

WHEREAS, To properly oversee the contract activities, the Department of Community and Economic Development will require the services of the City's engineer, Rowe Incorporated, to provide contract administration, including inspections and other engineering services as outlined in the attachment; and

WHEREAS, The total for such professional services has been quoted as \$100,000. Funds for such scrvices are available from 1999 Community Development Block Grant funds (\$60,319.32) and from 2000 CDBG funds (\$39,680.68) both in account no. 238-748 180-805 327.

BE IT RESOLVED, That the appropriate City Of Flint officials are authorized to do all things necessary to reprogram the aforementioned available funds to enter into a contract with Rowe Incorporated to provide professional engineering services for the reconstruction of William Street in the Smith Village Area as outlined in the *Attachment* for a cost not to exceed \$100,000. The contract period will begin January 1, 2009 and extend through December 31, 2009.

| Approved as to Form: | Approved by Budget: |
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| Trachelle C. Young | Michael A. Townsend Budget Director |
| Chief Legal Officer | Budget Director |
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| Approved by Mayor: | |
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| 1/1/16 | |
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| Donald J. Williamson, M | lavor |
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Approved by Finance:

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APPROVED BY CITY COUNCIL

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| Resolution: _ | | | | |
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| Presented: | MAR | 2 | 1 | 2009 |
| Adopted: | HAR | n L | Ŧ | 2005 |

By the Mayor:

RESOLUTION TO REPROGAM UNSPENT COMMUNITY DEVELOPMENT BLOCK GRANT FUNDS TO ENTER INTO AN AGREEMENT WITH THE GENESEE COUNTY LAND BANK AUTHORITY FOR THE DEMOLITION OF HEARTLAND MANOR

WHEREAS, The Michigan State Housing Development Authority has awarded the City of Flint, in partnership with the Genesee County Land Bank Authority, Kettering University, and Hurley Medical Center, a \$175,000 Cities of Promise blight elimination grant to demolish Heartland Manor, and

WHEREAS, The City of Flint has received a total of \$35,000 from Kettering University and Hurley Medical Center to match the Cities of Promise grant funds for the demolition of Heartland Manor; and

WHEREAS, The City of Flint Department of Community and Economic Development has determined that \$80,053.07 of unspent Community Development Block grant funds to be used as a match for the Cities of Promise grant award is available for reprogram to Genesee County Land Bank Authority for the demolition of Heartland Manor; and

WHEREAS, The Department of Community and Economic Development has identified the funds available to carry out the demolition of Heartland Manor and requests revenue recognition and spending authority be established in the amount of \$80,053.07 in accounts 276-748.153-502.748 and 276-748.153.805.076, and \$210,000 in accounts 296-690.367-580.000 and 296-690.367-801.000, and

THEREFORE BE IT RESOLVED, That appropriate City officials are hereby authorized to do all things necessary to reprogram \$80,053.07 of unspent Community Development Block Grant funds and enter into an agreement with the Genesee County Land Bank Authority to demolish Heartland Manor for a total contract not to exceed \$290,053.07.

Approved as to Form:

Angela Watkins Acting City Attorney

Approved as to Budget

Michael Townsend (Budget Department

Approved as to Finance

prozel) Leonard D./Smorch

Finance Department

APPROVED BY CITY COUNCIL

MAR 23 2009

Presented: Ap

Adopted: APR -

Resolution to Reprogram Unspent Community Development Block Grant (CDBG) Funds in the Amount of \$607,410.33 And Enter into a Contract with the City of Flint Department of Transportation to Implement A Weed and Trash Abatement Program in Low- and Moderate- Income Areas Citywide

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BY THE MAYOR:

WHEREAS, The City of Flint has determined that \$607,410.33 in unspent Continuity Development Block Grant (CDBG) funds is available for reprogramming; and

WHEREAS, The budget lines associated with those accounts have been canceled; and

WHEREAS, DCED would like to reprogram these funds to the Department of Transportation to implement a Weed and Trash Abatement Program in lowand moderate- income areas citywide;

THEREFORE BE IT RESOLVED, That City officials are hereby authorized to do all things necessary to reprogram \$607,410.33 and enter into a CDBG contract with the Department of Transportation for weed and trash abatement in low- and moderate- income areas citywide.

Approved as to-Form:

Angela Watkins Acting City Attorney

Approved by Budget:

Michael Townsend Budget Director Approved by Finance:

l Leonard D. Smorch

Finance Director

APPROVED BY CITY COUNCIL

APR 13 2009

OF FLINT NOTICE OF COMMENT PERIOD TANTIAL AMENDMENT TO THE CONSOLIDATED PLAN

ANTIAL AMENUMENT TO THE CONSULTOAL EXERCISE with 24 CFR (Code of Federal Regulations) parts) Support 8, the Criv of Elint is required to Consolidated Plan whenever it sames but at a that or activities using funds for any, overed by the Consolidated Plan not previously described in the Action Plan, practordance City of Flint Citizens' Participation Plan. Citizens must also be afforded the opportunity to de comments to such changes. The Consolidated Plan (from various years) is being amended to recapture anspent funds from the following years and reprogram to other activities as identified in the following charts:

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