



Dayne Walling, Mayor
Flint, Michigan

Great Leadership.
The First 100 Days
City of Flint

*Working Together Toward A
21st Century Sustainable City*

November 13, 2009

100 Days: Full Report

Under Mayor Walling's leadership, every City of Flint department has worked during the past 100 days to provide high quality services to every part of the city while finding cost savings and doing business in new ways. The following are highlights of the accomplishments by the administration's professional and diverse leadership team, under the supervision of City Administrator Gregory Eason, which has worked with City employees, the union leadership, and members of the Flint City Council. Working together, great progress has been made towards making Flint a 21st Century sustainable city.

Public Safety

- Arrested 941 persons, including 145 juveniles, for crimes committed in the city ranging from homicide to theft
- Secured funding for 14 police officers (8 through U.S. Department of Justice Community Oriented Policing Services COPS grant, 6 through the Community Renewal Task Force grant in partnership with Genesee County Prosecutor David Leyton)
- Opened a new police neighborhood station in the 2nd Ward at Haskell Community Center (6 neighborhood stations are now open and operating)
- Organized effort with 150 volunteer crime fighters to reduce Devil's Night fires and to make arrests resulting in one of the safest Halloween periods in Flint's recent history

Neighborhood Services

- Over 100 demolitions were performed on residential properties
- Demolition of first commercial property, a 45 unit uninhabitable apartment complex on Pierson Road
- Issued 1425 tickets for weed and /or trash abatement
- Performed 222 rental property inspections
- Removed 97 dead trees throughout the city
- Cleaned up north end mini-station Ward 1 at the corner of MLK Ave. and Bishop
- Completed 56 neighborhood clean-ups
- Resurfaced 6.5 miles of road
- Repaired 426 squares of sidewalks
- Repaired 43 main breaks
- Cleaned approximately 100,000 feet of sewers
- Repaired 88 sewers

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Green Initiatives

- Started a pilot scale (55-gallon) sludge digester in conjunction with Kettering University and Swedish Biogas International and produced biogas of 53% methane
- Created central compost conversion at Chevy In the Hole and will save \$500,000 a year
- Re-introduced recycling at City Hall
- Engaged local, state and national organizations in new green projects
- Received \$1,017,500 in grants to fund the Kettering trail extension which connects Kettering University and UM-Flint
- Utilized \$1,147,900 from the U.S. Department of Energy to develop and implement a community energy strategy

Open Doors For Business & Development

- 50 new jobs added in downtown Flint with the opening of 501 Bar and Grill
- 84 jobs retained with the new FedEx Intermodal operation at Bishop Airport
- 20+ jobs retained with the opening the new Social Security Office on Carpenter Road
- \$230 million in investments from General Motors for the Chevrolet Volt production
- Assisted in the groundbreaking of Witherbees Market in downtown Flint, project expected to create more than a half dozen jobs
- Completed the Brownfield Redevelopment Plan for the construction of the Internal Revenue Services building in Smith Village in spring 2010
- Approximately 75 small business owners attended an Open For Business forum co-hosted with the Genesee Regional Chamber of Commerce and other partners to learn more about the resources and assistance available to local businesses and entrepreneurs
- Hosted City of Flint Vendor Forum providing information for approximately 90 business owners who are interested in becoming a vendor or supplier
- Initiated performance-based contracts with measurable outcomes for community development programs
- Met with Dr. Edward J. Montgomery, Director of Recovery for Auto Communities and Workers, and acquired assistance with remediation of Buick City property
- Hosted U.S. Senator Levin and Assistant Secretary of the Army, and received commitment for the Hamilton Dam and the de-channelization of the Flint River
- Established dialogue with Kettering University, University of Michigan-Flint, Mott Community College, Baker College, Michigan State University and Hurley Hospital regarding economic and community development

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- Participated in the Genesee Global Intermodal Corridor Initiative through the Genesee Regional Chamber of Commerce
- Utilized resources for community enhancements through Michigan's Cities Of Promise initiative

Financial Cost Savings & Additional Revenues

- Settlement of the 9 year old *Driskil* sewer suits against the city involving 150 plaintiffs for a savings of approximately \$2 million
- Resolved 300 personnel grievance cases, some dating back to 1979, for more than \$1 million in savings
- Hired additional city attorney to help reduce reliance on outside counsel with a cost savings of \$100,000 annually for the city
- Obtained Medicare Part D rebates of \$860,300
- Initiated 49 recovery claims against third parties for damages to City property has recovered \$11,146
- Reorganized Finance and Budget Departments, including elimination of the Budget Director position at a savings of \$143,000
- 5 percent pay reduction for Mayor Walling and 13 appointees resulting in a \$70,000 savings this budget year
- Implemented federal stimulus and grant funds including:
 - \$1,763,839 for Homelessness Prevention and Rapid Re-housing
 - \$1,430,012 Justice Assistance Grant for equipment/police cars
 - \$4,224,621 for Neighborhood Stabilization Program
 - \$1,153,340 for Community Development Block Grant Recovery

Citizen Engagement

- Mayor's office has completed more than 350 citizen service requests through response of City departments
- Hosted Neighborhood Action sessions in four wards (1, 2, 4, 5) with more than 150 total residents participating
- Scheduled sessions for remaining wards and will be completed on December 16
- Assisted 66 tenants and landlords in resolving housing disputes
- Assisted 3 residents in resolving conflicts through the Justice Without Walls program
- Assisted 111 families in retaining water service
- Assisted 28 families in retaining electrical/gas service
- Made approximately 200 citizen referrals to other community resource agencies

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- Had 185 residents register for People’s Law School including 27 subjects taught by 37 volunteer faculty members

Public and Private Partnerships

- Worked with the U.S. Department of Housing and Urban Development to resolve several outstanding issues dating back to 1999 regarding incomplete projects and potential disallowed costs
- Collaborating with Genesee County and business leaders to produce a regional Comprehensive Economic Development Strategy for the U.S. Department of Commerce
- Met with senior staff members of the Obama administration at the White House for discussions about key issues affecting Flint
- Facilitated regular meetings with Congressional and State legislative staff
- Mayor has met personally with our Congressional and State Delegation to discuss Flint’s needs and request support for key projects – Sen. Levin, Sen. Stabenow, Congressman Kildee, Sen. Gleason, Rep. Stanley and Rep. Gonzales
- Mayor has met with Michigan Governor Jennifer Granholm to discuss Flint’s needs and challenges
- Established on-going dialogue with faith leaders in the community
- Utilized grant funds and technical assistance from the C.S. Mott Foundation, Ruth Mott Foundation, and the Community Foundation of Greater Flint
- Initiated relationship with Flint School’s Superintendent Linda Thompson

Government Transparency

- Mayor provides daily updates on Twitter
- Established standing weekly press briefing
- Implemented City blog
- Implemented once a week Mayor’s Open Door
- Established communication with City employees through frequent e-mail updates
- Holding weekly meetings with members of City Council to discuss reorganization and resolutions

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These accomplishments would not be possible without the dedication and hard work of every city employee, the union leadership, Flint City Council, members of boards and commissions, many dedicated public and private partners, community volunteers, and the administration's leadership (in alphabetical order):

Dayne Walling, Mayor	Cleora Magee, Acting Human Relations Director
Gregory Eason, City Administrator	Rhoda Matthews, Citizen Services Director
Tracy Atkinson, DCED/Major Grants	Tom McCabe, Public Works Director
Peter Bade, City Attorney	Steve Montle, Green Cities Coordinator
Doug Bingaman, Treasurer	Kay Muhammad, Trans. and Dev. Superintendent
Arnold Brown, Sanitation Supervisor	Maxine Murray, Mayor's Administrative Assistant
Mike Brown, Water Svc. Center Supervisor	Donna Poplar, Human Resources Director
Bob Erlenbeck, Risk Management	David Solis, Director of Governmental Policy
William Fowler, Assessments	Stephen Todd, 9-1-1 Administrator
Patrick Gerace, Neighborhood Services Director	Michael Townsend, Finance and Budget Director
Dawn Jones, Communications Director	June Urdy, Receptionist/Administrative Assistant
Derrick Jones, Purchasing Director	Dandre Williams, Fire Chief
Alvern Lock, Public Safety Director & Chief of Police	